

Page 9

**ISRAEL** 

Coming to terms with a new order

EUROPE'S BUSINESS NEWSPAPER

**FINANCIAL TIMES** 

Wednesday December 6 1989

## No.31,017 . FINANCIAL TIMES 1989

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### World News

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## Manila fears for economy as rebels fight on

The battle between rebel toops and army units loyal to Philippine President Cora-zon Aquino for control of Manila's main business district entered its fifth day, intensify-ing fears about the long-term damage influence on the source damage inflicted on the econ-omy. Page 22

Global aid urged Development aid must become a more central political con-cern in the 1990s if the world a to cope with global insues. such as the environment and AIDS, aid ministers from the OECD agreed. Page 22

Egypt border clash Israeli troops intercepted and shot dead five heavily armed gummen who crossed the bor-der from Egypt in one of the most serious incidents on the frontier since Israel handed back the Sinai peninsula in 1982. Page 9

Tokyo poli boost Japan's ruling Liberal Demo-cratic Party, which is likely to call a general election early next year, received a powerful boost from an opinion poll. Page 9

### Ortega contra move

President Daniel Ortega of Nicaragua proposed extending until December 31 the deadline for US-backed contra rebels to demobilise. Page 7

## Red Army claim The Red Army Faction, West German terrorist group, said it killed Mr Alfred Herrhausen, chief executive of the Deutsche Bank. Page 3

Singh names cabinet Mr V.P., Singh, India's new Prime Minister, named 16 min-isters to his cabinet but postponed announcing their departments. Page 9

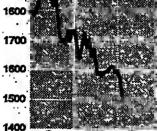
Fresh Boirut clashes Violence erupted in at least Violence eropien in at least five separate places in Lebenon and tension over the continn-tation between Gen Michal Aoun, the Christian leader still occupying the presidential pal-ace, and his Syrian-backed opponents. Page 9

## **Business Summary GM** enters taiks on Hungarian investment

**General Motors is negotiating** with the Hungarian authorities on at least one project expected to lead to a substantial manufacturing investment by GM in the East European state. An acknowledgment by the world's largest vehicle maker of discussions with the Hungarians strengthens the pros-pect of a wave of Western investment in Eastern Europe

COPPER prices fell again on the LME yesterday. Cash metal closed at £1,518 a tonne, a fall Copper .

## Cash metal Grade 'A' £ per tonne 1900 IN



Oct 1989 Dec of £50 and the lowest closing price since the middle of July. Commodities, Page 36

**USINOR** Sacilor, French stateowned steelmaker, is to buy the tinplate manufacturing subsidiary of the Franco-Brit-ish CMB Packaging for FFr1.5bn (\$246m), creating the largest European tinplate pro-ducer. Page 22

DEFENCE: A possible compro-mise has emerged in the two-year-old dispute between Lon-don and Bonn over the choice of a radar for the £22bn (\$34.3bn) European Fighter

Aircraft, Page 22 WATER: The offer for sale of shares in the 10 water compa-nies of England and Wales looked likely to be over-sub-scribed amid a last minute insh to meet this morning's deadline. Page 23:

BENAULT and Volvo, French and Swedish car and truck makers, scaled back far reach-ing talks on a possible merger of their automotive operations.

Page 23

Soviets reject Kohl unity plan as more barriers come down

### By David Marsh in Bonn

will finance trips by the East Germans who have been flood-ing west after the opening of ALL TRAVEL restrictions ALL INAVEL restrictions between East and West Ger-many and the two parts of Ber-lin are to be scrapped from next month, in a step likely to accelerate the two states' eco-East German borders to its own citizens last month. The proceeds will be earmarked to nomic integration and speed moves towards some form of political union.

proceeds will be earmarked to improve infrastructure and tourism facilities in the East. Mr Helmut Kohl, West Ger-man Chancellor, is to travel to Dresden on December 19 for talks with Mr Hans Modrow, the East German Prime Minis-tur on extending communic sid But the move came as Soviet Foreign Minister Eduard Shev-ardnadze flatty rejected West German Chancellor Helmut ter, on extending economic aid to the East. The summit is Kohl's German unity pro-gramme, saying parts of it were tantamount to issuing likely to focus on measures to set up what Mr Kohl last week called "confederative strucorders to East Germany. The official Tass news tures" between the two states as stepping stones to the West German goal of a full-scale fedagency said Mr Shevardnadze told West German Foreign Minlstsr Hans-Districh Genscher that Mr Kohl's plan could only increase the turnoil in central Europe at a time

Mr Rudolf Seiters, the Bonn Chancellery Minister, announc-ing the travel and currency breakthrough after talks with when balance and consider-ation were needed. Mr Modrow, said travel between the East and West parts of Germany would now be free for the first time for 45 years.

ation were needed. "The Soviet side considers it unacceptable to dictate to the sovereign state of East Ger-many how it should develop its relations with the other Ger-man state," Tass quoted Mr Shevardnadze as saying. Mr Mikhail Gorbachev, the Soviet leader, repeated his opposition to an "artificially forced reuni-fication" of the two Germanys during talks with Mr Genacher. The ending of currency regulations will sweep away a 25-year-old rule forcing visitors from the West to change a daily sum of D-Marks for East Marks at the artificial exchange rate of 1 to 1, com-pared with the free market rate in the West of 1 to 10 or more. during talks with Mr Genscher. The two German Govern-ments last night declared in **East Berlin that both currency** 

At present, visitors are com-pelled to change DM25 a day - for ordinary people in West Berlin and West Germany, a significant deterrent to trips to regulations and visa require-ments affecting West German visitors to East Germany would be abolished from Januthe East

ary 1. The two are to set np a Together with the ending of DM2.9bn (\$1.6bn) "foreign cur-rency fund" supplied mainly by DM2.15bn from Bonn. This visa requirements, the result is fikely to be a sharp increase in inflows of people, cash and Further reports, Page 3

## **Lighthearted revolution sours**

### By David Goodhart in East Berlin

THE mood of East Germany's hitherto peaceful, even light-hearted revolution has turned The lynch mobs may not yet

be roaming the streets, but there is a thirst for revenge in

cost of shedding 10,000 employ-ees, or about 4.5 per cent of its

ideas from the West. The likeli-hood will also rise that the West German D-Mark, circulat-ing in growing quantities in the East, will replace the unconvertible East Mark as Bast Germany's true currency. Mr Modrow, who has emerged as the central figure in the badly weakened East German leadership after the

weekend resignation of Mr Egon Krenz as Communist Party General Secretary, said last night that "completely new perspectives" in East-West German relations had now

Mr Modrow said East Berlin was now working on new laws to allow joint ventures and profit transfer by West German companies investing in the Fact East.

Meanwhile, Volkswagen, the West German vehicle maker, said yesterday that it was dismarket integration in other said yesteriay that it was ins-cussing plans with the East German state company IFA to build small cars – possibly similar to the Golf and Polo models. The plans were dis-cussed in Karl Marx Stadt (for-merly Chemnitz) in the south of East Company in Month Mr Delebarre's achieve of East Germany on Monday by Mr Carl Hahn, the Volkswagen chairman, who was born in the town before the Second

World War. Emphasising the meeting of minds, a statement issued by Mr Seiters and Mr Modrow in East Berlin last night affirmed the two sides' willingness to extend trade links, improve environmental co-operation and expand collaboration in

• The Council of Ministers also accepted the key principle of "double disapproval" for new fares as "an objective" to be attained by 1 January, 1963. At present those airlines wanting to offer cheep fares can be thwarted by the veto of involved in the governments involved in the bilateral approval procedure – in future new fares would only be blocked if both were to

## **EC reaches Thatcher fends** off challenge integration of aviation to leadership

### By Michael Cassell, Political Correspondent

MRS Margaret Thatcher, opponent had not managed to Britain's Prime Minister, last night secured a comfortable A SURPRISE agreement on sweeping reforms in air trans-port aimed at creating a single BC aviation market by the start of 1993 was reached yes-terday by European Commu-nity Transport Ministers. The accord – which holds out the real prospect of cheaper fares and more varied services for European air trav-ellers in the 1990s – involves a firm political commitment by ministers to abandon most of the anti-competitive restric-tions currently imposed hy A SURPRISE agreement on victory in the first challenge to

her leadership of the Conserva-tive Party, despite a respect-able performance by ber unwilling opponent. Sir Anthony Meyer. In scenes of high drama at the House of Commons, it was announced shortly after the ballot closed that Mrs Thatcher hed won the worse of 314 of the bad won the votes of 314 of the 374 Members of Parliament eli-gible to vote. Sir Anthony polled 33 votes and there were 24 spoiled ballot papers. Three MPs failed to vote.

Governments. Yesterday's deal was a nota-ble coup for the bitherto lack-Mrs Thatcher's supporters at once emphasised that her chal-lenger had failed to signifi-cantly swell the known ranks of critics of the Prime Minister ble coup for the hitherto lack-lustre French presidency of the EC, in particular Mr Michel Delebarre, the French Transport Minister. The break-through in the highly sensitive airlines sector was also being seen as providing a badly needed boost to the process of market integration in other among Tory MPs. One Cabinet minister described the votes against Mrs Thatcher as com-ing from "the same old crowd" and Mr Kenneth Baker, the

party chairman, described the outcome as a "splendid" result. Tory loyalists hailed the result as an overwheiming endorsement of her leadership of the the country, which the Prime Minister will interpret as a personal vote of confi-dence at a time when the party

Mr Delebarre's achievement was to persuade the clear majority of his colleagues to put their names to a deadline for the removal of three signif-icant barriers to competition in the air transport field. • By 1 January 1993 they have agreed to eliminate the notorious Government to Gov-ernment capacity-sharing arrangements which guaran-tee each artime a cartain perfaces a shaky electoral future. Opponents within the party, however, were claiming that with 60 MPs failing to cast their write in furmer of the their vote in favour of the arrangements which guaran-tee each airline a certain per-centage of the traffic on a ronte. The current position (negotiated under the first EC deregulation package at the end of 1987) is that bilateral deals of this kind can only guarantee 40 per cent of the Prims Minister, Sir Anthony had put up a remarkably good performance which, it was hoped, would convey a mes-sage to Mrs Thatcher about the need for a change in leadership style and in some policy areas. guarantee 40 per cent of the seats on a route, though this will fall to 25 per cent in two stages ending in November 1992. There were regrets that no stronger candidate had come

NUSSAIC STWINES

accord on

market

By Tim Dickson In Brussels

tions currently imposed hy

yesterday attempted to prevent British Prime Minister Margaret Thatcher from appearing increasingly isolated over the issue of closer European integration. In a highly unusual interven-tion, the President telephoned

flush out many more than the well identified numbers of disenchanted and critical MPs who had repeatedly expressed their opposition to the Prime Minister's style and policies. Sir Anthony refused to inter-pret the result, which he

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claimed was "about the middle of the range". He added: "Clearly, on a vote like this, she is not going to step down". Mr George Younger, the for-mer Defence Secretary who acted as Mrs Thatcher's campaign manager in the run up to the vote, said the result was a "most remarkable achievement" after 15 years as party leader and more than 10 years as Prime Minister. He said it would be "stretching it" to interpret the result as anything more than a resounding vote of confidence. Although Mrs Thatcher's

Although Mrs Thatcher's supporters were pleased, there was continuing anger that the contest had taken place at all, with many MPs believing that, irrespective of the final result, it will inflict further, short-term damage on the party's standing. Calls for a change in the leadership con-test rules, which need only a proposer and a seconder to trigger a contest, are certain to trigger a contest, are certain to

intensify. The opposition parties will nevertbeless use the contest and its result to show that Mrs Thatcher now faces a significant and growing number of internal dissidants who will attract greater support for her replacement over the next twelve months. Even so, Mr Neil Kinnock, the Opposition Jordon Lext micht declined to leader, last night declined to comment on the outcome. edged that Mrs Thatcher's on monetary union, Page 2

By Michael Cassell, Political Correspondent, in London US PRESIDENT George Bush Charter and closer monetary union at this week's European summit meeting.

Mr Bush's remarks, made during his briefing to Nato leaders after his meeting with

Soviet President Mikhail Gorbachev, were widely interpreted as damaging to Mrs Thatcher, who appeared surprised at the time, saying that they would require study before she could responded. Mrs Thatcher flies to Strashourg on Friday for what promises to be another EC summit at which she is likely to emerge isolated over the **Continued on Page 22** 

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CLAPSE -

Setback for Caracas The ruling party in Venezuela, Democratic Action, has taken a heavy beating in state and local elections, losing at least eight of the 20 state governorships to opposition parties. Page 7

Tokyo loan charges Japanese police said that four men, including the former sec-retary of a Japanese parlia-mentarian, have been arrested on charges of blackmailing officials of the Fuji Bank, the world's third largest, for Y500m (\$3.45m). Page 9

## Talwan city clash

Police clashed with several thousand demonstrators in the southern Taiwan county of Tainan where the opposition Democratic Progressive Party alleges ballot rigging in a local elections. Page 9

Bogota crash clues American investigators found

evidence that an explosive device caused the crash of a Colombian airliner last week in which 107 people were killed - according to Colombian newspaper reports.

## Sudan pact falls ...

Peace talks between Sudan's nilitary government and its rehel foes in the Stadan Peo-ple's Liberation Army have failed - according to peace talks chairman and former US president Jimmy Carter.

Hetro clampdown

France is to increase tenfold the number of security staff on Paris commuter trains to combat an increase in violent

### MARKETS

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STERLING .	DOLLAR	
New York lunchthes	New York lunchtime:	FT-SE 100:
\$1.569	DM1.778	2,327.5 (+24.1)
London:	FF16.07	FT Ordinary:
\$1,5705 (1,5835)	SFr1.5905	
	Y143.75	1,636,8 (+13.8)
	London:	FT-A All-Share:
	DM1.776 (1.7805)	1.160.92 (+0.9%)
	FT-16.065 (6.08)	New York Innchiane
£ index 86.4 (86)	SFr1.5985 (1.5995)	DJ Ind. Av.
	Y143.7 (143.55)	2,752,36 (-1,28)
GOLD New York: Comex Feb	\$ Index 69.9 (warna)	S&P Comp
NEW YORE COMMENTED	Tokyo close: Y143.68	
WTWWW ····	•	350.79
London:		Tokyo: Nikkei
\$404.0 (405.75)	RATES	37,494,17 (+190,3)
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Brent 15-day Jan	3-mo Treasury Bills:	LONDON MONEY
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cimer bluce custofee	vield: 7.874%	Mar 90 3 (90 12)
yesterday: Paga 29		Mar. 2033 (2015)

MARKET REPORTS: CURRENCIES, Page 48, BONDS Page 29 COMMODITIES, Page 36, EQUITIES Pages 37 (London), 48 (World)

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US said it was prepared for a new era of reciprocal trade liberalisation and would accept clear and enforceable trade Communist regime, rales. Page 6

power corrupts absolutely," says Stefan Heym, the dissi-ITALIAN and Iraqi govern-ments will seek today to end four difficult years for their commercial relations which dent East German novelist. It is not so much the padded culminated in the recent scan dal over the supply of \$3bn of unauthorised credits from IBM to write off \$2.3bn and

the Atlanta branch of the Banca Nazionale del Lavoro. Page 6 . . . ARNO Bohn, former marketing director of the ailing Nixdorf

By Roderick Oram in New York computer company, will become the next chief executive of Porsche, West German huxury sports car manufactorer. Page 23 INTEL Corporation of the US and NEC of Japan agreed to resolve outstanding issues in

their microprocessor copyright and unfair trade dispute which began five years ago.

Page 26 FRANCE recorded a trade sur-plus of FFr2.2bn (\$363m) in September after seasonal adjustments, a sharp turn-around in its trading perfor-mance after two months of

The actions, latest in a series of cost-cutting measures hy IBM since the mid-1960s, were immediately criticised by some antial deficits. Page 8 subst TOKYO Stock Exchange found no evidence of insider dealing behind a surge in share prices Wall Street analysts. They argued that the company needed to cut between 40,000 and 60,000 from its worldwide workforce of 387,000 to make a ahead of the amouncement of the planned big merger between Mitsui Bank and Taiyo Kobe Bank. Page 24 PORTUGAL: The part-privati-

sation of Companhia de Segu-ros Tranquilidade, leading Por-tuguese state-owned insurance company, raised record Gov-ernment revenues. Page 24

**.**X

the air as every hour brings forth a new, distasteful story of diverted funds and self-enrich-ment under the crumbling swaps whose arrest on suspi-cion of "criminal blackmail" has been ordered by the public

"We now know that absolute

lifestyle enjoyed by ex-party chief Mr Erich Honecker and his associates in the leafy sub-urb of Wandlitz where they yesterday; or the ostentiatious Mercedes driven by Mr Wolf-gang Vogel, the lawyer and broker of East-West prisoner to the Mafia." Foreign exchange, it now appears, was secured through

prosecutor's office. More than high living as such, what really offends ordi-nary East Germans is the sys-tematic abuses in the procure-tematic abuses in the procureshady arms and currency deals, and by secret sales of valuable works of art to the West - and it seems that a

operations, hringing them more into line with slow grow-ing revenues. IBM said its prof-its will reflect most of the ben-efit next year and the full \$1 a show in 1001

The \$2.3bn charge in the cur-

rant quarter, equal to \$2.25 a share, will reduce profits to around \$1.50 a share, analysts

estimate, from \$4.02 a year ear-

IBM, continuing its 40-year-old practice of no forced lay-offs, said the job losses would come from voluntary sarly retirement and natural attri-

tion. The programme will cost some \$500m and reduce its US

workforce to 206,000, down

5

47

Advisers

37,000 since 1965.

share in 1991.

refuse.

• Last, but not least, the member states have in effect endorsed a vital principle advanced by the European Commission that governments should not discriminate against airlines provided they meet all the relevant safety **Continued on Page 22** 

Mrs Thatcher at her Downing Street official residence to deny suggestions that, in urging "continued and intensi-fied efforts" to integrate within the EC, he had distanced himself her standpoint. The move came as Mrs Thatcher prepared to resist

proposals for an EC Social

This announcement appears as a matter of record only:

WILCOMATIC Washing the Way Ahead!

## £16,300,000

**Management Buy-Ont of Wilcomatic Limited** from Walker Greenbank PLC

## Equity provided by: PHILDREW VENTURES

Senior debt and overdraft facilities arranged by: National Westminster Bank PLC

## PHILDREW VENTURES

initiated, structured and led the financing

PHILDREW VENTURES TRITON COURT, 14 FINSBURY SQUARE LONDON EC2A 1PD. TELEPHONE: 01-628 6366 PHILDREW VENTURES ADVISERS & Partners: Charles Genezer - Timothy Hart Ian Hawkins Ron Hobbs - Robert Jenkins - Frank Neale - Phillips & Drew Vestures Limited.

world's largest computer maker will have reduced its equity by \$10.5bn, or some 15 per cent, since mid-1986. INTERNATIONAL Business Machines said yesterday it would take a \$2.3bn fourth quarter charge for restructur-ing actions designed to improve the flagging perfor-mance of its US operations. The write-off will cover the

From a 52-week high of \$150, IBM's stock has sunk to a low of \$96 as Wall Street began to appreciate the deterioration in IBM's performance during the second half of this year. Another round of restructuring was long anticipated. IBM's business in Europe

cut workforce by 10,000 in US

ees, or about 2.5 per cent of its US workforce, closing some plants, offices and development centres, and changing the way it accounts for investments in other companies and new techand Asia continued to grow at 8 to 10 per cent a year, but its 118 performance was considera-US performance was considera-bly less favourable, Mr John Akers, chairman, told an ana-

Although its US business was growing for the first time in four years, "we've been dis-appointed with the degree of improvement." He said the problem was common to the computer industry, reflecting such factors as a slowing US economy and customers' cau-tious approach to capital

The remaining \$500m of the charge is for changes in accounting practices. It will, for example, reduce the depre-ciation period of its investment in other companies. This will more accurately reflect the shorter time it is taking IBM to develop and market new prodspending. The moves will cut some \$11m of annual costs from US develop and market new prod-ucts.

CONTENTS		
prepares for 19	"We must create a new set of values, a new set of political attitudes," says Presi- dent Babangida, who has mounted a deter- mined effort to avoid massive corruption and ballot-rigging that has toppled Nigeria's past civilian regimes Page 9	United States: Warm western hreeze for Europe
Europe         2,3           Companies         23,25           America         7           Companies         23,24           Oversaars         9           Companies         23,24           Oversaars         9           Companies         23,26           World Trade         6           Britain         10,11           Companies         30-35	Agriculture     36       Arts-Reviews     19       World Guide     18       Commodities     36       Crossword     44       Currencies     44       Editorial Comment     20       Euro-options     44       Financial Futures     44	Gold         36         Raw Materials         36           International bonds         29         Stock Markets         37.47           Intl. Capital Markets         29         Wall Street         46,47           Law         13         -London         38.43           Letters         21         Technology         17           Lax         22         Technology         17           Managament         14         Unit Trusts         38-41           Money Markets         44         Weether         22           Observer         20         World Indax         48

## big difference to its profits. IBM's stock price edged up \$1% to \$101 after the announcement and the compastory of its stock. Coupled with previous repurchasss, the

nologies

## **EUROPEAN NEWS**

## Brittan to probe Rover valuation in **EC** inquiry

By Lucy Kellaway in Brussels

SIR Leon Brittan, European Commissioner in charge of competition said yesterday that he would be looking into the alleged undervaluation of Rover as a part of the Commission's inquiries into the sweeteners granted by the UK Government to Rover

In his first public statement on Rover since the disclosure last week that hidden financial sweeteners of £38m had been provided by the UK govern-ment to British Aerospace, Sir Leon referred to his task as "disagreeable," but said "obvi-ously its my duty to do it, and I will do it fairly, just as I would if any other country were involved "

He made it clear that the Commission was attaching great importance to the matter, but declined to speculate on

"This is something that is being taken seriously by the Commission, looked at thor-oughly and carefully, and that no advance decisions of any kind have been made or will be made until all that has gone through - and that will take time

Sir Leon said that the Commission would look at all aspects of the deal relvant to the amount of aid granted, but declined to say which parts Brussels would focus on, until he had seen the relevant infor-

"We're going to look at the whole of the deal, in so far as it was the basis of discussion with the Commission when the matter was being negotiated," he said.

### Correction **Brussels and BAe**

The European Commission is hoping to reach a decision by the end of the year over whether to ask British Aero-space to repay part or all of the £38m of secret financial concessions granted in the Rover takevover deal, not the full £547m subsidy originally approved by the Commission, as was incorrectly stated in yesterday's Financial Times.

### By Leslie Colitt in Prague

NON-COMMUNISTS gained a najority of cabinet posts in the newly-formed government of the Czech republic (Bohemia and Moravia) for the first time in Czechoslovakia since the Communist takeover in 1948.

The new government announced yesterday was a milestone for the opposition lit-tle more than two weeks after a student demonstration on November 17 rocked the foun-dations of the Communist leadership.

The non-Communists gained nine seats in the 17-member cabinet of Mr Frantisek Pitra, the Prime Minister, although the key post of Internal Affairs was retained by the Commuwas recarded by the Commu-nist party. The Socialist and People's parties were each given a deputy prime minister-ship and one other post, while five non-party members were also appointed.

ions made to the The conce opposition by Mr Pitra in the Czech republic were far greater than his federal counterpart, Mr Ladislav Adamec, was will-ing to make. Mr Adamec's Communist-dominated Government formed last Sunday was flatly rejected by the opposi-tion Civic Forum, which has threatened a general strike next Monday if the opposition is not given greater representa-

tion.

be decided today or tomorrow. His resignation has been demanded repeatedly by the opposition. All parties are to meet on the question and Mr Kuchera said they were likely Mr Bohumil Kuchera, chairman of the increasingly inde-pendent Socialist party, said Mr Pitra's Government reflected the "reality" of the Czech republic which was in the vanguard of the political upheaval sweeping the coun-try. He indicated that Mr Adato reach a consensus - that President Husak had to resign in order to maintain "calm in the country." President Husak, who mec was likely to give extra cabinet posts in the federal assumed control of the Com-munist party from Mr Alexan-



**OPPOSITION GAINS CONCESSIONS IN ONE OF CZECHOSLOVAKIA'S TWO REPUBLICS** 

Non-Communists dominate Czech cabinet Adamec and

A young Czech soldier in Prague joins the ranks of those demanding reform

der Dubcek after the Soviet-led Government to non-party members from Slovakia. Mr Kuchera also told the FT invasion in 1968, is extremely unpopular among his fellow that the political future of Mr Gustav Husak, the controver-sial Czechoslovak President Before a decision can be

taken on removing Mr Husak, and former party leader, would however, agreement must be reached on his successor who has to take office within 14 days under the constitution. Mr Kuchera indicated that Mr Dubcek was a leading can-

didate to succeed Mr Husak in what would be one of the great ironies of post-war European history. Much depended on whether

Mr Dubcek wanted the post and of the attitude toward him. of the new Communist leader,

elleving them. Mr Karel Urbanek. Communist delegates dominate the Federal Assembly (parliament) which elects the President. For its part the Socialist Party will decide its definitive stance on Mr Dubcek at a meeting of itsgoverning central committee. Mr Kuchera said a compli-

cating factor was that a Slovak, Mr Husak, had held the post of President for 15 years and that Mr Dubcek was also a Slovak. This, however, did not appear to be an insurmount-able barrier as the normal practice in Czechoslovakia was that when a Slovak was President a Czech was Prime Minis-

Members of the programme committee and the strike comcommittee and the strike com-mittee at Czechoslovak Televi-sion have tabled a series of demands to the service's new director, Mr Miroslav Pavel, and warned that they will strike from noon on Friday if they are not met.

Havel hold

discussions

By John Lloyd in Prague

MR LADISLAV Adamec, the Prime Minister, yesterday held talks with Mr Vaclav Havel,

leader of Civic Forum, on the composition of the new gov-ernment, announced at the weekend, which has attracted protests from Civic Forum

because of its continuing dom-ination by Communists. The

However, there are strong

However, there are strong indications that the Commu-nist Party rank and file is also unhappy with the shape of the new government. The Prague city party committee met yes-terday and said it rejected the membership of the govern-

Mr Zdenek Caha, a member of the council, said: "We will try to change the leadership. Our members have stopped

talks are to continue today.

The demands are for objec-tivity; for the abolition of the Communist Party organisation in television; for the abolition of the militia force in televi-sion; for extra time given to the students and Civic Forum; and for the editor of TV News to be a non-party person.

## EC to seek voluntary restraint agreement on Japanese car sales

By Guy de Jonquières in London and Lucy Kelisway in Brussels

THE European Commission is expected today to renew its efforts to draft policy proposals for dealing with sales of Japanese cars in the Community after 1992.

after 1982. The issue, one of the politi-cally most controversial aspects of the EC's single mar-ket programme, has already been discussed several times been discussed several differences by the 17-member Commission. However, continuing dis-agreements between EC gov-ernments and the Commission's own members have

meant that little progress has been achieved to date. The EC needs to resolve the matter before 1992 because imports of Japanese cars into five member countries, Britain, France, Italy, Portugal and Spain, are at present subject to national restrictions. These curbs are incompatible with a

unified internal market. Initially, Mr Martin Bange-mann, the industry commis-sioner, suggested that the national restrictions should be lifted and the EC car market opened immediately to unfet-tered competition from Japan. However, under pressure from several European govern-

ments and motor manufacturers, he appears since to have accepted that the EC should seek to negotiate with Japan a voluntary restraint arrange-ment which would limit overall Japanese car sales to the

Community during a transition period of several years. It would seek to ensure a moderate rate of Japanese sales growth in countries with

markets currently protected by markets currently protected by national restrictions. The arrangement is envisaged in a position paper submitted to the Commission by Mr Banganain in collaboration with Mr Frans Andriessen, the external affairs commissioner, and Sir Leon Brittan, the competition commissioner. commissioner.

Leon Brittan, the competition commissioner. However, the paper leaves open vital questions, including the length of the proposed transition period, the ceilings to be imposed on the volume of Japanese car sales and the rates of growth the Japanese would be allowed to achieve. The debate is further compli-cated by disagreements between EC governments over how to treat cars assembled in the Community by Japanese manufacturers. Nissan is already making cars in Britain, and Honda and Toyotz also plan to build assembly plants. France and Italy want vehicles made in these plants to be connted as Japanese imports unless they meet speci-fied levels of local content. The commission has so far rulad out applying any EC local con-tent requirement, on the grounds that it would violate international trade rules. Officials in Brussels were

Officials in Brussels were cautious yesterday about the prospects for rapid decisions. If the Commission is able to agree a statement on its position today, it is expected to be general in tone and to contain few, if any, detailed proposals.

FINANCIAL TIMES

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## Britain set to oppose conference BRITAIN will argue strongly minister. French President year, we think it is not sensible on monetary union remain immobile and those "We are in the uniddle of a

BRITAIN will argue strongly against the holding of a treatyrevising conference on Economic and Monetary Union, when European Com-munity leaders hold their sum-mit at the end of this week in leagues to set a date for an IGC during the second half of next year, with the explicit commit-Strasbourg

ment to move ultimately all the way to Economic and Mon-etary Union. Bat if an Inter-Governmental Conference (IGC) is held, [as the French Government wishes], the British Govern-We are strongly in favour of stage one of the Delors Plan for Economic and Monetary ment will certainly take part. These points were made yes-terday by Mr Douglas Hurd, Union," said Mr Hurd yesterday. "But stages two and three cannot automatically follow on British foreign secretary, after talks in Paris with Mr Roland from stage one; and since stage Dumas, the French foreign one only starts on July 1 next

year, we think it is not sensible to start an Inter-Governmental François Mitterrand, as chair-man of the Strasbourg summit, Conference as early as has been proposed." In the scheme set out in the is expected to call on his col-

Delors Plan, stage one is a period of closer inter-govern-mental co-operation. In stages two and three, the EC would move to stricter monetary inte-gration, with fixed parities and eventually a single currency.

"Stage one is already quite a blg exercise," said Mr Hurd. "But if an IGC is called, we shall be among those present. "The argument is not between those who want to

remain immobile and those who want to move forward, but between a more liberal route and what we see as a more

route." Mr Hurd indicated that the main stress of the British Gov-ernment's position at the Strasbourg summit would be on the completion of the single mar-ket, scheduled to be fully liberalised by 1993. He said he had given Mr Dumas a list of 10 aspects of the single market, on which the British Government would be pressing for urgent progress.

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"After that we could consider other steps; but how and when needs to be worked out with good care."

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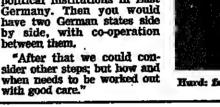


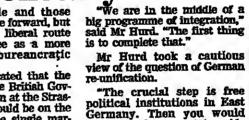
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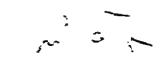


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## EUROPEAN NEWS



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## Summit sets ambitious timetable for pact **Red Army Factionsays** limiting conventional forces in Europe

## By Judy Dempsey in Vienna

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WARSAW PACT

rarely disturbed by dissent. These days, however, the ses-sions are long on "creative ten-

sion". The first prohlam is Moscow's continuing insis-tence that "tactical" arcraft be

excluded from the CFE talks; a

view which the Poles and Hun-garians oppose and to which Nato strenuously objects. Moscow maintains that it

will always require certain types of purely defensive air-craft to protect its borders.

But over the past month, in an apparent softening of its position, the Soviet delegation has succumbed to pressure and has divided aircraft into a

larger number of categories and said that some will be included in future reductions.

While it still wants special arrangements to exclude purely air-defence fighters, it is now willing to discuss its 2,000

NATO

PRESIDENTS George Bush and Mikhail Gorbachev, buoyed by the success of their Maita summit, have spoken optimistically about a new treaty limiting conventional forces in Europe which could be ready to sign by 1990. For the hard-pressed Nato and Warsaw Pact diplomats in Vienna whose job it is to work out the details, meeting the timetable set by their politi-

only of bridging gaps between the two alliances, but also of papering over differ-ences within both blocs.

The startling events in Eastern Europe of recent weeks have thrown into sharper relief a whole series of individual nations' concerns, notably apprehension on both sides of the iron Curtain about the implications of a united Germany.

reluctant to accept the latter

stipulation. In principle, the Poles would like all Soviet forces out of Poland. But as the spectre of

## it killed Herrhausen

By David Marsh in Bonn THE Red Army Faction (RAF), adjustments, a sharp turn-around in its trading perfor-

the West German terrorist group, yesterday said it killed Mr Alfred Herrhausen, chief executive of the Dentsche Bank, last week. The police hunt for the murderers continued without throwing up dis-cernible new leads. The fedsral prosecutor's

in Byelorussia and in the Car-pathian - but only if they are genuinely "low-strength", limoffice in Karlsruhe said that an RAF letter sent to news ageo-cies and a local newspaper was month to month. ited in peacetime to 5 per cant of wartime manpower. The Poles in particular seem "absolutely authentic". The statement arrived on the

eve of Mr Herrhausen's funeral in Frankfort today. In what is virtually a state occasion, Chancellor Helmut Kohl is due to deliver, at the request of the Herrhausen family, a 15-min-nte address at Frankfurt cethodrol

Poland. But as the spectre of German reunification haunts them, they are increasingly reluctant to agree to such low peace-time troop numbers. "It is the fear of the Bunde-swehr as well as Nato's consid-erable storage units, which has made the Poles very anxious about their own future security interacts," cathedral. The RAF, in the chilling lan-guage familiar from past decla-rations of responsibility for executions of leading German industrialists and bankers, said Mr Herrhausen was killed last Thursday because of his role as "Europe's most powerful eco-nomic leader". As controversy continued in

about their own future security interests," commented an East European diplomat. And on the issue of tanks, Bulgaria has taken a stand. Precisely because Turkey wants light battle tanks West Germany over whether his death could have been avoided through stricter surveillance, police on Monday night raided a housing block in Darmstadt in search of the killers. The prosecutor's office, co-ordinating the investiga-tions, said it was "without

result The respect enjoyed hy Mr Herrhausen in the Soviet Union was underlined yesterday hy news that Moscow's Plechanow College is offering a scholarship in his name to sup-port studies on German-Soviet

economic relations. The RAF letter said that Mr Herrhausen's armour-plated Mercedes was blown up with what was described as a "home-made" mine. It said the Destrice Beak's bictory Dentsche Bank's history showed "blood traces from two world wars and the exploita-

tion of millions". Tha letter called for all imprisoned RAF terrorists to be brought together in a single unit and said that the "completely changed international situation" made necessary the start of a new phase in the "revolutionary process".

## black during September By George Graham in Paris FRANCE recorded a trade surplus of FFr2.2bn (f231m) in September after seasonal trend of around FFr4hn a month we are oo target for

mance after two months of substantial deficits. The improvement reflects an increase in exports and a large drop in imports, hut econo-mists cautioned that the fig-ures also appeared to show up a problem in the seasonal adjustments applied to correct the normal variations from

French trade back in the

After these seasonal adjust-After these seasonal adjust-ments, exports rose hy FFr2.2bn to FFr96,4bn, while imports plunged by FFr9.3bn to FFr94.2bn. Trade in manufac-tured goods showed a small surplus of FFr638m, after a def-icit of FFr10.1bn in August. But economists said the fig-ures still put France in line mists believe that there may have been a change in the way companies behave which could help to account for these sharp swings: with fewer factories closing for August, imports of raw and semi-finished goods may now remain stronger that month than in the past, while

ures still put France in line with the prudent forecast of Mr September may no longer see the same surge in imports as companies stock up again after Pierre Bérégovoy, the Finance Minister, of a FFr40bn-FFr50bn deficit for the full year. "With a deficit of FFr32bn in

a summer hreak. This change in habits is relathe first three quarters, and a tively recent, while the sea-

sonal adjustments are calculated over a 10-year period. our forecast of FFr44bn," said French trade statistics are, Mr Alain Guhion, an economist in any case, subject to erratic swings according to the sales of Airhus passenger aircraft. September saw 10 Airhus sold at the OFCE forecasting body. Closer analysis of the trade figures suggests, however, that the seasonal adjustments may be distorting the picture of France's trading performance. Both this year and in 1988, the trade figures showed a good result in June, a sharp for FFr2.8bn; August only six change hands for FFr1.7bn. • The Government yesterday launched a campaign to improve the competitiveness of FFr173hn per ycar turnovcr decline in July, a catastrophe in Angust and a dramatic improvement in September. Some government econo-

clothing industry, writes Wil-liam Dawkins in Paris. Mr Roger Fauroux, the Industry Minister, will be talking to employers and unions over the next few months to can how the state months to see how the state can further help improve training, modernisation and invest-

ment in the industry. The industry's trade deficit fell last year to FFr8.2hn, against FFr8.6bn in 1987, but still needs to do more to improve the speed at which it can hring out new designs against foreign competition, says a report commissioned by Mr Faroux.

## W German unemployment rise reflects tide of immigrants

### By David Marsh in Bonn

HIGH IMMIGRATION from East Germany led to a sharp rise in unemployment in West Germany last month, over-shadowing news yesterday of a buoyant 3.3 per cent year-onyear rise in gross national product in the third quarter. Mr Heinrich Franke, presi-

dent of the Federal Labour Office, said the unemployment increase to 1.95m - up hy 76,000 from October - was 76,000 from October - was unusually "drastic". This reflected above all a near douhling to 120,000 in unemployed emigres from East Germany. Last month, 133,429 East

Germans came to settle in the Federal Republic, taking the 11-month total to just over 300,000. This means that the previous annual record influx from East Germany - 331,000 in 1953 - is likely to be exceeded this year. Counting newcomers from East Germany, the Soviet Union and

the West German population. The unemployment rate last month rose to 7.6 per cent from 7.3 per cent in October. How-ever, last mooth's total remained 141,600 lower than in November 1988, when 2.09m people were out of work, or 8.1 per cent of the employed labour force. Government offi-cials pointed out that last

month's unemployed total was still the lowest November fig-ure since 1981. Separate figures from the Federal Statistics Office in Wieshaden, meanwhile, show that the country is still on course for overall economic growth of 4 per cent this year. Compared with the second quarter this year, the economy grew on a seasonally adjusted basis hy an unusually strong 1

other parts of Eastern Europe, total ethnic German immigra-tion this year will amount to 700,000, more than 1 per cent of the With Grand and 1 per cent of 1988 compares with year on-year increases in the first and second quarters respectively of 4.4 and 4.9 per cent.

Strong export demand and hnoyant investment continued to fuel the economic upswing. Exports of goods and services showed a real rise of 9 per cent in the third quarter against the same period last year, with imports up only 4.2 per cent. A further boost to GNP came from West Germans' increasing income from foreign portfo-lio investment.

Companies' capital expenditure went up hy 7 per cent in the third quarter, with private consumption showing a much more subdued rise of 1.1 per cent. The contribution to GNP from public sector consumption showed a slight fall, reflecting the more restrictive budgetary stance this year.

MITSUBISHI ELECTRIC

JUST AS Warsaw Pact any reductions in its main countries seek to protect their tanks by modernising its light own national interests, Nato countries are working towards because of its geographical resolving some fundamental location) resisted any compro-differences which last month mise which would include light resolving some fundamental differences which last month prevented the alliance from presenting its draft agreement in Vienna.

From Nato's point of view,... there are outstanding problems over four issues: battle tanks, combat helicopters, the defini-tion of the CFE mandate and inspection of each alliance's tanks. • In its proposal • In its proposals outlined last March, Nato included only "main battle tanks" in any

tanks. However, in recent weeks

TIME WAS when the Warsaw or so training alreraft, which Defence – adding further con-fusion. But, in what could be a cus meetings" in Vienna were. At the same time, however, arely disturbed by dissent. It still wants to exclude its to come, Warsaw is making its

it still wants to exclude its land-based naval aviation on the grounds that naval forces

are not part of the CFE man-

date. It also remains reluctant to include its 500 medium and

Ingrange bombers. The resurgence of "national concerns" is particularly evi-dent in the positions of Poland

and Bulgaria. During the closing stages of the most recent round, the Pol-

ish delegation contributed lit-tile to the negotiations: it was uncertain abont its position following the appointment of a Solidarity-led Government in

In contrast to the Hungarian delegation which receives instructions from its Foreign Ministry and gets considerable latitude, the Poles are answer-

able both to the liberal-minded Foreign Ministry and to the conservative Ministry of

Warsaw.

tanks in reductions - but in a new category sandwiched between heavy armoured com-

A senior Western negotiator said the intra-Nato problems over tanks could be thrashed out at a meeting in Brussels on fithire reductions -- prompting strong criticism from the War-saw Pact, which argued that the West could compensate for Brussels last May, presented

Nato has appeared to be will-ing to include light battle

its proposals for including com-bat helicopters at the Vienna talks, it faced a problem of definition. It initially tried to apply the simple principle of "look alike, count alike" hut in practice

warthne.

found that this would commit the West to eliminating more helicopters than it had originally intended.

voice heard over the issue of "low-strength units" - second-

ary Soviet units kept well

below capacity in peacetime, broadly comparable to "storage

broadly comparable to "storage units" on the Western side. Under current Warsaw Pact proposals, these units would essentially be deployed in the eastern part of European Rus-sia, and they would be staffed in peacetime up to 30 per cent of the manpower needed in wartime.

wartime. The West, eager to secure East bloc assent to its propos-als on the "zones" into which central Europe will be divided, has offered the Soviet side what it describes as an impor-tant accession on low

tant concession on low-strength units.

Soviet Union could locate these units much nearer its Western

borders - around the Baltic,

Nato suggests that the

Both sides are now nearing agreement on a Warsaw Pactinspired definition of a combat helicopter, a definition which is said to be more technical and less vague than Nato's original conception. A further reason why Nato

failed to present a draft treaty last month was Greek-Turkish differences over the precise wording of the CFE mandate.

port of Mersin - from which it launched its 1974 invasion of Cyprus, following a short-lived coup on the island by the mili-tary junta ruling Greece – should be excluded from future reductions, while Greece wants it included. Right of Inspection. Among

others, France would object to any agreement which would any agreement which would envisage allowing either side to inspect each other's arma-ments production units. "This is a sleeping issue," in the words of one Nato diplo-mat. But, like that other issue that "slept" for so long - the possibility of German womits.

possibility of German reunifi-cation - it is considered likely agenda in the near future.

to figure high on the Vienna

excluded from the negotia-tions, the Bulgarians insist these be included - citing a Turkish threat to their borders. Turkey maintains that the

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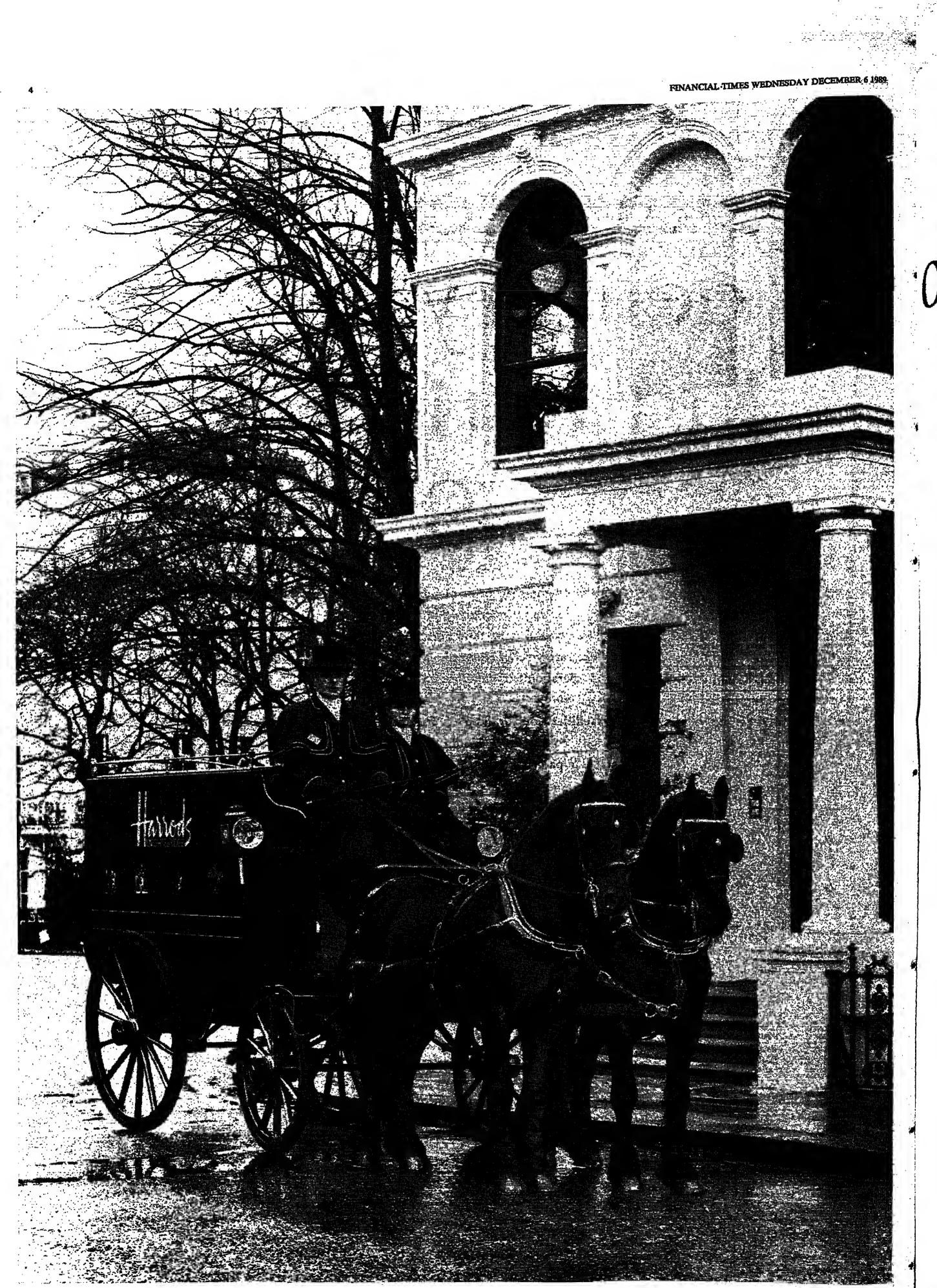
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## WORLD TRADE NEWS

## Italy and Iraq seek to end EC acts to tie up dispute over naval ships Lomé deal

### By John Wyles in Rome

THE Italian and Iraqi governments will seek today to end four extremely difficult years for their commercial relations which began with an Italian embargo on the delivery of 11 naval ships and culmi-nated in the recent scandal over the supply of \$3bn of unauthorised credits from the Atlanta branch of the Banca Nazionale del Lavoro.

Italian officials believe the ships problem can be settled today after months of negotia-tions during which Rome has acceded to virtually every Iraqi demand, from credit terms to additional supplies of military

equipment. Baghdad had paid half of the

\$2.7bn cost of the ships con-tract when Italy decided in 1986 to halt deliveries as part ments on the ships contract will be spread over 10 years with an initial four year grace of a tighter embargo on arms sales to both sides in the Iraqperiod when interest payments will be fixed at Libor. Interest due since the embargo will be han war. By that time only a naval support vessel and a floating dock had been deliv-ered by Fincantieri, the state shipbuilder, and all of the remaining vessels have been kept in Italy. In retaliation, Iraq has suspended all payments since 1986, thought to be in the

region of \$2.6bn, on other con-tracts previously signed with Italian companies. The Italian cabinet has recently endorsed an outline agreement in which repay-

forgiven, a special \$150m credit will be given with the appro-priate technology for Irsq to construct a naval command and control system, and italy will make a free gift of the Sactta, a prototype for a series of that those threads of fast attack vessels. Rome has also agreed in principle that Agusta, the state-owned belicopter mann-

convention to Ecul0.8hn of aid plus Ecul.2hn in cheap loans. Officials said ACP states Ornicials said ACF states reacted favourably to the new offer but had not yet formally accepted it. The ACP last week accepted BC proposals for trade concessions, commodi-ties compensation and other aspects of the pact. France is understood to have facturer, can go ahead with \$250m contracts, first signed in 1983 and 1986, for the supply of 10 naval helicopters.

## Turks win Kuwaiti power contract

TURKISH contractors have Electricity and Water for the reached agreement on two con- 2,400Mw Subiya scheme, is tracts valued at a total of around \$576m - civil engineer-ing works for the massive Subiya thermal power station scheme in Kuwait, and a hydrocracker for a domestic refinery near Izmir, Jim Bodgener reports from Ankara.

The first deal, between Tur-key's BMB-United Engineering and the Kuwaiti Ministry of has been awarded to a venture

worth \$356m

arrangement of mancing. The turnkey contract for the Turkish Petroleum Refineries Corporation (Tupras) will be mainly financed by Ioans. Some 85 per cent of the project cost will come from the Italian state supported Medio Credito The deal includes exports valued at around \$150m from Turkey of cement, steel, food and scaffolding. About 2,500 Turkish workers will be employed at any one time during construction. The hydrocracker contract, Centrale and a commercial

cyndication arranged by Amer-ican Express bank.

italy, West Germany and Bel-gium contributed the rest. of Italy's Snamprogetti with Turkey's Tekfen, pending the arrangement of financing.

The new offer still falls short of the Ben15.5bn the ACP originally asked for, to cover inflation, rising popula-tions and a new fund for economic reforms.

The ACP says it fears the EC will neglect it in favour of sup-porting changes in the East Bloc. The EC has pledged Ecu300m to Poland and Hungary for 1996 alone.

day. The new funds bring the first five

total package for the first five years of a new 10-year Lomé

THE US said yesterday it was prepared for a new era of recip-rocal trade liberalisation and THE European Community is offering 66 developing coun-tries of the African, Caribbean and Pacific (ACP) group an extra Ecul00m (£73m) to try to remove the last obstacle to a would accept clear and enforce-able trade rules covering all economic activity. remove the last obstacle to a new development aid accord, EC officials said yesterday, Reuter reports from Brussels. Mr Roland Dumes, the French Foreign Minister, made the offer to the ACP on Mon-

economic activity. Mr Rufus Yerza, the Deputy US Trade Representative, through his statement to the annual meeting of the General Agreement on Tariffs and Trade, put the US along side the European Community, Japan and other key trading nations which have renewed their commitment in the nast their commitment in the past two days to making a success of Gatt's trade-liberalising Uruguay Round. But, he warned that Gatt had not yet met US expectations.

By William Dullforce in Geneva

quately or not at all. As long as the rules were inadequate, countries would resort to their own methods for defending what they perceived as basic national interests. However, the formal declara-tions of intent have hardly dis-quied the friction that perceive

guised the friction that persists as the Round enters its conclusive year. Mr Yerra reacted strongly to the many com-plaints about "unilateralist"

US action to impose its will in Gatt rules were inadequate. Tariffs were still unacceptably high in many countries; nontariff barriers to trade abounded throughout the globe; and large areas of trade,

US ready for new era of trade liberalisation

grant trade concessions that were not matched in the finance area. Brazil's ability to trade matters. In a scarcely veiled reference to India, he said it was "a little dangerous" for countries with finance area. Brazil's ability to participate in the multilateral system would be impaired without credit and a solution to the debt problem. • Austria may ask for a rul-ing against West Germany under Gatt rules, if Bonn car-ries out its decision to ban are out Austrian louries from high tariffs and non-tariff har-riers to indict the world's largest importer whose average effective tariffs were helow 5

per cent. Nor should a participant with a highly protectionist, unilateralist agricultural policy 212,000 Austrian lorries from using its roads from January 1. Bonn plans to retaliate against a restriction banning lorries producing more than 80 deci-(the EC) be so anxious to con-demn the policy of a country that was willing to accept sweeping reforms in agricul-Mr Rabens Ricupero, the

producing more than 30 deci-bels of noise from using the main Austrian transit routes between 10 pm and 5 am. Brazillan who will chair the Gatt council next year, warned

Fujitsu defends heavy discount on computers

such as agriculture and services, were covered inade-quately or not at all.

## By Robert Thomson in Tokyo

FUJITSU, the Japanese computer maker, has defended a hely discount given on two supercomputers leased to the Japan Atomic Energy Research Institute, despite US criticism of supercomputer discounts that it says restrict competi-tion in the Japanese market. Fujitsu said the discount, which the company reckoned at around 27 per cent, was reaionable as a means of ensuring that the company won the con-

tract.

years and so a lower base rate is justifiable. He would not specify the length of the con-tract, but said that it is "more than four years". Supercomputers, along with satellites and lumber products, have been listed by the US as products liable for action The company admits to offering a base rate for the contract

under the punitive Super 301 Science and Technology section of the US Omnibus Agency, was within a reason-able range. The supercomputers will about 30 per cent below the scheduled fee for a three-year lease, and then giving the 27 per cent discount on top of that

revised base rate. However, the company said the contract for the supercom-puters was for more than three The US has often complained about the generous discounts of up to 30 per cent offered on supercomputer contracts to Japanese academic institutions and condemned inadequate academic budgets for encour-aging anti-competitive bidding by Japanese companies. A Japanese trade official

indicated yesterday that the Fujitsu contract with the insti-tute, an affiliate of the State

that indebted developing coun-tries could not be expected to

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The supercomputers will apparently be used in work related to nuclear fusion and analysis of reactor safety. Fujitsu said clients are dis-gruntled if they do not receive a reasonable discount on

supercomputer contracts, and that a discount was necessary in bidding for the institute'a contract aven though other supercomputer makers had not competed because they could not meet the specifications.

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US window dressing cheers Caribbean garment producers **Canute James** looks at revisions to proposals on textile quotas

significantly increasing exports to the US were recently set back by legislators in Washing-ton, have been encouraged anew by different signals from the Administration

the Administration. The region, which last year accounted for 10.5 per cent of US garment imports - bring-ing the hard-pressed economies earnings of \$1.4bn - were hop-ing that proposals for daty reductions on their soluments would have been accepted, giv-ing them a more competitive

edge in the US. The proposals were thrown out by legislators who feared damage to domestic industry and the use of the Caribbean by producers in the Far East to ket. Expanding the opportuni-ties in the US for Caribbean garments would be mutually get around quotas imposed by the US. eneficial, they claim. The Caribbean producers Some have pointed to a report by the US International have taken. comfort from the plan of Mr Ronald Sorini, chief Trade Commission which con-US textile negotiator, who says he will try to reduce import cluded that growth in the Caribbean garment industry, based on the assembly of gar-ments cut from US made fab-ric, had created 70,000 jobs in quotas for textile and apparel from Taiwan and South Korea and increase those for Caribbean countries. the US. "In addition to the jobs in the US which our industry guarantees," Mr King said, "the Carlbbean states retain 20 This promise by Mr Sorini - who is soon to start negotiations with Taiwan, Korea and Japan on quotas to replace those which expire at the end per cent of the value added: So for every \$100 exported, only \$20 remains in the Caribbean of this year - followed an undertaking by the White House to try to get legislators to reconsider preferential treat-ment for Caribbean garments. and \$80 goes to the US industry US concerns over the growth of imports from the Caribbean, According to Mr Roman Popadiuk, a White House spokesand what is perceived as a likely flood of cheaper imports, man, President Bush has written legislators asking them to reconsider the proposals for reduced rates of duty on Caribhave been compounded by new investments from companies based in the Far East. These

fabric."

fabric." The Caribbean garmant industry has always argued that the agreements which governed their access to the US market were valuable not only to the region, but beneficial to the US correct inductor.

the US gamment industry. US companies, for which the garments were assembled, gained from lower production costs, they said, while produc-ers of fabric had a ready mar-

CARIBBEAN garmant proposals for duty free access manufacturers, whose hopes of for what we ship under tha guaranteed access levels," Mr King said, "It is also shortsighted to do away with pro-posals for a 50 per cent reduc-tion in duty paid on imports which are produced from other

bean garments. Caribbean governments and garment producers have been arguing the case for preferen-tial treatment, which has been denied them as a result of a six-year-old trade treaty tween the US and 22 coun-

tries in the region. Despite the concerns of the domestic US industry, several Congressmen proposed the reduced duties. The proposals were thrown out by their col-

"The fact that these proposals were not accepted has been surprising and disappointing to the industry across the region," said Mr Peter King, vice president for international operations of Jampro, Jamai-ca's investment promotions

agency. According to one Haltian exporter. The sudden reversal of the proposed legislation in terms of garments has come as

a sudden shock to the indus The Caribbean countries

have made quick use of a special programme to re-export garments which have been assembled from fabric made and cut in the US.

In bilateral treaties with Washington, the countries are given "guaranteed access lev-els" for specified quantities of garments under the pro-gramme, with duty paid in the US only on the value added in assembly. Caribbean producers are also

allowed to ship agreed quanti-ties produced from fabric sourced from other countries. It is the removal of proposals for preferential treatment of these two categories which has concerned the region's produc-ers and government officials. We are particularly disap-pointed at the striking out of

region a better location to reach the US market. Companies from Hong Kong Caribbean. garment Carlobean garment exporters are expecting ship-ments to the US during this year to bring the region earnings of \$1.7bn. This would amount to four-end-s-half times those of five years ago. The leading supplier last year was the Dominican Republic which chipped a

investors have found the

Republic, which shipped a value of \$550m, followed by Costa Rica with \$260m, Jamaica with \$220m and Halti with \$170m.

and South Korea have invested Just under \$8m in several Caribbean states, attracted by lower production costs and lower freight rates to the market. The investments have also been driven by US quotes on imports from the Far East. The Carlbbean countries face

a dilemma over the investing the plants. The seen on hav-ing the plants. The factories provide much needed jobs - mainly for women, spong whom unemployment is more than 50 per cent. The exports

than 50 per cent. The exports also contribute to the parlous balance of payments of many Caribbean states. But the US garment industry has attacked the presence of the Far East companies, sug-meding that the lowetter, so gesting that the investors are using the special access programmes as a back door to

caribbean trade officials have rejected these argument pointing to the relatively small foothold which the region's industry has on the US market They stress that 90 per cent of what they ship there comes under the programme based on fabric the programme based on fabric made and cut in the US.

## **AMERICAN NEWS**

## Chile puts central bank beyond political control

By Robert Graham, Latin America Editor, in Santiago

has named a new board for the country's central bank and given it statutes that allow the bank full subcoomy.

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The new status will take effect from Monday, only three days before Chile's first demo-

cays before Chile's first demo-cratic presidential and parita-mentary elections since 1970. Chile is the first developing country to establish an inde-pendent central bank. Its cre-ation, approved in August, is the last radical economic reform of the Pinochet regime and locks future covernments and locks future governments into following the latter's market-oriented economy. The new five-man executive

The new five-man enernive board was to have been com-posed of ex-governors of the bank, but this was dropped in favour of greater conciliation to the opposition. In what is seen as a big con-cession by the outgoing regime, two opposition mem-bers have been nominated --Mr Robert Zahler, a Christian Democratic Party economist who works for the UN Eco-nomic Commission for Latin America (ECLA), and Mr Joan Eduardo Herrera, an economist for the social democratic party PPD. These two parties reprenomic Commission for Latin America (ECLA), and Mr Juan Eduardo Herrera, an economist for the social democratic party PPD. These two partices repre-sent the largest elements in the 17-party alliance backing the presidential candidature of Mr Pariticio Aylwin. Their acceptance and desig-nation so close to the elections recognised that the Christian Democratic Mr Aylwin is the

THE Chilean military junta likely winner. Even so, the other board members reflect closely the outgoing govern-ment's free market philosophy and the present board, like the statutes, can only be altered via a two-thirds majority in the new parliament. The scene is set for potential

The scene is set for potential conflict with the next govern-ment since the bank will con-trol money supply, use of reserves, as well as policy on exchange rates and Chile's \$16.4bn foreign debt. The \$5bn worth of debt con-version deals done since 1985 have been conducted via the bank. The statutes permit the finance minister to attend meetings and have a 15-day

finance minister to attend meetings and have a 15-day veto on any policy. The new president of the bank will be Mr Andrés Bian-chi, now executive secretary of ECLA. The remaining directors will be Mr Alfonso Serrano, now the bank's vice-president, and Brigadier Enrique Seguel, Finance Minister, for whom a replacement will have to be found under the new adminis-tration. tration.

## **Banks** agree Mexican debt package By Stephen Fidler COMMERCIAL banks

representing 90 per cent of Mexico's \$480m in medium and long-term bank debt have made commitments to a land-

mark debt package for the country. A statement yesterday from the debt negotiators of Mexico and the banks - Mr Angel Gurria and Mr William Rhodes of Cilicorp - said they had received replies from 345 of the 400 or so bank lenders to the

counity.

Banks representing some 8 to 10 per cent of existing expo-sure have agreed to commit new loans to the package, while the rest, in about equal proportion, have decided to swap their exposure for mindipal refugices herein and

swap their exposure for principal-reduction bonds and for fixed-rate 6% per cent bonds which will reduce the country's interest payments. The new loan element falls short of the target of up to 20 per cent of commitments Mexico hoped for, but it is not clear whether failure to meet this target will be critical. It had been thought that, if new loans were to fall short, official enhancements for the other two options might not be in frequent contact with a wide range of European leaders. He talks to Chancellor Helmnt Kohl of West Germany by phone roughly once a week.

other two options might not be sufficient to go round. How-ever, more banks than expec-ted have chosen the principalreduction bonds.

## Warm western breeze for Europe Peter Riddell examines President Bush's transatlantic view

**P** RESIDENT George ment of European inte-gration, in his speech to Nato leaders in Brussels on Monday, was the culmination of a grad-ual shift in US policy this year. Transatlantic relations used to be uncertain and wary at tive view of the creation of a EC's Strasbourg summit this single European market, to month. His view is that the

increasingly seen the political value of an integrated Euroto be uncertain and wary at pean Community as a source of stability in the continent.

to be uncertain and wary at times during the Carter and Reagan presidencies, but Mr Bush is determined to estab-lish closer and firmer links. The signs so far are that he is succeeding - in terms of mood, if not substance. Even so, there have been misconceptions about what this means in practice, both in Hence his call in Brus-sels "both for a contin-ned, perhaps even intensified, effort of the 12 to integrate, and a role for the EC as a magnet that draws the as a magnet that draws the forces of reform forward in eastern Europe." Last July, at the seven-country annual eco-nomic summit, the US agreed to the European Commission taking a role in chairing the effort by the Group of 24 to help Poland and Hungary, about which Mr Bush says he was "enceptionally pleased". There is uncertainty in Europe about what this means. One State Department official closely involved talked of inte-gration having a security this means in practice, both in relation to the form of Euro-pean integration and to future US relations with Europe. Mr Bush is genuinely inter-ested in European issues. The latest visit is his third to Europe within six months, and characteristically he has been

Moreover, much to the plea-sure of the European Commis-sion, Mr Bush has seen Mr gration having a security dimension: "Europe is more than just trade." The US is con-Jacques Delors for bilateral meetings on both his visits to cerned with the political direc-tion of Europe rather than the form of integration. Mr Bush has taken no position on, say, European monetary union and

the social charter. So it is wrong to see Mr Bush siding with one group or

other in the debate before the Europe. form of European integration

is for the Europeans to decide. Where the US differs from Mrs Margaret Thatcher is over the tone of the current British approach – the apparent lack of enthusiasm for, or rather the questioning attitude to, integration. Mr Bush and his advisers would like Britain to take a more positive view, and hence have more influence

over the details. Mrs Thatcher appeared taken aback on Monday by Mr Bush's plan for the future of Europe, and, in particular, by the reference to integration. But talk of British isolation should not be exaggerated, as Mr Bush made clear on the telephone yesterday to Mrs Thatcher.

The other misconception is that the US is somehow retreating from Burope. While there are neo-isolationists among conservative Republi-cans, the administration cans, the administration remains firmly committed to a continuing US role in Europe. This will involve not only maintaining "significant mili-tary forces" but also what Mr Bush has called "a close US partnership with the EC."

He referred on Monday to looking for ways "to improve our ties so a new Atlanticism will pull in harness with a new

The US is thinking of strengthening the political side of the relationship. This may be through the meetings of the troika (the immediate past, present and future presidents present and tuture presidents of the EC, at senior official/ political director level) every six months. However, the US has stressed that this does not mean that the EC should sup-plant Nate plant Nato.

There has been a shift in the balance of the relationship, with the US being less a com-manding leader than a leading partner. In part, of course, this reflects the domestic budgetary constraints on the US ability to act on a large scale overseas. But Mr Bosh and his advisers also accept that the trans-atlantic balance has changed, with European countries tak-ing the lead in deciding their own future. This may be unavoidable for the US, but Mr

times be embarrassingly inar-ticulate, and is never likely to be regarded as charismatic or visionary, as he self-deprecat-ingly admitted on Monday. But he has succeeded in showing European leaders that he understands their concerns and shares most of their aspirations.

Interest 30% a month in Argentina By Gary Mead

in Buenos Aires

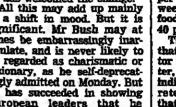
THE FEVER of Argentina's fragile economy has intensi-fied with interest rates hitting hed with interest rates hitting a highly positive monthly 30 per cent this week. The rise threatens to divert President Carlos Menem's attempts to keep inflation below a monthly double-digit figure. The jump in interest rates is a direct result of the Cantral

a direct result of the Central Bank's decision to increase Bank's decision to increase reserve requirements and induce highly positive interest rates, in order also to main-tain the fixed official exchange rate of 650 australs to the dol-lar. However, the demand for US currency continued on the black market, with the rate about 950-51. about 950:\$1.

Interest rates of 30 per cent a month are now more than twice the worst predictions for inflation in December. November's rate is expected to be 6 per cent, but in the last two weeks prices of many basic food items have risen by 20 to

40 per cent. There is a growing belief that undertakings by Mr Nes-tor Rapanelli, Economy Minis-ter, will have to be broken if indicators are not to deterio-rete rapidly. He has stated that he will make no official devaluation before March and that noble sector tariffs will that public sector tariffs will not be increased before then.

Bush has not been grudging; he has welcomed the change. All this may add up mainly to a shift in mood. But it is significant. Mr Hush may at



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## Venezuelan ruling party upset in local polls

By Joe Mann in Caracas

THE RULING party in Venezuela, Democratic Action (AD), has taken a heavy beat-ing in state and local elections, losing at least eight out of the 20 state governmenties to oppo-cition particle

20 state governorships to oppo-sition parties. The elections, held on Sun-day, when Venemelans for the first time could choose regional carididates, by name rather than by party, were also marked by the highest rate of abstimiton in the 30 years since the South American country saw the back of its list dicta-tor. Some 60 per cent of the 9.2m electors did not vote... Opposition political parties won the governorships of three heavily-populated states —

In Caracas, AD saved some face when its candidate won the mayoralty. But its image was dented, albeit in victory, when its candidate for the governorship of Guarico state, Mr Modesto Freites, won while in jail awaiting trial on charges of corruption as a minister in the previous federal administra-

tion. Results announced so far proved far worse than AD leaders had expected. The party, which has dominated Venezue-Tan politics for most of the country's democratic history, has been used to occupancy of the 20 governorships since the last AD president took office in 1984, President Carlos Andrés

meetings on both his visits to Brussels. Also, there has been a change of policy to match the shift of style towards close con-sultation. First, after early doubts, the Bush administra-

won the governorships of three
heavily-populated states Miranda (including a large part area), Zulia and Aragua. A
tiny-left wing party. Causa R, took the governorship in the key state of Bolivar, contre of Venezuela's beavy industry.
The new governor immediately announced that he would investigate alleged corruption by his AD predecessor.
The resulta of the gubernato-rial race in another key indus-triops ware used to quell fight-cal groups, remained unclear.
Official figures for most of the 269 mayoral and city coun-cil combests have not yst been
the avily-populated states.
Heavily populated states.
Pferez, who previously appointed all state governors er officio. will now have to work with opposition gover-nors from four different parties in some of the country's most important states.
The party's poor slowing at important states.
Miradi race in another key indus-trial state; Carabobo, where troops ware used to quell fight-cal groups, remained unclear.
Official figures for most of the 269 mayoral and city coun-cil commests have not yst been

important states. The party's poor showing at the polls was partially due to negative reaction to a harsh economic adjustment pro-gramme implemented this year by Mr Pérez. The programme has caused high inflation and unemployment. Besides, many voters, were put off by charges of widespread corruption under the AD government of Presi-dent Jaime Lasinchi, who com-pleted a five-year term in Feb-ruary.

## New contra deadline offered

PRESIDENT Daniel Ortega of Nicaragua yesterday proposed extending until December 81 the deadline for US backed con-

the deadline for US-backed con-tra rebels to demobilize, agen-cles report from Nicaragan. He said he would present the offer at a three-day summit of Central American presidents, from Sunday in Costa Rica. It seemed unlikely a new deadline would help to disband the rebels, most of whom are in Honduran jungle camps near the Nicaraguan border. There are also an estimated 6,000 contras in Nicaragua.

There are also an estimated 6,000 contras in Nicaragua. Speaking before thousands of people in Managua on Mon-day night, the president called for "a new popular insurrec-tion" to defeat the contras. The occasion was the official start of campaigning for elec-tions due in February. Mr Ortega is running for re-election for the governing San-dinista Front. His main chal-langer is the newspaper propri-

dinista Front. His main chal-lenger is the newspaper propri-etor Mrs Violeta Barrios de Chamorro, supported by the US and nominated by a 14-party opposition alliance. Contra leaders have said they will not decommission their forces until after the elec-tions or until they feel it is safe for them to disarm and return to Mearsana through a general

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**Nasa sets** shuttle launch date

The US National Aeronantics and Space Administration (Nasa) announced yesterday it hoped to lamch space shuttle Columbia on December 18 but said failure to get the launch pad ready on time could cause a day or two's delay, Reuter reports from Cape Canaveral. "We've got a good shot at making December 18 if the pad work goes smoothly," said Mr Ed Campion of Nasa. December 18 has been the target date for some time, but it only became official at the conclusion of a two-day flight-readiness review by shuttle

readiness review by shuttle The higgest potential prob-lem is getting launch pad 38A ready for its first lift-off in nearly four years. The pad underwent a \$50m overhaul to

improve safety, fuelling and other systems, and several minor problems have cropped up since Columbia was moved, to the pedestal last week. All seven launches since

shuttle flights resumed 15

Chamorro, supported by the US and nominated by a 14-party opposition alliance. Contra leaders have said they will not decommission their forces until after the elec-tions or until they feel it is safe for them to disarin and return to Nicaragua through a general and unconditional amnesty. For the past month, San-fing along the north-south cen-tral Nicaragua corridor, where the Contras operate, but no offensive has materialised. Honduras protested recently at the UN, saying it was alarmed at the number of San-dinista troops and heavy weap-ous being massed near the bor-der.



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## **OVERSEAS NEWS**

## Singh likely to write off **Rs80bn in farmers' debts**

By David Housego in New Deihi

Government is expected to write off about Rs80hn (£3hn) in farmers' debts in a populist move designed to consolidate its support in rural areas. The debt cancellation is seen

as a priority by Prime Minister V.P. Singh's administration – as well as by the Marxists and the militant Hindu BJP party on whose support it is dependent to the new Parliament. It would redeem pledges made during the election and strengthen the former opposition parties' grip on the north-ern farming belt in the run-up to state assembly elections in early March.

Senior officials in the eco-nomic ministries as well as the international lending agencies had hoped that the new gov-ernment would postpone implementing promises over debt relief because of the inflationary consequences. Mr Singh, however, confirmed on taking power that his govern-ment would write off the debts of farmers, artisans and others

of farmers, arcisans and others in the rural sector up to a ceil-ing of Rs10,000 each. A similar programme of debt relief announced two years ago in the northern state of Hary-ana by Mr Devi Lal, then Chief

INDIA'S new National Front Minister of the state and now Deputy Prime Minister, came to nothing because of opposi-tion by the Reserve Bank of India (the central bank) and Prime Minister Rajiv Gandhi's government. The Government forbade the nationalised banks to waive farmers' debts. Mr Lal is a strong supporter of the

new proposal. Other senior colleagues of Mr Singh see the measure as essential to demonstrate the Government's seriousness over transferring resources to the rural sector before the state elections. Thirteen states among them some of the larg-est including Bihar, Madhya

Predesh, Gujarat, Maharashira and Rajasthan - are due to go the polls before March. In all these states the Front believes existing Congress governments can be overthrown. Senior colleagues of the

Prime Minister say that of the Rs120bn in outstanding bank credits to the rural sector, Rs80bn would represent the total of dehts below the Ratio.000 ceiling. They believe the impact on the budget in the first year would be only Rs25bn because most of the loans are on a three- to fiveyear basis. The Government's

responsibility would cover payment to the banks of annual principal and interest charges. If there were no correspond-ing cnts in expenditure or RS25bn outlay on debt relief in the first year would add more than 10 per cent to the hudget deficit as measured by IMF criteria. It would also contribute

to inflationary expectations and be considered worrying hy industrial and financial circles. Bankers said yesterday that the Government's accepting responsibility for annual pay-ments of principal and interest

was on an accounting basis "totally unacceptable". Western diplomats believe such a large debt relief mea-sure could jeopardise the possibility of India raising a fresh, low-interest loan from the IMF. Briefing papers presented to Mr Singh have suggested an IMF borrowing as one way of preventing a further decline in India's foreign exchange reserves. In the week ending November 24, the reserves (excluding gold and SDRs) had dropped 14 per from a year ago to Rs52.4hn – eqnivalent to two months imports – and were 31 per cent below their level of March 1987.

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## Nicholas Woodsworth reports on the national debate over a return to civilian rule N A crowded Chinese restaurant The US signed an agreement nn

overlooking the perpetual traffic jam along Lagos's Awolowo road, a party of Nigerians and foreign diplomats sits over dinner.

Middle-class professionals, the Niger-ians have been invited to give their informal views on what in recent months has become a favourite topic -Nigeria's planned return to civilian rule in 1992.

As one course gives way to another, they enthusiastically take up their sub-ject in the same way Nigerians take up all aspects of public life - with outspo-kenness, competition and irrepressible graphing As the talk heats up the meal energy. As the talk heats up, the meal is forgotten, and it becomes obvious that there is little basis for any com-mon approach to either politics or

mon approach to either pointes or democracy. One guest is convinced the country is capable, and on the brink, of genuine grass-roots political participation. Another believes only in the realpolitik of the country's complex ethnic and regional factionalism. A third questions the capacity of Maximum to expert the discription and

tion with party politics, and seven mili-tary coups, there is a remarkable lack of consensus among Nigerians – both in the political class and among the population – on how hest to proceed owards democratic civilian rule.

Monday cancelling \$82m in deht owed by Nigeria, Reuter reports from Lagos. Mr Lannon Walker, the US

Old loyalties die hard in Nigerian politics

will begin a new era of the United States working more closely together with Nigeria to help achieve its eco-nomic reform objectives."

Several nther Western nations already have written off Nigerian deht or agreed to a rescheduling. Lower oil prices and mismanagement of the economy forced it to devalue its currency and impose strict austerity measures in 1985.

lifted a six-year ban on partisan political activity and invited the formation of new parties, two of which would be chosen by the country's National Elec-toral Commission (NEC) to contest elections in 1992.

The two-party system and the proviso that each be adequately represented in all of Nigeria's 21 states were designed to cut across power bases traditionally formed around Nigeria's three main ethnic and religious groups - the Hausa in the predominantly Moslem North, the Christian tribes of the Yor-uba in the South and Ibo in the East.

The President also reiterated a sec-ond major proviso laid down two years earlier – the banning of all former poli-ticians from electoral activity. Determined to avoid the massive corruption, nepotism and ballot-rigging that brought down the civilian regimes of the past, he repeated that "our polit-

ical programme must aim at laying the basic foundation for a new political

values, a new set of political attitudes." The doubt expressed by many Niger-ians, not least former politicians themselves, that a new set of attitudes and a generation of "new hreed" politicians can be created by simple fiat. was proved hy the government itself on October 7.

Bringing to a sudden halt all political activity, President Babangida announced that the 13 parties recog-nised hy the NEC had defaulted through the falsification of membership claims, financial irregularities, and a failure to obtain sufficient representation on a state-hy-state basis.

Most damning of all, they had con-tinued to identify with the discredited parties of the past.

At the same time the President announced thet while the Government would maintain its handover date of would maintain its handover date of October, 1992, elections would be organ-ised on an entirely new basis: the NEC would "synthesise" two new parties – the Social Democratic Party – slightly left of centre, and the National Republi-can Convention – slightly to the right. The NEC has now written the consti-butions and manifestors of the two per-

tutions and manifestoes of the two par-ties, and will undertake their funding, closely supervise their membership recruitment, oversee the election of grass-root party representatives to local, state and national levels, and finally, issue strict guidelines for the conduct of an electoral campaign. The SDP will campaign for free education, health and a greater state role for gov-ernment, while the NRC will advocate a

ernment, while the NRC will advocate a more market-oriented approach. Most Nigerians expressed relief at the disbanding of the 13 political parties who, in President Babangida's words, had been "high-jacked" by a "gangster clique" of hanned hut wealthy and influential politicians influential politicians.

Few, however, have watched the spectacle of a government attempting to impose ideologically-oriented, grassroots democracy from the top down

without feelings ranging from irooy to

Some analysts believe that the great-est threat to Nigerian stability in the past - the Moslem-Christian divide between north and south - has in recent years been diffused by the rapid growth in the number of Christians in the north and the growing size and influence of minority ethnic groups throughout the country. Such conten-tions, however, cannot be backed until the holding of a highly sensitive national census avoided by govern-ments for more than two decades.

But in mid-November the present government postponed a promised pre-electoral census on the grounds that rainy weather in the lead-up to the October 1993 elections would hamper the operation.

While the military leadership has thus attempted to remove from the political arena the potentially explosive issne of Nigeria's current ethnic make-up, observers remain convinced that the politics of old regional loyaltics

will continue to play a big role. In the context of the new, left-right dispensation, predictions are that the country's traditional power-base in the north will support conservative politi-cians, while the predominantly southern populist movement will back the left.

Neither will the politics of personality and patronage be avoided. Says Mr Lateef Jakande - a former state governor of Lagos, a banned politician, and a backer of one of the largest left-wing parties banned in October - "Nigerians don't talk about ideology, they talk about whom they can trust. Then they turn to their traditional leaders. Nothing the Presideot has done has changed that

If Mr Jakande is right, the road to civilian rule - much less a new political order - is likely to be long, difficult, and full of more surprising twists.

## **Malaysian Government signs** peace accord with communists

By Lim Siong Hoon in Thailand

FORTY-ONE years of guerrilla warfare ended in Malaysia at the weekend as the Malaysian Government signed a peace agreement with the country's Communist Party under the watchful eye of the Thai Government.

The agreement will restore civil rights to about 1,000 guer-rillas once they disband, give up their guns, and abandon war as a political tool. There will be no detention without trial, a method of the Internal Security Act widely nsed aspirat the energillas

to King and country. But his party, according to the Malay-

Yet, in contrast to many Third World countries, Malay-sia's nominally peaceful demo-cratic elections have survived the CPM's revolutionary offer-

The reasons have to do with the country's peculiar, and often problematic, political and economic system. In ideology and method, the CPM resembles Mao Tse Deng's Chinese Communist Party (CCP). Mr Chin tried to apply Mao's solu-tions to the problems of Malay-sia. Like the CCP, the CPM's fight was not with a domestic

indications.

Power-sharing was mapped out constitutionally and insti-tutionalised in the racial parnese Association, and Indians

Malays were mostly farmers and they formed the political ruling class. The non-Malays were the poor who migrated in search of, and found, wealth in trade and mining.

The CPM, initially made up of only Chinese, had no disfound its circle of friends had shrunk, But Malaysia remained a "true friend", and Beijing said so to visiting Malaysian officiais who regarded the killings an inter-

For China, the best solution pate in Malaysian politics with-out Communism. First, howbetween a brethren party fighting a friendly government is "honourable settlement" in ever, they must prove their Malaysian citizenship, accord-ing to a diplomat in Bangkok. If not, Thailand, it seems, is willing to offer them settlemassacre on June 4, China

order. We must create a new set of two years. The CPM, refused legal recognition and allowed country's multi-ethnic structure, with the share of power meted out hy precise ethnic the amnesty offer to expire. independence thus began division. bloodily.

gre

ties: Malays in the United Malays Organisation (Umno), Chinese in the Malaysian Chiin the Malayan Indian Con-

meanwhile, hid in the jungles at the northern border with

"political matters." China pre-tended Chin Peng did not live there and avoided talking SS 53

nal Chinese affair. Nevertheless, Mr Chin and



India's President Venkataraman signals an end to photos of the new ministers. Extreme left is Arun Nehru while in the centre V.P.Singh, with hat, stands next to Devi Lei

## **Indian PM names ministers**

By David Housego

MR V.P.SINGH, India's new Nebru, a cousin of former Indian standards where gov-

Prime Minister, named 16 min- Prime Minister Rajiv Gandhi ernments have frequently run

isters to his cabinet yesterday, and a senior minister in his to over 50. In holding down the but nostnoned announcing the government; Mr Arif numbers Mr Singh intends to

against the guerrillas. Mr Chin Peng, leader of the Communist Party of Malay (CPM), in turn pledged loyalty

A third questions the capacity of Nigerians to accept the discipline and compromise required by democracy. A fourth suggests the present mili-tary government is only waiting for an opportunity to scrap the entire exercise. Increasingly disjointed and anarchic, the conversation by the end of the even-ing here here the discharged processing of the second

ing has left the diplomats less certain about the political future of Nigeria than ever.

All over the country, similar conver-sation, and similar uncertainty, is being provoked by an erratically-directed pro-cess of political transition to civilian rule. After 29 years of independence, two disastrous periods of experimenta-tion with party politics and seven mili-

In May this year President Babangida

market

C CR 2.45

Ambassador, also signed an agree-ment rescheduling until 1995 pay-ments on an additional \$274m.

Mr Walker said Washington had agreed to the debt write-off and rescheduling because Nigeria nation was implementing hadly needed eco-nomic reforms. He said the decision

departments for, which they will carry responsibility. The unusual move is seen as

reflecting Mr. Singh's difficulties in forming an administration. He was sworn in as Prime Minister on Saturday when Mr. Devi Lel, the former Chief Min-ister for Haryana and a leading spokesman for the farmers' lobby, was also named as Dep-uty Prime Minister.

The assignment of individual-ministerial responsibilities is being delayed to allow Mr Singh further time to find a balance between the factions in his Janata Dal party, the main constituent of the coalition government.

Among new ministers named yesterday were Mr George Fer-nandes, a Socialist and former. Minister of Industry; Mr Arun

By Lara Marlows in Beirut

VIOLENCE erupted in at least

five separate places in Lebanon yesterday amid tension over the confrontation between Gen

Michel Aoun, the Christian leader still occupying the pres-dential palace, and his Syrkan-backed opponents. Two civilians were wounded

hy shrapnel in east Beirut

line.

signal to other parties that the Mohammed Khan, a junior minister under Mr Gandhi; Mr Ajit Singh, a farmers' leader from the north and Mr LK. doors are open to them to join his coalition. He hopes to hroaden his

administration by drawing in at least elements from the mili-Guiral, the Janata Dal spokes man on foreign affairs and likely to be named Foreign tant Hindu BJP party and the Communists. He also hopes for a split in the Congress that Minister Mr Singh also named Mr Ramakrishna Hegde, the for-mer Chief Minister of the

would hring in Congress lead-ers unhappy at Mr Gandhi's continuing leadership of the southern state of Karnataka and once mentioned as a poten-tial Prime Minister, as head of the planning commission. party. The small size of the cabinet also reflects the fact that with Among three junior ministers, he appointed Mrs Maneka Gandhi, widow of Sanjay only 144 members in his National Front alliance - out of a parliament of 525 - he has

a relatively small pool of talent on which to draw. The names Gandhi, the former Prime Min ister's younger brother who was killed in an air crash. of the ministers announced The appointments bring the membership of the council of reflect the different factions within the Janata Dal and the ministers to 19 - small hy National Front.

sian Government, remains outlawed as it was before.

Similar conditions were used to negotiate for a peace settlement 44 years ago when Britain gathered together various political groups to agree on an independent Malaya within further confounded by the

capitalist class but with forthrow, eign imperialism, first against the Japanese invaders then the

British. After Malaysian indepen-dence, the party's ideological were rife.

By the Seventies, the party's activities degenerated into terrorism. Street and village kill-

ings (the victims were mostly Malay soldiers and policemen) place of surrender. This is a matter of expediency. After the Tiananmen The main body of guerrillas,

## Japan's LDP returns to public popularity

### By Stefan Wagstyl in Tokyo

JAPAN'S ruling Liherai Democratic Party, which is likely to call a general election early next year, yesterday received a powerful psychologi-cal boost from an opinion poll showing a strong recovery in

The party has regained almost all the ground it has lost in the last 18 months through its involvement in the Recruit financial scandal and its introduction of an unpopular consumption tax, according to the poll published in the Nikkei Shimbun, the husiness

daily. The LDP's support rating, which hit a low of just over 30 per cent in the spring, has the results since the Nikkel Shimbun's polls are often more favourable to the Government than those published in other

climbed back to 44.5 per cent, newspapers. Also, the Nikkei poll was carried out before the LDP announced its latest plans compared with 46.7 per cent hefore the Recruit scandal erupted in the summer of 1988. Using these figures, the LDP for revising the consumption tax, plans which have run toto would retain its majority in the considerable criticism for lower house of the Diet (parlia-

ignoring voters' concerns. Nevertheless, there is wide-spread agreement in Tokyo that the Nikkei is correct in highlighting growing support for the LDP and, to particular, for Mr Toshiki Kaifn, the Prime Minister. His personal support rating was 37.9 per cent, the highest for any prime minister since the Nikkei against reading too much into started polling two years ago. Miss Takako Doi, leader of the Japan Socialist Party, the main opposition grouping,

retains her personal popularity: she was the second most popular choice for prime minis-ter after Mr Kaifa. However, support for ber party has dropped because of the JSP's inability to take advantage of the LDP's disarray over the last few months.

Thailand. Mr Chin absconded

to China where, he said, his

command dwelled on mere

The poll put support for the Socialists at 26 per cent against a peak earlier this year of 30 per cent, still comfortably above the party's pre-Recruit ratings of less than 20 per cent. One effect of the prolonged crisis which seems to have lasted is the polarisation of sopport between the Socialists and the ruling party – at the expense of a handful of smaller parties.

Taiwanese protest over 'ballot rigging' By John Elliott in Taipel

POLICE clashed yesterday with several thousand demonstrators in the aouthern Taiwan connty of Tainan where the country's main polit ical opposition, the Democratic Progressive Party, is claiming that the ruling Kuomintang rigged ballot counting last Sat-urday for the key administrative post of county magistrate. The DPP claims Knomintang

supporters stuffed ballot boxes so their candidate was declared the winner by a narrow margin of some 9,000 votes. The DPP is demanding a recount. Five policemen were reported hart in the clashes.

The DPP's success in the elections for national and local posts - winning six city and county mayor and magistrate administrative posts – has shocked the Kuomintang. Some 30 of its successful candidates have also supported unconstitutional claims for Taiwan to declare itself inde-pendent of China.

city. "The shelling has started," a frightened resident of the scaf-ront Ein Mreisse district mistakenly shouted. The residents of Behrut have feared a resump-tion of shelling since President Elias Hrawi announced on November 26 that he would use military force if necessary to remove Gen Aoun.

when mortars, automatic rifles and rockst-propelled grenades were fired by Lebanese army troops under Gen Aoun's com-mand and Syrian-backed mili-tias across the dividing green. early evening. The airbursts rarely cause casualties but the loud explosions are an effective The exchanges set off panic in the Moslem quarters of the means of creating fear. Four

**Beirut confrontation continues** 

to Beirut yesterday morning. They carried out the 17th Israeli bombing raid on Leban-ese territory this year, this time against positions of the milei Danules Front for the radical Popular Front for the Liberation of Palestine GC) and Abu Nidal's Fatah Revolution-ary Council in the Majdalyoun valley south-east of Sidon. The Israeli-backed South

Anxiety grew yesterday as anti-aircraft guns were fired across the green line in the militia fired four Katyusha rockets into the Christian vil-Israeli jets could also be heard lage of Marjayoun.

Four charged with blackmailing Fuji Bank officials JAPANESE police said yesterday that four men, including the former secretary of a Japanese parliamentarian, had been Lehanon Army militiamen shelled two towns in southern Lebanon – Hadatha and Nabaarrested on charges of having blackmailed officials of the Fuji Bank, tiyeh. In reprisal, the pro-Ira-nian Shia Moslem Hizbollah the world's third largest bank, for Y500m (£2.2m) in loans, Robert Thomson writes

from Tokyo. The men had reportedly said that they would expose the bank for having loaned money to a criminal organisation, which had allegedly failed to repay the money. Police said that the former political secretary visited the Fuji Bank in June

## Israel comes to terms with East-West realities

Hugh Carnegy reports on how changes in relations between US and the Soviet Union are seen in Jerusalem

HE Middle Sast may have occupied a lowly spot in the order of subjects discussed at the summit between President Bush and President Gorbachev, but the closeness of views expressed on the region by the two lead-ers has focused attention in Israel on what implications the re-shaped relationship between Moscow and Washington may

have for it. Yesterday, Mr John Kelly, the US assistant secretary of Israeli officials note that Moscow seems content quietly to support present US backed efforts to establish a dialogue between Israel and the Palesstate for Middle East affairs, briefed Israeli leaders on the summit, conveying the mes-sage already spelled out pub-licly by Mr Bush that the US and the Soviet Union were in tinians, to the shape of a fivepoint proposal hy Mr James Baker, the Secretary of State, broad agreement on efforts to aimed at advancing an Israeli achieve an Arab-Israeli settlepeace initiative.

ment. Mr Gorbachev apparently answered Mr Bush's call that Moscow should re-establish full relations with Israel - severed after the 1967 Six Day War by emphasising that many contacts were already underway. The Soviet position has been to withhold full ties until Israel makes concessions to the Palestinia

In the immediate term,

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The traditional Soviet call for an international peace con-ference including the PLO, something rejected by Israel, has recently not been emphasised so strongly. "They now accept it as an element in a sequence that starts elsewhere," said one senior Israeli Labour party figure.

However, the prospect of co-ordinated US-Soviet policy could have uncomfortable cousequences for the hardline Likud party of Mr Yitzbak Shamir, the Prime Minister, which refuses to countenance a withdrawal from the occupied territories or to deal in any way with the Palestine Liberation Organisation.

Mr Arye Naor, a Cabinet sec-retary to the former Likud

Prime Minister Menachem Begin, noted in yesterday's Yediot Ahronot that events were moving towards "a cruel dilemma" for Israel between accepting a role for the PLO in the present peace efforts or an international conference later on including the PLO, with both the US and the Soviet Union favouring territorial concessions by Israel.

r Shamir was at pans to deny this yester-day after meeting Mr Kelly. A senior aide said Moscow's preoccupation with domestic concerns and the upheavals in Europe meant the US would continue to take the lead in the Middle East. The dramatic changes in the

East-West strategic equation may spill over to other ways. From the Israeli point of view the hope is that it will benefit from declining Soviet commit-ment to hostile Arab countries, such as Syria, while preserving its own close ties with the US.

"What do we really believe - that the Russians will give up Hungary, Poland, Germany and not Syria, Ethiopia and Libya?" Mr Shimon Peres, the Labour leader, asked this week.

The fact that events in Europe have diverted international attention away from the Palestinian uprising in the occupied territories is also a welcome development for the Government.

and shot dead five heavily armed gunmen who crossed the border from Egypt yester-day in one of the most serious tocidents on the frontier since Israel handed back the Sinai peninsula in 1982 under its peace treaty with Cairo.

The army said it had not identified the gunmen, hut the immediate suspicion was that they were a Palestinian group intending to mark the second anniversary this Saturday of the Palestinian uprising in the occupied territories with an attack within Israel.

According to the military, the group was armed with five Kalashnikov rifles, a pistol and no less than 51 hand grenades. They were spotted crossing into the Negev desert from the Sinai and shot after a chase,

ISRAELI troops intercepted the army said, adding there were no Israeli casualties. A spokesman declined to identify the exact location, although Israel Radio said it was a spot in the centre of the 250 kmlong desert frootier.

Israel is bound to express serious concern over the incident to the Egyptian anthori-ties. Since the two countries made peace, Israei has regarded the Sinai frontier - unlike most of its northern and eastern borders, not entirely fenced - as its least sensitive. The chief problem has been smugglers. In March this year, two teenage Palestinians were wounded when they

attacked an Israeli frontier post close to the Gaza Strip at the north end of the border, bnt otherwise armed infiltrations have been rare.

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Relatives and friends of Mr Roger Cooper, the British busi-nessman jailed without trial in Iran since 1985, are mounting a campaign to draw attention to his plight, Victor Mallet

Vigil for UK

businessman

writes. A demonstration is to be held in Whitehall tomorrow to mark the start of his fifth year in captivity, and MPs will be asked to sign a hnge Christmas card to he sent to him in Evin Prison, Tehran,

The Iranian authorities have issued conflicting signals about Mr Cooper's fate, He was receotly visited in jail by Mr Konrosh Fouladi, an Iranian wbo served a sentence in Britain on terrorism charges hut waa released Sentember.

after the first Y500m was spent. The Fujl Bank yesterday had no comment on the matter. **Troops kill five gunmen** 

By Hugh Carnegy in Jerusalem

sought a further loan from the bank

1986 and demanded the Y500m loan in return for silence. Police said that the men received Y500m from a Fuji Bank subsidiary,

## although bank officials had objected to the loan. The money was to be used for the purchase and renovation of a five-storey hotel, and police said that the men later

### ment) to the event of a general election, reversing previous The poll's verdict helped to push shares on the Tokyo stock market to new highs, with the Nikkei index closing up 190.30 at 37,494.17. However some commentators cautioned

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### **TENDER NOTICE**

## **UK GOVERNMENT** ECU TREASURY BILLS

### For tender on 12 December 1989

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 900 million nominal of UK Government ECU Treasury Bille, for tender on e bid-yield basie on Tuesday, 12 December 1989. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

2. The ECU 900 million of Bills to be issued by tender will be dated 14 December 1989 and will be in the following maturities:

ECU 300 million for maturity on 11 January 1990 ECU 300 million for maturity on 15 March 1990 ECU 300 million for maturity on 14 June 1990

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, hy hand, at the Bank of Englend, Securities Office, Threadneedle Street, London not later than 10.30 a.m., London time, on Tuesday, 12 December 1989. Payment for Bille allotted will be due on Thursday, 14 December 1989,

Each tender at each yield for each maturity must be made on a separate epplication form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basie (calculated on the baeis of the actual number of days to meturity and e year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bille for which explication is made, the yield bid and the amount tendered for.

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems ageinst payment. For epplicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 14 December 1989 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Bills will be evailable in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 end ECU 10,000,000 nominal.

7. Her Majesty's Treasury reserve the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill Programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989. All tenders will be subject to the provisions of that information Memorandum.

The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 14 June 1990. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum in order to facilitate settlement

10. Copies of the Information Memorandum may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 end the Treasury. Bills Regulations 1968 as amended.

## Major urges industry 'to take up new opportunities'

By Peter Norman, Economics Correspondent

Mr John Major, the Chancellor of the Exchequer, yesterday told British husinessmen that they faced "unparallelled new business opportunities" in the Nigel Lawson nearly six weeks ago. It was an event for raising the spirits rather than detail-1990s even though next year would be difficult. ing policies and he met with an enthusiastic reception.

Addressing the inaugural lunch of the Association of Mr Major acknowledged that growth next year would be "lower than we would wish and inflation higher." But he insisted that a recession was British Chambers of Com-merce, Mr Major called on industry in Britain to "go out and look for business elseneither likely nor necessary as the Government acted to cut where to maintain profits and output and jobs." He said Britain's share of flation. "What gives me confidence

world trade was likely to rise this year, adding that he expecchout the long term is the underlying health and strength of British business. That is ted strong growth in exports to continue into the future.

However, the Chancellor did not conceal his concern about Britain's large £20kn annual current account deficit, calling on companies to try and take more of the British domestic market from foreign producers. "I think I could easily live with e lot more import substitution, because we still import far too many products that

could well be manufactured in the UK," he said. Yesterday's lunch was the first occasion on which Mr Major had addressed a large

union in

at home. The Chancellor acknow!-

Ambulance trusts suspended more talks

THE BREAKAWAY Association of Professional Ambulance Personnel held its second day of talks with management negotiators yesterday with little sign of an end to the 12-week long ambulance pay dispute, writes Flona Thomp-

During a break in the talks, Mr David Rennie, chairman of the management side, said the the sper concentrating on the sper cent 18-month offer which was rejected by the five unions atfiliated to the Trades Union Congress federation. The APAP, which was given negotiating rights only last week, was formed in 1981 after the 1979-80 Health Service

unions' dispute. The Department of Health is likely to impose any deal agreed with APAP on the coun-

try's 22,500 ambulance staff. The association is seeking an improvement of the overall package through the introduction of service increments after business audience since taking mother and father of industrial over as Chancellor from Mr strife." Wage settlements that were

higher than merited were also a "perennial problem". Another risk was that of businessmen allowing themselves to be talked into reces-sion. "Pessimists are the British curse," he said.

**UK NEWS** 

In Brief

Ish curse," he said. Mr Major seid that there had been a "culture change" in industry. The British work-force was now far better motivated and more productive than before. Greater worker involvement in industry had

contributed to a "real erosion of the them and us divide considerable," he said. Business and industry were "more efficient and effective, better managed and more able to confront short term difficul-net increase in new small busi-nesses. Investment was hold-"more efficient and effective, better managed and more able to confront short term difficulties successfully than for many years," he said. Industry was ing np well. Self employment was growing strongly, espe-cially in Scotland and the

productive and well equipped. In recent years it had demon-strated a greatly improved supnorth of England. Mr Major said the relative ply response to rising living standards and rising demand prosperity of regions outside the South east showed that high interest rates were doing The Chancellor acknowl-edged that there were risks fac-tion "without the full brew of

ing the economy. The main unpleasant side threat was inflation: "the were predicted." unpleasant side effects that

# **Dealing in Duménil**

### **By Richard Waters**

Duménil, the unit trust man-agament group, has led to deal-ings in its 11 unit trusts being suspended by UK financial market regulators. The suspension, which pre-vents 12,000 unit holders deal-

istration. ing in their investments until February 5, is the first of a unit trust group and follows a self imposed one-month sus-pension by the Dumenil manegement and trustees announced early last month. Duménil Unit Trust Management is owned by the Banque Duménil Leblé, an ambitious Paris-based financial services

group which also owns a stake in London merchant bank Leo-pold Joseph and which is itself owned by Mr Carlo De Benedetti's Cerus. The action relates to errors

in the pricing of Duménil's units, resulting from chaotic administration at the Londonhuro to have led ultimately to based group. The fact that all three, five, 10 and 20 years, and 11 unit trusts, accounting for £33m, have been suspended an extension of the numbers eligible for extra pay for parasuggests that the errors are medic skills. APAP claims to represent 4,900 of the 22,500 ambulance staff, but the unions maintain Mr Nigel Herrick, sales and marketing director, says the mistakes "are random and are the true figure is under 3,000. not related to a particular ment changes at the group.

restart of North Sea production The restart of oil production at two Shell-operated platforms in the North Sea, which together produced 140,000 barrels a day before being shut down in

Shell delays

May, had been delayed until after mid-February said Shell. The reduction in North Sea crude oil supplies caused by maintenance problems and accidents has contributed to a tight oil market that has lifted

### Shops on foundry site

Triplez Lloyd, the foundries and engineering group, has won planning permission for a 150m redevelopment of the West Midlands site where Europe's biggest steel foundry once stood. The 64-acre devel-opment, in Darlaston will comprise shops, offices and housing.

### Scheme to buy centre

Universities Superannuation Scheme, the pension fund, is to buy the Telford shopping cen-tre from the Telford Development Corporation for more than £80m. The development corporation was to sell the cen-tre to Taylor Woodrow Proper-ties but completion of that deal foundered on a disagreement over some of the conditions in the offer.

### 600 jobs created

More than 600 jobs are being created in Wigan, in the UK by Wardells and Wincanton, the distribution subsidiaries of Tib-bett and Britten. Each company is setting up a packaging operation, one for a DIY chain and the other for a national food retailer.

## Vag redundancies

Vag(UK), the Lonrho subsid-iary which imports Volkswagen and Audi cars from Britain, is making redundant 100 of the 800 staff at its Milton Keynes headquarters after a

review of operating proce-dures. The job losses reflect pressure on the company to cat costs to help countar the effects of reducing its UK THICES. year, when inro first paid e rontine compliance visit to Duménil. This visit is said by.

## Microwave names held The British Ministry of Agri-culture has turned down

FINANCIAL TIMES WEDNESDAY DECEMBER 6 1989

## Lucas to hive off wiring business to Sumitomo venture

## By Richard Tomkins, Midlands Correspondent

LUCAS INDUSTRIES, the LUCAS INDUSTRIES, the eerospace, automotive and industrial group, is to hive off part of its UK car wiring systems business to a joint venture with Sumitomo Elec-tric Industries, the Japanese electrical and electronics

group. The move comes as a further example of how British automotive component manu acturers are forging alliances with their Japanese counterparts in response to the influx of Japase car manufacturers into the UK.

the UK. The joint venture company, to be known as Lucas SEI Wir-ing Systems, will be based on the existing Lucas wiring systems factory at Ystradgyn-laie, Sonth Wales, which makes wiring systems for the new Rover 200 series and the Handa Concerts

Honda Concerto. Sumitomo Wiring Systems, a Sumitomo subsidiary, is buy-ing a 30 per cent stake in the operation for an undisclosed sum – believed to be several million pounds – with Lucas retaining the other 70 per cent. Lucas is already associated with Sumitomo because the two companies collaborated on the Midlands, will remain a the design of the wiring Lucas subsidiary.

terday. The difficulties in syndicat-

ing the loans for the Isosceles group to other banks reflects the nervousness now felt by

international bankers over large UK leveraged buy-outs in the light of problems faced by

some companies with high debt burdens resulting from

such LBOs. S.G. Warburg said that 16 bank underwriters had been left with roughly 40 per cent of the financing over and above their desired final commit-ments, which it declined to specify. It means the under-

such LBOs.

17 S.A. 19 (20)

systems for vehicles produced jointly by Honda and Rover. The wiring harnesses produced at Ystradgynlais use Sumitomo technology. Sumitomo and Lucas also

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have a joint venture company making braking systems in the US, called Lucas Sumitomo Brakes, and Sumitomo licenses Lucas's braking technology in Japan. Lucas believes the formation

of the wiring systems venture with Sumitomo will improve its chances of winning further business not only on Ronda, Rover projects, but with other Japanese car manufacturers setting up in the UK. Toyota and Nissan are already Sumi-

tomo customers in Japan. The joint venture is also intended to reduce the likelihood that Sumitomo or other Japanese manufacturers might consider setting up their own wiring harness operations in competition with Lucas on

greenfield sites in the UK. Lucas Body Systems Rists, which manufactures wiring systems for the European euto motive industry from a plant in Newcastle under Lyme in

## Gateway banks 'will be left with unsold loans'

By Stephen Fidler, Euromarkets Correspondent

BANKS underwriting 11.35hm writing group, enlarged from in loans that financed the eight to 16 soon after the loans in loans that financed the leveraged buy-out of the Gatewere announced in the sum-mer, were left with about £550m more in loans than they way supermarkets group will be left with e large unsold por-tion of the financing, the loan'e had bargained for. arrangers, S.G. Warburg, the merchant bank, indicated yes-

While the syndication had taken longer than expected, warburg officials consider that, given the climate, it might have gone much worse. They had argued that as a food retailer, the business of Gate-way should be well insulated

way should be well instants from falls in spending caused by high interest rates. Most LBOs which have hit problems in the UK have been problems in the UK nave been retailers of large consumer good items, Lowndes Queen-sway, the carpet and furniture retailer, last week said it was discussing a refinancing with bank lenders only a few manufic the only a few months after an earlier refi-nancing had been agreed.

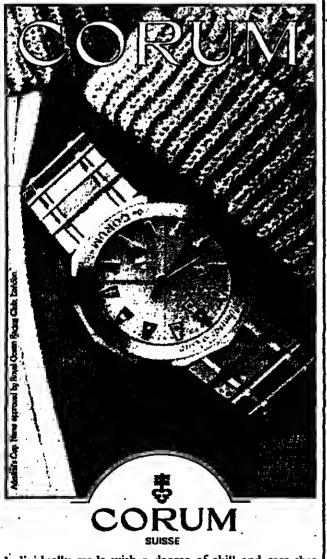
CHAOS IN the back office of moment in time." He said the errors also dated back further than the group had thought, possibly to October 1968, when Duménil took over the admin-

istration of its unit trusts from Manchester Unit Trust Admin-Explaining the reason for the further two months' suspen-sion, Mr Herrick said: "We have not unscrambled the scramble." The Duménil man-

agement was presented with an interim report on the muddle by Touche Ross, the consultancy, last week. Yesterday'e suspension, issued by the Securities and

Investments Board and the Investment Management Regu-: latory Organisation, is the latest step in a saga which dates back to the beginning of the

**Bank of England** 5 December 1989



Individually made with a degree of skill and care that belongs to a former time, Corum watches carry design into the future. The Admital's Cup epitomises this with its unusual twelve-sided case and the original decoration of enamelled nautical pennants denoting the hours on the watch face. Registered model.

FOR A BROCHURE WRITE TO CORUM, 2301 LA CHAUX-DE-FONDS, SWITZFRLAND.



is disputed by Duménil, which said the errors "came to light. through our own internal checks."

Imro's intervention is. believed to have led to manage-

ing tests. A study showed that 32 out of 102 ovens tested had "cool spots" with a tempera-

ture less than 70C - the rec-ommended minimum limit for destroying bacteria.

ovens which failed food heat-



Advice

## THE GENERAL HOUSEHOLD SURVEY Big rise in home ownership highlighted

### By Jimmy Burns

WITH LESS then a month to go to the end of the decade, a Government statistical office tion of those owning their vesterday provided some snap-shots of British life over the homes, which went from 49 per cent in 1971 to 64 per cent last last 10 years. Preliminary results from the

Most of the increase is attrib-General Household Survey, published by the Office of Poputable to a rise in those who have mortgages, from 27 per cent of the households to 40 ulation Censuses and Surveys (OPCS), confirms the affluence per cent over the same period. which swept through some pri-vate households in the credit Between 1987 and 1988, the proportion of local euthority tenants who had considered boom of 1987 and 1988, before

buying their own homes increased from 21 per cent to the sharp rise in interest rates began to dampen expectations. 27 per cent, showing the con-tinued popularity of the policy of selling council houses intro-The GHS is a continuoue survey which has been carried out by the OPCS every year since 1971. It is based on a ran-dom sample of about 10,000 duced under the Conservative Government of Mrs Margaret household interviews with

The survey also confirms the growing participation of mar-nied women in the labour mar-ket as employers address the those over 16 years of age. The pattern of spending is highlighted in separate statis-tics on consumer durables and other aspects of domestic life. prospect of skills shortages

Other durebles which remain popular but where the increase has was less marked

during the period covered by the survey were telephones (85 per cent), washing machines (84 per cent), deep freezes (77

per cent) and central heating

small number of people owned dishwashers (10 per cent). The proportion of households with

e home computer remained unchanged at 18 per cent.

to the possibilities of technolo-

gy-based home working, the statistics suggest that most people still worked in offices or

The General Household Sur-

vey has monitored the avail-ability of consumer durables

since 1972, adding and eub-

tracting certain items from its list from time to time. Vacuum cleaners were

and refrigerators after 1985, when both items were in 95 per

cent of households.

Despite wide publicity given

By contrast, a relatively

(76 per cent).

factories.

Microwave ovens top list

of consumer durables

By Jimmy Burns

STATISTICS on the ownership of consumer durables provide

an insight into how the credit

boom of the late 1980s has affected spending priorities. Between 1987 and 1988

increases were recorded for a range of durables, with the steepest increase in the propor-

tion of households with micro-

wave ovens - from 30 per cent in 1987 to 39 per cent in 1988.

The proportion of house-

Among the biggest changes arising from fall-off in the pared to 23 per cent in 1973. was an increase in the propor- number of school leavers. By contrast, the europy In contrast to the fluctuating pattern for unmarried women the economic activity rate of married women increased steadily from 50 per cent in 1971 to 69 per cent in 1988.

Last year, 60 per cent of women with dependent chil-dren and 77 per cent of those without dependent children were economically active, com-pared with 49 per cent and 71 per cent respectively in 1973 per cent respectively in 1973. The greatest change was

among women whose youngest dependant child was under tour years old. According to the OPCS, most of the increase in the propor-tion of women working was due to the increase in part-time working.

The survey found that 28 per cent of women aged 16-59 were working pert-time in 1988, com-

shows that the economic activity rate of men aged 16-64 remained fairly stable between 1971 and 1988. There was, however, e marked decline in the rate for men aged 60-64, from 85 per cent in 1971 to 53 per cent in 1985, which may reflect an increase in early retirement

Since 1985, the rate for men in this age group has fluctu-ated between 53 per cent and

The decade appears to have heightened sensitivity about health, with the proportion of men and women reporting long-standing Illnesses incre ing markedly between 1971 and

**OPCS** Monitor: General Household Survey; OPCS, St Catherines House, 10, King-sway, London, WC28 6JP; 12

Single-parent families, unmarrieds show increase

By Jimmy Burns

TRADITIONAL family life in Britain has been breaking down at a growing rate, with families increasingly headed by a single parent and more unmarried conples living together. The General Household Sur-

vey said the average size of households in 1988 was 2.48 persons, down from 2.55 per cent in the previous two years.

Throughout the 1970s there was a gradual reduction, from 2.91 persons in 1971 to 2.67 in 1979. The trend continued dur-ing the early 1990s, levelling off between 1985 and 1987 before decreasing further in 1988.

The proportion of families with dependent children that were headed by a single parent doubled between 1971 and 1988 to 16 per cent. This was due to an increase in the proportion of lone-mother families, which was 12 per cent between 1983 and 1987 but rose to 15 per cent

dropped from the list after 1982 in 1988. The proportion of families with dependent children headed by a lone father has

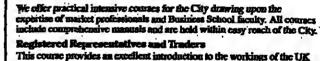
remained at 1 cent to 2 per cent since 1971.

Other statistics pointing to a weakening in traditional fam-ily life include a substantial increase in the proportion of unmarried women aged 18-49 co-habitating with a partner, which more than doubled from 3 per cent in 1979 to 8 per cent

As in previous years, divorced women were more likely than other women to be co-habitating - 28 per cent compared with 20 per cent of single women, 16 per cent of separated women, and 5 per cent of widows.

The survey found that women aged 20-24 were more likely to be co-habitating than women in other age-groups. Among men, the peak age-

group was 25-29. According to the GHS, the everage size of households with children under 16 has decreased since the survey first began, from 4.3 persons in 1971. to 3.9 persons in 1988.



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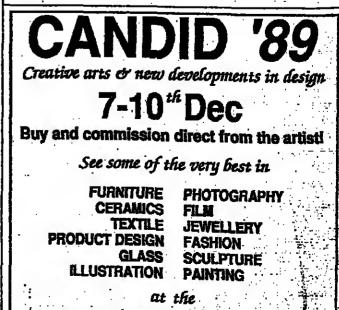
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## **UK NEWS**

ern ireland-style.

Thatcher

## ERM entry advocated by parliament committee

By Peter Norman, Economics Correspondent

yesterday added its voice to those tirging a speedy entry for sterling into the exchange rate mechanism of the European Monetary System. The Lords European Com-

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munities Committee said ster-ling should become a full mem-ber of the RMS before July 1990 to protect British interests.

The committee concluded that it was imperative for Britain to play an active eco-nomic and political role in implementing stage one of the Delors committee proposals for

Delors committee proposals for economic and monetary union. Stage one envisages comple-tion of the EC's single market programme, liberalising capital movements, a stronger EC competition policy, strength-ened co-ordination of economic and monetary policies and the inclusion of all EC currencies - in the exchange rate mecha-nism (ERM) on equal terms. "The need for the United

A HOUSE of Lords committee Kingdom to convince its Community partners of its Euroimportant than ever. This can only be achieved by joining the ERM soon, and the committee suggests before July 1990," the

report said. The committee said that early entry, ahead of the for-mal start of stage one next July, would enable the UK "to play its: proper part" shaping the future of the Community. By appearing reluctant to par-ticipate fully, Britain "can only jeopardise its chances of hav-ing a continuing and signifi-cent influence on the form of tha Community's economic and monetary union."

and monetary union." Tha report argued that a common currency for the Com-munity "would bring anor-mous economic gains," but said there should be proper safeguards for democratic accountability. It warned against the Com-

By Raiph Atkins

munity being "rushed into an unsatisfactory form of economic and monetary union as a result of short-term pres-sures." A satisfactory form of union could best be assured by waiting until the single market

was operational and for proof that stage one was a success. The report noted that the Government had made full membershin of the ERM condi-tional on a fall in UK inflation, the successful accommodation by existing ERM members of the free movement of capital and substantial completion of the single market in financial

It said none of these condi-tions presented a serious obsta-cle to Britain's joining soon. The Delors Committee Report, House of Lords Scient Depoir, House of Lords Select Commit-tee on the European Communi-ties. Session 1989-90, 2nd Report. HMSO, £13.90 (report and evidence); £5.10 (report

house prices nationally were rising at an annual rate of more than 34 per cent. Building analysts say the steep fall in house sales will

movins

inflation

By Andrew Taylor

lowest for

seven years

HOUSE PRICE inflation last month slowed to its lowest since 1982 as prices kept falling in many areas, the Hallfax Building Society, said yester-

day. The society, Britain's big-gest, said: "House prices are now depressed throughout the

country with prices continuing to fall in the South and Mid-lands. Even in much of the North of England and Scotland

house prices are now hardly

Halifax said that the average price of a UK home of \$50,837 in November 1989 was only 4.5 per cent higher than during the corresponding month last

At the end of last year,

Halifax said that house prices had fallen by more than 2 per cent during the past three months. New house prices had been falling at a fas-ter rate, as builders have been offering discounts and mort-gage subsidies to attract buy-

months to 271,355.

Berearing harder than a state that responsibility in respect of certain material for the United Kingdom Government that responsibility in respect of certain material for the United Kingdom and the terms of the United Kingdom and terms of the United Kingdom and terms of the United Kingdom and terms of terms o Northern Ireland'a leading local authority put the first Christmas tree outside its impressive Victorian City Hall in Donegall Square in mid-No-Article 4(b) Anglo-Irish Agreement, November 1985 vember. A programme of fes-tivities is underway. But the season of goodwill to

by the Anglo-Irish agreement, refuse to meet Government find a way of filling it. That, though, is the sanitised version. Belfast City Council's continuing weakness illus-trates more than an adminisall men is still far away, for this is local democracy North-

Even if business is about refuse collection, council meet-Four years after Mrs Mar-garet Thatcher and Dr Garret Fitzgerald, then Irisb Prime ings sometimes end in uproar - and occasionally physical violence - as unionists refuse to co-operate in the business of Minister, signed the Anglo-Irisb Agreement, politicians on all sides are still looking for government with councillors of Sinn Fein, political wing of the ways of devolving administra-

Councillor Reginald Empey, Unionist Lord Mayor of Bel-fast, says: "It is not only frus-trating, it is preposterous." He resents the enormous power of civil servants in Government denortments in the aroutinge tion - none more so than Mr Peter Brooke, Northern Ireland Secretary appointed five months ago. In Belfast, there is no sign of change to a bizarre and paradoxical 15-year-old systsm, whereby the locally-elected polepartments in the province. We are professional beggars," iticians are given next to no responsibilities but - despite he said.

He gives an example: "If you have two paving slabs one besides the other and there is a crisp hag on them, we are responsible for lifting that their impotence - squabhle viciously among themselves. The council's enthusiasm for Christmas is understandable. It

Christmas is understandable. It has little else to do. In theory responsibilities are numerous - but few substantial. They boll down, the joke goes, to "bins, bogs and burials". Apart from controlling parks, refuse collection, street cleaning and community ser-vices, the council has a consul-tative role in town planning. responsible for lifting that crisp bag. If there is a weed growing between those two flagstones the Government will come along and take it out." The simple explanation for Belfast's impotence is that it is an accident of history. Local government in the province was reorganised from 1973 fol-lowing a report hy Sir Patrick Macrory, chairman of a review body set up in 1970. It created a system of 26 district councils with area boards for education, tative role in town planning. But education, bousing and transport are out of bounds. That might be acceptable if there was a higher locally-elected authority with greater with area boards for education, library and health services.

District conncils were intended to be the lower level of a two-tier system. The snag responsibility. But there isn't. Everything else falls to Mr Brooke and his team of five ministers, all appointed by Mrs was that the Northern Ireland Assembly – a 78 member body elected by proportional repre-sentation and intended to form Belfast also illustrates the insurmountable prohlem of bringing the two sides of a divided community together. the upper level - collapsed in 1974. That left the so-called "Macrory gap". Successive Unionist leaders, still incensed,

ters within the powers of the Secretary of State for Northern Ireland should be devolved within Northern ireland on a basis which would secure widespread acceptance throughout the community."

trative blunder. It shows the enormous difficulties in getting

political parties to work

together: not to agree on pol-icy - hut to agree on the form

locally-elected authorities should take, who should be allowed to take part, and what responsibilities it should have. "Belfast is an example of the

"Beliast is an example of the state of politics in Northern Ireland, said Councillor Alban Maginness, of the Social Demo-cratic and Labour party. Since 1985, when Sinn Fein first stood in force at council elections the status out has

elections. the status quo has

become still more intransigent. It marked s shift of tactics for

the predominately work-

ing-class party as it sought to woo the vote in staunch nationalist areas of the City.

Sinn Fein currently has eight councillors out of a total

of 51. At the other end of the

spectrum, the various shades of unionism - Ulster Union-

ists, Democratic Unionists (DUP) and Independent Union-

ists - hold 28 seats, continuing

a grip on power that has lasted for generations.

Mr Gerard McGuigan, Sinn Fein councillor, describes Bel-

fast City Council as "a Union-

ist club. . . a bigoted bastion for a clique." He says Sinn Fein's reason for standing was

not to debate policy hut to check abuses by councillors.

councillors was at first hos-tile. . . and then vitriolic.

"When I first went into the

The response from Unionist

don't even acknowledge you. The only thing you get from them is shouts of abuse."

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Within a year of Sinn Fein arriving en masse was the sign-ing of the Angio-Irish agree-ment, intended to provide a ment, intended to provide a framework for dialogue. In Bel-fast at least, unionists remain stubbornly opposed, resentful of how they were not consulted and horrified at the role given in the province's affairs to the Irish Republic.

tus as they had pre-1985," says the Lord Mayor. "We don't regard them as being purely British Government ministers, full stop. They have taken on a new identity now."

There is no shortage of peo-ple looking for a way out. The DUP and Ulster Unionists are in agreement that Sinn Fein should be banned.

The Lord Mayor himself has a scheme. In Septembor hc called together representatives from all district councils in the province to seek a combined response to Government pro-posals on compulsory competi-tive tendering (CCT) for local

authority contracts. It is a policy he believes, by delegating more responsibili-ties to private contractors, will reduce still further the power of Boltost City Council of Belfast City Council.

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## **Retrovir** tumour finding **By David Mersh**

WELLCOME, the drugs company, said yesterday its Retrovir anti-AIDS drug cansed-tamours when given to rodents in high doses. The findings may affect the company's plane to gain approval for dis-tribution of the product to peo-ple who have the AIDS virus yet who have not developed aventoms. symptoms.

symptoms. The company said it did not expect the findings to affect significantly doctors' use of Retrovir, which had sales last year of £134m. It said the tumours arose after mice and rats were given Retrovir for up to three years at does up to 10 times bidger than the resumity says. times higher than the recom-mended human level. Drugs industry analysts

that several other drugs in use by humans had produced tumours in animals when

tumours in animals when given over long periods. Mr Robin Gilbert, an analyst at James Capel, the London stockhroker, sald the announcement may place doubt over plans to gain gov-ernment approval to sall Retro-vir to the 10m-20m people worldwide who have the HIV virus, but have not developed signs of full-blown AIDS. • Glaxo, Britain's biggest In contrast, the Govern-ment's AIDS information pub-licity was welcomed as "an extremely well-planned and well-managed campaign." An advertising campaign for the 1992 project successfully. "achieved its target that 90 per: cent of husiness should be sware of the Kuroness single

· • Glaxo, Britain's biggest drugs company, has dropped from its research and develop-

'poorly planned' agency which was set up in 1946. Each year it buys about 33,000 advertising spots on tele-vision and 9,000 advertisments INEFFICIENT planning and buying of media space for gov-ernment privatisations was identified yesterday by the National Audit Office (NAO), the public spending watchdog. Government teams running in printed media. The report praises the COI for achieving "significant econ-

onbi).

privatisation compaigns often have little experience of large-scale advertising projects, its report on Government publicomies" in rates paid to adver-tising agencies. But it suffers a scarcity of skilled staff because

scarcity of skilled staff because it cannot compete with salaries paid in the private sector. By employing "appropriately qualified and remunerated" staff the COI could improve both capacity and skills. "Any savings achieveable would almost certainly outweigh the additional costs involved – an extra one percentage point Failure to take full advan-tage of media specialists at the Central Office of Information has led to poor planning and wasteful buying. Penalties are incurred through late booking. The report said that much official publicity work was effective, but identifies areas where improvements could save money. It criticises, in extra one percentage point reduction achieved on stan-dard commission rates would save money. It criticises, in particular, the campaign last year to promote the social security benefit Family Credit. yield annual savings of at least £750,000."

Privatisation campaigns are planned by special project teams within the sponsoring government department. As well as lacking knowledge they are quickly disbanded after the launch so lessons learnt cannot

be applied more widely. The .NAO , recommends: Departments responsible for privatisations should draw more fully on the technical expertise of the COI and involve it more closely from the policy and planning stages onwards."

aware of the European single Nearly £200m was spent by

mie Charles Edward's K

ent and delicate Liqueur was prepare

Recibe was first brought to See

mean that many bonse-builders, particularly those with large operations in southern and eastern England, will report lower profits in 1989 Sell-off advertising and 1990. Tarmac, Britain's higgest housebuilder and one of the country's largest construction groups, warned last month that group profits would fall this year because of a sharp drop in house sales.

The price of a new house had risen on average by only 1.8 per cent during the past 12

House price Decorations camouflage divisions Ralph Atkins reports on the impotence of Belfast's City Council

chamber I would say 'hello' to other councillors," says Mr McGuigan. "Now most of then

The unionists' reaction is easily explained. Mr Nigel Dodds, DUP councillor and former Lord Mayor, calls Sinn Fein "apologists for murderers".

murderers". Tha Lord Mayor says: "We are supposed to sit and work with those sort of people, knowing they are killing our constituents. I defy anybody on the mainland to think that is fair and promer" fair and proper."

"Since the Anglo-Irish agree-ment was signed we don't regard ministers in Northern Ireland as having the same sta-

ment programme an ulcer product that was once heralded a possible successor to Zantac, the company's large-selling alcer formulation. The announcement was

received calmly by analysts. The product, called sufotidine, had earlier this year been downgraded in importance by Glazo and was not expected to produce high sales.

other public sector bodies on publicity in 1988-89 - making it among the biggest buyers of advertising in the UK. More than half went on media adver-tising. A further £11.6m was spent on publicity for British Steel's privatisation. Some 75 per cent of spending on publicity services for gov-ernment departments is chan-

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market's imminence.

In contrast, the Govern-

The report says all depart-ments prepared campaign strategies hut quality varied widely The Department of Social

Security's campaign to pro-mote take-up of Family Credit is singled-ont for particular criticism. The first stage in Spring 1988 cost £1.6m and made extensive use of televineled through the COI, the government "Information sion but failed to get its mes sage across.

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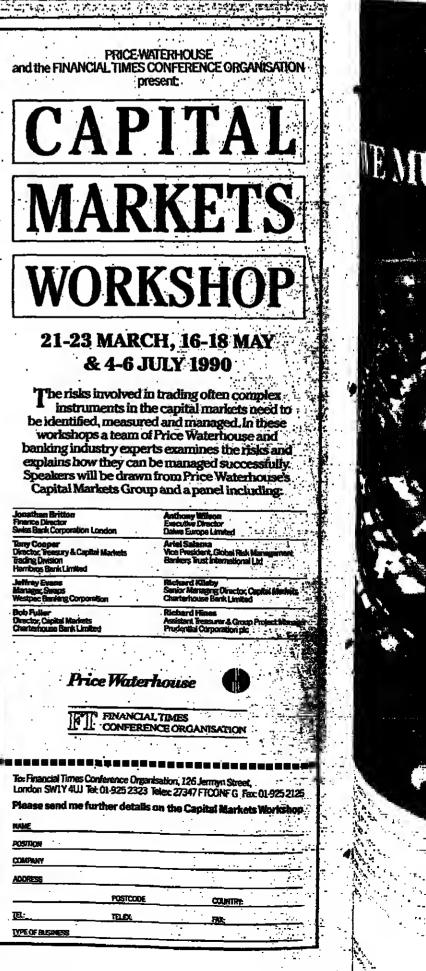
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## **FT LAW REPORTS DeLorean judgment is set aside**

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Chancery Division: Mr dustage Peter Gibson: Nov 24 1989 CONSPIRACY proceedings served abroad on a foreign defendant as party to proceed-ings served in the UK will be set aside for lack of jurisdic-tion if obtained by defective means in that the necessary ments in that the necessary ingredients of conspiracy were not ploaded against the UK defendants and no other legal result was specified on the claim.

Mr Justice Peter Gibson so Mr Justice Peter Gibson so held when setting aside leave granted to DSQ Property Co Ltd to serve proceedings out of the jurisdiction on Mr John DeLorean as fourth defendant to its action and all subsequent orders against him including judgment. The first, second and third defendants were Lotus Care. Ltd. Mrs Hazel Lotus Cars Ltd, Mrs Hazel Chapman as personal represen-tative of deceased Loins chair-man, Mr Colin Chapman and Loins director, Mr Frederick Bushell.

HIS LORDSHIP said that on January 28 1986 DSQ began conspiracy proceedings against Lotus, Mrs Chapman and Mr Frederick Bushell, fr pleaded that the conspirators were Lotus, Mr Chapman, Mr Bush-ell and Mr John DeLorean. Mr DeLorean was a US resi-

dent. He was not joined as party to the action until July 21 1987, when Mr Justice Hoffmann, on DSQ's er parte appli-cation, ordered that he be added as fourth defendant and that leave be given to serve him out of the jurisdiction. Damages were claimed against him for conspiracy, deceit and breach of fiduciary duty. Judgment in default of schowledgement of accuracy

acknowledgement of service was entered against him on October 12 1987. He was ordered to pay \$51m including interest.

Mr DeLorean took no part in the UK proceedings until 1969, after, DSQ sought to enforce judgment in the US and he had failed to have the enforcement proceedings dismiss

On July 10 1989 Mr DeLorean issued the present summons, to set aside leave to serve out of the jurisdiction, service, and

all subsequent orders. The primary attack on leave was that it was granted in excess of jurisdiction.

Order 11 rule 1(1)(c) of the Rules of Supreme Court pro-vided there was jurisdiction if "the claim is brought against a

DSQ PROPERTY CO LTD v person duly served LOTUS CARS LTD within . . the jurisdiction Chancery Division: Mr Justice Peter Gibson: Nov 24 1989 CONSETT ACV meter direction is a . . . proper party thereto."

DSQ's case was that its claim was brought against Lotus, Mrs Chapman and Mr Bushell, who were "duly served," and that Mr DeLorean was "a proper party" to that claim.

By Order 11 rule 4(2) leave was not to be granted unless the case was a proper one for service out of the jurisdiction. Order 11. The plaintiff must show he had a good arguable claim and that if given leave he would have a

If given leave he would have a good chance of succeeding. Leave was granted to serve out of the jurisdiction on the basis that DSQ had a good arguable case against the first three defendants in conspiracy and that Mr DeLorean, as fel-low conspirator, was party to that claim. the applicant to make full and fair disclosure of material facts to the judge. If he failed to do so, the court might exercise its discretion to set aside leave. that claim

In Metall und Rohstoff [1989] 8 WLR 563 the Court of Appeal held that an essential ingredi-ent of the tort of conspiracy was that the conspirators' sole or predominant purpose was to the plaintiff's interests. Mr Stamler for DSQ accepted that its conspiracy claim was bad, because there was no plea bad, because there was no piez of sole or predominant pur-pose. He submitted, however, that the pleadings enabled DSQ to sustain a good arguable

case against the first three defendants in constructive trust (see Vandervell's Trusts (No 2) [1974] Ch 269, 321). In Metall Lord Justice Slade

97, 108).

said that for an Order 11 appli-cation, if the plaintiff specifi-cally stated the legal result in his pleading, he was limited to what he had pleaded, and that "to permit him to take a differ-out ourse purpled he to growthe ent course would be to encourage cincumvention of the Order 11 procedures" meant to ensure that court and defen-dant were apprised of the nature of the claim.

Order 12 rule 8 applied where an applicant wished to dispute jurisdiction in proceed-ings to which it had been made party by irregularity in the writ or service, or in the order divide base to accur or an ave To permit DSQ to argue now that the claim against the first three defendants was for a legal result other than damages for conspiracy, namely equitable compensation as conwrit or service, or in the order giving leave to serve, or on any other ground. Mr DeLorean was such an applicant. Accordingly, by rule 8(1) he must give notice of intention to defend and, within the time limited for service of defence, apply to the court for relief. Mr DeLorean had not given notice of intention to defend. As judgment had been obtained against him he structive trustees, would be to encourage circumvention of

in courage circumvention of the Order 11 procedure. In the light of *Metall* the ground on which DSQ obtained leave to serve out of the juris-diction and to which it must be limited, was not available to it. In that were wrong, the pleaded facts were insufficient, without amendment, to disclose constructive trust, either needed the court's leave to give in the form of a purpose trust which required pleading of payment and receipt of trust such notice (Order 12 rule 6(1)). The time limited for service of defence started to run once ionies for a particular purnotice was given.

pose, or as arising from a stranger's knowing assistance Rule 6(1) gave the court a discretion as to whether to give leave. Failure to bring the case within Order 11 was seriwith the trustee's fraudulent design which required particu-larisation of the defendant's knowledge of dishonesty (see Belmont Finance [1979] Ch 250). ous, going as it did to jurisdic-tion. But for the question of delay, leave would be given Accordingly, on that ground also the case did not fall within under rule 6(1).

Mr Stamler submitted Mr DeLorean ought not to be given leave because, having Mr Burton for Mr DeLorean contended that the leave, which should not have been been served on August 20 1987, he deliberately stood by and allowed nearly two years to elapse before issuing the sum-mons. He said DSQ had suf-fered prejudice in wasted costs granted, was obtained with the aid of serious non-disclosures. It was common ground that on an *ex parte* application for leave to serve out of the juris-diction, there was a duty on and in the risk of dissipation of asset

It was still open to DSQ to commence proceedings or amend its existing pleading in the US, and to seek Mareva type relief there if there was real risk of dissipation. In the present case there were material and serious

There had been no submis-sion to the jurisciction and particularly in the light of the seriousness of the defect, Mr DeLorean's late application were material and serious non-disclosures in relation to the existence of proceedings in the US; settlement of US pro-ceedings; evidence against pleaded misrepresentations by Mr DeLorean; and Mr DeLo-rean's likely defence. was not so abusive of process as to disqualify him from obtaining leave to challenge

the jurisdiction. A penalty of \$51m was far too large to pay for the delay when the applicant was a for-eigner, when enforcement pro-Mr Burton submitted the defects in obtaining the order for leave were fundamental and entitled Mr DeLorean to an and entries ar belove a to an order made under the court's inherent jurisdiction, to set leave aside *ex debito justifiae*. without recourse to procedural rules for setting aside orders for irregularity at the judge's discretion (see Isaacs [1985] AC began in January 1989 in his own country where he had assets, and when his challenge to those proceedings was not dismissed until May 1989.

Where a plaintiff could not show that he brought his case within Order 11, it would be Where there were procedural rules on applications for relief, the court would ordinarily wrong to impose a term for require the applicant to follow the procedure laid down by those rules, even if it could grant the relief sought under its inherent jurisdiction. reimbursement which, if not complied with, would leave in force a judgment given without jurisdiction.

Mr DeLorean was given leave unconditionally under rule 6(1) to give notice to defend. In view of the absence of jurisdiction the court must, under rule 8(1), set aside leave to serve out of the jurisdiction. It followed that all subsequent orders made against Mr DeLo-rean would fall away.

For Mr DeLorean Michael Bur-ton QC and Stephen Smith (Wright Webb Syrett) For DSQ: Sam Stamler QC and Mark Templeman (DJ Freeman

& Co) **Rachel Davies** Barrister

## RICHEMONT

Compagnie Financière Richemont AG

### Interim report for the six months ended September 30, 1989

The Bnard of Directnrs of Compagnie Financière Richemont AG is pleased in report the unaudited results of the group for the six months ended September 30, 1989.

These results reflect continuing progress, with profit before tax up by 34.1% and attrihutable net profit up by 38.3% over the same results for the comparable period last year.

Expressed in & Millinns	Six Mnnths Ended Sept. 30 1989	Six Months Ended Sept. 30 1988	Year Ended March 31 1989	
Prnfit before taxation	95.1	70.9	161.3	
Attributable net profit	64.6	46.7	109.8	
Earnings per unit	£ 112.50	<b>£</b> 81.30	s 185.40	

Since March 31, 1989 the principal events relating to Richemont have been:

The acquisition of further luxury goods interests, in particular the acquisition in June of 6.1% of Groupe Yves Saint Laurent SCA for a sum of approximately \$21 million and in September nf A. Sulka & Company Ltd.

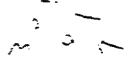
- The sale in July of the group's interest in Fosforera Españnla SA for a sum of approxi-2. mately \$20 millinn.
- The annnuncement nn Novemher 9, 1989 by Rothmans Tobacco (Holdings) Limited, a 3. wholly owned subsidiary of Richemont, of an offer to acquire the whole of the issued "B" ordinary share capital of Rothmans International plc that it does not already own. Neither this affer nor its outcame affect the results to September 30, 1989.

Nikolaus Senn Chairman

Juhann Rupert Managing Director

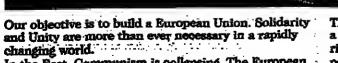
Compagnie Financière Richemnnt AG Weinbergstrasse 5 6300 Zug, Switzerland

November 23, 1989



13

# HISTORY RUSHES ON WE MUST ACCELERATE THE CONSTRUCTION OF EUROPE



In the East, Communism is collapsing. The European Community is the hope and inspiration of all Europeans seeking freedom and democracy. The free Internal Market of 1992 will not be just a free trade zone; its achievement will bring employment and prosperity.

The economic union must be strenghtened by adopting a common currency and guaranteeing the same social rights to all. Without a comprehensive environmental policy our children will not have a safe and secure

future. In Strasbourg on 8 and 9 December the government leaders of our Community must take important decisions. The European Parliament, re-elected last

June, will defend the interests of 320 million Europeans.

The Group of the European People's Party (Christian . Democrats), with 121 Members from the 12 Member States, will be present at Strasbourg to ensure that the cause of European Unity is advanced.



The Group of the European People's Party in the European Parliament unites Europe's Christian Democrats

Solidarity and effectiveness

mber parties are : Fine Gael (Ireland), Centre des Démocrates Sociaux (France), Centre Democrático Social (Portugal), Christlich Demokratische Union (Germany), Christlich Soziale Union (Germany), Christlich Soziale Volkspartel (Luxembourg), Christelijko Volkspartij (Belgium), n Democratisch Appel (Netherlands), Democratia Cristiana (Italy), Partido Nacionalista Vasco (Spain), Parti Social Chrétien (Belgium), Nea Dimokratia (Greece), Unió Democrática de Catalunya (Spain).

## MANAGEMENT

Sales Primary Activities (SUSbn)

Vehicles Elecs, Elec Eng Vehicles Vehicles Vehicles

Electronics

Heavy Eng

Auto Electronics

Vehicles, Elecs, Aircraft

Telecoms. Elec Eng Heavy & Medium Eng

Computers, Office Prods Vehicles

Vehicles Consumer Electronics

Elec Genm & Trans Equip

Auto Electronics Vehicles Consumer, Defence Elecs Elecs, Elec Eng Acrospace, Vehicles Vehicles, Engines Vehicles, Arcraft

Computers, Office Prods Aerospace Electronics

Electronics Telecoma, Electronics Computers, Electronics Aerospace Engines, Machinery Engineering Components Aircraft Engines Machinery, Weapons Heavy Machinery Mechanical & Elec Eng Engineering Components

Engineering Compone

Aerospace Computers, Office Prods

European Engineering Sector

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Home

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## European engineering companies

## Home territories must be defended now

. . . . . .....

Nick Garnett reports on the aftermath of expansionist strategies

s there some way of making a thumb-nail sketch of the company structure within Europe's heevy and medium manufacturing

. . . . .

- 14

A useful, if not wholly con-vincing stab at this has been ade by Outram Cullinan, e London-besed management strategy consultancy, one of whose specialist subjects is

European engineering. In a booklet on European engineering, OC&C has also dded some conclusions about eurvival strategy in western Europe in the context of the integrated market of 1992. OC&C, in which Coopers and

Lybrand has a minority stake, divides the broadly defined European engineering sector into four types of company (see right).

The first group is made up of seven or so nationally based giants, mainly West German and French and principally in vehicle production, aerospace and telecoms. These companies have concentrated engineering and product development as well as manufacturing in their own nations. They have also tended to reinforce this by acquisitions (Mercedes-Benz's purchase of AEG and Dornier, Flat's of Alfa Romeo).

A number of Pan-European companies, mainly from the US and Scandinavia with a few others from elsewhere in northern Europe, make up another grouping. These companies manage a dispersed manufacturing and engineerbasis or are at least aiming to cussing a possible merger of

Daihatsn, have expressed some interest in

building car plants in eastern Europe, as has Volkswagen. General Electric of the US is buy-ing a majority stake in Tungsram, the Hungar-

han lighting equipment maker. Engineering companies in West Germany are easily the best placed to develop business ven-

. . . . . .

do so following recent mergers. Then there are about 25 nationally-based medium-sized businesses. Small in European terms, they are often large in their specialist business sectors, particularly in home mar-The final tier is a disparate collection of about 1,500 compa-

nies with sales of \$50m to almost \$3bn, many very specialist and varying from being competitive to having ques-tionable survival prospects.

Not everyone will agree with this structure, including, no doubt, some of the companies in it. OC&C is a bit unsure about how to slot in CGE in France and GEC in the UK, now that the latter company has merged its heavy engineer-ing business with Alsthom, CGE's heavy arm.

Some of the nationally-based medium-sized companies might object to their description. For example, the Continental Euro-pean assets of GKN, at £379m, are larger than the British company's assets in the UK. Equally, some manufacturers which have relatively small sales to engineering, but are pan-European in nature, do not appear in the table; Linde, the West German fork-lift maker which has plants in the UK and France, is an example. Aside from that, some

one of its divisions with the car-making business of Swe-den's Saab-Scania. The principle point of the OC&C paper is that companies' survival strategies in the past year or two have been overalmingly based on an offen-

Company

"National Glants" Daimler Benz

Fiat Siemena Volkswagen

IRI (eng divs)

\*Pan Europ

IBM Ford Europe

GM Europe

"Nationelly Bas Medium Sized" By Based

Brit Aerospace MAN

Saab Scania

Aerospatiale

Suizer Bros

Rolls-Rovce

Hawker Siddelev

Philips

ABB

Bosch

Volvo

BMW

GEC

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Nokia

STC MBB

GKN

Nobel

Lucas

Matra Dassault Nixdorf

SNECMA

SKF

Fricsson

Thomson

Renault Peugeot

CGE

eive etance rather than on defending home territory. They now need to take defence of their existing markets just as seriously as attacking the posi-tion of their competitors.

"The priority is to install both offsnsive and defensive actions as a normal way of life in the corporations," says the report. This should be done not only through an acquisi-tiou/new development team but with another team whose role it is to prepare for the day when a predator emerges and to audit existing mechanisms for defending its employer.

Many of the classic points about mounting offensive moves through mergers, acouisitions or alliances are incorporated in the paper. These include taking a realistic view of the challenge to be faced; Peugeot's attack ou the UK market from within Britain has taken ten years to bear fruit since its purchase of Chrysler's operations in 1979. They also include identifying a competitor's Achilles heel and trying to find ways of exploit-

so-called national glants look as if they might be breaking out from their borders. Sieing that. Ian Godden, an OC&C ana-lyst and former BP engineer, mens has bought half of Plessays that many of the barriers sey in the UK and is now looking increasingly restless in to takeovers in different countries will remain. It is virtually impossible to acquire a company in Italy that is deemed to

France Switzerland Aircraft Engines Weapons, Machy Oerlikon Buhrle 2.8 Small Nationals 1,500 companies: with turnover \$50m to \$2.8bn Turnover Entres for Hill, Ford and Gameral Motors are for Europe only. CGE and GEC are pertially doubled up because of their fold venteres be of strategic importance to that economy. The sharehold-ing and management structure in West Germany also militates against takeovers. 'In the UK, though, shareholders would sell their rights for a quick buck." he argues. The criteria for a defensive signals

strategy are different from those associated with an offensive one, OC&C says. "It is the avoidance of a superiority com-plex, the identification of your own Achilles heel and the careful monitoring of competitors'

All this, it says, hinges on four priorities. These include responding to competitors that are "cherry picking" profitable customers or segments, monitoring competitors' product designs and marketing approaches, and introducing strategic investment appraisal. This latter point involves understanding the economics of manufacturing, forecasting process and product technology changes and reviewing the

company's competitive position in manufacturing. The fourth priority, says OC&C, should be the communi-cation of a company's competitive strength to its challengers "and confusing them via incon-sistent pricing and marketing

This latter "dirty tricks" manoeuvre is obviously not going to be suitable for many types of company but OC&C gives one example. A US plas-tics producer, on hearing that a European producer was about to invest in this growing business, started radically readjusting prices for different grades. The challenger was thereby lured into investing in a process plant hiased towards certain grades of plastic for which its competitor had recently introduced "artificial" price increases. After the competitor had invested, the defender then lowered its prices to their former level to the detriment of the challenger's profit forecasts.

HOW TO MANAGE

## France, particularly, chimes somewhat oddly with the sen-timents of the "Declaration of the Rights of Man and of the Citizen" promulgated by the National Assembly at the time somewhere in the middle. So in each case the graph of replies shows a bell-shaped curve swelling up between the two extremes. What the researchers take as their broad of the Revolution two centumeasure of a nation's culture is the point at which the curve hits its peak, expressed as a of the Revolution two centu-ries ago. It begins: "Men are born, and always continue, free and equal in respect of their rights. Civil distinctions, therefore, can be founded only on public ntility." But who-ever may he surprised by France's position in the table, my checks show that it does

percentage. The results show many marked differences, not least between East and West, For example, on the issue of whether managers should be able to answer subordinates questions, the positives are led by the Japanese, with 77 per cent typically answering yes, and the Indonesians with 67. and the informations with 67. The negatives are headed by the Americans and Swedes, with 13 per cent apiece. The British are in between, with

But there is no such clear-cut division on the issue of what is the proper determi-nant of social and business status. As may be seen from the table, the three leading supporters of the "what you do" criterion are all English-speaking: Australia, the US and the UK. Even in those countries, however, the pro-portion of people holding that

view is in no case much more than half. In the other 21 nations the

The apparent reverence for on it.

Percentages of different nations believing that what you do' matters more than 'who you are'

Nation	%	Nation	*
Australie	60	Singapore	32
US	58	Greece	. 29
UK	51	Hong Kong	29
Sweden	46	Indía	28
Italy	44	Venezuela	28
Ireiand	41	Japan	. 27
W. Germany	40	China	. 27
Pakistan	40	Belglum	. 25
Thailand	40	Brazil	21
Philippines	37	Austria	19
Portugal	36	Spain	. 18
Netherlands	35	France	17
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East Europe market opens up P olitical changes in eastern Europe are already encouraging companies in capi-talist societies to look at opportunities tures in eastern Europe. OC&C believes Italian companies. However, Ian Godden says British companies there, Asea Brown Boveri is negotiating to pur-chase part of the Polish power engineering industry. Two Japanese car makers, Suzuki and

face a dilemma. Most tend to be weak in West Germany and in eastern Europe, with a few notable exceptions. "A lot of British companies have only reached the Netherlands so far."

Some British companies will be successful in eastern Europe if markets open up but he believes many British companies could recoil from the prospect and, instead, further entrench themselves in North America by mak-ing more acquisitions there.

## Cultural differences The social divide and internationalisation

## **By Michael Dixon**

onsider this: "Now tell me about your family background. It doesn't make any difference, of course. But it is important." Martin Higham, former recruitment manager of Rowntree, once overheard this as one of his competitors interviewed a student during the university "milk round".

Those words became one of Higham's favourite quota-tions. His object was to lam-poon the snobbery that contin-ues to influence the selection of people for better rewarded types of career. He was con-vinced that such stuffiness is utterly outdated in this highogy age.

Most native English-speakers, at least, no doubt share his view. They would agree that, in modern society, peo-ple's status should depend on what they do; not on "who they are" as determined mainly by the social circum-stances into which they chanced to be born.

In holding that belief, however, they are at odds with the great majority of people in the world.

The evidence lies in research ou cultural differences hetween nations hy Fons Trompenaars and David Wheatley who, having previously work scho ager at the Abro don.

Ov have 10,00 natio tionn cultural attitudes. The questions typically consist of a statement - such as "Manag-ers should themselves be able to answer any question their subordinates ask about the work" - followed by an invi-tation to those filling in the form to state the extent to which they agree with it. Since people's views diverge even though they share a simi-lar background, in every comtry a few hold the attitude at one extreme and few the com-plete opposite, with the bulk them, is to find out how soci-ety functions in that particu-lar place, and adapt themselves to it. They might not

ajorities believe the criterion ould be "who you are" ---d the strength of their belief ems quite independent of ether they are Eastern, ath American or European.

UK based company directorate may believe that promotion to the top ought to be based on employees' practical achieve-ments in their work, that will not be seen as a proper basis for promotion by the staff of their subsidiaries in most other lands. "The best policy, as far I can see, is to take a lesson from the Japanese," he adds. Their approach, wherever in the world their husiness takes

FINANCIAL TIMES WEDNESDAY DECEMBER 6 1989

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my checks show that it does not surprise the French.

Wheatley says that the vari-ances in belief on such a basic point indicate the difficulties

organisations face if they are to internationalise themselves

in line with the trend towards

global markets. For however firmly an Australian, US or

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have been the first nation to say "When in Rome, do as the Romans do," but they cer-tainly seem the best at acting

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# NOT LONG AFTER W.G. GRACE WAS OPENING IN MELBOURNE, AUSTRALIAN MUTUAL PROVIDENT WAS OPENING IN LONDON.



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hen the great Doctor Grace led Lord Sheffield's XI out at Melbourne in 1892, Australian Mutual Provident was already the largest life insurance office on its home ground, and just 16 years later would open its first London branch.

AMP is now one of the world's leading life offices, with assets in excess of £16bn. Investments are broadly spread over

shares, government and fixed-interest securities, property, energy and natural resources. AMP's substantial funds also allow us to seize growth opportunities whenever and wherever they occur.

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To the heat of the knowledge and belief of the Directors of AMP UK (having taken all reasonable care to ensure that such is the case), the information contained in this advertisement is in accordance with the facts. The Directors of AMP UK accept responsibility according

"Where do I check in?" "I've left my ticket in the taxi." "Which gate is my flight?" "My luggage has gone through and I need something from it." "My car's outside on double yellow lines." "I think that's my plane taking off." "My canary's escaped." "Can I get a coffee around here?" "I can't do my zip up." "Can I get into Neu York by helicopter?" "What time do we get there?" "Just how wide are the seats?" "Do they have nappies on board?" "Where do I get a neuspaper?" "Do they sell Russian vodka in duty free?" "Where's the Ladies?" "Where's the Gents?" "Where have all the trolleys gone?" "Is the Pink Poodle Club on 48th Street or 49th?" "Do we get to see where the pilot sits?" "What happens if it's full?" "Where can I get an oil filter for a 1965 Hillman Imp in Chicago?" "Do they take traveller's cheques in duty free?" "Where's the London desk?" "What do I do with this?" "Can I go through to the Departure Lounge nou?" "Where is the Departure Lounge?" "They've put the wrong name on my ticket." "Can I get a bassinet for my baby?" "I'm looking for some string."

"Does my camera have to be X-rayed?"

"I've just noticed my passport's out of date."

"I need an aspirin."

"Kann ich am J.F.K. Flughafen direkt zum Flug nach Chicago umsteigen?" "Where's the Ambassador Lounge?" "Do I need a Visa?" "Can I take these as hand-luggage?" "Can I change to a later flight?" "What do I do now?" "I have to phone my wife." "Is there a phone anywhere?" "Είναι ο Πήτες Άιζντελ-Κάρπεντες εχεί?" "Anybody got a pen?" "What time is it?" "Is New York ahead or behind?" "Can I hire a car there, from here?" "Is it sunny in Los Angeles?" "Will my hair dryer work in Minnesota?" "I can't find a porter." "My aunty's gone missing."

"Can I order a special meal?" "I can't find my boarding card." "What star sign is the pilot?" "I need to send a fax." "Is there a wheelchair somewhere?" "Is there a lift?" "Do I have to be X-rayed?" "Please, somebody." "Which way now?" "My seat's supposed to be reserved." "Will they wait for me?" "Can I change my money here?" "What's going on?" "How many bags am I allowed?" "What's the code for Dayton, Ohio?" "Is it too late to order a kosher meal?" "What escalator?" "Can I leave my rented car keys with someone?"

"Maybe someone will change seats with me?"

"Will we all be able to sit together?"-----

issue Ci

MED

"Will they have any dominoes on board?"

"Are there any seats in non-smoking?"

"What's for dinner in First?"

"What film are they showing?"

"Is there a nice restaurant in Toledo?"

"How do I get into town from JFK?"

"My case is too heavy."

"How far is Philadelphia?"

"Is it on time?"

"Can I change this non-changeable ticket?"

"Can I choose my seat after I get on board?"

"Id rather sit at the back of the plane."

"Can my son sit in the cockpit?" "Is it too late to change my flight?" "Is it too early for the bar?" "Will there be any film stars in First Class?" "Who won last night's ball game?"

"I didn't hear that."

"Is it are not my wife's ticket here to pick up. ¿Qué?"

"How do I make my connection in New York?"

"Help!"

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The person in the white jacket. With the red carnation in the buttonhole.



Hugo Dixon describes BT's digital network that will send data, voice and graphics over the phone

## A picture tells a thousand words

n advanced telecommunications system being launched by British Telecom next April could put an end to the costs of physical communica-tion and the ineffectiveness of communicating with an ordi-nary phone. The new system, called Integrated Services Digi-tal Network (ISDN), is the fulfilment of a long-cherished dream among engineers of being able to combine pictures, data and voice traffic over the public telephone network. ISDN will enable executives to carry out a desk-top confer-ence without leaving their officer They world be able to

offices. They would be able to send documents, pictures and graphics over computer screens, make amendments and talk to one another.

Desk-top conferencing is only one application of ISDN. The system will also allow people to send each other high-speed faxes, consult image data bases in remote locations and communicate via picture phones. ISDN promises to revolution-

ise the way business is done. It could make a reality out of working from home, because people would be able to operate almost as effectively as from the office. And it will bring

lthough British Telecom is now moving ahead with implementing Integrated Services Digital Network, it is France Telecom that is leading Europe in rolling out the new system combining picture, data and voice traffic down a single wire. Its ISDN system, Numeris, began in

Brittany in December 1987 and is accessible to 50 per cent of Franch businesses. By the end of next year it will be available nationwide. The fast deployment of Numeris is the latest example of the pride with which the French take modernisation of their telecommunication.

of their telecommunications infra-structure, it has also been helped by the fact that France was one of the first countries in the world to convert its old telephone exchanges to mod-ern digital exchanges, which are a prerequisite for offering ISDN. By

earer the much-talked about ideal of the global village, as ISDN systems spread across the world.

ISDN is the next big step in telecommunications, bringing to the customer the benefits of the huge investment in digital or computerised telephone exchanges that has occurred in Britain and elsewhere during most of the 1980s.

Currently the vast majority of people are connected to their local exchanges by old-fash-ioned transmission technology. Tha new digital connections

One benefit of the new sys-tem is that calls will be con-

tion has been made, the sound will be clearer. More' importantly, ISDN combines three separate com-munications channels over a

1990, 75 per cent of local exchanges and 81 per cent of transit exchanges will be digital. While ISDN is clearly technologi-

of pictures and documents,

will retain the existing copper wires but, by adding special electronic black boxes at each end, they will allow a range of clever services to be officied.

nected more rapidly than before and, once the connec-

maintaitions channels over a single copper wire. Two of these channels – the "B" channels – carry mornation at seven times the speed that is possible over the current net-work. This is what makes possible aervices such as high-speed fax and the transfer

which take an inordinately long time to send under the resent system. The existence of two channess opens up the possibility of multi-media communications such as desk-top conferencing and picture phones, because

one channel can be used to carry the picture while the other is devoted to the voice. Alternatively, the two chan-nels can be set aside for voice conversations - one bsing used for outgoing calls and the other for incoming calls. The permutations are many. The third channel - the "D"

channel - is used for routing the calls to their destinations and providing a series of intelligent features. The most important is probably to iden-tify the phone number of any caller, a feature known as calling line identification.

This feature could be power-ful in any telemarketing function if combined with a computerised customer data base. For example, as soon as a stockbroker received a call from a client, all the details of a client's share portfolio could flash up automatically on the computer screen. BT has ordered equipment to cater for 90,000 ISDN lines from

> The average cost of developing each application is FFrim-Ffr2m (£160,000-£200,000), of which France Telecom would typically contribute transmission of images and docnabout a third.

cally superior to the ordinary phone service, an international debate still Each application would normally be developed for a particular com-pany or industry. However, France Telecom publicises the benefits of service, an international debate still rages over whether anyone really wants to use it. Its success seems to depend on two factors: whether it makes possible a range of genuinely useful applications; and whether the charges are reasonable compared with the ordinary phone service. France Telecom does not yet have any definitive answers to either of these questions. But its strategy for implementing Numeris is designed to minimise the risk of failure. each partnership with the aim of pernading other companies with similar

scialing to embrace ISDN. So far, about 40 applications have been developed in this way and about 1,500 customers are connected to the network. Typical examples include: a detabation of the science of The first stage, explains Jean-Pleire Temme, director of Numeris, database containing pictures of houses for sale, which estate agents can show their clients over a computer screen; the use of slow-scan cameras to provide telesurveillance; and the transfer of X-rays and other medical images in emergency cases. is to promote the development of imaginative applications by forming perturbations with the private sector.

package to convert an ordinary personal computer into a desktop conferencing terminal. The effect of this charging structure is that ISDN is initially likely to appeal to the business rather than the residential user. At present, most The first stage has concentrated on

Numeris.

large businesses have sophisti-STC, the UK electronics group, and expects to use them up in the first 18 months after the cated computer applications that they run on private net-works connecting their main system opens. Because only a proportion of its exchanges are digital, ISDN will not be availsites. The introduction of ISDN will mean that it is economical able on a nationwide basis from day one, although 80 per cent of businesses should have access by the end of next year. to extend these applications to smaller branch offices and to the company's customers and suppliers, says Howard Brown,

suppliers, says Howard Brown, who is responsible for market-ing ISDN at BT. Large construction projects, such as the Channel Tunnel or the development of Canary Wharf in London's Docklands, could benefit because archi-tects, builders and financiers The costs for using ISDN will be the same as BT's normal call charges. However, there will be a premium - so far unspecified - for connections and line rentals. On top of this, customers will either have to buy new terminals or pay for their existing terminals to be adapted to ISDN. For example, tects, builders and financiers would be able to examine and discuss new designs over a telecommunications link. Simi-ICL, STC's computer subsidlarly, there could be applica-tions in education, with profesiary, is charging £2,000 for a sors giving lectures to students in remote classrooms. And pol-iticians may derive benefits from being able to discuss the text of a sensitive speech or manifesto via e telecommunications link.

More generally, ISDN will make scarce expertise more widely available, according to Dermot McCarthy, network marketing manager of ICL Financial Services. That expertise could either be a living expert or an expert system - a computerised simulation of an

expert. In the longer run, technological advances and economies of scale are likely to bring ISDN within range of the ordinary residential consumer. By the mid-1990s BT expects the price of an ISDN line - with its two "B" channels and one "D" channel - to have fallen below the price of two ordinary phone lines. ISDN would be the normal choice for a customer At around the same time, picture phones will probably be available at a reasonable cost, though it remains to be seen whether people want to see moving pictures of each other when they make a call.

private telecommunications networks to connect their main sites, smaller

offices will get access to the main computer data bases via Numeris. Initially, the price for using Numeris may dster widespread usage. France Telecom is charging FFT675 for installing a line and ments. But Temime expects Numeris to take off from next year when the second and third stages are reached. The second stage will be occur as ompanies replace their private tele-hone exchanges. New computerised exchanges will be adapted to ISDN as FFr300 as a monthly subscription. a matter of course, says Temime, and companies will therefore have an Voice calls cost the same as a normal call but if the system is used to carry call but if the system is used to carry data there is an 80 per cent premium. On top of this, customers either have to buy new equipment or con-vert their existing equipment to work with Numeris. An interface for a per-sonal computer costs a further FFr200 a month. Temime says these costs will fall rapidly once the service become established on e wider basis and economies of scale are built no. incentive to connect to the Numeris service. Although this may cost them a little more than using the ordinary service, he thinks companies will be attracted by the ability to send infor-mation at much faster speeds, and by the intelligence and flexibility of The third stage, which Temime also thinks will begin in 1990, will be the use of ISDN to connect to computers. and economies of scale are built up. But that depends on enough people Although corporations will still use being attracted at today's prices.

## **Reliance puts the** machines in order Motorola 68000 and the sys

hina's entry into the cheap end of interna-tional photographic film market and Kodak's attempt to hold on to its strong position at the top end of the market depend on sophisticated electronic control of the film pro-

duction equipment. Both the Shanghai General Photosensitive Film Factory and Kodak's UK plant in Har-row, west of London, are installing a digital Distributed Control System (DCS) from Reliance Electric, the US-based electrical equipment company. DCS and similar control systems supplied by other elec-trical companies such as GEC,

leveraged buyout. Its net earn-ings last year were \$24m on sales of \$1.3bn. Siemens and ABB go a step beyond the programmable logic controller (PCL) which is DCS was developed during the mid-1980s in the US. One of the first applications was to commonplace in modern facto-ries. DCS is an industrial comcontrol the movement of one of Nasa's mobile service towers at

puter that co-ordinates up to 50 machines working together in complex manufacturing pro-

the launch pad at 50 feet per second with less than an inch It is particularly useful in being sold by Reliance subsid-iaries worldwide, both to endprocesses which involve wind-ing or unwinding long lengths of material such as plastic film. paper, textile or steel sheet. In these applications the speed of "original equipment manufac-turers" (OEMs) which incorpothe production machinery must be co-ordinated so that rate DCS in their own production machinery. The price ranges from about £30,000 for a the material remains at the system controlling three machines to more than £1m for correct tension. If one machine a network of 40. Two of the largest OEMs in the UK are the Bronx Engineering company of Stour-bridge (part of the Verson

correct tension. If one machine jams, for example, there will be an increase in tension and a risk of the material breaking further down the line, while the material will pile up in front of the blockage. DCS works in "real time", controlling events as they hap-pen. The running speed of machines under DCS control can be adjusted automatically

can be adjusted automatically within a few thousandths of a second in response to unexpected problems.

A further advantage of DCS is that it makes the manufacturing process more flexible. Switching the production line to make a small batch of a spe-cialist high value product may be uneconomical if the individual machines have to be reset manually by an operator work-ing from notes scribbled on the back of a cigarette packet. The same operation might be prof-itable if all the equipment could be adjusted centrally by DCS. Different manufacturing rou-

times can be held on DCS's 80 kByte application memory or on a larger factory computer. The central processor is a

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TECHNOLOGY

tem's internal communications are based on the intel Multi-

bus. It can be programmed in

any of three computer lan-

guages (Ladder Logic, Control Block and Enhanced Basic).

Reliance Electric is an old-es

tablished manufacturer of

industrial motors and control

equipment, based in Cleveland,

Ohio, with factories in nine countries including the UK

(Telford, Shropshire). The com-

pany was part of the Exxon group from 1979 to 1986 when it

gained independence through a

Cape Canaveral; the 2,000-ton tower has to move away from

side-to-side slew. DCS is now

users such as Kodak and to

International group) and Salem Herr-Voss of Derby (a subsid-iary of the US-based Salem cor-

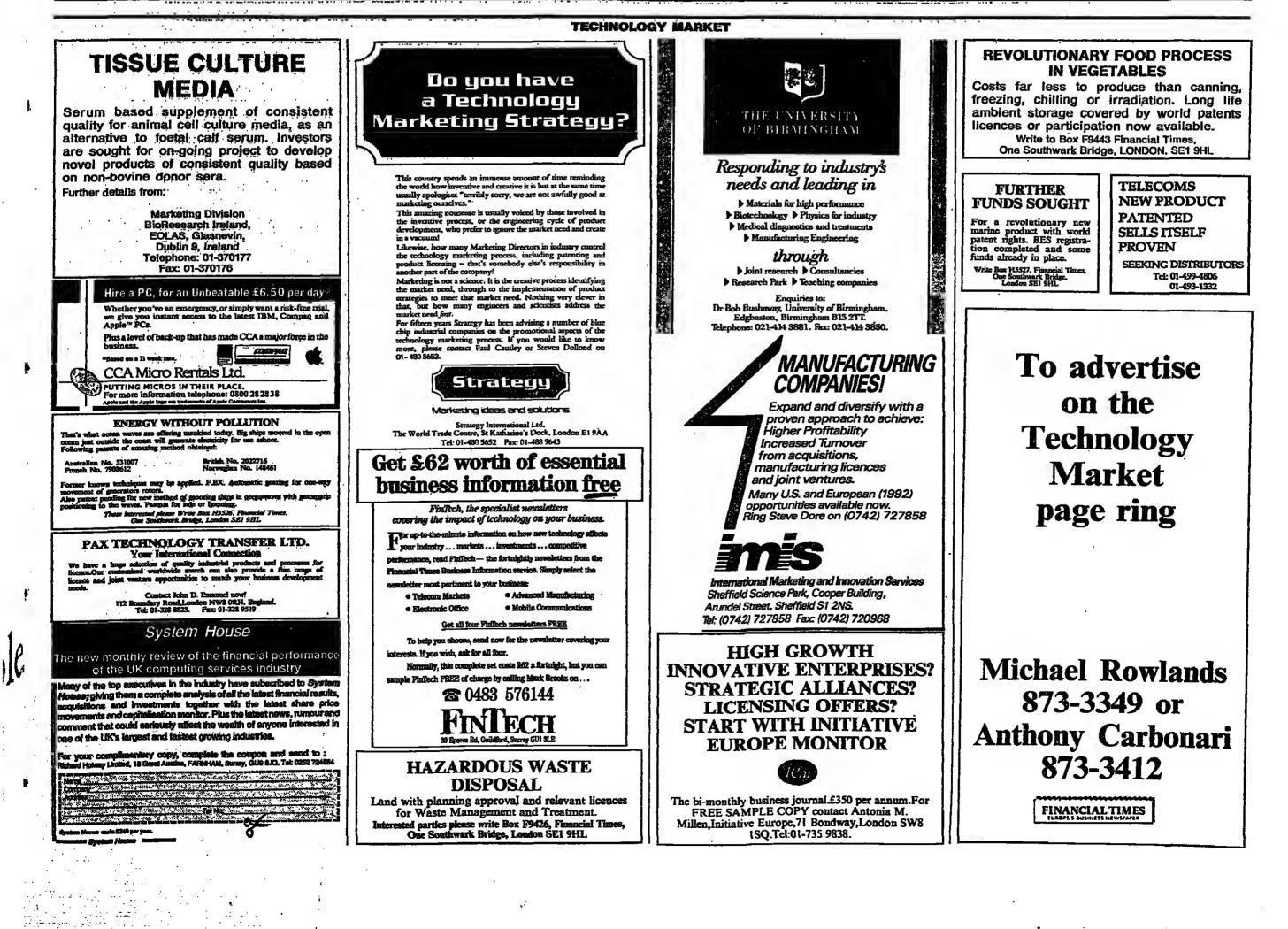
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equipment for the steel industry, concentrating on strip mills, Recent large projects with DCS include a stainless steel slitting line (which cuts down the width of steel strip) for Krupp Stabl of West Germany and a tension levelling line for British Steel.





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## ARTS

## Mascagni's | TELEVISION masquerade TARRYTOWN, NY

Is there an opera composer whom our historically minded age has not got round to reviving? Mascagni's Le maschere has just had its American premiers hard on American première, hard on the heels of his Iris, Zanetto, and Lodoletta from the New Jersey Opera, and a concert performance of Silvano in the First Presbyterian Church of Englewood, New Jersey. Le maschere is the opera for

muschere is the opera for which in 1901 seven shualtaneous premières in leading Italian theatres were planned: those of Milan (with Caruso, Toscanini conducting), Rome, Naples, Venice, Turin, Genoe, and Verone. Six of them took place; the Naples Defificitums place; the Naples performance was delayed for two days because the tenor Anselmi was ill.

Ansenni was ill. The opera was a flop. Illica's libretto is a commedia dell'arte romp, Ill-constructed, unfocussed, and rather silly. There are many characters — nine principals — so everything tends to be shortbreathed. Mascagni's score ranges from Paisfello to Puccini and closes with a grandice choral hymn: "O Italian masquerade that has given inspired, eternal art to all the workd. . you rise again, to destroy foreign, fatal delusions." But there are many attractive, delkately worked episodes along the way; they include a Bellini-like air for Colombina, and a *Faistaff* homage in the second finale.

The performance was given by the Westchester Opera, in the pleasing 1885 theatre of Tarrytown, on the Hudson just north of New York. The show was flawed by the unhappy decision of the producer, Franco Gratale, to play the young lovers, Rosaura and Florindo, not as the eternal young lovers of *commedia* dell'arte but as overblown Milanov and Pavarotti parodies. Adriana La Ganke gestured extravagantly in the grand manner, and clung Milanov-like to columns (her, irritation when one of them would not support her was-quite a good joke). Neil Breeden stood bulkily and sang, addressing everything straight out to the audience, with bland features; and, yes, he did pull out a white handkerchief in his serenade.

One hardly likes to mention Le maschere in a breath with Cosi, but it is a subtler, cleverer, and more various work than was here apparent. Emotion and larkiness, in quicksilver transition and even in combination, need to be balanced. In Tarrytown the love music was guyed ----including the most striking

number in the opera. Rosaura's last aria. She

## Common sense brought into the House

Remember the televising of the House of Commons? You know, that place full of green leather benches with a pre-senter in a full length wig and the world's biggest chat-show line up: Ken Livingstome, Norman Tebbit, Edwina Curile, all that lot. Having begun in a hlaze of publicity a fortnight ago, the coverage of the House has declined to a level of almost unputteenthe routine level of almost unnoticeable routine extraordinarily quickly; not so much a nine-day as a nine-hour wonder. Of course, that is not to say that we have seen the last of the controversy. Politi-cians who object to television extending the public gallery into every home will no doubt campaign for the removal of the cameras. But the speed with which the whole thing seems to have been accented by

thing seems to have been accepted by viewers as a normal part of the output - with highlights on the news pro-grammes, a summary of the previous day's business on BBC2's maring programme, Westminster, Question Time on Westminster Live (also on BBC2), a round-up of the week's highlights on C4 on Sunday mornings in A Week in Poli-tics, and, for those with dishes, continuous coverage for eight hours a day on Astra Channel 9 - has heen quite remarkable. Several points have quickly become

clear: The uninterrupted satellite coverage is a worthy initiative, but, lacking even

is a worthy initiative, but, lacking even a single reporter giving a voice-over commentary, it needs captions to show who is speaking. If this as the Canadians predicted, Brit-ish MPs are "doughnutting" (forming a stodgy circle around the current speaker to give the impression of packed benches) but to little effect because we are seeing wide shots of the house often enough to make the artifici-ality of their antics quite clear. yards of empty benches with tight little groups buddled in front of the lens. Some of the most informative mate-

Some of the most informative material is going to emerge from the select committees, and television addicts may find that coverage of these is what really hooks them. Broadcasters capable of giving a good.

running commentary on Parliamentary activities, supplying enough guidance but not inundating us with superfluous information, are going to be as rare as good sport commentators - who do a similar job.

similar job. The camera angles necessitated by the shape of the chamber, the rake of the benches, and the high positions of the cameras are not ideal; too often the picture shows a speaker flanked and backed by headless hodies which scratch, wriggle, and fiddle with specta-cles in the most distracting way. Allow-ing the broadcasters to zoom in to a blager closeup excluding those distrac-

higger closene excluding those distrac-tions, or to distance them by cutting to a wider mid-shot, would help greatly. Sirry Ella Magnus



Cameras in parliament: "doughnutting" seen to little effect

You get a better idea of the diversity of the UK from the Commons coverage than from the rest of television. Welsh, Scottish, Irish, Midlands, Northern, and other regional accents are heard much more often here than in the general run of programmes.

However, the question raised most frequently about the televising of the Honse is whether it will change Parliament, Pariiamentary procedure, and even the politicians themselves. And the answer, which is pretty clear after as little as two weeks coverage, is: yes, of course it will. But there is, surely, a more important question: given that television will cause changes is that a good or a bad thing?

Of the fact that the cameras will cause change, there can be no doubt. They have already done so. Overnight, front benchers have abandoned their habit of putting their feet on the table. Is this the prying electronic eye destroying ancient and glorious tradi-tions? Or an example of public scrutiny

cleaning up sloppy habits? During A Week in Politics, Vincent, Hanna (looking like the "After" picture in one of those slimming ads, and con-sequently almost unrecognisable) suggested to Sir Peter Emery, chairman of the Commons Procedure Committee, that it might be time for MPs to abandon some of their more baffling anachronisms, such as referring to questions solely by numbers, and to each other as "The Right Honourable and Learned Member for Manchester Darkside" or

whatever. To those who have been following the televising of the House this must have sounded a rather sensible suggestion since there were several examples in

the opening few days of Members for-getting the correct form of words and stuttering or stopping entirely. Com-mon sense suggests that they should be allowed to say "As Charlie Farnsbarns pointed out a moment ago . . ." Yet Sir Peter was most indignant. "It

isn't for television to dictate to Parlia-ment," he said. "It'e often repetitious and tedious, hut that's how democracy works." Parliament was not entertainment, and it was not there for the benefit of the television camsras. This surely, is just the sort of pomposity that television may usefully begin to undermine. Parliament is not there to perpetuate

quaint traditions, nor even to serve some abstract ideal called "democracy." It is there to serve us, the electorate. Democracy is one of the means we use to achieve our ends, and television could well become an even more integral part of the democratic process, since an uninformed electorate can be highly dangerous. The idea that democracy is best served hy politicians addressing one another in a secret code, as in some masonic ritual, is a most peculiar one.

It has become clear that - just as the Jeremiahs warned us - the politicians who were already favourites with the broadcasters will prove to be most effec-tive in front of the Commons cameras. The best session last week was between Rohin Cook and Kenneth Clarke, on the subject of the NHS. Both men are already well established broadcastars, but both are also acknowledged to have a good command of the chamber, so in this instance television is not bending

or misrepresenting reality. But suppose it was: imagine that

Ode to St Cecilia THE PLACE

A dust-sheeted room with billowing net Michael Coveney as one of the poten-

## Barnaby and the Old Boys VAUDEVILLE THEATRE mas catastrophes without the

The cheer one feels rising in the gorge at the sight of a new play on a West End stage with nuance of writing and skill of structure. The expressions of a cast of ten characters is disgust ot the boys' relationpromptly stifled hy the play ship are heginning to gnaw away, too, at the spirited friendships of the young nephew and niece. But having itself. Keith Baxter's Christmas family gathering in South Wales, where they keep the homophohic fires hurning, is set up the party, Baxter can melodramatic but inert, mod-ern but old-fachioned, nasty only manipulate the characters into a spotlight one after but nice, shocking but staid. another to tell their stories. So Barnahy, wonderfully

thing? The successful politicians in any age have always been those who best mastered the contemporary means of communication, whether the quill pen or the radio talk. Nohody ever suggested that Gladstone was somehow "cheating" or being un-Parliamentary when he undertook the Midlothian cam-paign in 1879 - which, incidently, was a deliberate attempt not only to exploit his powers of oratory but to address the entire nation via a randow expanding Judging by Martin Hoyle's report on the première at Theatr Clwyd, Mold, two and a played by Eamonn Walker, tells Jill Gascoine's rather cor-rectly broad-minded ex MP's half years ago, the suthor, now playing the Bevanite Labour MP who has refused to trim on through games and a lucky break ("It's really hard to be the disarmament issue, has usurped his own brother in the openly gay in sports" is typical of writing that might be funny entire nation via a rapidly expanding national press recently "de-regulated" with the abolition of the Stamp Tax. opening scene. This recounts Hywel Morgan's return to base from Seattle (it was Canada) in if it didn't sound so ludicrous). The MP, sozzled, drowns his The worst sin of all, we are told, is a pool of light under a soaring metallic grid representing the

The worst sin of all, we are told, is that instead of conveying the full com-plexity and gravitas of Parliamentary proceedings to the public, television will reduce the entire business to "sound bites," those punchy 10-second phases which can be slotted so easily into a short news bulletin. Again, it must be said that the first fortnight of coverage has proved that this does Severn Bridge. Douglas Heap's scenic stairway is then removed forever in favour of a dingy olive interior, a home of two knocked together railway carriages. Hywel has been away for 15 years, qualified as a true sur-geon and settled down with a coverage bas proved that this does, indeed, happen. Bnt, once more, we need to ask, is this necessarily such a young doctor who tended him after an sceident.

Too often when television is criticised The doctor is Barnaby, a strapping black athlete whom Hywel cheerfully introduces, some idealised alternative is implied but not explained: "children wetch too but not explained: "children wetch too much television" (implying, if only they did not, they would be reading Arthur Ransome, when actually they would probably he defacing hus shelters); "television has killed the art of making your own entertainment" (implying, if it weren't for the box we would be would the mission similar in five next as if out of a hat, to his two brothers, their wives and his jittery dypeomaniac sister, Glynis, herself married to Victor, a Lancastrian philistine and incipient queer basher. The play is riven with a cloyround the piano singing in five-part harmony, when actually we would

ing, recriminatory sexual angst of the sort to make Ibsen and probably be fighting like cats and dogs). O'Neill sound shy and retiring. The unspoken implication from those who attack television for reducing Par-liament to sound bltes is that, if it To underline his clodhopping sociological point, Baxter's MP, the only Welsh rugby interna-tional in the House until he took the Green valley vell, is

weren't for this cheapening process, bus drivers would be rushing home of an evening to devour Hansard. The point about tha hrief and pithy phrase from Neil Kinnock or Margaret Thatcher on researching a tome into pre-Arthorian myths and legends. Who needs it, nudge nudge, the news is that it is better than noth-ing at all from inside the House. Fur-thermore, it is a reminder, for the interwith this contemporary tribal ritual of Christmas and its Old Boys rugger match and subseested minority who want it, that there will be much fuller coverage some quent party, with chaps in fancy dress frocks and women Nobody argues that letting cameras into the Commons will suddenly pro-duce a highly sophisticated electorate, all panting to watch five hour debates on foreign policy. The argument is that in this day and age it is absurd to exclude all the members of the public who could so easily attend via televi-sion if they wanted to. This fortnicht

sipping Scotch before hreak-It is like Ayckbourn's Christ-

A Midsummer Night's Dream

## BARBICAN THEATRE

John Caird's production of The Dream arrives from Stratford as richly festooned with praise as that famous moonlit bank is with vegetation; and equally heavily garlanded with gim-micks, cluttered with comic business, asphyriated with

ideas. The Brideshead style is suitable for the young lovers. This is a Commem hall night's dream. Lysander has won Her-mia with toys and dolls verse huckle Amanda Bellamy'e sometimes inaudible romantic twittering grass under a sack of coal. And the fairies' comic weight makes a childish game of underents the base mechanicals, here individually under-characterised though their Pyrelopement, just as the other young people's pyjama-clad woodland wanderings seem apt omus throws up a delightful Thisbe in Graham Turner. The children are enchanting, to a midnight jape. One of the production's most interesting elements is its location in a context of classic English as are the tiny asses' heads the fairies sport in deference to the humonr (thus Puck's grey shorts and school cap and tie recall Richmal Crompton's Wil-liam); but promising themes are interspersed with blank

clumping as the jolly, sturdily-shod fairies; as - heaven help us - Disney like as Sne Blane's fairy set with its tree-top world of old bikes, hardware and musical instruments. The fairies are deprived of menace: no feeling that these elementals have a hot line to nature that mortals should beware. John Carlisle's Oberon

tries to compensate hy emphat-ically overloading his lines: the

anout sexual behaviour in a classic stage homecoming for-mat. Otherwise, you might say that a powerful tone of self-pitying special pleading is scuppered by unlikely, ill-pre-

broken bottle.

pared plot developments. Tohy Robertson's new production, arriving in town via the Nuffield, Southampton, with three of the original cast, veers towards mawkishness hut certainly pulls no punches in the final scenes, where Brian Croucher's Victor becomes a terrifying vigilante

wife bow he escaped the ghetto

bitterness at the party that ditched bim. Best of all,

because the scene is so toucb-

ingly, tenderly played hy

Deborah Norton, Glynis laments her tedious non-sexual cxistence with Victor ("Do you tblnk l've ever bod an

And Victor jeers at the nan-cy-boys, is sick on the landing in the night, initiatce an unfounded AIDS scare and finally causes mayhem with a

A charitable view of the play

would be to say that it con-

fronts prejudice and ignorance about sexual behaviour in a

avenger, Jennifer Hilary is elegant and steely as the rich hitch, Robert Gwilym plausibly rea-sonable and devoted as Hywcl.

Michael Coveney

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tends to feign an outbur but, in Illica's words, "isovercome by emotion and begins to weep in truth," reaching the climax "con gran passione." And Mascagni responds with music in his own most passionate vein. The cast was composed

mainly of young singers who sing Pinkerton, Escamillo, Aida, Gilda, etc. round the country for the smaller companies. Philip Tatum, the Brighella, had a fresh tenor that flowed casily and naturally. Steven Larsen's conducting could have been lighter, and the orchestra sounded under rehearsed. Anthony Cappa's decor, in shiny materials, was parish-ball Pizzi. Still, one doesn't see *Le maschere* every day of the week – and it does have its niche in operatic

history. Bravo, Tarrytowal

2. Presentation of the Report of the Anditor,

Daled: November 27, 1989

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4. Discharge of the Board of Directors and the Auditor.

From being an award winner at Aldehurgh a few years ago, the Icelandic mezzo-soprano Sirry Ella was her group of Delius songs to Magnus has moved on to a varied Scandinavian texts translated into career. Opera has had a place in it, especially at her home company, the National Theatre in Iceland, hut masterclasses with Hüsch and Souzay have pointed her towards the song repertoire as well.

repertoire as well. At her Wigmore Hall recital on Monday she displayed a quite sizeable voice, handsome in its own way, well-projected, if a trifle hard in the Scandinavian manner. But what it lacks is ease of production when the singer is not going at full strength. Then the voice does not move around easily and intonation suffers badly, as it did in almost all the quieter pieces in the first half of the programme.

This was a shame, as it was here that she introduced us to a selection of songs from her own country. Mostly songs from her own country. Mostly written in the early part of this century, these comprised a selection from such composers as Halldorsson, Leifs and Isolfsson. All wrote in an easily attractive style, with rolling arpeggios supporting light, romantic melodies, richly played here by Geoffrey Parsons, Andrew Porter along on a liquid vocal line.

FIDELITY ORIENT FUND.

Societe d'Investissement a Capital Variable 5, Boulevard de la Foire

R.C. Luxembourg B 19061

Notice of Annual General Meeting

1. Presentation of the Report of the Board of Directors

3. Approval of the balance shoes and income statement for the fiscal year added August 31, 1969;

Election of sown (7) Discount, specifically the methodian of the following sown (7) present Directors: Means, Edward C. Johnson 3d, Charles A. Fraser, Jean Hamilton, Hisseld Korokawa, John M.S. Patton, Harry G.A. Seggerman and H.F. van den Howen, being all of the present Directors excernt William L. Bymes, who by passen of retinement does not offer himself for re-election,

Election of the Andine, specifically the election of Coopers & Lybrand ,

7. Consideration of such other business as may properly some before the meeting.

Approval of the above items of the agends will require the affirmative vote of a majority of the shares present or represented at the Mosting with no minimum number of shares present or represented in order for a quotum to be present. Subject to the limitations imposed by the Articles of Incorporations of the Fund with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares, each share is estilled to one vote. A shareholder may are at any meeting by proxy.

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BY ORDER OF THE BOARD OF DIRECTORS

English successful. But with the arrival of Sibelins and an opportunity to cut the restraining bonds that had been holding the voice back, all the technical difficulties seemed to disappear and she gave us some fine, outgoing singing in the big Chalkovsky-like settings. A small group of Italian songs

completed the programme. Tuning no longer seemed a problem and, happily, ataneity also surfaced, albeit late in the day. By the end the positive features of this artist just won the upper hand: it would be interesting to hear her in opera, where one suspects. she might be more at her case.

## **Richard Fairman**

a clever idea – entirely

## All-Asian Tartuffe

The National Theatre is mounting a mobile production of Moliere's Tartuffe, directed by Jatinda Verma in his own adaptation and with an all-Asian cast. Verma is the artistic director of Tara

curtains is the setting for Steve Shill's profoundly resonant exploration of cul-tural redundancy. It is to this room that wrought in a work which has echoes of his orchestra arrive, dapper in their concert best for the St Cecilia's day festival that never happens. Their patron, it transpires through a series of exasperated telephone calls, has

lecided to go shooting instead. Disheartened and forgotten, their behaviour deteriorates into the savage rituals of the dispossessed: a game of ball becomes a grim expression of sex-ual violence between a man and a woman who have forgotten how to com municate; a lampshade is viciously van-dallsed by a girl who finds momentary purpose in the effort to reach it with her scissors; a protesting inadequate is casually and ritualistically mogged by

casually and ritualistically mugged by the other men in the room. After an hour (i.e. a night) locked into the petty brutalities of boredom, the players go out the way they arrived, taking with them the paintings from the walls. Steve Shill worked with a group of performing arts students from Leicester Polytechnic to produce this disturbing place - a Lord of the Flass for the 1980s - which comes to London via the National Student Drama Postival and

National Student Drama Festival and Edinburgh, where it was singled out by

Chicago

Peter Greenaway and even snatches of Hoffnung's cartoon humour.

sion if they wanted to. This fortnight has greatly strengthened the argument, and it is increasingly difficult to believe that the cameras will ever depart.

**Christopher Dunkley** 

some hitherto unnoticed backbench MP

turned out to be a television natural

whose career was greatly boosted by his "performance" in front of the Commons

cameras. Would that be such a beinous

thing? The successful politicians in any

Bad Thing?

where else on television.

Shill's great strength as a writer and director is his ability to sustain contra-dictions of texture, tone and intention. His players are symbols of a gross cultural neglect, instruments of artistic expression, hut they are also individuals whose monologues paint a comically mundane picture of life as a touring musician. As people, they are more concerned with the logistics of transporting harps and double basses from A to B than with rehearsing once they arrive.

This grasp of bumanity anchors the piece firmly to the ground, where the swell of Purcell's music, the ecceptric configurations on stage, and the inci-dental sounds of changing times and weather outside it, try to sweep it into the thin, refined air of abstract perfor mance. "Art is hard. Music is difficult" insists the orchestra director in a val-iant morning-after attempt to rally the troops. "The hus will be leaving in five minntes." There, in one of many nutshells, it is.

top of their voices, something is wrong. The impact is as **Claire Armitstead** 

December 1-7

current favourite - Bottom's own donkey's head is the best ever, mobile of eye, ear and lip. Two performances stand out: Richard McCabe's pugnacious, patches as epitomised hy an omnous recrudescence of that mugging Puck. and Stephen Simms' Lysander who combines the looks of a romantic lead with (far rarer) a self-debad old RSC plague, the interminable company dance. The paradoxical impression flating and natural comic style: remains of a production hell-bent on comedy yet totally without lightness. When the director's final resort is to the sort of actor that has

almost slipped into extinction since Cary Grant. Those who know the play little and expect less will enjoy it all.

### **Martin Hovle**

## SALEROOM

make characters scream at the

## Record for reduced 'Rape'

## Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama

about a con-man who disguises himself as a priest. At Kabuki-za (541 3131): two mixed pro-grammes, at 11am and 4.80pm, featuring mainly younger kabuki actors. Both theatres have help-ful English programmes and ear-phone commentary. (Visitors to Kyoto should note that there are also all-stor kabuki perforare also all star kabuki perfor-mances this month at the Mina-mi-za Theatre, before its demolition).

Kokunsenya Gassen. New play written and directed by Hideki Noda, loosely based on a famous puppet play by Chikamatsu. An exuberant comic-strip travesty of Japanese myth and history with brilliant Pop Art sets and lots of colour and movement. The verbal humour may be

builtand, The sopinisticated pup pet theatre is a major element in Jopan's cultural heritage. At Som: extracts from Yoshitsune Sanborzakura (The Thousand (348 4000). Steel Magnolias (Royal George). Cherry Trees, a historical drama of mediaeval times. At 11am and 2pm: Heike Nyogo ga Shima, by Chikamatsu Monzaemon, some-times called the Shakespeare of Japan. Preceded by a lecture, demonstration. Since the matinees are intended mainly for schoolchildren, expect the audience to be boisterous. Earphon commentary in English available at the theatre. Opens Thur. Noh. Tassuta, A travelling priest a goddess and a sacred ma tree are the main elements in this stately dance piece. National Noh Theatre (Wed at 1pm) (423 1331). Other Noh theatres are generally open only at weekends (Check local press for details).

A bronze group of the "Rape of a Sabine," 23¼ inches high, by the late 16th century Florentine master Giambologna sold for £2.75m at Christie's yes day to an anonymous telephone bidder. It was an anction record price for a Renaiesance bronze, and around double the estimate. The bronze is a reduction of

Giambologna's most famous marble sculpture, of three bod-ies intertwined, the Roman carrying off the girl above the head of a crouching bearded Sabine, which has been a land-mark in Florence since 1583. At least two bronze copies were made at the time and this example, signed by the artist, only re-surfaced recently.

Giambologna also proved the inspiration for the second most expensive lot in the sale. a marble group, eight feet high, of Samson hludgeoning the Philistines, produced in Flor-ence in the early 18th century by Vincenzo Foggini. Giambologna's Samson (now in the V&A) left the city in 1601 but the authorities were anxious for a replacement. However the Foggini was sold around 1750 to the young Lord Malton who shipped it back to the family home, Wentworth Woodhouse in Yorkshire. There it remained until 1986 when Christie's sold it for £320,000. The minimal improvement in price yesterday shows the danger of returning even masterpieces to the market too

quickly. In the came sale, which totalled £4.2m with 20 per cent unsold, Leggatt, bidding on behalf of the National Portrait Gallery, paid £115,500 (as against a £30,000 top estimate) for a marble bust of William Pitt, Earl of Chatham, from the

studio of Joseph Wilton. There was plenty of excite-ment at Sotheby's especially in the bidding for four Hebrew manuscripts which the British Rail Pension Fund had acquired in the late 1970s from the collection of David Solo-mon Sassoon. Toporowitch, a dealer in Indaica, paid £2,035.000 (top estimate £500,000) for a Hebrew Bible. possibly made in Babylon around 900 AD, one of the five primary manuscripts of the Bible in Hebrew. The Pension Fund bought it for £179,050 in

Phillips had its best ever Old Master sale with a total of £2.6m, but its highlight was an auction record for a hicycle -£22,000 paid for a BSA Otto Dicycle (sic) of 1881, which naturally has no handlebars. Christie's South Kensington also set a record - £33,000 for a picture frame, George II period. This was bought hy a sharp eyed dealer at Sothehy's Thoresby Hall sale in June this year for £15,400, including a picture - since sold separately.

Antony Thorncroft

THEATRE London NOTICE is hardy given that the Annual General Mosting of the Sharsholden of FIDELITY ORIENT FUND, a societe d'investiment a capital vanishe organized under the laws of the General Dachy of Lonembourg. (the Thud"), will be held at the principal and registened office of the Fund, 5 Bonievand de la Feira, Lorenbourg at 11.00 am on December 27, 1989, specifically, but without limitation, for the following mg at 11.00

Jeffrey Bernard Is Unwell (Apollo). Brilliant performance by Peter O'Toole as an alocholic journalist who embodies a Fal-staffian, nay-saying life force while committing public suicide by vodka. Keith Weterhouse has stitched a fine play, the season's highlight, from Bernard'e own writing, Ned Sherrin directs (437 2663).

ARTS GUIDE

A Little Night Music (Piccadilly). Fine revival by Ian Judge im-ported from Chichester, of Son-theim'e 1973 Schlagobers version of a Bergman film. A beautiful score, composed mostly in waitz time, is touchingly performed by Lila Kehrova, Dorothy Tutin (her beat much to usary) Beter

by Lila Kehova, Dorothy Tutin (her best work to years), Peter McEnery and Susan Hampshire (887 1118). M. Butterfly (Shaftesbury). Peter Egan has taken over from Anthony Hopkins as the tortured diplomatic hero in a Peter Shaf-ferstyle "spectacle of ideas" desced up in John Detter's dressed up in John Dexter's aressen up in sonit beauers superb production as a mataphor of homosexual life. The transves-tite tragedy proves less electrify-ing than in New York; the play is not very good but still worth conter (or sonit) seeing (379 5399).

### New York

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Beidi Chronicles (Plymouth). Wendy Wasserstein's award-winwency wasserstein's aware whi-ning drama covering 20 years in the life of a successful Ameri-can haby boomer goes from sup-port for Rugene McCarthy's pres-idential aspirations to electoral ambitions in the 1980s, accompa-nied by the musical and emo-

In contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Gunton as the demon barber of Fleet Street (239 6200). Jerome Robbins' Broedway (Imperial). Anyone attracted by the notion of a three hours of film trailing mariness will adore film trailer previews will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, including On the Town, West Side Story and Cypsy. The instre of the credits is dimmed by the brevity of each piece, with a contempo-rary crew of Broadway aspirants who lack the multi-talents that inspired the heyday of the musi-cal. Rumours (Broedhurst). Nell Simon's latest comedy is a selfconscious farce, with numerous slamming doors and lots of mug-

tional flavour of the period (239

Square). An intimate production of the Sondheim-Wheeler musical in contrast with the elaborate

6200). Sweensy Todd (Circle in the

ging but hollow humour that misses as often as it hits. Christine Baranski leeds an ebullient cast in the inevitable but disap-Cats (Winter Garden). Still a Cats (Winter Garden). Still a sell-out, Trevor Nunn'e produc-tion of T.S. Eliot's children's

poetry set to music is visually startling and choreographically feline (239 5252). A Chorus Line (Shubert). The

longest-running musical in the US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its back-stage story in which the songs are used as auditions rather than emotions (239 6200). Les Misérables (Broadway). The magnificent spectacle of Victor

southern life from under the dry-ers in a busy hairdressing estab-lishment (988 9000). A Christmas Carol (Goodman). For the 13th year, the Goodman company does its holiday thing, with William J. Norris as Scrooge for the 11th year, but a new director, Steve Scott, and new adaptation by Tom Creamer promise to refresh the familier. Ends Dec 30 (443 3800).

over the past several decades

Ann Francis and Marcia Rodd play the leads in this view of

### Tokyo

Kabuki At the National Theatre (255 7411). Hokaibo (also known as Sumidagono). Living National Treasure, Baiko, leads a top-rank cast in a lively lowlife piece

(239 5200). M. Butterfly (Eugene O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the and ovvious mentation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (246 0220). Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's gilded sets. Phantom rocks with Andrary Lord Webbert haunt. Andrew Lloyd Webber's haunt-ing melodies in this mega-trans-fer from London (239 6200).

Driving Miss Daisy (Briar Street). The touching relation-ship between a dowager, played in this production by Dorothy beyond most non-Japanese, but this is nevertheless a most enjoy Loudon, and her hlack chauffeur exposes the changes in the South

able production. Ginza Saison Theatre (5478 0771). Bunraku. The sophisticated pup-

1978

## **FINANCIAL TIMES** NUMBER ONE SOUTHWARK BRIDGE, LONDON SEI 9HL

Talephone: 01-873 3000 Telex: 922186 Fax: 01-407 5700

Wednesday December 6 1989

## Thatcher's future

CONSERVATIVE members of Parliament demonstrated an impressive level of support for Mrs Margaret Thatcher yester-day, when 314 out of a possible day, when 314 out of a possible 374 of them endorsed her lead-ership in a contested vote. The remaining 60 either voted for her opponent, Sir Anthony Meyer, spoilt their papers, or did not vote. This represents a positive vote of 84 per cent in favour of the British Prime Minister's continuation in office in any normal chrome. office. In any normal circum-stance it could be regarded as a strong confirmation thet Tory MPs are satisfied with her 14 years of leadership.

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Yet circumstances are not normal. Mrs Thatcher has not been challenged hefore. The Government is still accident-prone. The present long stream of political disasters started with the bungled Cabinet reshuffle in July, gathered force with the resignation of Mr Nigel Lawson as Chancellor of the Exchequer in October. and is still in full flood today. The latest upset is the reminder that in August 1988 the Government sold the Rover Group to British Aerospace st a knock-down price of £150m. This was, in the words of the National Audit Office, "signifi-cantly short of the real value of the company." On the face of it, the Government is at the very least culpable on the ground of poor management of the taxpayers' interest, and, perhaps, open to the more serious charge of deceiving Parliament, the EC and the public.

### Labour lead

Meanwhile, the outlook for the economy is politically dis-piriting. While interest rates and inflation remain high, the lead enjoyed by the Labour party is likely to stay in double figures. It is even possible to envisage the continuation of a commanding Labour lead beyond a return to intimations of Tory prosperity in (sav) late 1991. For the legislation planned for the current session of Parliament contains a number of potentially unpopular measures, of which the bill to reform the health service and the proposed scheme for student loans are but two. Measures already enacted, such as the introduction of the poll tax and the privatisation of water,

are widely opposed

That is not all. The difficult cond half of the current year has served to paint a picture of a sorely divided Tory party – just as the Labour Party, under Mr Neil Kinnock, is managing to present itself as more united, and less ideologically threatening, than at any time since 1945. This picture will not necessarily be dispelled by yesterday's vote. The danger of a Conservative split over the Prime Minister's approach to the European Community may well be exacerbated next week-end when the 12 heads of Govrnment meet at Strasbourg.

### **Competent personnel**

These many political tron-bles have not so far npset the normal conduct of everyday Government. The Prime Minis-ter moved remarkably quickly to re-establish "husiness as nsnal" when Mr Lawson stepped down, and it is to her credit that in terms of personnel her administration looks as competent as It has at any time since she first took office in 1979. The new Chancellor, Mr John Major, has failed to clarify his approach to exchange rate policy, but that leaves the markets no worse off than they were under Mr Lawson. There need he no general election before mid-1992. Yet the season of troubles will have to be concluded before then if "business as usual" is to be maintained.

The likelihood is that the

Conservative Party as a whole will snpport Mrs Thatcher right through a fourth general election if there are distinct signs of improvement in the

Government's performance.

Yet it is also now plain that Mrs Thatcher cannot be cer-

tain that there will be no fur-

ther attempt to replace her if

there is no improvement in

either the party's standing in

the polls, or the economic out-look - preferably both. The Prime Minister brought many

benefits to Britain during her

first two terms of office. There

is room for doubt as to

whether her strategies, her

instincts, and her methods of

work are the best for either the

country or the Conservativa Party in the 1990s. She has about a year in which to dem-onstrate that they are.

Community leaders to join him in agreeing to start treaty-revising negotiations to create monetary union in the autumn of next year. Just five days before the EC summit, President George Bush of the US has weighed in. Referring specifically to the Strasbourg meeting, the US President told his Nato allies on Monday that the changes in eastern Europe called for "a continued, and perhaps even intensified, effort of the welve to integrate." Mr Bush may know little, and care

Community.

less, about anything as unRepublican as the EC's Social Charter of basic workers' rights which Mr Mitterrand wants to give the Community at Strasbourg, or about the details of Emu, though it could make Europe the monetary equal of America. All he knows, and wants to convey, is that the Community should close ranks further to meet the challenge of a European continent in flux.

rs Margaret Thatcher is encountering trouble

from all quarters in her noves towards economic and mone-

tary union (Emu) in the European

Time is running out for her to succeed, because at the Strasbourg sum-mit starting on Friday President Fran-

çois Mitterrand will invite fellow

Suropean continent in hitz. Mrs Thatcher is not about to be moved from her rooted opposition to monetary union in the Community simply because the leader of a third, albeit very influential, country thinks she should be. It is, besides, not the first time that Mr Bush has signalled that he will take her seriously only to the extent that she is taken seriously by her EC fellows. But the Bush mescould sway Chancellor Helmut sage could sway chancenor menne. Kohl, who faces decisions in Strasbourg that are, from the viewpoint of German interests, very finely bal-

On the face of it, the decisions facing the Strasbourg summit are rela-tively uncontroversial. Eastern Europe, for the moment, requires hittle further reaction from the Community than the economic aid its leaders agreed in Paris recently and the framework for step-by-step moves to possible German reunification

### **President Bush's message** could sway Chancellor Kohl, who faces very finely balanced decisions on German interests

endorsed at Nato this week. Much of the heat has gone ont of the Social Charter argument as it has become clear that Mrs Thatcher is immovable in her lone opposition to it, and the other Eleven are unmoved by her objections. Even the Emn issne seemed, superficially, to be resolved at the Madrid summit in June, when all Twelve (including Mrs Thatcher) agreed that the Delors Stage One of



MITTERRAND: The Motor. Full steam ahead on Economic and Monetary Union (Emu) conference. Lined up majority of laaders for conferance in autumn 1990. Open disagreement with Thatcher, but real bargaining with Kohl. **Could finessa conference** date to please Kohl. **Backs Social Charter Believes east European** events require Emu and Its acceleration of EC



David Buchan looks at issues on the agenda for the EC's Strasbourg summit

Why Britain is fighting alone

**DELORS:** Broadly sama position as Mitterrand. conflicting advice on Chief author of three-stage Emu plan bearing his name. Wanted to push towards Emu ever eince becoming Commission president five years ago; would regard late 1990 German Emu accord as crowning achievemant. As socialist regards Social Charter as important, but makes him potential essentially a aide-show to Thatcher ally on Emu consequences for and personal dislike European political union.



THATCHER: The Brake. KOHL: The Pivot, Beset by Flatly opposed on sovereignty grounds to timing of Emu conference from hie ministers and later stage moves towards central bankars, by . Emu, and on ideological grounds to the Social caution in not wanting to Charter. On tha latter rock electoral boat before issue she knows che is alona, but on Emu still election, and by desire not to let future EC Integration hoping for an alliance of self-interest with Kohl to foreclose ever-closer ties to East Germany, Logic delay Emu conference. Contests, and indeed reverses, the theory that EC Integration should be delay; pro-EC ideology speeded up in response to changa in east Europe. distance him from her.

thrown into the pool?"

the Continent has moved on beyond it. The reason is that many of Ger-

many's partners in the EMS parity

grid hava grown restive. They are worried about the lop-sided way in which the system, conceived in 1978-79 and operated since outside the

normal Community framework of shared control, bears exclusively on the weaker currencies. Thus it leaves

Germany as the only country still

running an autonomous monetary policy. The EMS's designers intended

that some burden of adjustment should fall on a strong currency when

it diverged from the rest. In practice it

has always been the weak currency countries which have to do the inter-

vening, borrowing and interest-rate

limits of their exchange rate mecha-nism margins against the D-Mark.

Erm participants are ungrateful for the way "the German anchor" has

pulled their inflation rates down,

mostly, below 5 per cent. Indeed the 'determination of e country lika

France to continue the anti-inflation

struggle shows in its unwillingness to

ak calls

current Bund

It is not that the weaker currency

raising when their currencies hit the

single currency system with a federal bank on which their representatives sit alongside those of Germany. It has got to be done some day, they say so why not start it now. And there are Germans, like Mr Genscher, who

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agree with them. It was Mr Genscher's support that It was Mr Genscher's support that got the Delors committee under way at the Jane 1988 Hanover summit. The composition of that committee was a serious miscalculation from the viewpoint of those like Mrs Thatcher who wanted the governors of the can-tral banks represented. Far from being the men to see pitfalls rather than possibilities, their habit of coop-eration made them see Emu as feasi-ble and inclined towards analmity. The insensitivity of the British Gov-ernment to the French and Halian sentiment is pointed up by its paper

ernment to the French and Halian sentiment is pointed up by its paper ontlining an alternative, evolutionary move towards Emn. This paper expressly lauds the "asymmetries" of the way the EMS works, bearing on the weak and making them adjust to the strong (the D.Mark). In one sense, the paper was a direct political pitch for German backing in delaying an Emn conference. It obviously has some supeal to Bonn, and even more

Emn conference. If obviously has some appeal to Bonn, and even more to Frankfurt (home of the Bundes-bank). But whether it is the basis for an alliance is doubtful. True, this week it was the joint opposition of both German and Brit-ish employer federations to the call-ing of an Emn conference ment antium, that prevented Unice the antumn that prevented Unice, the European employers' federation, from endorsing Mr Mitterrand's position when it saw him in Paris last night. But Bonn has a political need for change to be enshrined in a treaty, in change to be enshrined in a treaty, in a way that London does not. All Ger-man leadere, ranging from Mr Genscher to Mr Pöhl, agree on one thing: that they are not going to give up what they have got until they see, in cold treaty print, what they are going to get. The Bundesbank-run D-Mark is, after all, as much a part of German sovereignty as, say, unclear German sovereignty as, say, nuclear weapons are to Britain and France.

It seems increasingly likely that an inter-governmental conference will convene before the end of next year in some palazzo in Italy, which will at that time hold the EC's presidency.

## German leaders are not going to give up what they have got until theysee in print what they are going to get

After the ceremonial and the set speeches, and when the working ses-sions shift to the more mundane setting of Brussels, some very thorny questions will have to be thrashed out.

Poorer countries will ask for more money to boost their lower productiv-ity which could otherwise lead to jobs and investment flowing to richer and more competitive states in the union.

integration. ing tide of argument on both sides. The answer is: a commitment to rewrite the monetary map of Europe, and probably a lot else as well. For, once the EC treaty is reopened for negotiation, there is a relentless momentum that leads to change

momentum that leads to change. The Single European Act negotia-tions showed how the juggernant works. Mrs Thatcher, with two others on that occasion, voted against an inter-governmental conference, bnt attended the conference itself and signed the eventual act. With the Emu conference, all that is known is that Mrs Thatcher will vote against its calling but will attend its sitting; she said so last June in Madrid.

A dissenter like Mrs Thatcher has a legal veto on the final outcome of a treaty revision, which must get unani-mous approval in contrast to the simple majority vote that can set treaty renegotiation in train. But such a veto may only be theoretical, because of the enormous pressures on a dis-senter to conform to the rest.

Thus Mrs Thatcher's eventual acquiescence in a European central bank, possibly including binding rules on individual nations' budget deficits and new powers for the European Par-liament, and involving what she herself has called the "biggest transfer of sovereignty we've ever had," cannot be ruled out. She knows that, and the knowledge only makes it worse for

Despite the size of the stakes, the tenor of the Strasbourg summit may be largely dependent on Mr Mitter-rand's tactics. He has long had a sim-

vote the Mitterrand way this week. Mr Rund Lubbers, the Netherlands'

**OBSERVER** 

do to achieve the goal of the single market by 1992, that this great boul-der (of Emn) should be so carelessly Prime Minister and Mrs Thatcher's closest Comunity ally over the years, locks like following the same line. Britain and France have been pulling little Luxembourg in opposite directions for its vote, though the ducht's Dominant for located Senter thrown into the pool?" The answer is that the UK Govern-ment has been so preoccupied with first whether, and now when, to put sterling into the exchange rate mech-anism of the European Monetary Sys-tem (EMS) that it has simply not noticed how the monetary debate on the Contingent has moved on beyond duchy's Premier, Mr Jacques Santer, will probably take his guidance from Mr Kohl

The German Chancellor has been offered varying advice by his col-leagues. Mr Hans Dietrich Genscher, the Foreign Minister, is all for an early Emn conference; Mr Karl Otto Pohl, the Bundesbank president, has been urging caution, as has Mr Theo-dore Waigei, the Finance Minister, who comes from Bavaria where there are elections next year.

All may depend on Mr Mitterrand. He can point to the fact that EC finance ministers have already approved Stage One mechanisms for closer economic and monetary policy co-ordination and that the Twelve (including the UK) have drawn up a list of questions for an inter-governmental conference to answer. He can argue that setting a date now is important to keep going the political impetus behind Emu. If, on top of this, he admits that the Community may not have fully and adequately prepared itself now for a conference, but that it will have done so by next autumn, before or after the German federal elections, then he should have Mr Kohl's vote. If, however, he presses his claim that full and adequate preparation exists now, then he may have an argument on his hands with Germany, and of course with

## More trouble at US thrifts

THE RESIGNATION of Mr Danny Wall as chief regulator of the US savings and loan industry serves as one more reminder of the depth of the problems into which the US thrifts were allowed to sink in the Reagan era. Mr Wall's res-ignation was admittedly ignation was admittedly prompted by the very specific circumstances of the financial crisis at Lincoln Savings, where he has been accused of delaying closure because of pressure from senators who had received more than \$1m of campaign contributions from Mr Charles Keating, the Arizona land developer who ran the thrift. Yet Mr Wall's resignation letter powerfully under-lined the way in which the cost of the wider rescue for the tbrifts has been consistently underestimated

Back in August when plans for the biggest federal bail-out in the country's history were given the go-ahead, the bill was put at \$166bn over 10 years. It now scems likely that the cost of under-regulation will exceed \$200bn by a very wide margin. That, combined with the on-going drama of a Senate Etblcs Committee investigation into the conduct of five Republican and Democrat senators, should encourege the Bush Administration to think again about the case for a more fundamental assault on the industry's problems.

### Moral hazard

At the heart of those problems is perhaps the worst example of moral hazard in the world financial system. Deposits in the thrift industry are fully insured up to \$100,000 and a thriving brokerage husiness is capable of packaging several \$100,000 deposits together in such a way as to provide rich individuals with far more federal insurance than legislators originally envisaged. With depositors relieved of the need to exercise prudence and the path opened up by deregulation for gung ho entrepreneurs to expand into high risk areas witbout adequate prudential supervision, financial scandal

was inevitable. The Financial Institutions Recovery, Reform and Enforcement Act (FIRREA), has taken some useful steps in the direction of sanity. Its tougher capital adequacy requirements do

at least ensure that any thrift management that embarks on a speculative course will have to put more of its own money behind risky adventures. Qual-itative controls on the asset side of the thrift balance sheet notably in relation to high-risk junk bonds, have also been put in place. But this is a case of half-closing the stable door when several horses have yet to bolt. The tempting invita-tion to risk taking entrepre-neurs still exists because the legislators have failed to address the flaw in the deposit insurance system.

### Vulnerable to fraud

West Germany. Tha record, 482.4 kmph (around 300 mph), compares with the mere 406.9 kmph achieved last year by West Germany's TGV equivalent, the I/CI (Inter City Empirical Most countries in the devel-oped world accept the case for providing some form of cushion for small depositors against financial collapse. Such depositors are often ill-equipped to make their own credit assess-ments and vulnerable to fraud. the last few decimal points last night, but it looks as if The problem with the Ameri-can system is that it is absurdly generous to large, sophisticated investors who are capable of making credit the figure comes out at a neat 50 per cent faster than the nents and bringin g mar ket discipline to bear on ill-run before, legislation is needed to restrict insurance to the depos-325, kept up its top speed for ltor rather than the deposit, thereby killing off the broker-age that provides excessive 15 minutes around noon on a stretch of new line near the insurance cover to all the wrong people.

Fitted with larger wheels The case for more and better prudential control remains as powerful as ever. One of the prohlems of banking supervi-sion has always been that the task is thankless and the staff underpaid. What the escalating bill on the ball out and prioritized than usual, it had fewer car-riages. What pleased SNCF almost as much as the figure – in itself far above what French train spotters had been predicting - was thet the track was not damaged by the bill for the bail-out underlines enormous forces created by such weight at such speed. Some SNCF officials had feared is the foolishnees of the run-down in the number and thet the conducting overhead wire might melt. That, rather than derailment, is the real quality of regulators in ths 1980s. The cost savings were minimal at the time in relation technical problem. "This to the federal bndget deficit record proves that the SNCF can carry passengers in comand hugely negative in the light of subsequant events. plete safety at 300 kmph," said Guy Rochard, a deputy direc-And there is a wider cost in that the Federal Reserve's freedom of manoenvre in monetary policy, already constrained by excessive financial leverage in SNCF has worked in great secrecy since the West Ger-US industry after the junk mans ran away with the prize. bond orgy, is increasingly restricted through the fear of The aim was to smash the record, not break lt.

financial collapse. Few pigeons can have come more expensively home to roost than these ones of Ronald Reagan's.

Sit tight

Here is a rare example of

eration should go ahead on July 1 next year, and that a later treaty-re-vising conference on implementing ple majority - Belgium, Ireland and the Latin South - for his autumn 1990 conference start. Weeks of relent-Stages Two and Three of the Delors less travel around the Community by plan (including a European central bank system) should only start after the 73-year-old French President have brought several of the remaining doubters round to his viewpoint. "full and adequate preparation." The questions for Strasbourg are: Has preparation been full and ade-The Danish parliament, as prickly a defender of its sovereignty as West-minster, has now given its Prime Min-ister, Mr Poul Schlüter, a mandate to rote the Mitterned

quate? If so, when should the Emu negotiators of the Twelve meet? What's in a date, the bystander might ask in bemusement at the ris-

## French smash the record

Champagne corks were popping yesterday at the SNCF, the French railways board, after one of its famous TGV (Train à Grande Vitesse) express trains regained the

a securities analyst admitting to flying by the seat of the Credit Suisse First Boston on DSM, the Dutch chemicals world rail speed record from company, says: "It is tough to recommend a stock when earnings are declining, and it is even more difficult when earnings and dividends are below expectations. You can sell, but do so at your own risk. This is a damn good comthe ICE (Inter-City Experimen-tai). SNCF was working on pany.

## Hurd all over

■ The Vietnamese are pri-vately rather pleased with the adjustment made to Britain's muzzle velocity of an escaping champagne cork, which is said to leave the bottle at 320 kmph. However, the time you keep licy towards Cambodia by it up is everything. The record breaking locomotive, unroman Douglas Hurd, the Foreign Sec retary. The bookshop round tically named TGV-Atlantique the corner from the Cun Long Hotel in Ho Chi Minh City also ems to have got the mes Spotted last week, squeezed in between heavy theoretical river Loire, between Vendôme and the Naveil viaduct. works on Marxism-Leninism (in Russian), was one of the very few books in the shop in English, Battered, but com ete, was The Smile on the Face of the Tiger, the novel written by Hurd in 1969 when Ho Chi Minh City was still Saigon and the Cun Long was the Majestic. It is about the fate of Hong Kong and has also gone on sale again in the territory. in Vietnam, however, it is even cheaper: 2,000 dong (30p) against £1.10 in Hong Kong. On top of that, our man in Ho Ci Minh Clty was given a 30 per cent discount.

## Going public

To challenge what is sup-posed to be one of the sacred principles of democracy: I won-der if it is right to attach so much importance to the secrecy of the ballot box. True, in a fiedgling democracy or in a more feudal society, where no one is quite sure that rules



"It's not snow - it's

will be kept and indeed the future of the democracy itself may be in doubt, the secrecy may matter. But is it not the point of a mature democracy thet no one should object to admitting in public for what or for whom they have voted?

I wonder, in particular, about the merits of Tory MPs voting for their leader in secret. They have been elected to parliament to do things in public. There would, one assumes, be a considerable outcry if they chose to vote secretly on other matters: for instance, on capital pumshment, or indeed anything at all. And it seems reasonable for a member of the electorate to want to know whether his

or whomever. As It is, quite a lot of MPs

Britain.

British ministers and officials cannot believe their ears when they are told that drafting a simple question naire is sufficient preparation for launching the Community into the Emn unknown. As Mr Nigel Lawson put it earlier this year, when he was still Mrs Thaicher's Chancellor of the Exchequer: "How can it be, little more than three years after the treaty amendment achieved by the Single European Act, with so much still to

is about

the first ballot in 1975. There should be no stigma

in saying that you voted for Meyer, but will support Thatcher now that she has won. That is what democracy

Very ambitious exhibition

to be mounted at next year's Edinburgh Festival: Cézanne & Poussin: The Classical

Vision of Landscape. The two artists are more than two cen-

drawing from the world's major galleries, including The Hermitage Museum in Lenin-grad – will be designed to show some parallels between

them as well as the differences. The idea came from Michael

Clarke, Keeper of the National Gallery in Scotland. He took it along to General Accident.

the insurance company which has its headquarters in Perth

and which has agreed to put up £100,000 in sponsorship. The main man behind the

company's interest in the arts is Alex Robertson. Now 58, he has spent 43 years with Gen-eral Accident, 30 of them as

turies apart, but the show -

Good show

EMS realignment, Nor does the argument, put particularly strongly by Italy in 1987-88, that the EMS had a chronic low-growth bias carry quite the same force with the Community growing by an average 3 per cent or more for the past couple of years. The argument for moving beyond the EMS soon is essentially political

- France, Italy and many smaller countries want to democratise the EMS and the only way they see of doing this is by transforming it into a

democratic control over a Euro-bank. This raises the higgest conundrum of all. The very reason why the Bundesbank is the way it is and has had the success it has is that German poli-ticians decided, in 1957, that their kind could no longer be trusted with the running of monetary policy. A European central bank will have to have the same independence, other-wise it will not get German approval. Where, then, does that leave demo-cratic control?

GREAT UNPRONOUNCEABLES OF OUR TIME

(NI-PER-DOH-LING) Bernard Knipperdolling was a fanatical Anabaptist. As were bis friends. He had an extraordinary name. As did bis friends, Melchior Hoffmann and Gerrit Kippenbrock. He was also to become totally insane." As were bis friends. Bunnababbain bas an extraordinary name (pronounced Bu-na-HA-VENN). Otherwise 1 this 12 year old single malt Scotch whisky is the very embodiment of balance and consistency. Once tasted, the smooth. subtle qualities of this Islay malt would be enough to turn anyone into an enthusiast. Not to say a fanatic. E



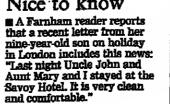
Available at Oddbins, Harrods and Settridges and salected branches of Victoria Wice, Peter Dominic, Uowins and Augustus Barnett.

## a real insurance man. He then became the publicity manager. "Our first involvement was

constituency MP supports Mar-garet Thatcher, Michael Heseltine, Sir Anthony Meyer

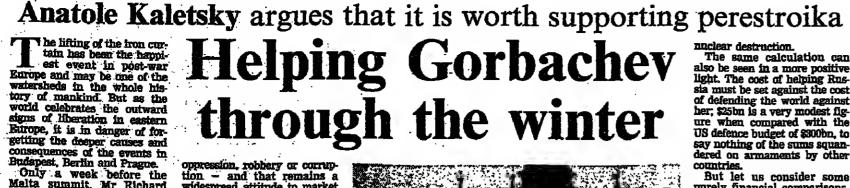
are not absolutely certain that the vote is secret anyhow, and some of them will go round telling different stories about how they did vote, just as there are many versions of who really voted for Thatcher in

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in the performing arts," he says. "We took the Scottish National Orchestra to the US. But we wanted to get into the visual arts as well." General Accident now does only about 10 per cent of its UK business and 5 per cent of its worldwide business in Scotland, but is keen to stress its Scottish roots: hence Cézanne & Poussin in Edin-burgh – Scottish as well as international.

Nice to know



Only a week before the Malta summit, Mr Richard Cheney, the US Defence Secre-tary, spoke publicly about the likelihood that Mithail Gorba-chev would be "driven out of power soon" in a reaction to the failure of his economic reform programme. Yet indg-ing by the agenda at Malia, the future of Germany, Hungary and Poland seemed to be of far-more interest to the US and its Western allies than the success or failure of Gorbachev's

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or failure of Gorbachev's reforms in the Soviet Union. It would be the ultimate historic irony if an outdated preand instability in central Furope should now distract attention from the infinitely

attention from the infinitely more important issue of Gorba-chev's attempts to reconstruct the Soviet Union and bring if choser to the liberal West. If Gorbachev and perceiroika fail, the turmoil in the Soviet Union will be a far greater threat to world prosperity and peace than any conceivable development in Germany or central Europe. And contrary central Europe. And contrary to widely held belief, the lifting of the iron curtain will actually magnify the impact of events in Russia on Western Europe and the US.

in the US. In the event of famine or hyperinflation the Soviet peo-ple may well turn on Gorba-chev and the Communist party, as Mr Cheney predicts. But the Soviet Union is not Hungary or Carchoslowards Hungary or Czechoslovakia. A populist upheaval from below might not produce the "ratio nal" outcome which many Westerners seem to expect - a clearly and communist leader who would move faster than Gorbachev along the road to democracy and economic reform. A likelier successor to Gorbachev might be an authoritarian populist, appealing to the atavistic nationalism that has dominated Russian politics for 500 years from Ivan the Terrible to Stalin.

The Russian people have no experience of liberal democ-racy and little faith in market economics. Throughout their history both under commumism and the isars, the Rus-sians have seen the acquisition of personal wealth as prima facie evidence of violent

oppression, robhery or corrup-tion - and that remains a widespread attitude to market

mechanisms today. It would not be at all surprising, there-fore, if one of the first acts of a post-Gorbachev regime were the repression of co-operatives, "
the West has also forgotten about the last time a great European nation was defeated

in war and experimented with democracy, only to plunge into economic chaos and ideological despair. It was a democratic election that gave the world Adolf Hitler. Today, however, a Russian chauvinist leader – whether another Stalin, Hitler or an Ayatollah-like Rasputin – would have the world's largest arsenal of nuclear weapons at his command.

at his command. Now look at the map of Europe. Outdated Bismarckian notions of strategy have com-vinced many that a Russian withdrawal from eastern Europe would make the world a safer place. But nuclear real-ity implies the opposite. If Rus-sia becomes an illiberal outcast unwelcome at tha feast of European integration, the loss of its buffer states will make Rüssia more dangerous and insecure, not less so. In the age destruction; shifting the fron-tline of Bast-West confronta-tion from Germany to the Soviet Union's own borders will actually exacerbate the threat not only to Western

Europe but also to the US. It might be possible to understand the world's myopic interest in Poland and Ger-many instead of Russia if West-ern leaders were powerless to influence events in the Soviet Union. But nothing could be further from the truth. Gorbacheve experiment with liberal-ism is not decoued to failure. Russia could well be saved

another year. If he can offer some extra cars and video recorders or even soap and blue jeans his reforms may be given enough time to start

from the barbaric isolationism which has been its historic lot. If Gorbachev can feed, clothe and heat Russia through the winter the country will proba-bly tolerate him for at least years ahead. From that point on, the aid requirement would decline sharply as the rudi-mentary market mechanisms began to produce results. The basis for these figures is simple There are conjunct in



working. If he can stabilise the verted into dollars at a realistic economy and control inflation, hlack market exchange rate. his reconstruction might actu-ally have a chance of success. Economists can argue about the precise numbers but let us ume the order of magnitude

Mr George Soros the Hungar is roughly right. The first reaction of many Western readers will be to throw up their hands in hor-ror. The Soros proposal is equivalent to the entire US forian-American financier who has been as involved as anyone in the liberalisation of Eastern Europe has suggested that \$25bn a year of Western aid would be required to stabilise the Soviet economy and avert hyper-inflation in the two eign aid budget and more than double the annual disburse-ment of the World Bank. But can we compare the importance of perestroika in Russia with the development priorities of other parts of the world? In part this is a matter

simple. They are equivalent to the Soviet government's bud-get deficit plus the inflationary overhang of unspendable rou-bles in the public's hands conwould be tragic but they would not threaten the world with

nuclear destruction. The same calculation can also be seen in a more positive light. The cost of helping Rus-sia must be set against the cost of defending the world against her; \$25bn is a very modest fig-ure when compared with the US defence budget of \$300bn, to say nothing of the sums squan-dered on armaments by other countries. But let us consider some purely financial comparisons. The US government will borrow at least \$25bn in each of the next three years to pay off

depositors in mismanaged savings and loan (S&L) institutions. By coincidence, \$25bn was also the sum raised a year ago in Japan and on Wall Street, by Kohlberg Kravis Roberts, the leveraged buyout firm, to huy the food and tohacco conglomerate, RJR Nabisco.

Is \$25hn of the Western world's savings better invested in thrifts, LBOs or perestroika? Even from a financial standpoint the chance of full repay-ments from Russia are proba-bly no worse than from junk bond issuers. As for money invested in the US govern-ment's S&L Refinancing Corpo-ration, the Japanese insurance companies which huy Refco bonds strongly suspect that they will be repaid in a deval-ued, inflated currency, quite inappropriate to set against their yen liabilities. Why then do they willingly

why then do they withingly finance the stabilisation of the US financial system and the Texas property market? Because the alternative would be a sharp rise in US interest rates, a recession and a world trade war.

Perhaps Gorbachev should now offer Japanese institutions the opportunity to avert an infinitely more dangerous conflict, by offering 30-year Soviet Refco bonds, denominated in non-convertible roubles.

He should certainly go to Wall Street to raise some zero-coupon and pay-in-kind money. Like any LBO sponsor, he would not need to worry about sarvicing these obligations until the second half of the next decade. If he was still unable to pay by then, Mr Gor-bachev could simply renegoti-ate his country's debts and apply for a partnership at Drexel Burnham Lambert, or Kohlberg Kravis Roberts.

Lenin once said that capitalists would lend communists the money to buy the rope with which to hang capitalism. How fitting if a little economic rope provided by the West were now to put Marxism Le-pinism on the callows and political disintegration of Brazil, India or even China ninism on the gallows.

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## Time to reform a tax on the poor

Composite rate tax

## **By Michael Saunders**

can thus avoid paying compos-

ite rate tax. However, it is clear that

However, it is clear that these arguments are contradic-tory. If the simplicity and effl-ciency of the composite rate scheme is advantageous then it should be extended to all inter-est bearing deposits, incloding National Savings. Survey evi-dence reveals that much of

dence reveals that much of these gross interest National

Savings products are held by farpaying investors rather than non taxpayers. These tax-paying investors, if they are to pay the tax which is due, would need to fill out a tax return to do so. How many

actually do? Does the Inland Revenue know? It is clear that the potential for tax evasion is

Moreover, it is simply not

satisfactory to claim that Netional Savings provide all of the facilities offered by banks

and building societies. For a start, one month's notice is

required to withdraw money

from the Investment Account,

and three months notice for

Income Bonds and Capital Bonds: the small investor may

in addition, the Government's Budget surplus means that it has no need to draw further money into National Savings and consequently the interest

rates offered are highly uncom-

petitive. This low interest rate is an implicit tax on those

investors who have no alterna-

tive investment that pays gross interest. As a result of these

disadvantages, many non tax-payers end up saving in a bank

or building society and paying

composite rate tax. The Inland Revenne's Sur-

vey of Personal Incomes suggesis that in 1984-85 there were about 12m non taxpaying

considerable.

he poorest people in taxpayers need not suffer; they Britain are unneceshave the option of investing in National Savings, on which interest is still paid gross, and sarily paying £450m in tax each year. This is

the result of the composite rate scheme, under which tax is deducted at source on interestbearing hank and building society deposits. Non income taxpayers ara unable to reclaim this tax and, holding an estimated £18hn in these deposits, they earn about £2.2bn in pretax interest and pay around £450m in tax. First, some background. The

composite rate scheme has long applied to building societ-ies, and in 1985 it was extended to bank accounts and other domestic interest bearing deposits. The level of compos-ite rate tax is set slightly below the back actor of income tax in the basic rate of income tax in order to yield the same total tax revenue as if basic rate tax-payers paid basic rate tax and non taxpayers paid no tax on their interest receipts: the £450m therefore does not go

The low National Savings interest rate is an implicit tax on those investors who need instant access, and has it with a building society. National Savings accounts do not offer the other facilities, such as standing orders, that are available on bank deposits. in addition, the Government's have no alternative

the Government, but is a trans-fer from non income taxpayers to basic rate taxpayers.

Advocates of the composite rate scheme argue that it has two main advantages: it simplifies the tax system and reduces the costs of tax collection. Deducting composite rate tax at source means that basic rate taxpayers have no need to arrange to pay this tax them-selves. This fits in with mechanisms under which tax is deducted at source on earned income (by PAYE), relieving most people of the need for a tax assessment. This, in turn, helps to reduce the costs of tax collection: the extension of the composite rate schema to banks enabled the inland Reve-nue to make staff savings of around 1,000 people. It is also argued that non is about to be swelled by the

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working epooses with the introduction of independent taxation in 1990. Fully one third of the adult population will then be unnecessarily sub-ject to composite rate tax if they save in a bank or building society. Is there an alternative? Fortunately a well tried alternative is available. Investors who own shares receive dividends net of income tax at the basic rate, but non taxpayers are able to reclaim this tax. This should be adopted for bank and huilding society deposits. Basic rate taxpayers would then pay tax at the basic rate rather than the composite rate, while non taxpayers would be able to avoid paying tax on their interest. All that would be required would be for banks and building societies to send an annual statement to investors detailing the amount of tax deducted, and for non taxpayers to send this to the inland Revenue.

addition of around 3.5m non

15.5m adults will pay composite rate tax unnecessarily if they save in a bank or building society

If this required on extra 1,000 Inland Revenue staff, then it might increase the administrative costs of the collection by perhaps £20m (at £20,000 per person). It could be argued that this money would be hetter saved and used elsewhere. But wby should non taxpayers lose out in order to make life more convenient for the Inland Reve-

The answer should be for the Inland Revenue to find more efficient ways of ensuring that non taxpayers can reclaim their tax. What we ask from our tax system is that it should be seen to raise money fairly, as well as efficiently. The composite rate scheme is efficient without being fair.

The author is UK economist at Midland Montagu.



Dithering 'A mildly successful prison economy' Mark dealings. For western

LETTERS

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1.20 5 1 1 1 1 2

From Mr Michael Gayford. Sir, Great things are happening in Europe. Eastern countries are likely to embrace democracy at undreami-of-speed. In the West, economic integration is on the agenda. But the UK – the saviour of Europe in 1940 – behaves like an old person unable to show that any the show any thread of the show that any the show any thread of the show the show and exciting. Europe is not big compared with the USSR and the US, and yet there is resistance to monetary union. The US would never have been a world power without one currency; intro-duced by Alexander Hamilton, George Washington's Secretary of the Treasury (his father was

Scottish, his mother of French Hugnenot descent). For decades the western alliance and Russia have spent their life blood on arms. Now there is a real prospect of change, but the UK Govern-ment's welcome is half-hearted Loyalty to the Commonwealth was some excuse for coming late into the European Community; now we have none. Dither too long, and the financial centre of Europe will move from London to Frank-furt. We shall be an even poorer offshore Island. Michael Gayford.

Puddington Old Hall, South Wirral, Cheshire

## Brotherhood is equal

From Miss Janilos Bomers. Sir, Martin Woll's article on the possibility that West Ger-many might become an east ward turning colossus puts for-ward a fine reasoning against this (November 30). But, being German myself, I cannot help getting tired of media talk about German reunification or, worse, the addition of East to West Germany.

West Germany. I keep wondering how people living in Bast Germany would like their country simply added to its powerful "brother." At the moment they have other problems - and we should all to moment at the should all the stop speculating about a uni-fied Germany until the East Germany until the East Germans themselves are ready for it and talks may be con-ducted on an equal footing. Nor should we hurry them by attaching conditions to assistance or aid. Janika Bömers, 61 Southfields, Rendon, NW4

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dan sang

From Mr Richard Lucas. Sir, Nicolas Travers takes me to task for arguing that East Germany (GDR) does its citizens a great disservice by inflating the GDR's money sup-ply by dumping its (soft Mark) currency ahroad (Letters, December 1).

He claims that, in effect, clever East Germany ripped off-the stupid Swiss, Lebauese and German' bankers involved, by selling them soft Marks and then buying them hack cheaper as the currency depreclates. He further describes the

He further describes the opening of the Berlin Wall as a "gainful economic exercise" because it caused a simup in the value of the soft Mark and facilitated this process. The two ideas Mr Travers puts forward do not stand up. First, it is not credible that the Rest German Gowernment

the East German Government could successfully outwit western bankars over time, causing them a net loss in their soft

banks to carry on buying soft-marks, they must have been offered substantial discounts to the existing street prices. As systematic net seller, the GDR Systematic net seiler, the GDR Government was in no position to manipulate the market as Mr Travers suggests. No west-ern bank would hold stocks of soft Marks above levels neces-sary to meet western tourist demand. Not even the GDR Government would spend its precious hard currency to buy back and destroy soft Marks, because the enormous mone-

tary overhang in the GDR renders this exercise pointless. Second, to claim that the opening of the Wall was a tac-tic in this strategy is to argue that wheever was in charge of tha operation knew that the Wall was coming down, and

used the historic opportunity to conduct insider dealing over a number of years. This is nonsense. Mass pro-test brought the Wall down.

Economic pressure and physical force put the Wall up, and turned the GDR into a mildly successful prison economy through paying the inmates in non-convertible currency. The corruption trials now demanded will show that the leaders of that country cynically plundered their citizens through debasing the soft Mark. Tha market reality (which Mr Travers accuses me of ignoring) is that a bunch of crooks used soft Marks to buy hard currency which they then

of realpolitik. The economic

Wa should not give the for-mer East German Government any credit for the policies which leave their citizens now holding worthless bits of paper for years of hard work, however much of a bargain this "deal" obviously represents.

Richard Lucas, PA Cambridge Economic Consultants, 62-64 Hills Road, Cambridge

## In China the process has been temporarily stalled ple have paid and continue to pay dearly for their outburst. It is not inconceivable to

argue that the events of May and June in China, with a

price paid in blood and heavy political repression, contrib-uted not insignificantly to the

tremendous advances being made in eastern Europe today. One can still vividy recall the candlelight vigils attended by thousands of students and

workers in various eastern

European countries to mourn

those events signified the

beginnings of their own move-ment to give expression to not

dissimilar hopes and dreams. The Chinese students called

for dialogue, democracy and an end to special privileges for ossified Communist Party offi-

their Chinese comrades. Even more significantly,

From Mr C. Liu. Sir, Day after day, newspa-per headlines and television coverage have focused public attention on the courageous advances made possible hy mass outcries in the countles of eastern Europe. Events in recent weeks in Poland, Hun-gary, East Germany and Czechoslovakia have moved at a pace that would have been thought unimaginable just a few months ago.

Having spent most of May In Peking, I am filled with both sadness and excitement. The scenes from eastern Europe today recall the exuberance of the masses of Chinese people marching in the streets of Peking in May. That, too, was considered impossible before it happened,

and it was the first such movement to break out. The results, so far, are worlds apart. The Chinese peo-

cials. Only four months later, the same calls, the same slogans and banners now fill the

From Mr Richard Miles. Sir, Mr Peter Palumbo, patron of the arts and chair-man of the Arts Council, is the last person on earth who should be seeking to demolish eight listed buildings in the heart of the City. His doing so will only promote architectural philistinism - which needs no encouragement in the UR. (A short walk in any town will: demonstrate this.)

streets of eastern Europe. During May and June the sacrifices of the Chinese stu-dents and their supporters cap-tured the hearts and imagination of millions of people all over the world, especially, as recent events indicate, those millions in eastern Europe. It is therefore regrettable that coverage of eastern European developments by the press has failed to hring the Chinesa dimension - with the heaviest cost paid so far - into the pic-

Appropriate linkages would not only remind people of the contributions and sacrifices made by those in Paking in June, but also show what is achievable to those in China who have initiated an irreversible process which has been temporarily stalled.

C. Liu, New York City, New York, USA

## Other London sites cry out for demolition.

Mr Palumbo would doubtless argue the merits of the building he proposes to replace them with. This ignores the fact that, quite independent of. the quality of the new building, replacing good architecture involves not only losing something of quality, but also reduces the pressure on the many sites in London which cry out for demolition and

Mr Palumbo should refurbish the Poultry site, seil it, and spend the proceeds on buy ing and redeveloping the ogli-est piece of 1960s planning he can find. This would satisfy his aesthetic sense as well as his business sense - a useful qual-ity in a patron of the arts, if it is tempered with respect for what already exists. **Richard Mile** 

15 Brandreth Road, SW17

## How do the experts read it?

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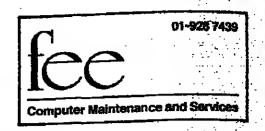
A kind of déjà view of the year ahead. On sale now at lead-

ing newsstands.





## **FINANCIAL TIMES**



Wednesday December 6 1989

## **OECD** puts emphasis on development aid

Sy Peter Montagnon, World Trade Editor, in London

**DEVELOPMENT** aid must become a more central political concern in the 1990s if the world is to cope with global issues such as the environ-ment, drugs and AIDS, leading industrial countries agreed

yesterday. This was one of the main conclusions of the annual high-level meeting of aid minis-ters and officials who consti-tute the Development Assistance Committee of the **Organisation for Economic Co-**(OECD). "The developed and other

economically advanced coun-tries cannot live in isolated enclaves of prosperity in a world where other countries face growing mass poverty, economic and financial insta-bility and environmental deg-radation," the committee said.

"Not only is this unaccept-able on humanitarian grounds; the future well-being of devel-oped countries is linked to economic progress, preservation of the environment and peace and stability in the developing world."

Collectively the 19 committee members provided \$48bn in official development aid last year, a real increase of 8.2 per cent on 1987 and some 85 per cent of total world aid flows.

By Roger Matthews in Manila

THE BATTLE between rebel troops and army units loyal to President Corazon Aquino for

control of Manila's main busi-

ness district yesterday entered its fifth day, intensifying fears about the long-term damage which the crisis will inflict on the Philippines' fragile econ-

Intermittent shooting contin-

ued for much of the day in the

Makati area as negotiations

failed to produce the release of several hundred foreign tour-

ists trapped in two luxury

hotels occupied by the rebels. At least 400 rebels, most of

them members of ths elite

Scout Rangers, have seized

about 20 high-rise appartment and office buildings. All roads

to the area, which also houses a number of embassies, have been blocked by barricades.

The rebels, said to be well armed and equipped, earlier had virtual control of the

TOTAL OFFICIAL	AID FLOW	FLOWS (\$bn)				
Source	1985	1986	1987	1988		
OECD DAC members	29.4	36.7	41.4	48.1		
Non-DAC OECD countries	0.2	0.3	0.2	0.4		
Arab donors	3.6	4.5	3.3	2.3		
COMECON countries	S.S	4.8	5.0	4.7		
Other LDC donors	0.4	0.7	0.5	0.4		
Total	37.2	46.8	50.4	55.9		
·			Şourt	. OECO		

However, despite its agreement decline caused by a sharp drop on the importance of develop-ment policy in the 1990s, the in Arab contributions. The committee drew atten-

meeting was reluctant to com-mit itself to a substantial tion to the sharp growth in population expected in the developing world during the increase in spending. The committee's annual coming decade. It will grow by some 850m, an increase which will exceed the total existing population of the OECD area. Some 600m of these will be city report, also published yester-day, says aid provided by its members is likely to increase at the relatively modest real rate of 2 per cent in coming years, less than the 3 per cent rate recorded in the 1980s, Last dwellers, adding to urban problems and snvironmental

year's sbarp increase was largely due to a bunching of payments to multilateral devel-Population growth poses an important challenge for devel-opment policy in the 1990s, the opment institutions and is opinent pointy in the issue, the statement says, because it is linked to poverty and without alleviation of poverty there is little chance that environmenregarded as a blip in the over-all trend. This will leave its members far short of their UN commit-ment to spend 0.7 par cent of their Gross National Product on aid - the average has settled at around 0.35 per cent. But total aid flows should start to increase again after a period of This will leave its members tal problems can be tackled.

Philippines crisis may damage economy

"Growing tensions are likely to arise from the increasingly dualistic character of societies in many developing countries, with an expanding modernised

and largely urban middle class on the one hand and the mass of slum-dwellers and rural poor on the other," according to the decade

annual report. The report urges developing countries and their populations to participate more actively in the development process. The aim should ba broad-based growth coupled with concern for the poorest and most vul-nerable segments of the population.

Aid policy should pay more attention to the development of human resources in developing countries, the report says. "Investments in education, health and other social ser-vices have tended to be looked upon as software, often classi-fied as humanitarian concerns without then modulation invest rather than productive invest-ments. Investing in people is critical to development," it

A more active participation of woman in the process of development at all levels is an essential element of sustain-able development, it says, not-ing that women play a particularly important role in agricultural production in many developing countries.

The report says official development finance (which includes market-related lendfled as aid. ing such as loans from develop-

### ment banks as well as aid) now makes up some two-thirds of total financial flows to develop ing countries compared with The number of Tory MPs failing to support Mrs Thatcher is within the markets' expectaone-third at the start of the Total flows rose by \$5bn to

\$101.6bn in 1988. Export credits providing a positive contributions, but only just. The first reaction of sterling was to shrug the result off, but then, tion of \$3bn compared with a negative \$700m in 1987, although this was partly due to the consolidation of arrears. Foreign direct investment in shrug the result off, bit then, the market does not discount the same thing twice. The elec-tion had already weighed fairly heavily with the foreign exchange markets in the past week. This had been in sharp contrast to the behaviour of the equity market, perhaps because the esoteric nature of Tary arcedure is better underdeveloping countries totalled §19bn compared with \$20.2bn in 1987 but was still running at sharply higher levels than those recorded earlier in the decade. Presenting the report in Lon-

because the esoteric nature of Tory procedure is better under-stood in London than ontside the UK. Though the continued strength in equities remains faintly perplexing, there seems little reason for yesterday's result to affect it either way. don, Mr Joseph Wheeler, the former US aid official who chairs the committee, said fear among some developing coun-tries that aid would be increas-It is now worth considering the possibility that stering is finding a level at or near DM ingly diverted to Eastarn Europe was "a very real issue" under debate in each commit-

tee donor country. In the short run, he said there was a risk of a modest there was a risk of a modest diversion of funds from devel-opment aid budgets, but "all of us in the aid budiness are hop-ing for additional money." Most funds going to Eastern Europe would be non-conces-sional and therefore not classi-fied as aid.

of speculative interest. But with yesterday's election resolved more or less to the satisfaction of the markets, Mr Compromise Major's first big gamble in not raising base rates may yet

prove to have paid off.

staff numbers is welcome; but there is a danger of developing the Eastman Kodak syndrome,

in which repeated restructur

IBM

plan for **EFA** radar contract

### By David White, Defence Correspondent, in London

A possible compromise has emerged in the two-year-old dispute between London and Bonn over the choice of a radar for the £22bn (\$34.3bn) Euro-pean Fighter Aircraft. If successful, the plan would ensure a leading share of the work for Ferranti, International Signal, the troubled UK electronics group,

Ferranti, which heads one of the contending consortia for the radar contract, worth at simple-minded. It is also arguable how far IBM's earnings decline in the last few years stems from fun-damental problems with the company program radical least fibn, said yesterday it had been discussing the com-promise with Telefunken Sys-tem Technik (TST), the Daim-ler-Benz subsidiary which is

company, requiring radical surgery, and how it is a cycli-cal phenomenon. Results from heading the rival group. A senior UK Ministry other US computer manufac-٥f

blunt knives GEC Share price relative to the FT-Actuaries All-Share Index

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ventures, the market is now coming to terms with the resulting lack of visibility. Yes-terday's interim figures serve as little more than a reminder finding a level at or near DM 2.80. If can be argued that the UK's economic prospects for next year are no worse than the market expected soma months ago; sterling's response has been unexpected in timing, but not in scale. The argument cannot be trusted for as long as that the first results to provide a true year-on-year comparison are not due until 1991. Meanwhile, the company's structure has become so complex as to be scarcely intelligible.

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·80

However, the figures suggest that Lord Weinstock came off the D-Mark remains the focus best in his negotiations with General Electric, pocketing £325m in cash for a consumer. 5325m in cash for a consumer-business whose profits have since collapsed. Whether he struck such a good deal over Plessey is open to question. The Singer defence business in the US may already be loss-making, while GPT's sales to British Telecom are heavily down; though it could be argued that buying Plessey was the wice of rationalising IBM has made warning noises to Wall Street so many times this year that only the precisa scale of its \$2.3bn fourth quarter write off or of was the price of rationalising not only the UK defence busiits job-cntting programms came as a surprise yesterday. That IBM is taking reducing ness but GPT itself.

Overall, GEC retains many defensive strengths: a likely 20 per cent increase in the full year dividend is protected by a ings merely antagonise the remaining workforce. Wall Street's instant response, that IBM should be getting rid of four times as many people again, looks correspondingly cash pile which - though not disclosed - must still be well over £500m. But at 220p around 10.5 times this year's earnings - the shares properly discount the lack of visibility in the group's operations.

## Trafalgar House

It is not immediately obvious why the sheikhs of Abu Dhabi should have seen enough of BOIL-OPEC DIO

pre-tax profits to £270m, one's pre-tax prontes to marona, one a nagging doubts about the con-glomerate's internal logic are All tomat the

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nagging doubles about lagic are glomerate's internal logic are hard to dispel. Trus, Trafalgar House has rebounded from the dismal days of 1985-6 and its ill-fated foray into oil and gas. And though housebuilding profits seem to have fallen 10 per cent to less than £70m, it would seem that the problem has already been discounted in the share price. It is striking, though, that none of Trafal-gar's remaining three divisions has ahown especially strong operating margin gains in the last few years; in construction and engineering, margins have been locked in at below 4 per cent since 1985-6 at least. On this basis, one wonders just what ownership by Trafalgar adds to, say, John Brown. This is not necessarily an argument for a modish

argument for a modish unbundling, not least because the old philosophy of using cash cows like contracting to fund property development is still a formula that can work. But even that theory starts to look a bit less convincing when interest capitalised has least up by a full £39m at the com-pany in just 12 months.

Oils The balance of supply and demand in the oil market is so complex that traders can get carried away by something readily understandable, such as the prospect of a cold snap. The Brent crude price is now \$5 higher than a year ago, though it has seemed for some time that OPEC is over-productime that OPEC is over-produc-ing, But a series of special fac-tors – Britain's production problems in the North Sea and the Exxon disaster – have-helped protect the market from the weak fundamentals.

Whether this can continue into 1990 must be open to doubt. The latest OPEC agreement raised the production ceiling to 22m barrels a day, which probably translates to 23m barrels a day after quota breaking. That is around 1.5m barrels a day above the consen-sus on demand levels. Any oversupply may be partly cor-rected by a fall in Soviet oil exports, but with North Sea production likely to step up in 1990, the net positive effect of

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A weary government soldier tries to relax after fighting against rebel troops in Manila yesterday

A few onlookers had gath- increasingly concerned at what The occupation of Makati is

some people suspect may be a determined attempt by the rebered around the barricades blocking the streets leading to Makati, but in nothing like the els to paralyse business life. A numbers which watched the Japanese businessman who defeat of the last attempted has lived in Manila for 18 months, said he thought investment plans would suffer coup in August 1987. At least 50 people have been killed since early last Friday, the majority of them civilians caught in the crossfire. All internal flights remain suspended in part because of the continued stand-off in Many foreign residents, dip-lomats and ambassadors who Cebu, where rebels still hold the main air base. Negotiations yesterday appear to have made were driven from their homes little progress. This underlines the suspicion that unlike the previous five coup attempts, this time the leaders aim to by the shooting, have taken refuge in the city's hotels. At one, the ballroom is being used to house an anticipated 1,500 weaken Mrs Aquino further, even though they have failed again to remove her. evacuces Much of the foreign business community in Manila is

believed to have been a pre-

ireets forces showed no inclination to dislodge them in what would be a difficult and costly operation. However, last night gov-ernment forces claimed to have retaken five buildings from the

Most of yesterday's shooting from the government side appeared to be at random, with armoured cars firing blind in occasional brief sorties up the wide avenues of Makati.

Government troops also fired 90mm recoilless rifles which are thought to have been responsible for a fire which started in the late afternoon.

scheme to topple the Govern-ment did not immediately succeed. Rebel leaders claim that their task had been virtually completed when the US air force intervened to rob them of

their superiority. They added that Mrs Aquino is now seen by everyone as the puppet of President George sh. Lt-Col Rafael Galvez, on of the middle-ranking rebel commanders, said last night his men would continue fighting "for as long as is neces-sary," but added that govern-ment forces enjoyed vastly superior firepower.

## Lighthearted revolution sours

### **Continued from Page 1**

significant slice of that income was diverted into state security service (Stasi) slush funds to cover private informers, bribery, ond other things that could not be paid out of normal budgets.

This is what angers people. To think that the objects in our museums have been sold to the west, that our country has been turned into a rubbish dump for the West, to earn hard currency not for the econ-omy but for the Stasis," said one official of the young Social Democratic party.

The key figure in the story is raises the question of how Mr Alcxander Schalck-Golod-

kowski, the Communist Party's tutions he could have incriminated. Mr Hans Modrow, the international trade chief and Prime Minister, has admitted who is now thought to be hidpartial responsibility for the ing in Switzerland or, curi-ously, Israel. The Berliner Zeiscape. Yesterday Switzerland tung, which is inventing East

reports yesterday of citizens and even nolicemen - milling rejected as inadequately docu-mented an official East Geraround local offices of the Stasi German investigative journalism, and is to the current scaninsisting that incriminating dal what the Washington Post was to Watergate, has been man request for help in locatdocuments should not be ing the fugitive. "I wouldn't be surprised if destroyed.

asking angrily why Mr Golod-kowski was allowed to escape. The paper says it presented firm evidence of wrongdoing to the country was involved in the international drugs trade," said one disgruntled East Berlithe authorities on November 20, but Mr Golodkowski was ner vesterday.

The prosecutor's office, still allowed to travel to West Germany after this date. It hardly one of the most glorious institutions of the old East German state, was last night many more ministers and institelling ordinary citizens they

## **Thatcher over EC integration** Bush rings

### **Continued from Page 1**

Social Charter and vehemently the EC. opposed to fortber moves

wards monetary union. She disclosed details of the telephone call as she came under attack in Parliament from the Opposition for being implemented within the EC. incapable of keeping up with events. Mr Neil Kinnock, the Labour Party leader, said that Mrs Tbatcher was being Embassy in London to reports

"increasingly pushed towards the margins" both in Nato and

Mrs Thatcher rejected the remarks had been misinterclaim, suggesting that the Brit-ish Government was "up to preted and that they had been entirely consistent with previ-

date" and responsible for many of the changes which had been ous US statements. British officials said that his remarks to Nato were directed at the completion of the EC single market in 1992 and that both leaders wanted to see an open and liberal market econ- closer integration.

### in the British press of his remarks, telephoned the Brit-Even so, Mr Bush's remarks ish leader to say that his

omy within Europe.

missing.

are being seen as a call for integration on a much broader scale which goes well beyond the issue of the single market. In particular, the President wants Britain to take a more positive view on the issue so that it can exercise more influence over moves towards

should denounce corruption

But they needed no encour-agement. There were fresh

About 2,000 tried to force

their way into Stast building in

the town of Suhl - but the local

polica chief told tham the

papers thay wanted had already been shredded. In Ros-

tock, hundreds of people kept watch outside the Stasi office

to ensure documents did not go

wherever they found it.

Defence (MoD) official last might described the proposal as "a sensible idea."

The compromise, which would involve incorporating processing technology from the West German-led radar into GEC Ferranti's ECR90 proposal, could be linked to Daimler-

Benz's taking part in a rescue operation for Ferranti. The West German cars-to-de-fence group is one of several companies believed to be interested in Ferranti.

However, GEC Marconi, which is part of the current TST consortium in the radar contest, said it and its German partner were keeping to their ement to bid together for the contract. The TST-led group is propos-

ing a radar known as MSD-2000, developed from the US Hughes APG-65 already in service. Fiar of Italy and Inisel of Spain would collaborate in producing whichever system was chose

Mr David Fletcher, deputy managing director of GEC-Mar-coni, said there was "no question whatsoever" of striking a deal with Ferranti on the basis being suggested, with TST switching camps to become "prime" contractor for the ECR90. But he said that if the MSD-2000 were chosen "we would be delighted to put some work with Ferranti " He said the dispute was com-

ing "very near a disaster" because of delays being caused to the rest of the EFA pro-gramme by the failure to choose a radar. The British MOD is hoping for a decision by the end of January.

In an effort to break the deadlock, British officials asked the Germans in August for proposals to upgrade the MSD-2000 to the exacting specifications of tha Boyal Air

Force. The plan discussed by Fer-ranti and TST aims to overcome West German objections that components of the ECR90 system may not comply with standards set for the overall aircraft project. It would mean using a Motorola 32-bit processor in the place of a chip sup-plied by Ericsson of Sweden for the ECR90 proposal.

The compromise would be similar to the solution reached by France for the radar to equip its planned Rafale fighter, by pooling the efforts of its two major companies in the field, Thomson-CSF and Electronique Serge Dassault. A decision has to be reached

by NEFMA, tha management agency representing the four governments involved in EFA. which requires a unanimous

verdict.

turers look almost as sick as IBM's at the moment and if IBM successfully replaces the flagship system/370 mainframe in the early 1990s, its fortunes could improve substantially.

After the early welcome given to GEC's series of joint

lift their stake over 5 per cent. There are jewels in the crown, such as the QE2, or London's Ritz Hotel, for which somebody has just offered £150m and been turned down. Yet the outlook for the next year or 18 months is hardly exciting; and in spite of yesterday's news of an 18 per cent increase jump in continue on an upward trend.

gauge. As the weather improves in the second quarter of next year, oil prices could edge downwards to \$16-\$17 per harrel: Such weakness may only be temporary, however. In the long term, the prospect is for excess capacity to be shaken out and for demand to



## Wichita has designs on high growth

ever higher quality and faster constraints.

British Design Awards, and the be best exploited by controllers facturing technology is also German IF Code of Industrial more sophisticated than the basic contributing to the evolution of Design Award, worldwide sales mechanical and pneumatic all the company's products. of the new products have resulted systems adequate for its fore- Those for the converting industry in a doubling of the company's runners. Identifying micro- were just the beginning: the same turnover in four years.

address the need for improved pendent consultants to com- the industrial, mining and marine control of tension in the moving plement its own skills by inject-web of material being converted. ing design input in this less This Wichita success is a prime. This is crucial in avoiding familiar ground. The Micro con- example of the Group's corporate damage or wastage in most troller shares the same clean- approach. TI's strategic thrust is paper, board, foil and film con- lined appearance with the brake to be an international engineering verting operations - coating, and uses advanced control tech- group concentrating on special stitting, sheeting, or rewinding niques to offer consistent, highly ised engineering businesses, of products ranging from X-ray accurate tension control. Product- operating in selected miches on a

board for packaging cartons. New generation of brake up and change over routines:

In-house market knowledge, flexibility to tailor controller engineering design and manu- performance to users' changing facturing expertise was comple- requirements also offers unmented by the contribution of rivalled investment protection. outside industrial design consult- Investment in design ants in the development of a new What stands out clearly is that generation of industrial brake when carefully managed, investcapable of meeting current and ment in product design excellence

future needa. The Magnum offers a high rate of return. It has

WICHITA, A TI GROUP achieved a substantial perfor- confirmed Wichita's firm conviccompany, built on its established mance increase over its success- tion that it is a vital foundation reputation for high quality indus- ful predecessor in a compact, on which to build world-class trial brakes and clutches to clean-lined enclosure combining manufacturing performance. Exintroduce innovative new pro- integral guarding with excep- tracting the utmost value from ducts enabling the converting tional ease of maintenance -- all consultancy services means inteindustry to meet demands for within tight manufacturing cost grating them into the product team so that they influence the

throughput. As well as winning The enhanced response charac- entire design. Advanced com-one of the prestigions 1988 teristics of the new brake could puter aided design and manuelectronics as the obvions commercially successful approach Wichita's Magnum brake and technology for the controller, is now being applied to power Micro web tension controller both Wichita again called upon inde- transmission products across all film to tissue paper or magnetic ivity increases stem both from global basis. Key businesses media for video, audio and com- greater reliability and the con- must be able to command positions puter tapes or floppy discs to troller's capacity to automate of sustainable technological and many time-consuming manual set market share leadership.



TI Group plc, 50 Curson Street, London WIY 7PN, Tel: 01-499 9131

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Continued from Page 1 and technical standards, and French Government after the operate economically. council's clear political com-This issne has been highmitment to implement the new principle come 1 July 1992. lighted recently by the Paris Government's refusal to allow Yesterday's developments

EC accord on aviation

Its overseas airline UTA access are the more surprising given the notable absence of prog-ress on air transport deregulato European routes currently serviced by Air France. UTA has been lobbying tion - and Mr Delebarre's Brussels to intervene on its seeming lack of enthusibehalf - but while Sir Leon

asm - earlier in the year. Both Greece and Portugal Brittan, the Competition Commissioner, would not be drawn have reservations about the yesterday on the Commission's next move, many believe that deadlines for implementation but the commitment of all 12 his colleagues will be relucto the principles of a freer tant to proceed against the market are unambiguous.



Atchoo....and now for

the profits from GEC

**Sec** Lord Weinstock has a heavy cold. But the sniffles failed to dampen the GEC

mood yesterday as he announced a 14 per

mood yesterday as he announced a 14 per cent increase in the UK electronics group'a Interim profits. Teasing fellow directors for question evasion, he said events at Ferranti International Signat were being viewed with Interast. He admitted that GEC had contacted Ferranti but had not spoken to Thomson-CSF, the French defence group which has expressed an interest in its troubled UK couterpart. Mich-ael Skapinker reports. Page 30

Not aince the days of Captain Nemo has sould

caused so much trouble, Trawlermen of the Falkland Islands have been scooping up the lit-tie cephalopods by the boatload, making big profits for themseives and the local govern-ment which sells licences to fish. The lucrative trade, however, has become a thorny political profiles between Political and the monitor which

problem between Britain and Argentina, which lays claim to the fishing grounds. And there is also the problem of long-term conservation of

sould stocks - trawlers pulling in as much as 70 tonnes of tha tasty seabed dwellers in just

What a year. Not many Brazillan investors will forget 1989. Like a rollercoaster elimbing

towards the big drop, there was an almost fourfold rise in share prices during the first five months. Then down equities screamed when Naji Robert Nahas, Brazil's leading speculator, defaulted in June. Now share prices have lost

all the weight they managed to gain during the months following the Nahas affair — uncer-tainty this time being caused by the final

one hour. Page 36

The bumpy road to Rio

and the second second

chairman's locular

INSIDE

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## **FINANCIAL TIMES COMPANIES & MARKETS**

FINANCIAL TIMES 1969

Wednesday December 6 1989

Former Nixdorf director to head Porsche

## Usinor buys CMB's tinplate unit

### By George Graham in Paris

USINOR Sacilor, tha French state-owned steelmaker, is to buy the tinplate manufacturing sub-sidiary of the Franco-British CMB Packaging for FFr1.5bn (\$248.7m), creating the largest Enropean tinplate producer. The tinplate unit is CMB Acker, better known as Carnaud Basse-Indre. It was already buying about 80 per cent of its supplies

about 80 per cent of its supplies of hot coil, for cold rolling and electrolytic costing with tin or chrome, from Usinor's sheet steel subsidiary, Sollac. its output of 360,000 tonnes a

year will take Sollac to about 1m tonnes a year of tinplate and chrome plate, placing it first in

**By Andrew Fisher** in Frankfurt

and the weakness of the dollar.

Europe and on a level with Nip-pon Steel of Japan worldwide. The deal will complete the recentring of each group on its own specialities. Carnaud, the French packaging company which merged in April with Metalbox Packaging of the UK to form CMB, bought Usinor's downstream tin can operations in 1987, and is now selling to the stealmaker its computer operations steelmaker its own upstream

"It is better to avoid getting mixed up in your client's busi-ness. This way, we each stick to the areas where we are the spe-cialists," commented a Usinor official last night.

Usinor, chaired by Mr Francis Mer, has undertaken a steady reorganisation of its businesses, in the process returning to profit last year for the first time in 14 years. This year it is forecasting profits of about FFr8bn.

profits of about FFr8on. Mr Mer has gradually redrawn tha group's boundaries, handing over control of its problem con-crete reinforcing bar operations to the Italian specialist Riva, pooling its sheet-piling business with Arbed of Luxembourg and its merchant bar activities with Cockerill Sambre of Belgium and Cockerill Sambre of Belgium and taking over Cockerill's electrical sheet sales. Usinor also announced yester-

day that it would take a 20 per cent stake in Cockerill's reinforc-ing wire subsidiary, Tréfileries de Fontaine l'Evèque, possibly rising later to 49 per cent. Last summer, he undertook a more ambitious move with the acquisition of Saanstahl, the trou-

of Saarstahl earlier this year, one Wendel family holding company, Marine-Wendel, agreed to sell its remaining stake in the West Ger-man steelworks Dillinger Hütten-werke, now another Wendel hold-ing company, CGIP, will lose its interest in Basse-Indre, held through its 25.5 per cent stake in CMB Packaging. Usinor said yesterday that it would continue to work closely with CMB, the largest European packaging group and third in the world behind American National Can of the US and Toyoseikan of bled West German steelmaker which had been bailed out by the

which had been bailed out by the Saar regional government. For the Wendel family, once France's leading ironmasters, yesterday's deal, expected to be completed by March next year, represents one more step away from the steel industry that made its name. its name. As part of the Usinor purchase

aging.

## Renault and Volvo scale down merger proposals By William Dawkins in Paris

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**RENAULT** and Volvo, the French and Swedish car and truck makers, have scaled down far reach-ing talks on a possible merger of their automotive operations, in favour of a more limited alliance.

"Negotiations are slowing down, but that does not mean they will not produce a solution." Mr Roger Fauroux, the French Industry Minister, said yesterday.

Industry Minister, said yesterday. The original plan would have created the world's largest truck maker, with Volvo taking respon-sibility for both companies indus-trial vehicle activities, and Ren-ault handling car production. Their discussions were made public less than two months ago. They are now looking instead at possible technical and market-

at possible technical and market-ing alliances, said officials in Paris. The partners might also take minority stakes in each oth-ers' equity. "The aim is to look at other more practical routes to an accord," they said. Renault refused to comment on

why this change of strategy came about or which side was the most

However, it is understood that Mr Pehr Gyllenhammar, Volvo's chairman has come under public criticism in Sweden for considering allowing a foreign group to take such a powerful position in this symbol of Swedish industrial

Volvo has long been seeking a big partner to help it face grow-ing world competition. Earlier, it tried unsuccessfully to stage a merger with Saab-Scania, the rival Swedish car and aircraft group.

Renault appears to be content to proceed at a gentier pace, partly on the grounds that a deal as ambitions as the one origi-nally envisaged needs very careful preparation.

A merger on such a scale would have put pressure on Ren-ault to change its status as a state-owned and protected Regie, a move which risks creating satious political problems for the

Paris government. The French car group already has, by contrast, recent experi-ence of more limited alliances that required no such change, like the joint ventures announced this year with Chrysler of the US to make four-wheel drive vehicles, and with DAF of the Netherlands to make vans. The French Govarnment is, meanwhile, fighting pressure from the European Commission to do more to reduce Renault's capacity, as the condition for receiving a FFr12bn (\$1.97bn) government debt write-off, a requirement denounced as unfair by Mr Fauroux yesterday.

1.1 , X i. 100

A Porsche driver himself. Mr Bohn has spent his career in the computer industry. He resigned from Nixdorf's board in last April, admitting that important sales goals had not been met MR ARNO BOHN, 42, former marketing director of the ailing Nixdorf computer company, will become the next chief executiva become the next chief executiva of Porsche, the West German hur-ury sports car manufacturer. In March next year, he will succeed Mr Heinz Branitzki, 61, not been met. not been met. Mr Klans Luft stepped down as the heavily loss-making Nixdorfs chief executive last month. By coincidence, he is also on the supervisory board of Porsche - it is this upper board which emericate the concentrie top who moved up to the top man-agement position in Porsche two years ago, after its US sales simped as a result of the Octo-ber, 1987, Wall Street collapse appoints the car company's top

management - but Mr Bohn said he would soon relinquish this

Porsche has recently experienced a considerable pick-up in its sales, having upgraded its model range to regain its image of exclusivity. The company has said its earn-

ings trend improved in the finan-cial year ended July, 1969, after net profits had halved in 1987-68

to DM25m (\$14m). Turnover in 1988-89 was

per cent; profits will be announced early next year. Mr Bohn will join the Porsche

Mr Bohn will join the Porsche management board on January 1. Porsche, controlled by the Por-sche and Piëch families, has been the subject of vague takeover talk for the past two years. But Mr Bohn said yesterday that the family charcholders

stood firmly behind the company. "Its equity capital situation is very good, it has no debt, and it

Offer in UK likely to be over-subscribed

THE offer for sale of shares in the 19 water companies of England and Wales looked likely to be over-subscribed yesterday amid a last-minute rush to meet this morning's deadline for applications. The latest available Govern-ment figures showed applica-tions for about half the £1.2bm (\$1.9bm) retail offer had been received by Monday hunchtime. This was being taken as an entingiastic response in the light of argerience of previous blg pri-vatisation issues. In the past, most applications have been delivered in the final day or so before the close of the

for the biggest amounts are usu-ally handed in.

About 400,000 applications had arrived by midday on Monday. These were for an average of about £582 worth of shares, at the partly-paid price of 100p, rep-resenting a fully-paid value of

its mounting losses.

E1,400. Receiving centres around the country will be open early this morning to take last-minute hand deliveries. The Government's advisers are now hoping that at least a mil-lion applications will be made. This would be more than enough to trigger the clawback arrange-ments which make shares avail-able to the public at the expense of institutional investors. If these arrangements were fully put in place, the proportion

fully put in place, the proportion of the total offer available to the

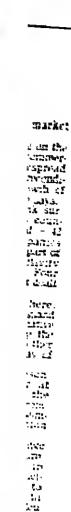
By Clare Pearson in London THE offer for sale of shares in

£1.400.

day or so before the close of the offer. This is also when cheques



Can of the US and Toyoseikan of Japan, on research into and pro-motion of the use of steel in pack-One reason for Mr Bohn's departure from Nixdorf was a disagreement with Mr Luft over whether the computer company should enter into financial partnerships with stronger compa-Mr Bohn favoured the taking of a minority stake by an outside partner, whereas Mr Luft was firmly against giving up any of Nixdorf's independence, despite cautious.



23

Nomura, the market leader. Tha newly-ap-pointed president of



Liquid stock: Michael Howard, environment minister, announcing the water share price

## has big cash reserves." DM2.53hn, an improvement of 2 nies.

key to beating the slick Nomura machine to business in increasingly diversified markets: And there is a lighter side-to his nature. For, as Stefan Wagstyl reports, he had enough humour to label Daiwa's Octo-ber selection of 12 recommended stocks, Doz-en'a dozen. Page 28

Dalwa is sure that greater flexibility is the

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### Chief price changes yesterday -

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## Keeping water flowing out from its source

Deborah Hargreaves on the Government's efforts to stop water shares sold abroad returning to the UK

end up with a more favourable

Ton-UK investors will be offered a good chunk of the UK water companies today and the indications are that they will be enthusiastic overseas, and most of them have seen healthy demand from inves-tors abroad. The Government usually does not sell more than 20 per cent of any privatisation into the foreign market, although 33 per cent of British Steel was sold overseas. buyers. But many could sell quickly, raising the question of whether their participation in UK privatisations is as important as The UK Government says it is. The Government sees partici-pation by international investors as important to ensure the suc-Some 18.5 per cent of the water shares have been allocated to the international market, with 52.6

as important to ensure the suc-cass of the water flotation, pro-viding insurance against a low take-np at home. However, it retains the option of clawing back shares from the US, Europe, Canada and Japan if - as now seems probable - the issue is over-subscribed domestically.

over-subscribed domestically. Overseas investors have been keen initial buyers of past priva-tisation issues, but many of these ahares have rapidly been returned to the UK - a process called flowback. If this happened in the water issue, it might raise criticism of the Government's £12m (\$19m) payment for interna-tional syndication. The degree of flowback is hard to quantify. However, British Gas has tried to follow its shares closely sher the flotation. It is almost three years since British Gas was privatised. Some 2.5 per cent of its shares are held in North America as American

hand than those in the UK, since their complete packages of 10 companies will be returned while UK investors will have to surren-der their holdings in the most popular companies. The largest water companies are expected to be most popular with both UK and overseas institutions - and these will work hardest to retain foreign inves-tors. Shares in smaller companies North America as American with fewer plans for diversifica-tion could be swiftly returned. depositary receipts, from an ini-tial allocation of 6.5 per cent.

The water issue is particularly complex because 10 companies are being sold overseas in packages of 1,000 shares. Tha share packages placed

A n aggregate yield of 8.55 per cent for the 10 water companies is attractive by international standards, par-ticularly as the stock issue is on overseas can be broken up after the flotation. Many water ana-lysts believe the bundles could a partially-paid basis which could mean an initial yield closer to 20 per cent. For Japanese investors, water beats the traditionally low yields of equities on the Tokyo Stock start trading at a discount to the net asset value of the individual companies, encouraging inves-tors to break up their packages. The Government will try to Erchange - and even the 5.5 per cent gain on Japanese govern-ment bonds. However, investors persuade foreign investors not to unbundle their shares by provid-ing a facility for trading in packface possible currency moveages on SEAQ, the Stock Exchange automated quotations service, at least until July 1991, ments against them. make water attractive are paying institutional investors looking at the cash injection and debt write-off in the industry as a when the final instalments are due to be paid on the shares. Also, many brokerage houses marketing water shares abroad

direct subaidy of the issue. With sterling weak, water abares look even more reasonable to US and European investors.

To encourage foreign investors to hold UK shares, enough of them must be sold abroad to make a local market in them, says Mr Howard Hyman, director of ministic astronom at Peters of privatisation services at Price Waterhouse, the accountancy firm.

n Japan, many institutions are expected to send their Allocations of water shares back to their London branches, which will be better able to dif-ferentiate between the water per cent going to Japan. The rest are split between Europe - 26.2 per cent; Canada - 11.9 per cent; per cent; Canada - 11.9 per cent; and the US - 9.7 per cent. The Government has reserved the right to take back a certain number of shares from institu-tional and foreign investors if deinged with retail demand from the UK. However, if this happens, international institutions could end up with a more foremable companies and unhundle the share packages. The flotation will be made as a

public offering in Japan without a listing, as part of a change in Ministry of Finance regulations initiated for the water issue. The lack of a listing on the Tokyo exchange has made the water issue easier and cheaper to place in Japan, according to Daiwa Securities, lead underwriter.

Overseas investors have gleaned little of the cootroversy that has surrounded water privatisation in the UK this year. To the international investor, particularly in Japan, the issue is being

marketed as a straightforward high yield stock. Mr Jack Barbanel, who heads First Global Asset Management in Princeton, New Jersey, is keen to buy UK water shares, even though he cut his exposure to UK equities since Chancellor Nigel Lawson's resignation over six weeks ago. "The benefits of privatisations are very strong to initial

investors," he says. Public ownership of the water industry is well developed in the US and investment demand is strong from institutions, which realise how cheap UK water shares are compared with those in their own utilities.

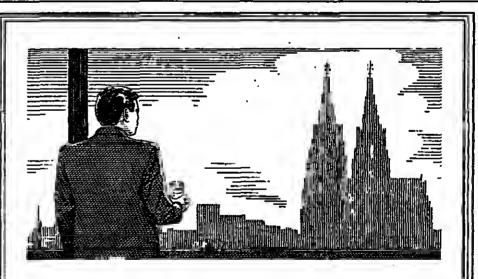
In France, where the offer is being made to some 300 institu-tions as a private placement, the offer is going well, partly

The Government's efforts to because investors there expect their water companies to buy into the UK once the shares go on sale in the secondary market.

At the same stage in the offer At the same stage in the offer for British Gas in 1986, applica-tions had come in for just a third of the shares. This offer was eventually four times subscribed. The strong response comes despite Government concerns that the £5.34bn Rotation, one of the biggest in its privatisation programme, would prove unpo-pular with the UK public.

public would rise from about 23 to about 46 per cent. The basis on which shares will

the basis on which shares will be settled at the weekend, when all the applications have been ana-lysed by J. Henry Schroder Wagg, the Government's finan-cial adviser on the offer. But it seems unlikely that any applica-tions will be balloted out.



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## INTERNATIONAL COMPANIES AND FINANCE

**British Land suspension stirs speculation** 

## By Stefan Wagstyl in Tokyo

THE TOKYO Stock Exchange has found no evidence of insider dealing behind a sudden surge in share prices ahead of the snouncement in August of the planned mega-merger between Mitsul Bank

and Taiyo Kobe Bank. The stock exchange yesterday said the investigation was complete and the results had been sent to the Ministry of Finance, which would decide what to do next. The stock exchange said it had done its best in investigating the allega-

tions. The failure to find evidence

BRITISH LAND, the fifth

SOURCE PERRIER, the French

bottled water group, plans to file a lawsuit against Pepsico

of the US for terminating its

franchise contract with the

French group, Reuter reports.

rier managing director, said: "We have notified Pepsico that

we are seeking financial com-pensation for illegal termina-

tion of contract because Pep-

sico has waged a denigration campaign detrimental to Per-

Pepsico cited poor sales as

the reason for terminating its franchise with Perrier.

rier's image."

Mr Frederick Zimmer, Per-

for the company."

By Paul Cheeseright, Property Correspondent

in the last trading day before the merger was announced. The stock exchange started an could expose the Japanese authorities to renewed foreign criticism of trading practices in the Tokyo market.

Investigation immediately after investigation immediately after the merger was made public. Brokers told investigators that many orders for Taiyo Kobe shares were handled by Shinei Ishino Securities, affili-ated to the bank. Ishino has Foreign pressure was largely responsible for pushing Japan towards passing a new law in April that ontlawed insider dealing. It specified that com-pany employees and others who might know in advance of said these orders were stimmlated by a routine recommen-dation of Taiyo Kobe stock. A senior Ministry of Finance official said insider trading was corporate movee including mergers would be guilty of insider trading if they took advantage of their information not well understood in Japan. The shares of both Talyo Kobe and Mitsui rose sharply Even though the law was in place it would take time before

it would be effective.

His comment is borne out by the fact that newspapers fre-quently referred to the Recruit scandal as an affair involving insider dealing - even though it actually concerned the sale of shares on favourable terms of an unquoted company. No insider dealing - indeed no stock market dealing of any kind - was involved. Several other stock exchange

investigations into suspicious price movements, carried out after the new law was passed, have also produced no evi-dence of insider dealing.

## Bank merger inside deals ruled out Sony details Italian journalists strike European for curb on Berlusconi expansion By John Wyles in Rome

## programme By Alan Cane

FEARS that Mr Silvio Berluscom may soon add con-trol of the Mondadori publish-ing group to his dominant posi-tion in Italian commercial SONY of Japan yesterday announced plans to secure an average 5 per cent share of the television have sparked strike action by Mondadori journal-ists. Political demands for an European market for work-

stations within two years. In countries such as France and Italy where competition is weak and demand high it said anti-trust law to curb media concentrations were growing it believed it could take up to

concentrations were growing yesterday. La Republica, Italy's best-seiling national daily failed to appear yesterday because of action by journalists still loyal to their founding editor. Mr Eugenio Scalfari, although he was instrumental in selling the newspaper to Mondadori last June. 10 per cent of the market. Workstations are highworkstations are high-performance personal comput-ers used by scientists and engi-neers for tasks such as com-puter-aided dranghting and complex calculations. The market leaders are Hewlett-Packard and Sun Microsys-

June.

ising protest stoppages throughout Mondadori, Italy's largest publishing group. Mr Scalfari, who is now a member of the Mondadori board, told his staff on Monday tems of the US. Workstations are one of the fastest growing areas of the world computer marketplace. In the UK alone, the total market is expected to grow from £400m in 1996 to £600m that a new management regime would have to sack

(\$938m) in 1991. Mr Masato Nakamura, Sony'e European general man-ager for the computer indus-try, said the company believed it was an area where Sony him, because he would not resign. The possibility has aroused considerable glee in that wide swath of the Italian political could become one of the lead

ing players. The company also launched two workstations in its News family based on the fashionable Unix operating soft-

baron.

Toshiha in portable computers and Epson in printers, Japa-nese companies have not been

Mr Berlusconi owns 25 per cent of the equity, the maxi-mum single stake allowed The company intended to strengthen its network of disindustry law, while Chargeurs holds another 6.9 per cent. Mr Berlusconi had tried last October to transfer to Char-geurs a pivotal 16.8 per cent tributors and niche market

pany believed that, for the moment, selling hardware alone would prove more profit-able than attempting to sell systems solutions.

establishment which has been yesterday preparing for a meet-lashed by Mr Scalfari'e pen ing tomorrow of the Mondadori since he founded La Repub. board, which is guaranteed to

yesterday preparing for a meet-ing tomorrow of the Mondadori board, which is guaranteed to go smoothly following the res-ignation last weekend of the Formenton family representa-tives. Comprised entirely of 10 since he founded La Reput-blica in 1976. Only the Communist Party and left-wing Christian Demo-crats (DC) appear serious about organising an anti-trust defence against Mr Berluscoul, since without Mr Scalfari they would be left without, any-real friends in the national press. by Benedetti representatives and supporters, the board will call a special shareholders meeting to decide on a capital increa

Mr De Benedetti is confident that this exercise will yield him full control of Mondadori Italy does already have a law against concentration of newshim full control of attended the because of the structure of the company's capital, which is nearly equally divided between ordinary and privileged shares. The Amel holding company, paper ownership, stating that one proprietor may uot account for more than 20 per. account for more than 20 per cent of circulation. This has not been applied in recent years against Flat's control of both La Stampa and Corriere Della Sera, though. Nor would it affect Mr Ber-lusconi, whose only newspaper is Il Giornale, which has a rela-tively low circulation. The BC now controlled by the Form ton-Berlusconi axis, has 50.3 per cent of the ordinary shares, but, as far as is known, none of

the privileged. Mr De Benedetti has 17.1 per Is il Giornate, which has a rela-tively low circulation. The DC-leadership in the lower parlia-mentary house decided yester-day to devise anti-trust clauses: cent of the ordinary and 71 per cent of the privileged. If both sides fully underwrite their inentary nouse decided yesters, sides fully underwind inelf iay to devise anti-trust clauses or the media for insertion in a general anti-trust bill which is, till in committee. Mr Carlo De Benedetti, was for the media for insertion in a general anti-trust bill which is still in committee.

## **Control of La Cinq contested**

By William Dawkins MR Jérôme Seydour, chairman of Chargeurs, the French trans-port group, last night launched an appeal against a court deci-sion awarding control of La Cinq, the loss-making private television channel, to Mr Rob-

of shares that would have given his camp effective domi-

under French broadcasting

stake, owned by the Mutuelles

Agricoles insurance company, which was prepared to sell to

nance over La Cinq.

Journalists were also organ-

his camp, thus giving the lfal-ian businessman and his sup-porters 48.7 per cent control. However, all of La Cing's shareholders should be allowed the right to offer for Mutuelles Agricoles' shares, ruled Mr Philippe Granjean, chairman of the court. This implied no judgment on the relative man-agement merits of the opposing ert Hersant, the French media The Paris Commercial Court had earlier ruled that Mr Silvio

eamps; he said. Until Chargeurs' last-minute announcement, this seemed to Berlusconi, the Italian 'commercial television magnate, had acted illicitly in trying pri-vately to get control of a block

another 3.67 per cent stake, which it also wants to sell. La Cinq'e popularity has grown recently, and it now accounts for 15 per cent of a market served by seven televi-sion stations. However, it has semilarit backets official limit have brought to an end one of the most colourful battles in the volatile French television industry. Mr Berlusconi wanted con-trol because he objected to the management style of Mr Her-

regulariy broken official limits on advertising times and the broadcasting of non-European sant, who is also proprietor of Le Figuro, the right-wing newsprogrammes such as US thrillera paper. The Italian held him respon-

• Compagnie Financière de Suez, the French holding company, said Japan's Chiyoda Mutual Life Insurance had sible for larger-than-expected losses of FFr2.Zhn (\$362m) since La Cinq started broad-casting in early 1987. Mr Hersent, who owns 25 per bought an 0.84 per cent stake in Suez's capital in a block trade, Renter reports.

cent, has the backing of Mr

Jean-Marc Vernes, the leading

French banker, with 10.8 per cent, making him the most

powerful figure as long as the court decision against Mr Ber-lusconi stands.

Echos, owned by UK group Pearson - to which the Finan-cial Times belongs - holds

The financial newspaper Les

that Mr John Ritblat, the Brit-ish Land chairman, would sell the property to a foreign buyer. But the Stock Exchange is reluctant to suspend share largest UK property group, will unveil today a scheme which it eays "will maximise share-holder value" and may involve some capital restructuring. Dealings in Britisb Land dealings and such suspensions are now rare. It seems unlikely that trading in British Land shares would bave been stopped for a single property sale, even though that property represents a hefty chunk of shares were suspended yester-day morning after they had risen 14p to 359p, pending an announcement of proposals which "do not involve an offer British Land's £1.45bn portfo-Speculation in the City quickly centred on the possibil-ity that British Land would be ho. If this is the case, British Land'e proposals "to maximise shareholder value" probably involve either the sale of Planselling Plantation House, its most famous and obviously

to trade.

tation House or other proper-ties as part of a wider scheme tradable asset, probably for about £350m. Plantation House and adjaor a restructuring of the group's capital. In either event the underly-ing motive would probably be cent buildings owned by British Land provide more than 500,000 sq ft of office space in to raise the value of British Land issued securities to a level around that of the the City of London. There has been chatter for some years

group's not asset value. British Land's last published net asset value was 531p a share and it is reasonable to assume that this figure would rise during its financial year, to next March, to between 580p and 590p. Recently, though, British Land shares have been trading, in common with those of other large property invest-ment groups, at a discount of 40 per cent to their net asset value One way of increasing Brit-

ish Land's value to its share-holders would be to sell British Land properties into a fund, possibly financed by leading oversees institutional investors from the US and Japan, in which British Land would have an equity stake and a manage-

Akzo sells 85% stake in unit to Agiv Perrier to take Pepsico to court

## By Laura Raun in Amsterdam

AKZO, the Dutch chemicals and fibres group, is selling a majority of Barmag, its machinery manufacturing subing the majority stake with effect from January 1 1990, while the remaining 15 per sidiary, to a group made up of Agiv, the Frankfurt-based industrial company, and unicent will remain in Akro's hands. Barmag, which specialises in

barmag, which specialises in textile and plastics machinery, hydraulics and high-perfor-mance automotive products, is based in Remscheld, West Ger-many. It posted sales of DM720m in 1988 and employed 4 100 nemple dentified investors. Alzo refused to disclose the sale price of the unit, which has long been mooted as a disposal candidate, but securities analysis estimate that the 85 per cent stake in Barmag 4,100 people. Long targeted for disposal, it, is going for somewhere between Fi 300m (\$149.4m) and Fi 500m (\$249m).

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The second s

cialty chemicals, specialty coatings, pharmaceuticals and advanced fibres. The Agiv consortium is buy-

Agiv, with sales of DM5.47bn and 28,000 employees in 1988, already holds majority inter-ests in machinery factories of Carl Schenck in Darmstadt and

Andritz in Graz, Austria. Barmag has long been part of the Akco group, which is the result of an amalgamation of Dutch and German chemicals and fibres companies.

The agreement between Akno and AGIV is subject to approval by the authorities.

## £807.5m. prompting the suspen-sion of the shares.

then and yesterday, British Land'e market capitalisation increased from £665.8m to ment role. This would release cash for investment during a period

when the downturn in the mar-ket suggests there might be forced sales. At the same time, it would give British Land a stake in future lifts in the

value of the properties. But British Land might also but Brinsh Land might also have been contemplating a degree of unbundling, by hiv-ing off properties or groups of properties. A new cenital struc-ture could be created with Brit-ish Land in the middle, holding the base in a print of smaller

stakes in a variety of smaller companies. The stock market has sus pected that something is in the offing. Since Monday of last week, when British Land shares closed at 296p, the price has risen sharply. Between ware

The more powerful machine is based on a special micro-processor chip developed by the US company Mips, which gives a fourfold increase in

power over Sony's earlier hines Despite the anccess of

able to repeat their domina-tion of electronics markets, through video recorders and television, in small computers. Already, Mr Nakamura said,

Sony was unable to compete outside Japan with low-end machines manufactured in Taiwan and Hong Kong.

The Speaker of the Board of the Deutsche Bank AG

## **Dr. Alfred Herrhausen**

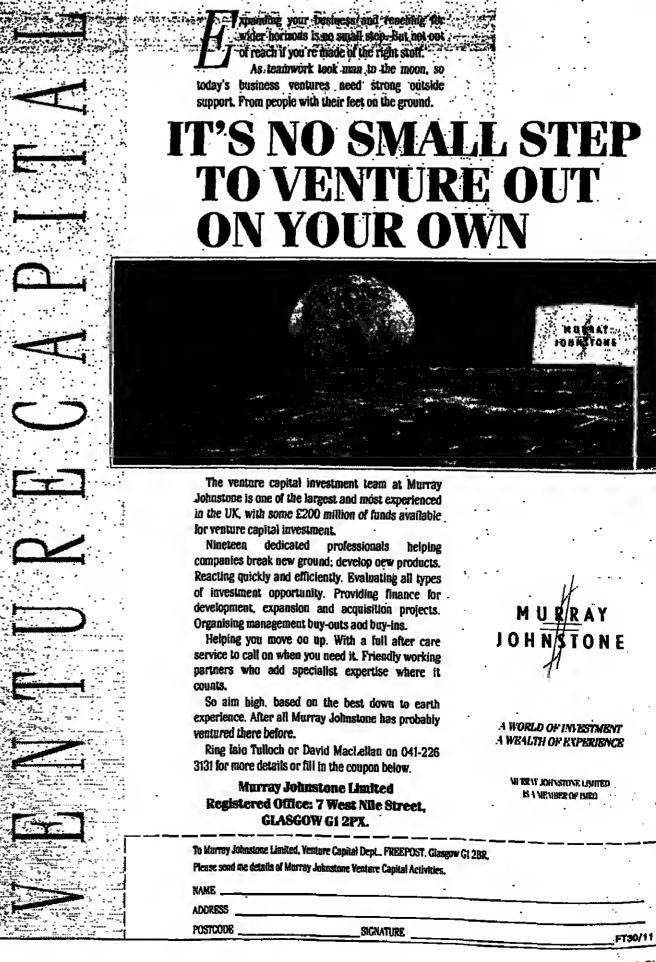
has been killed in a terrorist attack

Dr. Alfred Herrhausen's death represents the loss of a figure who has played a decisive role in guiding and shaping the economy of the Federal Republic of Germany.

The City of Frankfurt, where he worked for many years and to which he felt particularly close, mourns a man who was a far sighted and committed liberal thinker and manager.

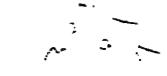
Frankfurt am Main will always honour the memory of Dr. Alfred Herrhausen.

The City Parliament Hans Busch Speaker of the City Parliament The City Government Dr. Volker Hauff Lord Mayor





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FINANCIAL TIMES WEDNESDAY DECEMBER 6 1989 .

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# THE BANKS WE ADVISE HAVE CERTAINLY PUT US IN OUR PLACE.

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## **Salomon Brothers**

## **Deere reports big** increase in US farm sector buying

### By James Buchan in New York

DEERE, the leading US maker of farm machinery, yesterday America in the fourth quarter. reported sharp increases in sales and net income for its sales and het income for its fourth quarter to October because of good demand from farmers in the Mid-West. But profits were held back by a factory strike and were a little less than Wall Street had

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hoped.

Deere, based in Moline, Illinois, said earnings in its fourth quarter to October rose 28 per cent from the 1968 fourth quar-ter to \$103.2m or \$1.37 a share. Sales of farm and industrial equipment to dealers rose 17 per cent to \$1.74bn.

The strong fourth-quarter performance helped lift earn-ings to \$380.2m or \$5.06 a share, up 21 per cent from 1988 as a whole. Sales of equipment were np 16 per cent at \$6.23bn.

In the fourth quarter, which spanned the main harvesting season, profits from equipment sales rose 27 per cent to \$66.3m, while earnings from providing credit, insurance and health care went np 42 per cent to \$36.6m. Sales of equipment

## Intel and NEC settle software dispute

### By Louise Kehoe in San Francisco

was protected by copyright. The dispute also came to sym-ONE of the most bitter and prolonged legal disputes between US and Japanese chip makers has been resolved in an makers has been resolved in an out of court settlement. Intel Corporation of the US and NEC of Japan have agreed to resolve all outstanding issues in their microprocessor copyright and unfair trade dispute, which been free years and

Intel bad charged that NEC was infringing its copyrights by cloning the "microcode," or internal software instructions thet manage the functions of its 8086 and 8088 microprocessors. The chips are widely used

in personal computers. The case set legal precedents right by establishing that microcode, although an inte-gral part of a microprocessor,

bolise a much broader conflict between US and Japanese chip makers involving allegations of "unfair trade" and alleged Jap-anese copying of US technol-

INTERNATIONAL COMPANIES AND FINANCE

In a terse joint statement. In a terse joint statement, the companies said yesterday that details of the settlement will not be disclosed. "All remaining issues have been disposed of, the parties have stipulated that the judge's deci-sion will become a final judg-ment," they said. An NEC charge that Intel had engaged in unfair competi-tion by casting aspersions on its competitor, suggesting that

its competitor, suggesting that NEC microprocessors might become the subject of a copy-right infringement legal dis-

In February, Intel suffered a setback in the legal battle when a judge ruled that although its microcode could be the subject of a copyright, the company had forfeited its rights by failing to affix copy-right labels to thousands of

microprocessor chips. The judge also ruled that NEC's "reverse engineered" version of the microcode did not infringe intel's copyrights. Intel had vigorously disputed interpretations of the ruling that characterised it as a defeat. Nonetheless, legal experts said the ruling meant competitors could legally "clone" microcode if they could

mid-day in New York.

prove they had not copied the original. Intel said that

pute, was to have been tried next month. In February, Intel suffered a setback in the legal battle costly litigation. The case cantres on a "10-year-old product that represents less than 1 per cent of our [annual] revenues," it added. Microprocessors are one of

the few sectors of the semiconductor market in which US companies maintain a significant lead over Japanese com-petitors. Intel is the world leader in the microprocessor

market. The main question left unresolved by the settlement is whether NEC and other comwhether the and other com-petitors are now free to attempt to "clone" Intel's latest microprocessor products, which represent nearly 20 per cent of its revenues.

## Moody's markdown adds to pressure on Bond empire

## By Bruce Jacques in Sydney

PRESSURE continued yesterday on the troubled empire of Perth businessman. empire of Perth businessman. Mr Alan Bond. The day started badly when US-based Moody's Investors Services lowered its rating on the main Bond beer subsidiary. Moody's downgraded \$510m worth of Bond Brewing Hold-ings' subordinated debt to the Ca category, from Cas. The

ings' subordinated debt to the Ca category, from Ca. The Moody's statement said the downgrading was based on non-payment of a Decembar 1 interest payment. "Moody's is continuing its monitoring of the ratings of Bond Brewing Holdings' sub-sidiary, Bond Brewing Western Anstralia," the statement said. It was the second downgrad-

Anstrana," the scanment said. It was the second downgrad-ing of Bond's beer subsidiaries in a fortnight, Moody's lowered the ratings of both Bond Brew-ing Holdings and Bond Brew-ing Western Australia to Caa on November 22.

The latest move comes just three days before the next deadline for Bond Corporation descrime for Hond Corporation to formally begin the long-de-layed sale of its brewery operations to Lion Nathan, the New Zealand brewer. The brewery deal is due to begin by Bond launching a CALCO (21 S) is shown the language

\$A1.60 (\$1.25) a share takeover bid for outstanding shares in its offshoot, Bell Resources. But Australian stock markets signalled they believed there was almost no chance of this going aheed by marking Bell Resources shares down a further 3 cents to 47 cents. The

shares had earlier equalied their all-time low at 43 cents. Negotiations are continuing between Bond and Lion Nathan on changes which may allow the brewery deal to proceed. But matters may have

been complicated by the move for board control of Bell by its 19.9 per cent shareholder, the 19.9 per cent sourcedaer, the Adsteam group, run by high-profile Australian investor, Mr John Spalvins. Bond Corporation shares gained 1 cent to 21 cents yes-terday, while Bond Media HIER.

shares eased 1 cent to 15 cents, still 5 cents above the implied value in the proposed hid for the company from Mr Kerry Packer.

Shares in FAI Insurances, the listed company with the the listed company with the biggest Bond exposure, recov-ered 25 cents to \$A2.40, and the chairman, Mr Rodney Adler, said he was "perfectly happy with the situation." FAI has loans of almost \$A528m to loans of almost \$A528m to Bond companies, but Mr Adler believes security is adequate. • Hong Kong-listed Bond Cor-poration International (BCIL) said it could realise its full asset value in the case of a compulsory sell-off resulting from financial problems faced by its Australian parent, Bond Corporation Holdings, Reuter reports.

reports. BCIL said in its 1969 annual report that it "would be able to dispose of its investments in an orderly manner and to ulti-mately realise their aggregate carrying values."

Carrying vames." The restructuring of Bond Corporation, which holds 66 per cent of BCIL, could affect BCIL's investment policies and development plans for a proj-

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ect in Italy, it said. BCIL bought a 50 per cent stake in a site on the outskirts of metropolitan Rome on March 31 this year for about \$120m and plans to develop a wholesale distribution complex, office and retail shopping centre there.

## Australian regulators veto meeting of Qintex

### By Bruce Jacques in Sydney

THE National Companies and Securities Commission (NCSC), Australia's corporate regulator, has vetoed plans by Quinter, the failed media and resorts group, to have fees paid to management approved by a shareholders general meeting. Mr Ray Schoer, the NCSC's

couring the

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Mr Schoer indicated yester-day that the placing of Qintex Australia and several of its Australia and several of its subsidiaries in receivership had put the proposed meeting in a new light. "The commis-sion is reinforced in this view by the possibility that there will be a deficiency of assets

Ar hay schoer, the MCSCS will be a hericancy of assess executive director, said yester over liabilities in Gintex Aus-day such a meeting would bot trains, he said. longer be appropriate. This • Nippon Shingan of Japan 14 Feverees: an earlier Statunation taking legal section to recover about A\$85m it loa meeting from Mr Christopher ter. AP-DJ reports. Nippon Shinpan has filed e, the Qintex chatrms suit in the Queensland Supreme Court seeking repay-The management fees involve up to \$A42m (\$83m) ment of the loan and h of around A\$1.74m from the company and its chairman. Nippon Shinpan and Mitsui & Co, of Japan, own 49 per cent of Qintex's Mirage Resorts.

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America in the fourth quarter, For 1990, Deere plans to increase its production ton-nage by 5 per cent, with the biggest increases in lawn and grounde care equipment, which were affected by a four-wack strike in the fourth quart week strike in the fourth quar-The company expects retail sales of its farm and industrial equipment - mostly for the construction industry - to rise in North America in the cur-

rent business year. Mr Robert Hanson and Deere's chairman said: "The Mellon Bank to buy 54 US branches from Meritor recovery in volume in recent years has been very important to our improved results, and this favourable trend is expec-ted to continue in 1990." By Karen Zagor in New York

He added that new product start-up costs were largely behind the company.

Under new accounting rules, Deere is consolidating its financial services operations. This did not affect earnings, but means that reported reve-Mellon Bank, said the deal would be financed by issuing about \$200m in Mel-lon common and preferred stock and nues in the fourth quarter and 1989 as a whole were \$2bn and

MELLON Bank, the big US bank which is about \$100m of subordinate debt. The expected to post profile this year for the first time since 1986, yesterday said it. would acquire 54 branch offices from a unit of Meritor Savings Bank for about \$335m, but not less than \$309m. Mr Frank Cahoust, chairman and chief executive of the recently restructured Mellon Each actd the deal monit he Meritor branch offices have deposits of about \$5.2bn.

about \$5.200. These, Mellon said, would increase its share in the five-county Philadelphia deposit market, the fourth biggest metro-politan area in the US, to 14 per cent from about 5 per cent. The Pittsburgh-based bank added that it would pay a premium of about 6.5 per cent for the deposits. Mr Cahouet said he did not expect any dilu-

tion of earnings to result from the trans-action in the first three years "on an as-reported earnings basis". Mellon will receive about \$4.9bn in Mer-itor assets as compensation for liabilities assumed, including \$2.7bn of US govern-ment agency mortgage-backed securities and \$1.5bn of family mortgage loans. Shares in Mellon had slipped \$7 to \$29 at midden in Nort

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paid to companies associated with Mr Skase and some fellow directors, some of which reflected reimbursement of expenses and payment for . other services.

## **Royal Bank of Canada** raises loan provisions By Robert Gibbens in Montreal

THE Royal Bank of Canada. Canada's largest chartered bank, saw profits drop for the year following a big increase in provisions against Third World loan losses.

icen losses. The bank posted a net profit of C\$529m (\$457m), or \$3.25 a-share for the year ended Octo-ber 31, down 26 per cant from C\$712m, or \$4.83, in fiscal 1988. The results reflect a \$1.1bn addition to Third World Ioan loss reserves, against \$360m a

a share, up 31 per cent from

Return on assets would have

been 0.99 per cent, against 0.79 per cent and return on equity

fiscal 1988.

the investment banking subsid-tary also did better. The quarterly dividend is ing increased from 55 ceal year earlier. Excluding the special provi-sion, fully-diluted earnings would have been equal to \$7.13 to 58 cents with the Februar, 23 payment, and the common shares will be split iwo-for-one

effective February 9 next. The bank says it also plans to raise new permanent capital by issuing more common and preferred stock later in fiscal

22.2 per cent, against 19.5 per cent. The fourth quarter showed a loss of \$195m or \$1.54

after the special provision, against net profits of \$221m or

\$1.49 a year earlier. Domestic business was

strong and loans to the North American resource sector improved in performance

## Provinsbanken A/S U.S.\$60,000,000

Floating Rate Capital Notes 2000 For the six month period

6th December, 1989 to 6th June, 1990

coordance with the provisions of the Notes, notice is hereby given-he case of interest has been fixed at 814 per cent. per annum, and that the interest payable on the relevant interest payment date, 6th June, 1990, against Coupon No. 9 will be U.S.\$211.70. that the rate of interest h

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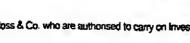
## U.S. \$500,000,000 Goldman, Sachs & Co.

Floating Rate Notes due December 1990

Notice is hereby given by Goldmen Sachs International Limited as Notce is nereoy given by solomen Sachs International Limited as Calculation Agent for the Floating Rate Notes due December 1990 of Goldman, Sachs & Co. that the fifth Interest Payment Date (as defined in such Notes) shall be March 5, 1990 and the Rate of Interest for the fifth Interest Period (each as defined in such Notes) shall be 8%%. This results in an Interest payment of U.S. \$2,171.88 for each U.S. \$100.000 uninskal atteaut of Motes. \$2,171.88 for each U.S. \$100,000 principal amount of Notes.

December 6, 1989





FINANCIAL TIMES WEDDIESDAY DECEMBER 6 1989 and the second time is an arrange of the second

## INTERNATIONAL COMPANIES AND FINANCE

## Tranquilidade sell-off nets record

By Patrick Blum in Lisbon

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THE PART-privatisation on Monday of Companhia de Segu-ros Tranquilidade, a leading Portuguese state-owned insurance company, raised record revenues for the Government with demand for shares exceeding supply by more than eight times.

times. Share prices rocketted under the impact of demand led by the Espirito Santo group representing the interests of the Espirito Santo family - Tran-quilidade's owners before the company was nationalised dur-ing Portugal's 1975 revolution. The family which is still in dispute with the Government over compensation, had made clear its intention of recapturing control of its former company. Initial estimates suggest that it is well on the way to achieving that objective. According to analysis, the

According to analysts, me family, group was able to secure, directly and indirectly through allied Portuguese com-panies, about 60 per cent of the 49 per cent shareholding sold

a trade a serie gradiente

prices for company employees and small local investors. The price of shares for leading

Miguel Cadilhe: 'Most successful sell-off yet'

by the Government. This gives is very good news all round. It is good for the budget, it is good for Espirito Santo and it is good for the market," one analyst said.

sation

prices up to near Esc20,000 (\$128.8) per share, almost five times the initial Esc4,400 price would put pressure on the Gov-ernment to accelerate its privatisation programme. "The Govper share allocated to the comernment must do this to give pany's employees. Shares were sold in separate more choice to investors and to prevent prices of single issues rising so high." The amount raised for just tranches with preferential

under half of the company exceeded the Esc24bn valuation for the whole company

At the end of a hectic day of trading, the Government had raised Esc25.8m through the sale. A jubilant Mr Mignel Cadcarried out in late 1988. The difference is thought to have been caused partly because of the strong interest of the Espirito Santo group, partly as a result of an under-valuation of the company, and ilbe, the Finance Minister, said it was "the most successful yet of all the Government's privatipartly because the valuation failed to take fully into account Analysts converted with the

the company's real estate assets whose valus has soared along with local property general mood of emphoria. "It shows how much money there is available [for investment]. It prices over the past two years. International investors including two leading French insurance companies are thought to have secured only a small number of shares despite

Another analyst suggested that the success of the flotation their strong interest in Tran-quilidade.





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ALL BALTICS BOOKD BADE THE APPLICATION FORM ADDITIONAL POWERSTICS HAT THE RECEIPTION OF THE DECISION OF THE MANAGEM. BOOKS HAT HE THE RETURN THIS WITHOUT DECISION OF TAX

De Benedetti cousins share stage M <sup>T</sup> Carlo De Benedetti is accustomed to the financial limelight. The dynamic entrepreneur's sudden swoops on Italian and foreign companies make page one headlines, writes Daniel Liefgreen of Reuter. But his little-known consin,

Camillo, is creeping out of Carlo's shadow. Camillo stole some of Carlo's

thunder over the weakend when he bought a share in con-trol of La Fondiaria, the large insurer, for L3,600bn (\$2.74bh) holding. "1 don't think anyone

thought Gamillo De Benedetti would come away with Fondi-aria," said Mr. Enrico Ponzone, Italian market analyst at London's Kleinwort Benson. Rumours swirled for weeks

that Fondiaria was up for sale. Credit Bank of Japan, which But there was speculation that Assicurazioni Generall, Taily's capa. My Camillo De Jargest insuner, would buy Fon-diaria. Gn Saturday, Ferruzzi Finandiaria. On Saturday, Ferruzzi Finan-

Ga Saturday, Ferruzzi Finant ziaria announced it agreed to sell its 51 per cent stake in the aria and Ferruzzi Finanziaria

insurer - the country's third largest - to Gaic, Mr Camillo De Benedetti's investment concern. In effect, a minnow is swal-

from Ferruzzi Finanziaria, Mr Raul Gardini's agribusiness

elongs in considering the

lowing a sea bass. Gaic ranks 99th in terms of capitalisation on the Milan bourse at L384bm, while Fondi-aria ranks 10th. Gaic, involved

in a range of merchant bank-ing activities, reported net profit of L&ur for the year ending June 30 1989. "T am not sure how Gaic is going to finance this," said Mr

Ponzone, echoing the view of several brokers and analysts. Gaic has not given details of funding for the acquisition. It will receive L900bn from Ferruzzi; which is buying joint

control of the company, as part of the Fondiaria agreement, There is also speculation in the market that the Long-Term

stake in Gaic. In turn, Camillo took an interest in a Carlo De was suspended on Monday ahead of meetings today with Consob, the stock market regu-Benedetti unit. Thus far, the alliance

latory commission, which is seeking additional details about the transaction. between the two men remains at the shareholding level and Since Mr Camillo De Benedetti is also vice chairman of

Generali, some believe that the Fondiaria sale is part of a broader link-up with Generali eventually:

"I see a grander design in the works," said one Italian equity analyst, who asked not to be identified. "Fondiaria may just be parked in Gaic temporarily," he said.

M r Camillo De Bene-detti bought Gaic in 1983 and since then has forged several shareholding alliances with Mediobanca in Italy, and Lazard Freres in France, both merchant banks, and with Mr Eric Rothschild,

the investment banker. Mr Carlo and Mr Camillo De Benedetti made their first formal tie-up in 1987, when Com-pagnie Industriali Riunite, Mr Carlo De Benedetti's industrial holding, acquired a 15 per cent

they run two separate business groups Unlike his cousin, Camillo shies away from publicity and controversy. The Turin native

did not even attend the news conference last Saturday to announce the Fondiaria purchase.

He never gives interviews and is said to have adopted the discreet style of his friend Mr Enrico Cuccia, recognised as Italy's foremost dealmaker for decades at Mediobanca. He is

also a long-time friend of Mr Gardini, the chairman of Ferruzzi. Despite the Fondiaria move, Camillo, 56, has not knocked

Carlo off centre-stage. Carlo remains on the front page after a bitter battle broke out at the weekend with Mr Silvio Berlusconi for control of the Mondadori publishing

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# Automatic

## Manual

The Financial Times has always been the place to look for accurate financial statistics, That's taken as read.

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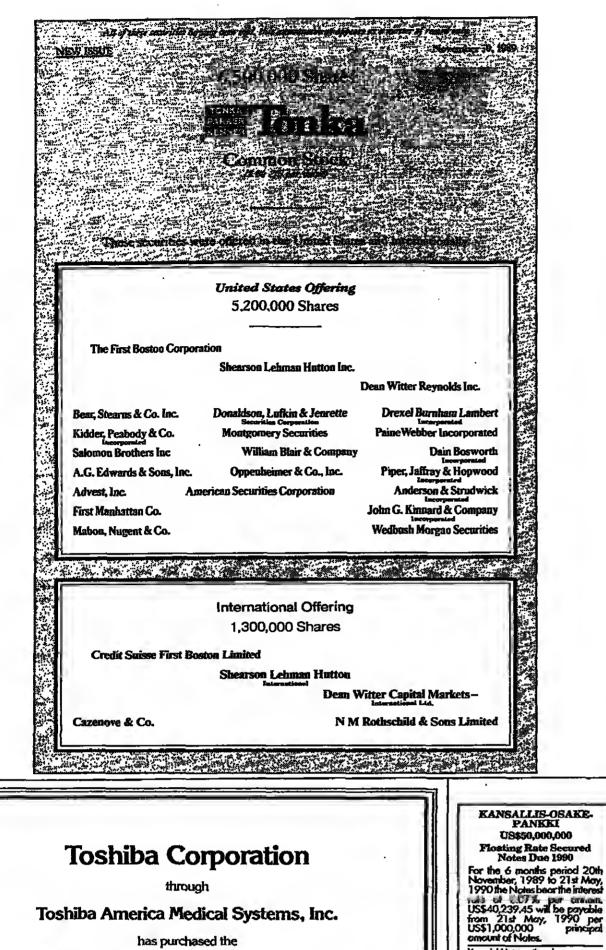
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Toshiba America Medical Systems, Inc.

has purchased the

**Magnetic Resonance Imaging Division** 

FINANCIAL TIMES WEDNESDAY DECEMBER 6 1989

## INTERNATIONAL CAPITAL MARKETS US extends **Positive issue from Boots** takes traders by surprise

### By Andrew Freeman

THE BELEAGUERED market for corporate borrowers took a positive step forward yesterday when Credit Suisse First Bos-tou brought a \$175m seven-year Eurobond for Boots, the UK specialist retail chain and pharmaceuticals group pharmaceuticals group. The issue, launched as a fixed-price reoffering, surprised INTERNATIONAL BONDS

some of the participants by performing very well, after a hesitant start. "We didn't think it would go quite as well as it did," said one syndicate manager. The bonds came with a put The bonds came with a put option at par to protect inves-tors from event risk. A CSFB official said the protection clauses were similar to those on the recent five-year issue for Reed Publishing. Priced at 101%, the bonds were reaffered to investors at less 11% implying a % point fee less 1%, implying a % point fee

for the underwriting banks. A lead group of CSFB, J.P. Mor-gan and Morgan Stanley, is understood to have taken roughly 85 per cent of the issue, and from last Thursday was working at pre-placing the bonds. bonds.

A relatively slow initial response from investors led to fears the deal may struggle, but this proved chimerical as the lannch spread of 100 basis the lannch spread of 100 basis points over US Treasuries found strong interest. Unlike the Reed deal, demand was mainly institutional due to the longer maturity of the bonds. CSFB broke the syndicate quickly after announcing the final pricing, and the bonds traded at 100.15 bid, implying a spread over Treasuries of around 98 basis points and a good profit for the underwrit-ers.

Proceeds were thought not

Three been swapped. Three Ecu deals, two of them reopenings of existing issues, emerged to meet what traders said was steady demand, par-

**NEW INTERNATIONAL BOND ISSUES** 

Barrower US DOLLARS CME Finance(h)∳ CME Capital(h)∳ Bodts Ca.(d)∳ Unton Benk of Finland(d)∲ Towa Regi Estate Dev.(e)∲∳ STC Corp.(f)§∳ 2/13 Nomura Int. 2/13 Nomura Int. 13/1.675 CSFB 13/3 LTCB Int. 23/112 Nomura Int. 23/112 CSFB 575 50 175 21 150 30 102 102 101 <sup>1</sup>2 101 <sup>1</sup>2 100 100 (h) 9 22 14 1999 1999 1997 1993 1993 1993 2004 CANADIAN DOLLARS 75 113, 101.95 1%/5 Hambros Bank Svenska Handelabanken(d) 1992 ECUs Warid Bank(d)∳ Oest. Kontrolibank(g)∳ Credit Foncier de France(i)∳ Deutsche Bank Cap. Mits Merrill Lynch Int. UBS Phillips & Drew 14/14 14/14 17/14 100 50 50 101 % 101 % 99.18 1995 1994 1996 812 812 8 D-MARKS 250 100 100 100 Nissho Corp. Dynic Corp. 15 (15) 1993 1993 2<sup>1</sup>4/1<sup>5</sup> Deutsche Bank -2<sup>1</sup>4/1<sup>4</sup> Deutsche Bank SWISS FRANCS Somar Corp.(a)\*\*\$ Mitani Corp.(b)\*\*\$ Kurabe Industrial Co.(c)\*\*\* 60 50 10 100 100 100 Zero B% 1995 1994 1994 134 122 1/8 Bank Lau Fuji Bank (Schweiz)

YER STRAIGHTS

## FT INTERNATIONAL BOND SERVICE

Listed are the latest International bonds for which there is an adequate secondary market, 2t, Closing prices on December 5 Change an Issued Bid Offer stay week Yield a0 997, 1007, 0 +078, 6,07 B0 987, 99-01, 0 +078, 6,07 30 961, 957, 0 +01, 5,97 30 961, 957, 0 +01, 5,97 50 961, 957, 0 0 6,25 50 951, 957, 0 +01, 5,79 50 951, 953, 0 +01, 5,79 20 1031, 2044, 0 5,96 30 5,96 10 944, 951, 0 +01, 5,90 10 944, 951, 0 +01, 5,90 10 944, 951, 0 +01, 5,90 10 944, 951, 0 +01, 5,90 10 944, 951, 0 +01, 5,90 10 944, 951, 0 +01, 5,90 10 944, 951, 0 +01, 5,90

Charatie an Issued Bid Grier day week Yield 140 1031-1033-0-14 0 8.38 175 993 1004 0 0 8.38 250 1034 1034 -014 0 8.48 250 1041041 0 401 8.48 100 1032 104 -014 0.4 8.48 100 1032 104 -014 0.4 8.41 150 1022 1023 0 8.41 150 1023 1034 0.4 8.41 150 1023 1034 0.4 8.41 150 1024 103 0 404 8.27 100 974 984 0 404 8.27 100 972 98 0 4014 8.27 140 1042 1043 0 8.42 150 1024 103 0 8.42 150 1024 103 0 403 8.43 150 1024 103 0 403 8.43 150 1024 103 0 404 8.43 150 1024 103 0 404 8.43 150 1024 103 0 8.42 150 1024 103 0 8.42 150 1024 103 0 8.42 150 1045 0 6 8.52 100 1044 103 0 8.52 100 1044 103 0 8.47 200 1055 10554 -054 0 8.48 US DOLLAR STRAIGHTS Change on 18.85 99 ma 104 93\_

ticularly from central banks. Merrill Lynch was the first in the market with an EcuSOm five-year fungible deal for Oes-terreichische Kontrollbank. The bonds ware quoted com-fortably inside fees at less 1.80 hid. UBS Phillips & Drew reopened an EcuSOm deal for Crédit Foncier with an EcuSOm tranche, and was quoting the paper at 97.55, well inside fees. The small underwriting group meant there was no real grey market in the bonds. Late in the day, Deutsche Bank Capital Markets bronght an EcuS00m five-year deal for the World Bank. An official said most business would be

said most business would be done today, but was quoting the paper at less full fees in early trading. Hambros Bank was the lead

Hambros Bank was the lead manager of its second Cana-dian dollar deal, a C\$75m two-year issue for Svenska Han-delsbank. The bonds offered a spread of 49 basis points over the equivalent government bonds, and were trading at less 1.10 bid, inside fees.

Change #

probe into Chicago pits fraud By Deborah Hargreaves THE US Government this week

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THE US Government this week extended its probe into wide-spread fraud at Chicago's futures exchanges when it began hearing evidence from more traders at the Chicago Mercantile Exchange (CME): The Federal Burean of Inves-tigation is understood to have issued subpoenas to traders in the exchange's bellwether Standard & Poor'o S00 lidex futures pit as well as to sev-eral traders in live hog futures. The additional sub-poenas follow recent indict-ments of two traders in the CME's Swiss franc futures pit on charges of defrauding cus-tomers. tomers.

The FBI undercover investi-gation into futures fraud resulted in the indictment of resulted in the indictment of 46 traders in Angust on varied. charges of trading abuse. With trials for the indicted traders due to start this month, the FBI is continuing to broaden the scope of its investigation. News of the fraud probe

teased out at the beginning of the year and was followed by a wave of some 300 subpoenas covering four futures pits in Chicago. Undercover agents had posed as traders in the Chicago Board of Trade's Treaeary bond futures and soya-bean futures as well as the CME's yen futures and Swiss franc fatures for two years, gathering evidence of alleged malpractice with hidden

microphones. The FBI is understood to be looking at trading in the CME's S&P 500 index futures during the 1987 stock market crash when trading was fast and furious. As the CME's market leader in the run-up to the crash, the S&P 500 index futures was on several occasions the target of customer complaints about poor orderfilling. Since the crash, vol-nme in the contract has dropped off from its peak by almost a third.

The FBI fraud probe has sparked much debate about tougher regulation in the futures industry, Congress is. set to pass a far-reaching mar-ket reform bill next year.

**Merrill plugs** high-quality stocks for 1990s By Rachel Johnson HIGH-QUALITY, dividend-

· 28

The undersigned acted as financial advisor Toshiba Corporation.		Desmart 81, 94	- Alber Nat. 104, 94 (3	By Rachel Johnson HIGH-QUALITY, dividend- paying stocks will be the buy of the the 1990s as interest rates come down and bonds mature, the head of Merrill Lynch consumer markets advised yesterday. Mr John Steffens urged indi-
Daiwa Securities Americ	(Incorporated In the State of Dataware) U.S. 5400,000,000 Floating Rate Subordinated Capital Notes Due 1997 Holdons of Notes of the above Issue are hereby notified that for the next interast Sub-period that for the next in		Credit Foncier 9 96 Eca	provided by equities." Merrill Lynch's recommen- dation, however, was followed by a renewed caution about the volatility of the equity market. It would remain a fact of life in the markets. In spite
FOR SALE AT AU Two 128,000 ] Bulk/Oil Car SS "JADE PHOENIK" - SS "GOLDEN F	2. Rate of Interest for Sub-period: 0 1/2% per annum. 8. Interest Annount payable for Sub-period: USEST7.78 per USSE0,000 nominal. 4. Accumulated Interest Annount payable: US \$377.78 per USSE0,000 nominal. 5. Next Interest Sub-period will be from 8th January, 1990 to 8th February, 1990. Agent Benk	Tayota Mir, Corp. W/W 49         1500 11052 1073 0 -05 1, 105 1           Victorian Rep 115 92	Hydro-Outlie: 11.59 (25	of legislative action and pro- gramme-trading curbs, Mr Steffens said. However, growing numbers of investors would realise they could avoid the pitfails of vola- tility by taking a long-term perspective to investing — 8. "get-rich-slowly approach." Investors could diversify their assets among various types of investments in a process of asset allocation. He predicted that "packaged products," such as mutual
<ul> <li>Built in 1978, both vessels are converted (1982) LNG carrier 931'6". Dead weight at designed draft (57'1") is 127,000LT.</li> <li>9 cargo holds. Powered by steam turbine, 2 water tube boilers. Vessels have been in deep lay-up from March/April 1990 Deactivation is in accordance with ABS and Salvage Association are currently under the care of B-P Shipcare, Ltd. Court auction will be held Jan. 26, 1990, at 10 A.M. in Vessels may be purchased individually or separately. U.S. citizer reserve the right to bid. For complete information, contact any New York (212) 850-3015 (John Coyne)</li> </ul>	Present configuration: 85 in Labuan, Malaysia. Certification and vessels Kots Kinabalu, Borneo. In bidders only. Creditors of the following: Administration Administration	E.1.8. 65 99	NOTES         Spread         Effet         Offrer         Caffer         Caffer <th>funds and unit investment trusts, would become increas- ingly popular. Merrill Lynch said it was a misconception to dismiss the individual investor as unim- portant. The bank had almost \$380hn in client accounts, up nearly 20 per cent in 1965 alone. "Individuals are in the man- kets, they are just currently not heavily in the stock mar- ket," he said.</th>	funds and unit investment trusts, would become increas- ingly popular. Merrill Lynch said it was a misconception to dismiss the individual investor as unim- portant. The bank had almost \$380hn in client accounts, up nearly 20 per cent in 1965 alone. "Individuals are in the man- kets, they are just currently not heavily in the stock mar- ket," he said.
U.S. \$100,000,000	U.S. \$125,000,000	SWISS FRANC         Change as           STRAIGHTS         Juned         Md         Offer day weak         Vield           African Dev. Bk. 5 %         100         900         91         0 -01         6.82           African Dev. Bk. 5 %         100         765         8614         -014         6.82           African Dev. Bk. 5 %         100         765         8614         -016         6.82           African Dev. Bk. 5 %         100         765         8614         -016         6.82           B. F. J.C. 5 419         98         200         167.4         68         0.0         7.76           B. M. Fin. Neth. 5 13         150         165         853         -14.0         0.621           Britannia B/S. 44.94         100         166         88         0.0         7.76           CIR. Het W/W 393         125         168         90         002.650         6.64           Finn. Exp. Cd. B14         98         150         1604, 873         -014         -048         6.47           Finn. Exp. Cd. B14         98         150         1604, 873         -014         -048         8.03           Fintcher Chall, 414         98         150         1638	CONVERTIBLE         Car.	Italian mutual funds improve redemptions ITALIAN MUTUAL funds recorded net redemptions of L255bn (\$195m) in November. slightly up from the net out- flow of L244bn registered in October, Reuters reports. Gross sales fell to L752bn from L1,036bn while gross redemptions elipped to L1,007bn from L1,280bn. Net assets of the mutual
<b>The Export-Import</b> <b>Bank of Korea</b> <b>Floating Rate Notes due 1995</b> In accordance with the provisions of the Notes, notice is hereby given that for the six months Interest Period from December 6, 1989 to June 6, 1980 the Notes will carry an Interest Rate of 8%% per amum. The interest payable on the interest payment date, June 6, 1990 against Coupon No. 9 will be U.S. \$21,328,13 and U.S. \$428,58 respectively for Notes in denominations of U.S. \$500,000 and U.S. \$10,000.	Collateralized Floating Rate Notes Series A due December 1997 In accordance with the provisions of the Notes, notice is hereby given that for the three months Interest Period from December 6, 1989 to March 6, 1990 the Notes will carry an interest Rate of 6%% per annum. The interest payable on the relevant payment date, March 6, 1990 will be U.S. \$2,203.13 per U.S. \$100,000 principal amount of Notes. By: The Chase Manhattan Bank, N.A. London, Agent Bank	Nar. Bit. Huospary 5-ig 94	Tensing 22, 62 US	funds industry rose, however, to L48,789hn from L48,678hn. The negative result was due largely to fixed-income funds, which recorded net redemp- tions of L219bn in November, compared with L52hn. BUSINESS SOFTWARE A selection of software packages to suit your business needs appears every Saunday in
London, Agent Bank December 6, 1989	December 6, 1989	• The Flazacial Times Ltd., 1989. Reproduction in whole o Data supplied by DATA	asy previous of the current of the shares. bond over the most recent price of the shares. In part is any form not permitted without writign consent. ASTREAM international.	the WEEKEND FT. Order your copy today.

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## INTERNATIONAL CAPITAL MARKETS

Daiwa Securities aims for a wider global dimension |US Treasuries trade

The newly-installed president of the second biggest Japanese securities house talks to Stefan Wagstyl

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the second biggest company, comparisons with Nomira are inevitable - and are rarely

flattering. But Mr Masahiro Doren, the newly-appointed president of Datwa, bristles at suggestions that Datwa is merely a smaller version of Nomura. He argues that the company is radically different in character in ways which will greatly benefit Datwa over the next decade.

Nomura's strength comes from its management struc-ture, its ability to organise cohorts of people, says Mr Dozen. Daiwa is a more flexible company where individuals have more freedom. Critics say have note instantion tracks say this sometimes makes Daiwa-look ramshackle compared with the slick Nomira machine. But Mr Dozen says the increasing internationalism of securities markets means that the needs of invesmeans that the needs of inves-tors are becoming more and more diversified. Clients will demand a more individual approach. "The world is chang-ing. Maybe it's changing our way," he says. Mr Dozen will have plenty of opportunities to prove he is right since he can expect to run Daiwa until the mid-1990s. The continuing deregulation of

The Japanese securities Drive to show that its brand industry tends to live in of individualism works. the shadow of Nomura At the age of 52, Mr Dozen is

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Securities, the country's and the world's largest stockholk ing group. Even for Daiwa Securities the stockholk for the youngest men ever to head a Big Four securities group. He is also one of the first to head a major Japanese group of any kind following a long tour of overseas duty. He was in New York for nine years to 1979, followed by three years in the international deputment in Tokyo. In the past such a record would almost certainly have eliminated an executive from being considered for the top job -

mesidencies tend to go to head office insiders. He speaks English well enough to joke about his name. When he was appointed in October, Daiwa clients ware invited to buy twelve selected stocks, he says. They were dabbed "Dozen's dozen." Mr Dozen has hnge resources at his command. Dai-

wa'a consolidated assets at the end of March totalled Y5,148bn end of March totalled Y5,148hn (then \$39bn). In the six months to September this year it made unconsolidated pre-tax profits of Y171bn - well short. of Nomura's Y249hn, but comfort-ably ahead of Nikko Securities' Y180hn and Yamaichi Securi-tior' V118hn ties' Y118bn.

Daiwa has been gaining ground in the 1980s, mainly at the expense of Nikko. Daiwa's share of the Big Four's profits has grown during the decade from 17 per cent in 1980 to 25 per cent in the six months just ended. Nikko's has fallen from 24 per cent to 19 per cent. Over run Daiwa until the mid-1990s. The continuing daregulation of the Tokyo financial markets-combined with the growing sophistication of Japanese investors and the spread of computerisation in the Japa-nese securities industry, should provide great scope for



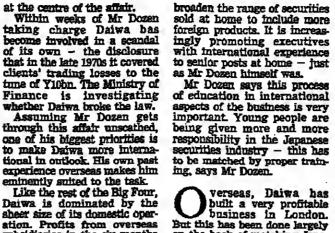
Masahiro Dozen: clients need a tailored approach

unconsolidated associates including Kokusai Securities, have soared

Daiwa's success is largely credited to Mr Sadakane Dol, president from 1980 until hs stepped down in Mr Dozen'a favour a month ago. The move took brokers in Tokyo by surprise since Mr Dozen became a deputy president, and possible heir, only in June. Mr Doi will

stay on as deputy chairman, prompting speculation that he will remain the power behind the throne. One theory is that Mr Dozen

was promoted early in order to rid the group of any taint of the Recruit financial scandal which relates to events which took place during Mr Doi'a presidency. Datwa was the lead manager for ths flotation of Recruit Cosmos, the company



Like the rest of the Big Four, Daiwa is dominated by the sheer size of its domestic oper-ation. Profits from overseas subsidiaries in the six months to March 1989 accounted for instancial 1968 activities for dated group total. Dalwa smploys 360 people in New York, and under 400 in London, against over 8,000 in Japan.

against over 8,000 in Japan. However, the traditional business of broking Japanese equities of broking Japanese equities is under pressure. The Ministry of Finance has suc-cessfully forced the Big Four brokers to reduce the Big Four brokers to red

steadily cut. Daiwa is particularly vulner-able because its income from underwriting as opposed to broking is relatively low - in the six months to September 1989 it made 25 per cent of its commission income from underwriting and distribution, against 29 to 34 per cent for the rest of the Big Four. The company wants to make its domestic core more ont-ward-looking — in order to

broaden the range of securities finance easily lead to conflicts sold at home to include more foreign products. It is increas-ingly promoting executives with international experience

Daiwa has signed cooperawill become more flexible. "The world is getting smaller so we will change our attitude. there will be more partner-

But this has been done largely on the back of matching Japa-nese borrowers and lenders in the Euromarkets. The com-pany has had little success in penetrating local domastic markets. The same is true in New York, where Daiwa, like other houses, was forced by losses to cut its staff after the 1987 stock market crash. New York has become profit-able, thanks mainly to a strong man.

revival in Japanese interest in US securities this year. Daiwa is doubling the capital of its US subsidiary to \$200m. Mr Dozen says the company would not have done that a year ago but now New York has proved He says Dalwe's guiding principle in foreign expansion has been to rely on its own resources, Critics say this is making a virtue out of neces-

more these differences will become apparent.

of interest. Daiwa has avoided making a deal like Nomura's \$100m investment in Wasser-stein, Perella, the Wall Street mergers and acquisitions bouness and were mostly quoted unchanged from Monday's

balwa has signed coopera-tion pacts in M&A with Credit Agricole in France and with Flat in Italy, but these compa-mies are more like clients than At mid-session, the Trea-sury's benchmark long bond was quoted unchanged for a competitors in corporate finance, says Mr Dozen. Never-theless, Mr Dozen says Daiwa GOVERNMENT BONDS yield of 7.87 per cent while iso-lated sbort - and medium-dated maturities were quoted in point higher.

ships in future." This antumn the group agreed with Goldman Sachs, the US investment house, to establish a joint venture to sell There was no economic news to inspire the taking of new positions yesterday. The first event which could movs the market out of its torpor could be the publication today of the latest Tan Book of regional economic reports published by the US Federal Reserve and used as a guide to monetary policy-making by the Federal US property to Japanese inves-tors. Other deals may follow but Mr Dozen rules out the possibility of any wide-ranging cooperation with Goldman or anyone else. However, it is intriguing that Dalwa's biggest shareholder is Sumitomo Bank, which also has a stake in Gold-

policy-making by the Federal Open Market Committee. Such family ties are espe-cially important in Japan. Mr Dozen's strategy is not greatly different from those of his counterparts at Nomura, or at The Fed will be watching particularly for further signs of weakness in the manufacturing sector. The next potential trigger for activity is then likely to be Friday's November Nikko and Yamaichi. In a year in which US securities markets employment report. The Fed funds rate stood at have greatly out-performed 8% per cent throughout yester-

Japan, internationalism is a bnzz-word in Tokyo. Nevertheless, there are sig-nificant differences in tactics day's morning session. The main focus of market talk continues to be the likelihood of the Fed easing the Fed funds rate target from 8% per cent to between the Big Four. The further the brokers move from their lookalike businesses on 8% per cent. The calendar of new Treathe Tokyo Stock Exchange the sury bond issues is light for a

in a narrow range By Janet Bush in New York and Deborah Hargreaves in London

There was no economic news

US TREASURY bonds few days and there is little continued to trade in a tight range yesterday in light busi-rate bond or municipal bond markets.

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**UK GILTS shook off a lack-lustre start yesterday to stage** a mild recovery as the market reaffirmed its faith in Mr John Major, the new Chancellor of the Exchanges, and sterling performed better on the foreign exchanges.

The market remained thin and nervous yesterday, how-ever, as retail investors failed to materialise and overseas investors remained uncon-vinced of the direction of the pound. Sterling's Bank of England trade-weighted index rose to 86.4 from its previous close of 86.0. Attention in the gilts market

was not focused on the leadership challenge faced by Mrs Margaret Thatcher, the Prime Minister, yesterday. But a favourable outcome of the vote, which was due to be announced after the close of yesterday's gilts market, could push sterling up and provide a fillip for gilts today.

A renewed foreign interest in UK gilts on the back of a stronger pound, could encourage a return by retail investors to the market. But retail investors are currently happy to sit on their casb and could remain there until the beginning of

The Government's benchmark 9 per cent 10/2008 long gilt was up 14 ticks yesterday at 914.

**BENCHMARK GOVERNMENT BONDS Barclays backs £135m loan** UK to advise on Hungarian SE France sells Price Change Yield ago Mood By Stephen Fidler, Euromarkets Correspondent 13.500 8/92 103-12 + 1/32 12.02 11.90 9.750 1/88 93-20 + 5/32 10.95 10.83 9.000 10/08 91-30 + 14/32 9.95 9.88 extra bills UK GILTS 11.71 BARCLAYS BANK bas agreed 10.77 By Richard Waters The facility, now in syndication, is over eight years and split into two parts: a £115m so-called core tranche and a THE FRENCH Treasury sold a further FF13.74bn of bills after to underwrite the £135m in-loans necessary to fund the US TREASURY " 7.785 11/99 100-13 -1/32 7.88 7.89 8.125 8/18 102-25 -1/32 7.88 7.91 7.96 A BRITISH delegation will significant Hungarian privatirepresentatives from the Interfirst phase of an office and shopping development in west London by Bredero Propnational Stock Exchange, The Monday's tender to bodies elivisit Budapest next week sation to date, although others JAPAN No 111 4.600 6/96 94.6796 +0.029 5.48 5.53 No 2 5.700 3/07 101.6828 - 5.51 8.50 5.47 gible to take up paper at the average tender price, Reuters £20m - tranche for interest to offer advice on the creation of the Eastern bloc's are planned. At a two-day seminar to be Securities Association, instituroll-up in the final four years. tional investors and broker-7.000 9/99 98.1500 -0.100 7.26 7.35 7.18 GERMANY erties. The loan to Bredero will The interest margin starts at 1% per cent, falling to % point depending on progress with letheld next week, members of the British contingent will offer advice on how to handle reports. first Western-style stock mardealers. FRANCE BTAN 8.000 10/94 94.2205 + 0.148 9.52 9.87 OAT 8.125 5/99 94.5200 + 0.350 8.99 9.18 9.54 Although the Hungarian exchange already meets, it The loan to Bredero will finance the construction of two office buildings of 110,000 sq ft and 140,000 sq ft, and a 60,000 sq ft retail shopping centre, and the holding of the invest-ment for eight years. The development is at Centre West, Heavenessmith ket. It sold an extra FFr810m of 13-week bills, FFr367m of two-year bills and a large The Hungarian stock CANADA \* 9.250 12/99 97,1250 -0.175 9.71 9.63 9,42 privatisations, and the opera-tion and regulation of securiexchange, which currently meets three times a week to trade mainly bonds, will be still has to decide on such fun- Manufacturers Hanover has 7/99 96.5700 -0.130 7.76 7.82 NETHERLANDS 7.250 damental issues as whether securities business should be 7,65 FFr2.56bn of five-year arranged an extendable \$60m, AUSTRALIA 12.000 7/99 84.2567 +0.079 13.06 13.10 13.50 ties markets. hills. opened formally in January. It confined to banks, as at pres-13-month credit facility for Among those addressing the London closing, "denotes New York morning session Yields: Local market standard Prices; US, UK in 32nda, others in decimal At the tender itself, it sold FFr1.50bn of the latter matuwill have few equities to trade initially: Tungsram, the light bulb manufacturer, is the only seminar will be Mr John Redwood, Minister for Corpoent, and whether it should establish a market-making Northern Feather International, increased after oversub-Technical Data/ATLAS Price Source Hammersmith. rate Affairs, along with repscription from \$50m. rity. function.

LONDON MARKET STATISTICS

· · · · · . . . . FT-ACTUARIES SHARE INDICES **RISES AND FALLS YESTERDAY** LONDON TRADED OPTIONS British Funds Corporations, Dominion and Foreign Bonds Industrials Floagcial and Properties VOLUMES in the London Traded takeover, but another said that e ulis at 22 and sold severa leading broker had gone short in Dixons Euro Sterling Convertibles and was covering itself in traded options. VOLUMES in the Longon Traced Options continued to hold at lev-els well above the lows of last week. The top five stocks enjoyed healthy volumes and there was an unusually bread spread of traces. 28 867 353 323001 dred January 330 calls at 512. Rolls Royce was the third-most-active stock with 2,345 con-363 93 18 Fri Tha Dec Nov 1 30 Year age (approx) Mon Dec 4 EQUITY GROUPS **Tuesday December 5 1989** 45 9 67 Plantations tracts traded, of these just 110 were puts, James Capel bought 190 June 200 calls in Rolts Royce GEC traded at good volumes,

next year.

& SUB-SECTIONS		T						_		
	1.1.5		Est	Gross	Est			1		
Figures in parentheses show number of		· · ·	Earnings Yield%	Div.	P/E	xd ad[. 1989				
		Day's	Yleid%	Yseid %	Ratio		Index	hodex	factor	Inde
stocks per section	No.	Change	(Max.)	Unct, at	(Net)	to date	No.	1 Mo.	No.	NO.
		Crance X		(25%)						
1 CAPITAL 60095 (205) 2 Building Materials (287	891.25		12.68	4.76	9.66	29.58	881.71	\$80.31	\$75.51	77.9
T CATING CAPPE (200) mining any second	. 071.25	1.4.4								
2 Bunding materials (267	1000.42	+2.3	14.52	5.20	8.58	36.22				
-3 Contracting, Construction (37)	.p.436.79	+2.1	17.28	5.39	7.59	56.19			1392.69	
2 Building Materials (28) -3 Contracting, Construction (37) 4 Electricals (20)	2542.91	+1.6	14.45	. 4,35	11.89	\$3.50	2522.94	2599.04	2478.44	2366
5 Electronics (30) 6 Mechanical Engineering (53)	1917.33	. +8.7	9.31	3.65	33.88	51.54	1904.85	1917.70	1925.11	1716
6 Mechanical Engineering (53)	457.21	+8.6	12.68	5.01	9.68	15.76	454.44			
8 Metals and Metal Forming (6)	462 98	48.2	25.47	6.47	443	22.51	461.97			
9 Motors (17)	366 45	+0.6	11.09	4.75	18.66	11.84	364.47	366.28	365.76	
O the has been and a state of the second state	1706 20	+0.6	9.76							
10 Other Industrial Materials (24) 21 CONSUMER GROUP (185)	11100.30	. 10.0		4.41	12.08		1675.96			
21 CONSUMER SHOUP (185)	1382.14	+0.7	· 8.64	3.48	14.53		1273.07		1210.64	
22 Brewers and Distillers (23)	<b>1498.26</b>	+8.6	. 9.13	3.39	13.65	29.39	1489.57			1124.
251 Food Manufacturing (20)	1141.14	+1.0	9.27	3.85	13.5Z	30.38	1136.17	1136.22	1127.23	911
76 Food Retailing (15)	2294.99	-16.2	9.24	-3.15	14.31	49.99		2323.56	2288.82	
	7666 88		5.93	1.95	28.87			2632.47	2684.87	
20 Labren (25)	1610 00	+8.5	LOS	3.57	15.22			1613.61		
29 Letsure (35) 31 Packaging & Paper (14) 32 Publishing & Printing (38)	1.537.65					41.42				
S1 Packaging & Paper (14)	532.97	+8.2	12.24	5.37	14.23	18.37	536.37		535.89	521.
2 Publishing & Printing (18)	P701.46	+0.3	. 8.47	4.74	15.26			3697.12		
94 Stores (32)	795.52	. +0.6	11.07	4.68	11.77	25.94	796.51		786.24	679.
35 Textiles (14)	518.47	48.2	11.86	5.73	18.94	21.23	517.19	517.86	512.66	447.
0 OTHER GROUPS (95)	1162.77	+8.8	18.40	4.45	11.65	31.95		1157.31		
1 Aconclus (17)	1566 78	- 12.5	6.72	2.32	11.22	27.01		1517.58		
	1114 20	+0.2	12.51	5.26				1212.37	1200.45	
	1219.30				3.48	47.50				996
3 Congromerates CL4D	11677.14	+0.7	10.51	5.14	11.29	37.29		1664.69		
5 Transport (137	2272.97	· +0.2	18.48	4.22	12.17			2241.50		
77 Telephone Networks (2)	1138.41	+1.5	11.16	4.58	11.65	22.31	1127.26	1140.05	1116.48	976.
11 Agencies (27) 12 Cinemicals (22) 13 Conglomerates (24) 15 Transport (13) 17 Telephone Networks (2) 18 Miscellaneous (27)	1917.98	- +8.7	9.15	4.29	12.33	64.78	1995.94	1927.12	1886.84	1145.1
19 INDUSTRIAL GROUP (485)	1169.58	+0.8	10.14	4.0	12.15	82 16	1166 12	1162.98	1148 84	929.
TI THE GAT BURGET CHEET COMPANY	2320.98		_		_					
51 011 & Gas (2.5)	2320.98	+1.6	9.33	4.94	14.16			2286.54		
2010/0000000000000000000000000000000000	1265.88	+8.9	10.03	4.23	12.40	37.44	1254.20	1256.99	1241.15	995.3
THANGTAL CONTR (720)	836 48	+1.0	-	5.33	-		812.58			679.6
	020.00		_			21.23				
2 Banks (9)	843.67		28,42	5.15	6.44	35.17	\$45.43			667.4
5) Insurance (Life) (7)	1380.56	+1.2	1.1	4.83	-	47.56			1372.66	931.3
6 Insurance (Composite) (7)	706.63	+1.3	_	. 5.35	- 1	21.34	697.78	789.66	699.36	506.
7 Insurance (Brokers) (7)	1151.72	+1.2	. 656	5.46	28.35	47.89	1138.30	1144.76	1131.05	276.6
8 Merchant Banks (11)	465,44	-8.4	- 1	3.71	-	10.15	467.29	465.93	461.35	329.4
		12.6	7.41	3.48	17:87		1197.82			1266.1
O Other Floancial (30)	324.55	+1.1	12.58	6.67	18.42	15.08	321.31	319.24	317.53	352.2
U VUIL I ROWING COMPANY COMPANY					_				_	
1 Investment, Trusts (69)	1275.90	+8.5		2.75	-		1269.49		1255.68	985.4
1 Mining Figance (1)	678.81	-12	18.69	3.86	10.51	22.25	499.30	763.15	695.A5	553.7
1 Oversees Traders (/)	1415.76	+8.8	9.51	5.44	12.31	60.11	1473.76	1445.83	1442.18	1380.4
9 ALL-SHARE INDEX (697)	1168.72	+0.9	_	431		35.14	1159.51	1152.98	3138.67	917.2
						_				
1	i index i	Dan's	Day's	Day's	Dec	Dec	Nov	Nov	Nov	Year
	No.	Change	出版ない	Low (b)	4	1	30	29	<b>26</b>	290
FT-SE 100 SHARE INDEXA	-2327.5	+24.1	2327.5	2301.2	-2363.4	2311.1	2275.1	2255.6	2242.0	1767
		· · · ·								
and the second	A. 6. C. C.			1.1.1						
1. 이 후 11일 March 1일 중 1일 6 7	· 	•	-							
) FY-SE 100 SHARE INDIX	·		:							

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FD	(ED )	NTE	RES	r		AVERAGE GROSS REBEMPTION YIELDS	Tue Dec 5	Mon Dec 4	Year ago (approx.)
PRICE	The Dec 5	Day's change	Moe Dec 4	ixd adj. today	xd adj. 1989 to date	British Generalizest           1         Low         5 years	18.36	10.35 9.91 9.83	19.32 9.48 9.05
1 Up to 5 years	116.33		116.25		18.99	4 Medium 5years	9.80 11.37 10.29 9.92	11.41 10.32 9.96	10.71 9.79 9.25
2 5-15 years 3 Over 19 years 4 irredcomables	237.27	+0.30	128.97 136.86 153.83	=.	11.60 12.71 13.66	7 High 5 years	11.51 10.50 10.07	11.54 18.53 10.10	10.86 9.84 9.28
5 All stocks	127.37	+9.15	127.17		11.66	10 kredesmables	9.90	1.93 3.58	8.92
6 Up to 5 years 7 Over 5 years 8 All stocks		+8.14	148.97 138.27 138.36		2.79 3.21 3.15	12 Inflation rate 5% Over 5 yrs. 13 Inflation rate 10% Up to 5 yrs. 14 Inflation rate 10% Over 5 yrs.	3.68 2.79 3.52	3.69 2.73 3.52	3.69 2.30 3.52
9 Britentures & Lauts	105.93	-0.43	196.38		19.76	15         Bets &         5 years           16         Loues         15 years           17         25 years	12.94 12.43 12.09	12.9% 12.39 12.43	11.37 11.12 10.86
10 Preference	85.25	-0.94	85.28	-	6.14	18 Preference	10.77	10.77	10.39

SOpening index 2301.2; 10 am 2304.3; 11 am 2307.6; Noop 2312.8; 1 pm 2315.4; 2 pm 2317.7; 3 pm 2318.9; 3.30 pm 2322.7; 4 pm 2320.8 (a) 4.59pm (b) 9.00am † Flat yield. Highs and ions record, base dates, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers. The Flagncial Times, Number One, Southwark Bridge, London SE1 9HL, price 159, by post 34p.

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Others	71	60	
Totals	797	651	

LONDON RECENT ISSUES

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	NR .	\$/1	87 pm	250	Jacob (W & K	Zen	
100		- 1	40,00	2200	Jacob (W & R)	3250	
230			40,000	3695	+Jeys Groep 50	38,000	1.1
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asa ca p	1995.LS (2			E 10. 1.A	40. A Dividend and yield based on prospect of dividend cover and pile ratio based on p and a dividend cover and pile ratio based on p	US (T ÖLLIEF Ö	RITHCS

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TRADITIONAL OPTIONS							
<ul> <li>First Dealings</li> <li>Last Dealings</li> <li>Last Declarations</li> <li>For settlement</li> <li>For rate indications see loader</li> </ul>	Dec 4 Dec 15 Mar 8 Mar 19 end of	Calls In ASDA, Astra Hidgs., Hon- orbiit, Kelt Energy, Owners Abroad, P & O Warrants, Sastchi, Southwest Res., Tuskar Res. Put In Planning Research.					

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an unusually broad sprsad of traces. In spite of the reasonably high oversil levels the FT-SE contracts by the close 1,400 contracts had been traced with 1,125 calls and 2,497 were calls and 3,322 puts. The top stock was Discons which traced 2,401 contracts. The built of the business was in calls with 2,076 contracts traded. The businest was the the December 110 calls where 520 contracts traded. The businest was the the December 110 calls where 520 contracts traded the planet digit formation of the organized with 130 and 140 calls. One analyst said the level of tradem digits formation of the standard the planet stated. The businest was the the December 110 calls where 520 contracts traded the planet stated the planet is stated to 200 calls at about 8<sup>1</sup>/<sub>2</sub> and bought 180 June 200 calls at about 8<sup>1</sup>/<sub>2</sub> and bought 180 June 200 calls at about 13. James Capel abought 180 June 200 calls at about 8<sup>1</sup>/<sub>2</sub> and bought 180 June 200 calls at about 8<sup>1</sup>/<sub>2</sub> and bought 180 June 200 calls at about 100 calls and sell- in 191 June 200 calls at 480 calls contracts the doct the businest braded. The businest traded the businest traded the businest back the planet is at the base traded with 1,1280 calls contracts. He base they had bought 1,000 of the analyst said the said they had bought 1,000 of the businest back and they had bought 200 calls at 480 calls were traded and Land Securities the planet to the said they had bought 200 calls at 480 calls at 580 calls at 480 calls at 480 calls at 580 calls at 480 calls at 580 calls at 480 calls at 580 calls at 4

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ASDA (TIIS)	500 110 120	10 12 7		48 21 16	20	10	35 12 17	Storelouer (*115 )	110	44	15 9	17	527	9	11	Personal (%1.)	40		9	10 S	555	7	200
	130	4	-	12	12	15 22	ž	Trafalgar	330 347		40	40	-	13	16	Polly Peck	360	491	-	72	52		A M
(*212.)	100 200 220	18	180	35 28	3	25 55 14	S U	(*350 ) Utal. Elecalits	330	14	47	-	18		12	Option Reuters			Ftb 136	Apr	Dec	Feb 84	14
Brit Cana (*95 )	90	22	22	30	4	15	12	(*357 ) UnGever			28 135	38 150		21 44	12 24 74	(*1003) Optime	950	634 Jec		117 Jan	4	104	294
Smiki Bee chann A (*997)	50	66	78	-	1	12	15	(*711 ) Ultrivian		744 3642 53	94 594 60	111 77.	1612 2	124	164	Amstrad (*38.)	58		9 612	10½ 7	35	74	61) 81)
Barris	600 260 280	21 20 12	40 N X	41	2 422	28	12	(7363)	330 360	30	40 23	50	2	16	17	Barciaus (*547 )	500 360	B	73 31		1 <sup>2</sup> 15	14 30	28
(*276.) 8.P.	280	4	15	29	23	15 20 4	20 6	Option		Fab	Hay	Ang	Fah	May	Aug.	Blue Circle (*230 ) British Gas	280 220		44 26 24	44 32 29	12	يد 9 3	18
(*317 )	300	KUA VUA	\$P315	39	25	69.15	12	8/11 Aero (*515 )	588	NDI	3220	727	19 40 87	77 72 88	35 60	(*117 ) Decens	110		10	24	4	7	10
British Stanl (*128 )	110 128 130		24	23	12	212	22	BAA (*380.)	330 360 390	57	7653	80 60	27	412	8	(*221 ) Glazo	220	512	14	22	4	5 <u>1</u>	14
C-10540	1000 1050 1100	60 30 13	105	1985	DVQ	P82	43 68 56	BAT India (*823.)	390 800 850	19 69 39	34 98 70	41	20 26 50	23 49 5	27 03	(765)	750 750	27	64 45	69	122		22 34 45
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(*519 ) Cans. Gold	500 550 1450	37 13 20	55	80 53	15 42 5	282	30 56	Srit. Telecom (*274.)	300 240 260	10 36	21 44 31	51	50	55 3 6	59	Hillstown (*272.)	260	16	31	38	В	9 19	13
(*2430) Coercavids	330	4	61	67	45	ź	3		280	8-2	17	35	42	16	10	(°279)	260 280	-	27	38 20	Ξ	22	16
Com. Simico	360 390 420	24 9 73	773 22	46 33 90	127	13 28 6	20 33	Cadbury Sch (*347.)	300 330 360	50 36 19	873	7258 4	3 18 23	8 16 39	10 17 17	Midland Bit (*354 )	330 28 30	360	45	23	17 32	15	27
(483.)	468	30 13	423	60 39	23	18 36	21 39	Golacest (*642.)	600 650	69 36	79 50	96 68	9 30	17 49	20 43	R. Royce (*168.)	160 180	115 25	20 2 9 1	25 S	25 14	51 <sub>2</sub> 15 1	8½ 8½
GRCHE 194099 3	202	5 IS	50	57 42	725	17	20	CEC ("220)	200 220 2	26	33				613	Sears (*104.)	100 110	7	12 I 7	31 <sub>2</sub> : 91 <sub>2</sub> :	212	4) <sub>2</sub> 8	,7 11
inand lifet. 1962 )	460 550 600	35 14	11	70	10 11 43	26	30		Z20 ]			29	6	8	10	THF (*303 )	300 330	9 2	26 12	35 : 21	51, 28	12 31	19 34
LEL	1100	75		125	18	42	50	(*232   LASI68	240 500 550		1412 1 1122 1 75		6	85 14 27	20 18 33	Them EMI (*765 )	750 800	25	62 31	62		27	50
*1140)	1150	82	67 44	77	40 72	65 94	72	(*572 j P. & O.	550 6			7J 89	17	_		TSB (*125 ) Vaul Reafs	110 120 180	16 6 7	18 9 13	22 16 20	13	6	35
lagear 1838 (	800 850	50 212	50	50 4	3 15	413	4	(*593 ) Plüxiegtop	600 3 220	26	466	012 2 35	54	35	43 12	(*\$102) Wellcome	110	312	10	16	12	12 15 22	15 20 49
Cinglister	900	2 19	7	20	65 10	63	63 18	(*238 ) Prodential	240	24	23	20	4	18	21 18	(*724.)	750 FT-5	13 2 DIB			35	52	65.
305 )	330	6	36 19	-	ž	30	-	(*215) Racal	220 240	ц	15 41	21	15	17 10	19	2190 2 CALLS	150 2	200 22	50 23	00 25	50 24	100 2	458
315 )	200 200	27 10	39	<b>4</b> 6	18 18	12	16	(*247)	250 542	17 35	-	-	14	-	-	Feb 292 7	30 1 50 2	56 1 88 1/ 09 1	8 1			in i	15 17 17
and Secur 1549 )	500 550	60 24	78 59	92 57	3	å	13	(*544.) Scot, & New	550	193	57	60 63	-	35 17 35	37 23	Mar 312 Jos 1 353	70 2	30 IS	- 2	8 12	9 10 - 1	10	78
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## **UK COMPANY NEWS**

## Keeping an acquisitive eye on the defence industry | TVS Entertainment seeks new

when be announced GEC's interim results yesterday. He repeatedly pressed fellow directors to answer questions directly rather than hiding behind a series of platitudes. They declined to be more explicit, which did not appear to annoy him unduly, writes Michael Skapinker. Michael Skapinker.

Lord Weinstock said he was watching the situation at Fer-ranti International Signal with interest. He said he had had contact with the group in the past few weeks, although it was still unclear what was going to happen to Ferranti. He said he had had no contact with Thomson-CSF, the Prench defence group which expressed an interest in Ferranti.

He appeared relaxed on the question of whether the changes in Eastern Europe and a reduction in western defence spending might be had news for GEC. "In the short term nothing

DESPITE suffering from a much is going to happen, at make a profit this year. The heavy cold, Lord Weinstock least in the businesses we're level of profit, however, would (right) was in jocular mood engaged in," he said. "The be nothing like that predicted when be announced GEC's Prime Minister is taking a by Plessey when it was fendvery sensible and robust atti-tude when she talks about 10 to 15 years before you can talk about political changes."

He conceded, however, that there would be increased pres-sure for UK defence expenditure to be reduced. "I suspect there will be a reaction in which the Treasury will say 'no' more loudly and more often." But that, he said, was nothing new.

"We can't foresee that defence expenditure will come to an end or fall very abruptly. We will have to see how it goes. Whatever scenario you offer I don't see one which says yon don't need defence equipment."

He said he could not yet say how GEC and Siemens would split the cost of their purchase of Plessey. There was no contribution from Plessey in the GEC interim results. He said that Plessey would

Lord Prior, GEC's chairman, added that the reduction in

arising from the proceeds of

ing GEC and Siemens off. Asked if he was still happy

Asked if he was still happy about having bought Pleasey, Lord Weinstock said "it depends what you mean by happiness. We had no particu-lar expectations. We knew what we were doing. So did Siemens. Nothing has hap-pened to make us more or less happy than we were in the beginning." beginning." Would GEC announce any

other joint ventures or acquisi-tions in the near future? "Have we got any soon, Simon?" he asked his son, Mr Simon Weinstock. "Possibly," what was it? Something in defence, said Lord Weinstock. Electronic systems really, said Simon. Not that big. No fur-ther information was forth-

"You're all so young," Wein-stock père told the journalists. "You have such high expecta-tions." coming.



WH Smith

makes \$30m

**US** disposal

WH Smith has further

withdrawn from operations in the DS with the sale of its

recorded music operation on Philadelphia. "We will con-tinue to expand these busi-

nesses over the next few years," he said.

By Rachel Johnson

## GEC meets forecasts with £357m

### **By Michael Skapinker**

THE GENERAL Electric Company yesterday announced interim pro-tax profits of £357m for the six months to 30 September, an increase of 14 per cent on the previous year and slightly above City expecta-

Turnover was up 19 per cent to £3.66bn, compared with £3.08bn last year. Earnings per share were 8.6p (7.5p). GEC announced a 19 per cent increase in the interim divi-

dend to 2.55p (2.15p). GEC's results for the first time included its 50 per cent share in GEC Alsthom, the group's power systems and transportation joint venture with Compagnie Générale d'Electricité of France. The results also reflected the

reduction of GEC's stake in its consumer goods businesses, following the sale of a 50 per cent share to General Electric of the US.

An extraordinary £171m credit resulted from the dis-posal of fixed asset investments to joint ventures. Profit attributable to shareholders was £401m (£208m

the sale to GE. Net interest from loans, deposits and investments and from joint Turnover in GEC's power systems business rose from

2685m to £1.2bn as a result of the link with CGE. Power venture associates was 295m (£56m) systems profits showed a

Profits from electronic smaller rise to £55m (£40m), the result, GEC said, of historisystems were £80m (£76m) on turnover of £896m (£889m). cally lower margins on the French side of the business. Profits from consumer goods Profits from telecommunications were static at £20m on turnover of £278m, slightly up on last year's £244m.

fell to £9m (£29m) on turnover of £162m (£306m). The fall was the result of GEC halving its Net cash and short term investments at the the end of stake in its consumer goods business, bnt also reflected the drop in consumer spend the sixth month period amounted to £1.27bn, compared with £1.24bn last time. GEC said that on the basis of

Lord Weinstock said, bowactuarial advice, no company pension contributions wold be ever, that he did not regard the drop in consumer spending as a good excuse for reduced prof-its in this area. "When busi-ness gets difficult you have to get more efficient," he said, and increased efficiency might made in respect of the current financial year and at least until the next actuarial valuation in 1991, Pre-tax profits for the six months benefited to the tune of 27m. Employees' contri-butions had been substantially mean job losses. He said it would require an improvement in GEC companies' purchasing reduced and pensioners' benefits increased.

 Telephone equipment manufacturer GPT, in which GEC has a 60 per cent stake, has profits from consumer goods was compensated for by an increase in interest income reached an agreement with Hayes Microcomputer Products of the US to develop the next generation of electronic business equipment, writes Della Bradshaw.

The equipment will enable

business users to send com-puter data or facsimile mes-sages over the telephone line while they are holding a conversation.

Such services, known as the integrated services digital network (ISDN), are now being introduced by many of the world's telephone operating companies. In the UK, for example, British Telecom already has a trial service in operation and plans to make ISDN available to 80 per cent of businesses by the end of 1990. The original memorandum

of understanding between the two companies was signed in May this year, during the bid for Plessey by GEC and Siemens, it transpired yesterday. GPT, originally a joint ven-

ture between Plessey and GEC, is now owned 40 per cent by the West German company. The liaison between GPT

and Hayes, which specialises in modems for personal com-puters, is initially for development work. No firm agreement has been reached on the manufacturing and marketing of the quipment,

November 1989

See Lex

partner for stake in MTM

## By Raymond Snoddy

TVS Entertainment, the British commercial television company, is interested in findcompany, is interested in inter-ing a new strategic partner willing to take a stake of up to 49 per cent in MTM, its loss-making US television produc-tion subsidiary.

TVS bought the company famous for television pro-grammes such as Lou Grant, Hill Street Blues and St Else-where in July 1988 in a deal worth more than £190m but so far its hopes have not been realised. MTM is expected to lose between \$16m and \$20m in the year to Octo)

TVS interest in finding a new partner to help fund new MTM productions became clear as Mr Arthur Price former MTM president and chief exec-utive spoke for the first time about why he left the company and why he gave up without compensation rights to 6m TVS shares worth more than £11m at current prices.

at current prices. Speaking from the small Car-ribbean island of St Martin where he is on holiday Mr Price said yesterday : "I just wanted to get ont of there. I would have signed anything. I wanted to be away from the

operation." The "settlement agreement "Mr Price signed on December 1 involved no payment from

## TVS for the early ending of a six year contract worth around \$800,000 a year. TVS can also nominate a pany.

From January there will be a new Arthur Price television TVS can also hominate a purchaser for the 6m shares Mr Price received es part of the original purchase price of MTM in July 1988 and pocket virtu-ally all the money. Mr Price agreed yesterday with the official statement by Mr Gatward that " there had new Arthur Frice Entersholl production company in Holly-wood making the only sort of programmes he's interested in . "the sort I like to watch

been a number of policy differ-ences between TVS and Arthur Price concerning the operation

inyself." New funds would help Mr Gaiward of TVS out of a tircky timing problem. He believes it will be 1991 before all the red ink is gone from the MTM bal-ance sheet the same year that TVS will have to put forward financial bids to try to retain its UK broadcasting franchise including having to put up a performance bond of around \$10m. Price concerning the operation of MTM." The former MTM president said yesterday: "I flidn't agree with what was going on," although he declined to discuss what he objected to. After it became clear in Sep-tember this year that MTM's profits targets were not going to be met Mr Gatward fired the avadication manager and

in various stages of production include a comedy series called syndication manager and closed several departments including feature films and the City, expected to be shown on CBS next year and Capital News which has been sold to

including feature films and the press office. "It's all very sad," said Arthur Price who with his partners, including Mary Tyler Moore, the actress decided, to go for the TVS deal rather than selling ont to a Hollywood major to avoid being swal-lowed up and disappearing. "I'm not in the disappearing business," Mr Price said at the time. the BBC. MTM has also announced that it is reviving Graham Kerr The Galloping Gourmet in a miore healthy for.

Cooking With Kerr is being offered directly to independent television stations in the US and if there is enough interest

by January the go-ahead will be given for 174 shows. That still seems to be true.

## Lovell needs Higgs and Hill 'to cut dependence on house building'

had outperformed Lovell and

the construction industry as a

## By Ray Bashford

the DS with the sale of its Wholesale News Division to Jim Pattison Group of Vancou-ver, Canada, for \$30m (219.2m). WH Smith has been pursu-ing a strategy of disposals to concentrate its retailing strengths in the UK and US. This prompted the decision to sell its wholesale division to Jim Pattison, a commany with SIR BRIAN HILL, the chairman of Higgs and Hill, yesterday claimed that YJ Lov-ell was attempting to reduce its reliance on the troubled house building sorten by makhouse building sector by mak-ing its hostile £137m takeover

failed to recognise its prospects for the coming decade. In the defence document released yesterday, Higgs and Hill argues that Lovell has "The quality of Higgs and Hill would be diluted by Lovell and the offer is wholly inadederived an average of at least 70 per cent of its pre-tax profits quate, Higgs and Hill has had an outstanding recored during the 1980s and has a coherent during the past five years from

house building. This level of exposure to house building will make tradstrategy for the future," the chairman said. In contrast to Lovell, Higgs ing conditions increasingly dif-ficult during 1990 as higher interest rates impose tighter trading conditions, the docuand Hills claims to have "a portfolio of complementary activities in related business areas, comprising construction, property and homes". Higgs and Hill said that it

ment claims. Lovell replied that the docu-ment was "empty" and critic-ised the company's directors for omitting a forecast of prof-

whole for the past five years in terms of growth in construc-Higgs and Hill strongly

COMPANY NEWS IN BRIEF

rejected the offer on November 20 when Lovell announced the tion turnover. It disputes Lovell's sugg two-pronged cash and share bid which at the time valued tion that the company is just a medium sized contracting the company at £138m. Sir Brian said that the offer undervalued the company and

business". Higgs and Hill says that it has a reputation in the UK construction industry which Lovell covets and that this has helped it to spread rapidly its international operationa

Current MTM porogra

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Lovell argued while announ-cing the offer that the acquisi-tion of Higgs and Hill would allow for accelerated expansion into Europe while also developing a stronger base from which to compete with expected heightened continental Euro-

pean competition. Higgs and Hill said that it was capable of independent international expansion, hav-ing compenced offshore work in 1947 and expanded across Europe, after developing a solid base in France, to include parts of Eastern Europe.

Jim Pattison, a company with ambitions to distribute news across the whole of the US from its Vancouver base. WHD is based in Atlanta and Savannah, Georgia, and serves about 3,000 retailers with 5,000 magazine and book titles. Jim Pattison will additionally take on \$500,000 of WHD's debt.

WHD has net assets of \$1.7m and declared profits before tax of \$1.1m for the year to June. In September, WH Smith sold its US publishing interests to Penguin USA, a subsidiary

of Pearson, the banking, finance and industrial group which owns the Financial The group owns a chain of 320 botel and airport shops, based in Atlanta, and a



This announcement appears as a matter of record only

## **Queens Moat Houses PLC**

## DM 645,500,000 **Revolving Credit Facility**

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> Agent Bank National Westminster Bank PLC

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A MARKET REPORT OF A MARKET REPORT

ESTATES AND GENERAL ESTATES AND GENERAL Investments has acquired the freehold of Jobs Dairy and neighbouring timber yard site in Sunbury-on-Thames, from Berisford, for 23m. It intends to submit a revised planning application for a 23,000 sq ft office building, with comple-tion scheduled for June 1991. Completed investment value will be about £3m. EVODE GROUP has sold Bea-con Management Services to con Management Services to Synapse Computer Services for 2304,000, being £210,000 cash and £94,000 inter-company debt and 294,000 inter-company debt written off. GUINNESS MAHON Holdings has sold its 50 per cent holding in Landhurst Leasing to Rugen, a company of which 50 per cent is to be owned by Lloyds Development Capital and 50 per cent by the other shareholders of Landhurst. The consideration for the sale will be satisfied in cash. HAMPSON GROUP has paid HAMPSON GROUP has paid £1.3m cash to acquire Clearway Aluminium, which makes entrances and structures prin-cipally for the commercial sec-tor of the construction indus-HIGHLAND PARTICIPANTS: HIGHLAND PARTICIPANTS: The recent offer was taken up as to 33.15m shares (91.3 per cent). In addition, acceptances were received in respect of 546.189 shares (1.5 per cent) for which valid cover was not percent of the percent of the percent of the percent which was not the percent of the percent of the percent percent of the percent of the percent of the percent of the percent percent of the p received. The offer, which has been declared unconditional as been declared unconditional as to acceptances, will remain open until further notice. **HOGG BOBINSON and Gard-ner Mountain is to acquire the** Lloyd's Members Agency busi-ness of Bain Clarkson Mem-bers Dnderwriting Agency, a subsidiary of Inchcape. Consid-eration is a maximum \$108m eration is a maximum £1.08m to be satisfied in cash or by to be satisfied in cash or by way of a vendor placing. on completion. Consideration which amounts to ebout \$4.74m will be in cash of which \$750,000 is payable dependent upon the level of profits of Lan-dhurst for the year to Septem-ber 30 1969. ber 30 1989. HOPKINSONS HOLDINGS is acquiring Thermal Refrigera-tion for a maximum £1.75m cash based on warranted pre-tax profits of £260,000 for the year ended November 30 1989. Thermal supplies components to a range of manufacturing industries INISHTECH- rights issue of 2.81m shares taken up in respect of 98.8 per cent. JEFFERSON SMURFIT's sub-

JEFFERSON SMUKFIT's sub-sidiary Container Corporation has extended its tender offers for its 12% per cent Senior sub-ordinated debentures due Sep-tember 30 1998 and 16% per

has sold two freehold proper-ties in Berners Mews, W for £1.17m. Newman is a joint vencent subordinated discount debentures due September 30 2006 until 5pm New York City ture of Ford Sellar Morris Properties and Shaftesbury. POLYPIPE has conditionally time December 12 1989. As at December 1, a total of \$141.14m in aggregate principal amount of senior debenfures and contracted to acquire Attersall Building Products (distributor of kitchen and bathroom taps, \$438.19m in aggregate principal amount of discount debentures had been tenders into offers mixers and showers) and Tru-

flow Brassware (manufacture of showers and mixer valves) which will be combined into a new operating division. Maxi-mum price for Attersall is £208,000 of which initial £41,000 mat by the issue of \$9 \$92 Poly. (99.9 per cent and 99.8 per cent respectively). LEEDS GROUP: the final deferred payment in respect of the acquisition of Eldennew and its sole trading subsidiary, the Walsden Printing company was made on December 1. The met by the issue of 39,883 Poly-pipe abares; for Trufiow it is £108,000 of which £25,000 inifinal payment was £1.215m, satisfied as to the issue of loan notes and as to \$629,000 cash tially satisfied by 24,319 shares. SUTER has bought 250,000 of its own ordinary shares at 156p per share. This brings the cumulative purchases since shareholders first authorised (£401,000). Part of the cash consideration was being raised by the placing of 250,000 newordi-

nary. MCRECHNIE is restructuring its plastics division. The division, which currently comprises eight businesses, will be reorganised into five larger entities, each defined by the market sector in which it trades. MAXWELL COMMUNICATION

has sold its 49 per cent stake in Usborne Publishing and the consideration (unstated) was paid in cash. NATIONAL TELECOMMUNI-CATIONS has sold the stock and subscriber base of its cellu-lar communications business to Securicor Communications for a consideration of £1.21m cash

NEWMAN STREET Properties

Authorised £1,600,000

the buy in to 12.81m shares SYNAPSE COMPUTER Services has acquired Beacon Management Services from Evode Group for £304,000, being £210,500 in cash and 294,000 inter-company debt taken on. Beacon, involved in computer support, had a turn-over of £903,476 for the six months to September 30. THIRD MILE Investment:

THIRD MILE Investment: Allied Partnership Group is increasing stake in Third Mile from 29.69 to 48.3 per cent, but has obtained dispensation from Panel from making a general offer. Third Mile purchased two properties from APG for £1.4m and satisfied that via the issue of 848,485 shares at 165p. TUSKAR RESOURCES appointed Hambros Bank as its merchant bank adviser in early. November.

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## **UK COMPANY NEWS**

Property and investment account for the major share of the group's operating profits Trafalgar House improves 18% to £270.4m

## By Andrew Hill

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about 18 per cent to £270.4m in However, chairman Sir Nigel

be "a small dip" in operating profits at its property and investment arm this year.

Mr Eric Parker, Trafalgar's chief executive, added. "I don't want you to think that property is going to reduce dramat-ically in importance, but I do think we will see the shipping and hotel and the construction and engineering operations growing at a greater rate." Trafalgar also revealed that .

in the past two weeks it turned down an offer of £150m for the Ritz, but the company would not name the potential buyer. All Trafaigur's London hotels - which also include the Stafford and, since May, the Dukes - have been revalued, anding \$72m to reserves.

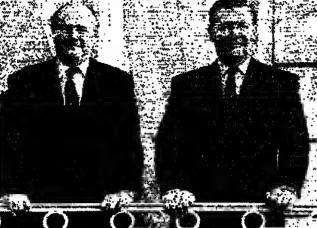
-Meanwhile, Trafalgar's larg-est shareholder, Abu Dhabi

TRAFALGAR HOUSE, the Investment Authority (ADIA), shipping, property and con-struction group which owns the QE2 and the Ritz Hotel, - which manages investments the QE2 and the Ritz Hotel, - which manages investments increased pre-tax profits by for Abi Dhabi's ruling family, about 18 per cent to £270.4m in the al Nahyans - told Trafalgar in a letter that it was a

Iong-term investor. Trafalgar's results for the full year to September 30 com-pared with f229.1m made in parted with 1223,1m made in 1987-88. Earnings per share rose from 36.5p to 42.5p and turnover increased to 53.23bn (22.48bn). The shares rose 5p to

(52.680n). The shares rose 5p to 347n. The group proposed a final dividend of 9.6p, which would make 17.6p for the year, up 10 per cent on the previous full-year dividend of 16p. Property and investment

accounted for the lion's share of 1969-99 operating profits at £170m (£149m), on sales of £746m (£676m). Mr Parker said-the contribution from housebuilding had slipped from about 50 per cent of divisional profits to 40 per cent, with 3,400 units completed in the UK against 5,150 in the previous year.



Ashley Ashrenod Kric Parker (left) and Sir Nigel Broakes: captains of industry at the helm announcing the group's results at the Ritz yesterday

This year, the housebuilding would be a difficult target to mbsidiary, Ideal Homes, is hit.

Trafalgar said the balance of its commercial property in the budgeting for another 3,400 units, excluding 500 homes for housing associations. But Trafalgar admitted that in the UK between smaller short-term developments and larger current economic climate, with schemes would generate "sig-interest rates still high, it nificant profits" in the medium

The construction and engineering division poshed up operating profits from £53.5m to £62.5m on turnover of £1.82bn (£1.36bn), but margins were hit by flerce competition and problems within the offshore and structural divi-

Trafalgar added that it hoped to sign a sharebolder agreement "in the next month or two" formally establishing the joint venture with BICC, the cable and construction group, and British Rail to build and operate the new high-speed rail link with the Channel tunnel

Shipping and hotels made £58.2m (£46.5m) during the year on turnover of £665m (£610m), with cruise bookings for Cunard - which celebrates its 150th anniversary next year higher than ever. Net borrowings at the year-

end were £384m, or 45 per cent of shareholders' funds, slightly higher than last year's gearing figure of 44 per cent. See Lex

## Anglo United surges to £6m despite heavy interest charge

### By Ray Bashford

ANGLO UNITED, the fuel Coalite takeover. distribution group transformed last July through the £478m acquisition of Coalite, pushed pre-tax profits up from £2.5m to £6m during the six months to £6m during the six months

to September 30. However, the performance reflected benefits of an investment in NSM, the restructured private coal mining company formerly known as Burnet & Hallamshire, rather than the Coalite takeover.

Mr David McErlain, the chairman, yesterday also gave preliminary details of an assets disposal programme which will help the company partially cover borrowings made to finance the purchase of the much bigger Coalite

The company expects to announce soon the sales of Coalite's waste disposal, builders' merchants and quarries businesses. These are likely to return over balf of the £200m bridging finance take-np to finance the contested takeover. Another two husinesses are also up for sale.

As an iodication of the impact the borrowings are hav-

The reduction of the bridging loan through the disposals will assist greatly in lowering the interest charge. However, tbe company will incur another large bill for the cur-rent half.

Mr McErlain said oegotiations about the asset sales made him increasingly confideot of beating the original objective of repaying the bridg-ing loan by Christmas next year.

Anglo realised a profit of 54.5m on the sale of a 4.5 per ceot stake in NSM during the period, reducing its holding to 21.5 per cent. The beoefits of the NSM

investment were also received through a £2.3m share of its profits - £1m higher than in the corresponding six months. Coalite in fact held back the

group result, returning a loss at the operating level before interest charges of \$2.7m for the two months it was in Angle's control Anglo's control.

The chairman said Coalite's result was in line with expectations at the time of the take-over and covered a traditioning on the company's perforally weak part of the company's profits calender. The unusually warm sum-

mance, interest charges surged to £8.5m (£448,000), of which £7.4m was associated with the mer had an adverse impact on

David McErlain: detailed asset disposal programme

coal distribution the operations. However, the cold snap currently hitting large parts of Britain was expected to boost the results for the current half.

Turnover during the first half advanced to £165.64m (£50.74m). Earnings worked through at 4p (1.4p) and the directors have maintained the interim dividend at 0.2p.

market

## Reed Executive continues FKB jumps 65% to over £4m to decline with £3.91m **By Jane Fuller**

lying trends towards tempo

rent year, the fact that Reed is

### By John Ridding

REED EXECUTIVE, the employment agency, yesterday. revealed a continued decline in Beed continues to be worse profits with interim pre-tax results of £3.91m compared in the employment agency sec-with £6m last time. tor, reflecting its continued

Yesterday's figure, for the half year to the end of Septem-ber, was achieved on turnover up 21 per cent at £70.29m. But earnings per share slipped from 7.1p to 4.7p and the divi-dend is held at 0.6p. Mr. Alec. Reed, chairman, said that the results reflected

difficulties in the recruitment market which bad "a serious and adverse effect."

In addition, the company decided to accelerate the rate at which it writes off its prop-erties. This resulted in an additional charge to the profit and loss account of £347,000.

Mr. Reed said that in spite of the correct trading difficulties the company remained confitaking a longer term view -and can afford to because of the chairman's dominant posident about its long-term future tion on the shareholder regis-ter - suggests another gloomy and consequently continued to invest in the expansion of its branch network. He said profit performance. Analysts are expecting pre-tax figures of about \$6.5m for the full year that the group had added about 30 new sites over the past year.

## BOARD MEETINGS

country there is the provided inde is are not available as to whether the ideade are interime or think and the sub-

be the UK's number one in the sales promotion field, has increased its pre-tax profit by 65 per cent for the six months affected than its counterparts ptember 30. The acquisitive company made £4.23m, compared with £2.57m last time, on turnover expansion in a slowing market, its concentration in the south that more than doubled to east of England and the fact £48.06m But as its more recent acqui-sitions have been for cash rather than paper, last year's £7m cash pile has turned into borrowings of £8m, totting up first-half interest payments of that it has a relatively high ratio of permanent staff to temporary staff. In addition, and in common with the sector as a whole, Reed has suffered from

skill shortages which have prompted a sharp increase in recruitment costs. Reed's conabout £400,000. It says the debt is set to rise to £20m by the tinned expansion will strengthen its position as the market recovers, which underend of the year as acquisitions'

DIVIDENDS ANNOUNCED

0:75

earn-outs come into play. Earnings per share rose 19 per cent to 10.1p and the rary employment should ensure. However, for the curinterim dividend stays at 2p. Mr. Brian Francis, joint chief

executive, said in the UK the company had gained such new clients as Seagrams, the spirits and wine group, and Smith Kline Reecham in pharmaceu-ticals, while increasing its business with some established ones including Tesco, the supermarket chain.

placing shares on an expensive prospective multiple of 13. Although in the late summer and early autumn some clients

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· Feb 23

FKB GROUP, which claims to had delayed spending decisions, these were now coming through. Mr Francis said a few contracts had been indertaken at margins that were less good than usual.

The company is, however, well insulated against UK diffi-culties because 58 per cent of its first-half profit came from the US, where it also has much of its borrowings, taking advantage of lower interest rates.

Mr Francis said there was further improvement to come from FKB Direct, a US subsid-iary. "It has invested in more

people and in printing and mailing facilities, but the client take-up took longer than expec-

In Continental Europe, the company already had a Paris base and was looking for acqui-sitions in West Germany, Italy, Spain and Belgium.

Its network of sales promo-tion agencies, which did not exist two years ago, now took in 20 countries, he said. As part of its effort to move into the for fact its endort

into the Far East, it was having talks with Dentsu, of Japan, about a possible joint

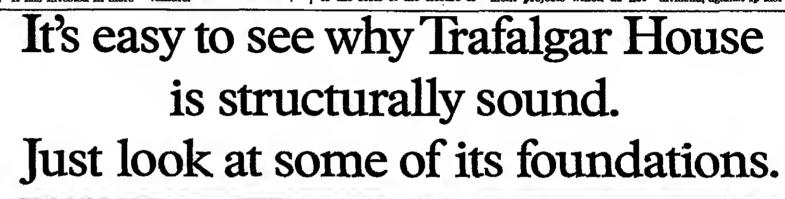
to £2.47m (£166,000), attributed to the costs of the closure of

three husinesse The pre-tax loss arose from an operating loss of £0.8m in the continuing businesses losses of £1.3m in discontinued businesses and interest charges of £0.5m.

Mr Donglas Craig-Wood, chairman, said that the decisions already taken to concentrate on repetitive revenues and to discontinue develop-ment projects which do not

contribute sufficiently to reve nue have already minimised most of the causes of the recent heavy losses. Turnover for the period amounted to £12.34m (£10m) of which £12.14m (£9.02m) related

to continuing businesses, Tak-ing in a tax credit of £240,000







with the pre-tax deficit at Sep-tember 30 amounting to £2.54m against a profit of £514,000 for the corresponding period and a loss of £1.29m for 1988/89. There were no exceptional debits this time (£313,000). But extraordinary items amounted

(£103,000 charge) there was a loss of 10.91p per share (1.82p earnings). There is no interim dividend, against 1p last time.



divisions shown below are based mainly on	Alphaneric	nM	-	1	-	2
Inst year's timetebres.	Anglo United	0.2	Mar 31	0.2	-	1.2
TODAY	Aftens, Brothers,	3.0	Jan 1e	3.3	-	11
Interime Avence, Birmingham Mint Group,	Bogodint	0.1	Feb 1	0.1	-	0.32
Caffyns, Cape industries, Cranswick Mill,	Bogodint	0.2	Feb1	0.2	-	0.64
Douglas (Robert M),- Embasey Property,	Campbell/Armstrgint	1.655	Jan 25	1.65	-	4.95
Green King & Sone, Joseph (Leopold),	Control Secs	0.5		0.375	-	1.21
Lathens (Jarapa), Monks & Crime, Northony, Northamber, Rowlinson Securities, Saltire	Cconite Group	25	-	2.5	4	3.5
insurance investment, Salveson (Christian),	Croeby (James)	1.25	Apr e	1	-	3.5
Tama (John), Tinsley Robor, Tiphook,	Eldridge Pope:fin	2.35	Feb 3	2*	4.1	3.6"
UMECO.	Ensor Holdings	1.25	Feb 16	-	-	
Finate- Avon Rubber, Abion, Drystalate, Har-	Evene of Lexids lot	2.25	Jan 5	2.15		6.15
danger Prope, Seatchi & Saalchi, TMD Adver-	FKB Groupint	21	Apr 10	2	-	7
and a second sec	GECInt	2.55	-	2.15	-	7.8
PUTTING DATES	Monthe Ashby §int	1.7	Mar 1	1.7	-	4.1
Subaline-	Northern Foods	5.25	Feb 23	4.75	_	11.25
F & C Smaller Companies	Reed Executive	0.6	-	0.8	-	2
Grant Liniumant Street Dec. 7	Ritz Design	1.33 .	Jan	-	-	2
Gracout	Tams (John) §	1.38	Jan 11	1.2	-	3.6
London Merchant Secs	Tratalger House		Feb 18	8.8	17.8	16
Oglesby & Butler	Tungtall		Feb 8	2.5	4.5	4
	Utd Scientificfin		Apr 6	4.6	2	7.3
Carrolt (PJ)					_	
Guiness Mahon	Dividends shown pence	per sha	re net exce	ot where	otherwis	a stated.
HOMINING and a state of the sta	"Equivalent after allowi	ng for s	crip lasue.	ton capi	tal incre	ased by
Johnson & Firth Brown Dec. 14. Shooring Group Dec. 14	dights and/or acquisition					
Snuthern Business Group	market. Carries scrip o					

### COMPANY NEWS IN BRIEF

ALVA INVESTMENT TRUST: bolstered by recent enchange The issue of offers of 4.375m ordinary shares at 300p per ordinary shares at 3000 per share closed at 3pm on Decem-ber 1. Of the 1.55m ordinary shares offered, valid accep-tances were received in respect of a total of 926,917 ordinary shares (59.8 per cent). The bal-ance will be subscribed for by investment clients of De Zoete and Bevan. ANGLESEY MINING: During

ANGLESEY MINING: During the six months ended September 30 £1.46m was expended on mineral proparties and £210,424 on fixed assets required in the company's business. The company sold it had been encompany sold it had been encompany sold it has metal mines. strength of base metal prices AUTOMOBILES OF Distinction and by the recovery of gold, features of which were being \$150,000 in cash and shares. Str

NOTICE OF MERGER

To Holders of

THE MITSUI BANK, LIMITED

U.S.\$109,000,000 25%% Convertible Bonds due 2001

and

U.S.\$200,000,000 25% Convertible Bonds due 2003

Notice is hereby given that The Mitsoi Bank, Limited will merge with The Taiyo Kobe Bank, Limited effective as of 1st April, 1990 subject to the approval of the general meetings of shareholders of both banks to be held on 21st December,

1989 and to governmental approvals required under applicable

The Mitsui Bank, Limited will be a continuing corporation and

The Minsui Bank, Limited will be a commung corporation and accordingly all contractual obligations and habilities of The Mitsui Bank, Limited including those of the captioned Bonds will not be affected by such merger. The corporate name of The Mitsui Bank, Limited after the merger will be changed to

The Mitsui Taiyo Kobe Bank, Limited.

6th December, 1989

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laws and regulations including validation of the Minister of

Adams and Porter Inc for \$3.5m (£2.25m). A and P is a New York-based retail insurance broker. ASHLEY GROUP has acquired ASHLEY GROUP has acquired a 71 per cent interest in EB Distributiou, a window blind distributor based in the Netherlands, for Fls 500,000 (£160,000) cash. ASSOCIATED FARMERS is not proceeding with the rights issue as the resolution to acquire LOddon Livestock Equipment was defeated at the recent carm. recent egm. AUTOMOBILES OF Distinction

THE MITSUI BANK, LIMITED

1-2 Yurakucho 1-chome

Chiyoda-ku

Tekyo 100, Japan

Anthony Joliffe, the majority shareholder in Country Clasrate developments. ANSBACHER (HENRY) is sellshareholder in Country Clas-sics, will inject £625,000 into it in return for preference shares, which will be redeemed if Country achieves certain agreed profits. BDA HOLDINGS has sold its investment property at 480,500 BDA HOLDINGS has sold its investment property at 480-500 Larkshall Rd, London, E4, together with an adjoining office development at auction. The sale proceeds of £2.16m will be used to reduce current

BET has purchased Southern Services, an Atlanta-based Cleaning and building mainte-

BROMPTON HOLDINGS has terminated discussions with a potential bidder for the com-pany. It will make certain rationalisations with a view to focussing activities on core bustnesses

CARGO CONTROL is expand-ing its transport activities with the acquisition of Packaging industries for a maximum £305,000, to be met by the issue of 250,000 shares and £55,000 cash Packaging makes wooden containers and pallets for the cargo market; it incurred a loss of £150,000 in the year ended April 30 1989 on sales of £3.77m. CLOGAU has changed its name to Ferromet Group to relect the change of the core activity of the group.

DARBY GROUP has purchased the stock, fixed assets and the leasehold property of Glass Toughening (UK) for a consid-eration of £550,000 payable in cash. This purchase was agreed within three days of Glass Toughening going into receivership.



1989 Results	£m Increase			
Operating profit				
Property and investment	169-8	+14%		
Construction and engineering	62-5	+17%		
Shipping and hotels	58-2	+25%		
Profit before tax	270-4	+18%		
Ordinary dividend	17·6p	+10%		
Earnings per share	42-8p	+17%		





- Record turnover and operating profits from the three divisions
- Turnover up 21% to £3.2 billion
- Successful demerger of oil and gas interests
- Balanced and exciting property programme
- Construction and engineering orders up 50%
- Shipping and hotels achieve record occupancy and bookings levels.

## TRAFALGAR HOUSE

This advertisement has been approved by Touche Ross & Co, which is authorised to carry on investment business by the Institute of Chartered Accountants in England and Wales.

USH under way as

losses total £3.4m

Major review of

By Jane Fuller

UNITED Scientific Holdings,

the defence equipment maker

which did not so much escape

twice what had been

## **UK COMPANY NEWS**

## Pork prices, rationalisation and chilled food scares blamed for flat performance Northern Foods little changed at £40m

Northern Foods

95

### By Nikki Tałt

32

Hull-based food manufacturer, experienced a static first half, with pre-tax profits up just film to £40.3m. And sales in the period, to

September 30, were also virta-ally unchanged at £535.3m (£511.2m). Earnings per share, after a 29 (30) per cent tax charge, nudged ahead to 12.89p, from 12.45p.

The flat performance was blamed on the combination of hannet on the commination of sharply higher pork prices, the various scares over chilled foods – estimated to have cost around £2m – plus the short term effects of extensive restructuring and investment in three of the group's four dividence

Analysts, well-appraised of the difficulties, had expected little progress in the half year and the shares eased just Sp to 299p yesterday. With regard to the current

half. Northern said it was

HIGH FINANCE charges led to

Eldridge Pope, the West Coun-try brewer, showing a 125 per

cent drop in pre-tax profits in the year ended September 30

to £40.7m (£35.22m) and operating profit 20.5 per cent to \$4.56m (£3.78m). But substan-

tial borrowings for the High-cliff Hotel expansion resulted

in finance costs of £1.57m (£246,000) and left the pre-tax profit at £3.06m (£3.5m).

Mr Christopher Pope, chair-man, said the new EP Best Bit-

ter rapidly became the com-

pany's top selling ale brand. Labatt and Faust Lagers con-tinned to sell strongly, and

Turnover rose 15.5 per cent

High finance charges

take toll on Eldridge

cent.

(£3.83m).

NORTHERN FOODS, the looking forward to "continued progress". It warned that the high interest rate climate appeared to be having some effect on demand for higher value-added products, but that basic food volumee - sausages, milk and so on appeared resilient. It described Christmas demand as "reason-

able" And, in what it called an indication of confidence in the overall way forward, it raising the interim dividend by 10.5 per cent to 5.25p. The only division to show a

significant improvement was the dairy business. Here, sales rose by just under four per cent to £229m, but profits improved from £18.7m to £20.7m. Northern attributed the gain to benefits from past investment, a significant improvement at the Ashby dairy, and strong demand for bulk products. On the convenience foods

sales of the company's own

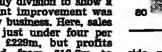
brewed lager rose in the free trade by 20 per

Heavy competitive discount-

ing was a feature of the year

and the downturn in con

with a final of 2.35p.



side, rationalisation and food scares left profits unchanged at £5.7m on static sales. The meat division saw profits edge down from 59.6m to 59.3m, on seles of £127.7m (£118.1m) - again the effect of rationalisation, with the Witney factory now

1988

closed, bnt conpled with the pork price impact. Grocery intereste turned in <u>f5.5m</u> Share price relative to the (25.9m) on sales of £76.5m FT-A Food Manufacturing Index (£70.9m)

(£70.5m). Interest charges took 5900,000 (£400,000). Net borrow-ings at September 30 rose from £32.1m to £49.5m, but by the year and the group expected a return to £20m-£25m. Capital expenditure in the first half was £38m, with £74.5m bnd-geted for the full year.

### **O COMMENT**

Neither the bottom-line figure nor the mix of profits provoked much surprise yesterday. How-ever, news of delays to the extension of the Kirkham biscuit factory provoked some modest reining back in the more optimistic forecasts. Esti-mates for the full-year now seem to range around 190m-191m, putting the shares on a prospective p/e of 10 times. Whether this discount to the

sector is justified depends on whether one believes that the outlook for Northern is undering a fundamental shift. The bull case suggests that the befty capital investment pro-gramme is ending and disrup-tion should ease; that "special factors", such as pork prices, should cease to impact next

should cease to impact next year: and that higher food safety standard will help the likes of Northern at the expense of less solid competi-tors. On this last score, enthn-slasts note already the rising importance of M&S, Sainsbury and Tesco as Northern custom-ers. The less optimistic view is that "jam tomorrow" has been forecast and promised before at Northern Foods, and that investors may be wary until there are signs of it actually there are signs of it actually being delivered. On balance, analysis seem inclined to give Northern the benefit of the doubt - but it is on balance

## sets up green advice service

### By Eric Short, Pensions Correspondent

1969

COMMERCIAL Union Asset Management, the fund man-agement arm of Commercial Union, the composite insurance group, has opened up new dimensions in green invest-ment with the launch of its

**Tootal Group** 

A coherent strategy for the Group as a whole aimed at achieving sustained

growth over the long term and less vulnerability to cycles.

'Among analysts, Tootal Group's strategy and long term planning finds particular appeal, with

more than a third mentioning it spontaneously MORI CITY SURVEY SPRING '89

Commercial Union Environspending was felt in the last quarter, Mr Pope said. Profit was after exceptional charges of £62,000 (£155,000); but property profits of £2.67m (£1.957m) woon taken below the mental Pension Service. Hence this new service is aimed specifically at pension schemes - administrators, trustees and investment advis-(£1.36m) were taken below the line and the available surplus ers - and for the time being at leats will not be available to the retail investment market. for the year moved up to £5m

The service has three main Earnings slipped to 11.3p (11.9p). Reflecting confidence initiatives, including the launch of a green investment fund, the setting up of a CU Environmental Screening Ser-vice and offering an individual in the future, however, the dividend is lifted from 3.6p to 4.1p,

specialist account service to UK and international corporate clients on an individual segregated fund basis for environment investment.

Investment will be on a

and disposal.

The fund, the Commercial Union Environmental Exempt Pension Fund, which will only be available to approved pen-sion funds, will invest in com-panies which are directly involved in providing products and services that improve the environment, snch as water treatment, recycling, emission control and waste collection

CU is offering this screening service to trustees for use on their own individual pension schemes - thereby providing a service which will enable trustees to meet the growing pressure from schemes members

The screening service, which is considered essential to oper-ate an environmental fund, will use CU Asset Management'e investment research department in the UK, backed by researchers and investment managers in North America, Europe and Japan.

world wide basis, with at least 50 per cent invested overseas. **CU** Asset Management is marketing this fund as one of



Production

mid-sized independent oil com-pany, fell by £1.3m to £6.89m in the half year to the end of September, as a result of oil production problems in the North Sea.

which did not so much escape the chuches of Meggitt as get dropped by it, has reported a pre-tax loss of £3.4m for the year to September 30. During the takeover hattle, Meggitt, the specialist engi-neering group, first warned that it might pull out after USH announced that the loises and provisions at its Avimo electro-optical plant in Taun-However, Mr Roland Shaw, nowever. Mr Koland Shaw, chairman, said he expected performance to improve in the full year and he announced an ambitious drilling programme for 1990 that included up to 38 wells. electro-optical plant in Taun-ton would amount to £17m,

Premier's shares have recently aronsed interest because of a drilling pro-gramme in the Gulf of Thalexpected. Meggitt finally dropped its £104m offer two weeks ago, despite having acceptances for 48 per cent of the equity. Its partial cash alternative valued each USH share at 144p. Yes-terday the price closed at 75p, having gained 2p after an announcement that was no worse than expected. expected land, where it made a discovery late last year, and in Papua New Guinea. The dril-ling in Thailand has been delayed until early January because of storm damage to a drilling rig en route from

worse than expected. The full-year figures ink in where the £17m has gone. As an exceptional item, a total of nearly £8m is listed as actual Singapore. Premier plans four to six wells in Thailand, the first of which will be on an undrilled and anticipated losses on Avimo's two fixed-price Minisstructure, while others will be aimed at appraising its earlier discovery. Other drilling in mind includes two wildcats in Papus New Guinea in January, try of Defence contracts for electronic night sights. A fur-ther loss of £25m is shown for Papes New Gaines in January, and two gas prospects in Pakistan. Right offshore UK wells are planned as well as development drilling at the Wytch Farm oilfield in Dorset, in Trinidad and Italy. Mr Nick Prest, deputy chief executive, said another 26.6m of Avimo losses hit the operat-ing profit, bringing it down to £3.5m.

Production at Wytch Farm is scheduled to reach 60,000 barrels a day in April, 7,500 barrels of which are for Pre-The total exceptional loss of just under S5m (Avimo losses were partially offset by a 55.5m net profit from a site sale) and

interest charges of nearly 22m led to the £3.4m pre-tax loss, compared with last year's Turnover fell from £11.51m to £8.22m, reflecting mainly the shutdown of the North Sea Thistle field following the acci-dent at Cormorant Alpha plat-£10,12m profit. Turnover increased by more than £8m to £128.89m.

Leaving aside Avimo Taun-ton, the rest of the group made a filom operating profit. Mr Prest said the bulk of this came in roughly equal thirds from Alvis armoured vehicles, form to which it is linked. The results were boosted by an increase of interest income at £1.3m and an extraordinary gain of £4.84m on sale of shares in Ultramar. Extraordisnares in Unramar. Extraordi-nary items in the same period of last year came to £5.13m. Excinding extraordinary items, after tax profits fell from £3.06m to 2.06m, while earnings per share dropped from 6.72p to 0.48p. Avimo Singapore and Optic Electronic Corporation in Dallas the news from OEC was not so good. First its £42m sale to Imo Industries was blocked by the

## Tams' rise limited by interest payments

checks Evans of Leeds John Tams Group, USM-quoted maker of mugs and tableware, reported taxable profits higher at £873,000, against £845,000, in the six months to the end of EVANS OF LEEDS, the ability of the group. The uplift

AGAL

property investor and devel-. was shown, in spite of the oper reported increased profits increased cost of financing the for the six months to Septem- substantial development pro-

decided to sell. That it is trying to do this against a gloomy outlook for defence spending is the least of its worries. Although most of the tears have been shed over Avimo Taunton, it cannot return to profitability before 1991. In other parts the outlook is bee-tar, but again in the longer-term. Alvis will deliver mass tanks next year; but profitabil-ity will be limited until his fac-tory move next December. In ity will be immeasured as a set of the set o much-needed dilution of the military custom. Warburgs, the house broker, is forecasting a current year prostax monit of 27.5m, giving a prospective multiple of about 10. The shares only look cheap com-pared with the break up value of the company. **Development expenditure** 

Federal Trade Comulsion on competition grounds. Then it was discovered that OEC's directors had — without the parent's knowledge — voted themselves "golden para-chutes" worth up to \$1.6m if USH changed hands. Mr Brost said a major vertex

Mr Prest said a major review was under way of the business, which was worth much more

than its market capitalisation

Other than saying that ORC would probably still be for sale,

he would not comment on pos-

sible disposals. One of the outcomes would be to reduce the 17.2 per cent gearing which had sprung up

gearing which had sprung up in the past year. Other unpalatable figures included two extraordinary

bills: £1.75m for fending off Meggitt and £1.55m for legal

costs linked with the blocked

OEC sale. The loss per share was 8.9p compared with earnings of 9.4p

A dividend reappears at 2p, compared with last year's total

The company faces a long hard

haul to recover credibility with all those shareholders who had decided to sell. That it is trying

last time.

· COMMENT

of 7.30.

for their funds to adopt positive measures to be green.

mier.

the satellite funds adjoining the main core fund in a pension scheme portfolio, not as the main part of the fund.

# Confidently

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the countries in which we operate.

"They have a very strong management especially on executive level ANALYST

poised 1

ABC Elegance, an innovative gold-foil printed Batik, recently launched in West Africa through consumer advertising, video and fashion shows.

> 'Your marketing techniques are of a very high standard. This is a completely new approach in West Africa and we welcome it CHIEF LM. BRUGAL CFAO TEXTILES LAGOS

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> \*Tootal has risen smartly to the challenges of the textile industry' INVESTORS CHRONICLE 3-9 NOV '89

'In the last three years, Tootal has built an impressive worldwide threads business, and is close to breaking free from the cyclicality that dogs British textile companies." THE TIMES 3.10.89



If you would like more information about Tootal Group write to: Audrey Lloyd-Kitchen, Director of Corporate Affairs, Tootal Group plc, Tootal House, 19/21 Spring Gardens, Manchester M60 2TL LEADERSHIP IN WORLD MARKETS

\* \*\* .\*

September. Mr Gerald Tams, chairman, said that with additional capacity and buoyant trading a year of continued progress was seen. of some 6.4 per cent compared

Trading profit was £1.12m (£776,000) bnt the interest charge was £248,000, com-pared with a credit last time of £69,000.

Mr Tams said that interest charges on the acquisition of AT Finney and the completion of the capital spending programme had risen unexpect-edly. The repayment of borrowings from cash flow was a priority. Tnrnover was £7.73m (£5.05m). Earnings per share were 2.88p (2.85p) and the interim dividend is raised to 1.38p (1.2p).

Shopfitters' 15% rise in first half

With growth in the financial and commercial sectors offsetting a contraction in retailing, Campbell & Armstrong increased its pre-tax profit by 15 per cent in the half year ended September 30 198

1989. This USM-quoted shopfitting and building services group turned in £1.6m (£1.41m) on turnover of £37.9m (£23.8m). Earnings fell to 7.4p (8.8p) on higher capital, and the interim dividend is again 1.65p. At the end of September the order book stood at £30m, against £19m. The group had remained busy throughout the opening two months of the sec-ond half.

## Lancaster closure

Lancaster is closing Central Park, its used car sales centre in Altrincham. Central Park was set up in association with alfords to sell used cars from stores located in out of town shopping areas.

To the Holders of Warrants to subscribe for shares of common stock of KOBE STEEL, LTD. (the "Company") (Issued in conjunction with an issue by the Company of U.S. \$1,000,000,000 1%% Boods 1993)

Adjustment to Subscription Price

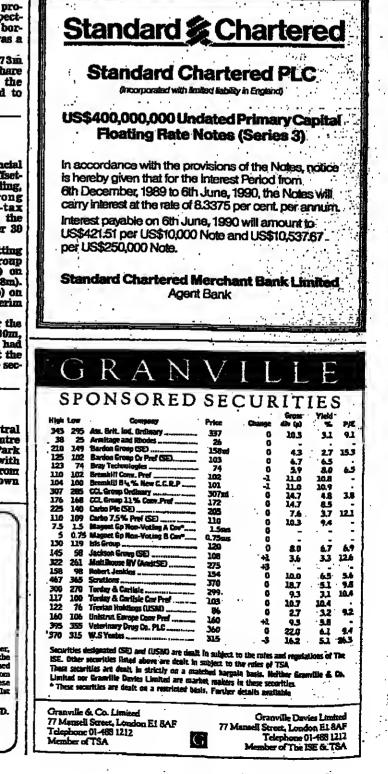
Following the notice of 27th November, 1989, we hereby notify that the Subscription Price of the captioned Warmatis has been adjasted from Japanese Ven 735.50 to Japanese Yen 734.50 with effect from 1st December, 1989, in Japan. KOBE STEEL, LTD. By: THE SANWA BANK, LIMITED as Principal Paying Agent.

Dated: 6th December, 1989

ber 30 with a rise from £3.03m gramme: to £3.22m at the pre-tax level. This represented an increase

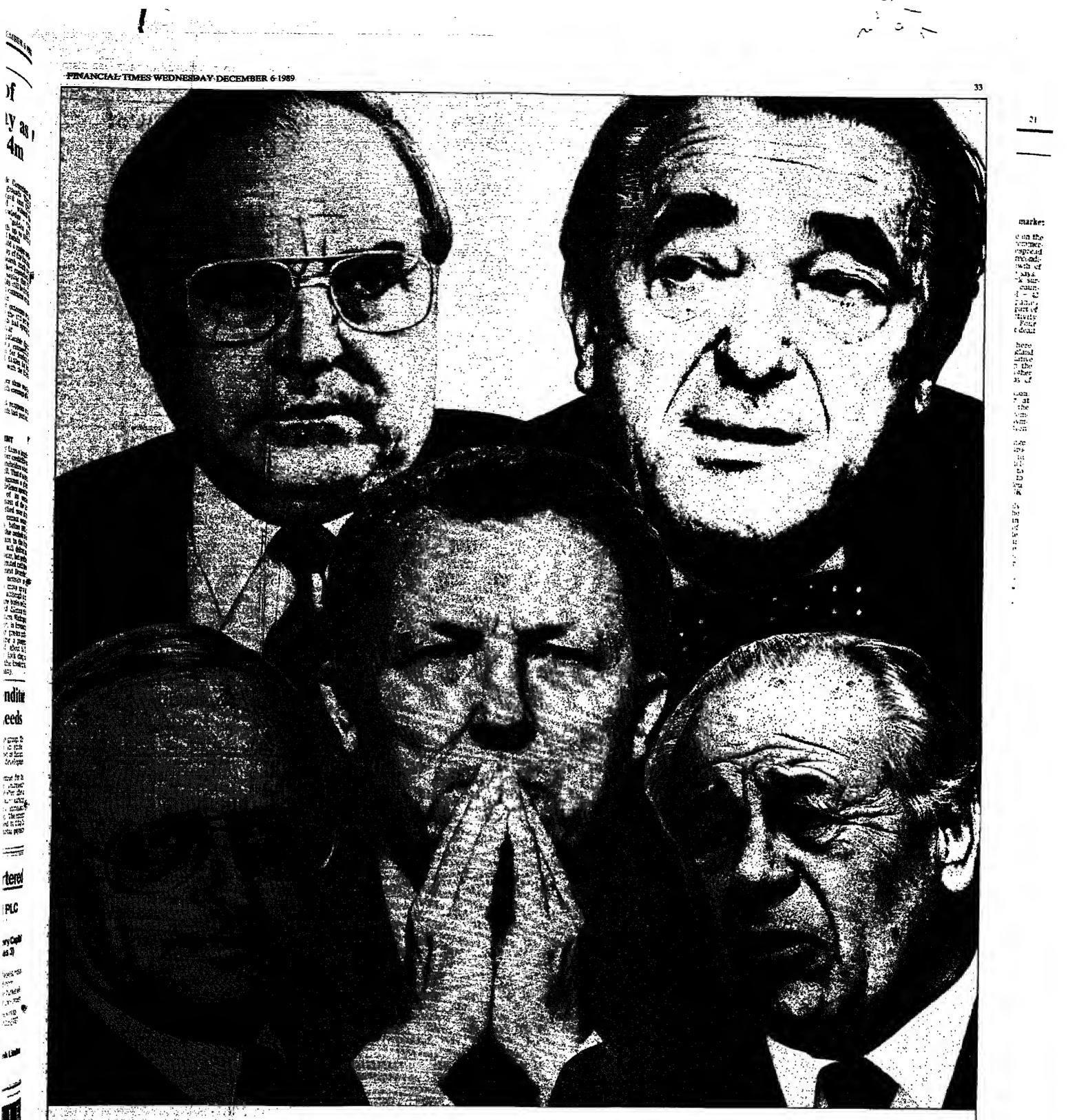
During the takeover battle,

Total revenue for the first Total revenue for the first six months increased from £5.92m to £6.67m; after tax of £1.13m (£1.06m) earnings per 25p ordinary increased from 5.99p to 6.38p. The interim divi-dend is raised to 2.23p (2.15p); last year's total payment was 6.15m with the 13 per cent advance shown for the whole of last But the directors said that they had every confidence in the growth and future profit-6.15p.



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## Europe's voice, broadcast worldwide

A phrase Mr. Frank Barlow, chief executive of the Financial Times, used to describe European Business Weekly. The programme acquired by the Financial Times as its first and important venture into broadcasting.

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and industry are a central feature of the programme. This level of comment and analysis together with the importance of the issues covered is what draws over 2 million of the business community from Stuttgart to Seoul, from Geneva to Galveston, to use the programme as a regular part of

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## **UK COMPANY NEWS**

## Shares rally as a buyer is found for lossmaking security arm Tunstall falls sharply to £3.11m

### By John Ridding

SUBSTANTIAL losses at its security products distribution arm prompted a sharp fall in profits at Tunstall, the Yorkshire-based security equipment company, from £4.97m to £3.11m for the year to the end

of September. The markets had been fore-The markets had been inte-warned of the problems et its Ademco subsidiary, and shares which have fallen from 300p since April, gained 10p yesterday to close at 190p.

Tunstall also announced yesterdey that it is selling Adamco to Gardiner Group for \$2.2m. Group turnover declined from £52.06m to £39.98m and

earnings per share fell from 21.5p to 12.6p. However, the company expressed confidence in the future and has raised the final dividend from 25p to 2.75p giving a total of

4.5p (4p). "Overall we have suffered a very disappointing year" said Mr Michael Dawson, Tunstall's

chairman.

He added that the company had been forced to write off about £1.6m against non-recurring stock obsolescence and bad debts.

The group also suffered the continuing impact of last year's 26.5m write off against its investment in Sound Diffusion, the electrical leasing company.

Its expenditure on its stake in the company raised interest payments from £530,000 to £1.19m.

taking legal proceedings against Sound Diffusion's auditors with the aim of recovering the cost of its investment made on the basis of Sound Diffusion's 1987 andited accounts and rights issue docu-

stall Telecon, the group's larg-est division, which makes emergency and specialist com-

**Tunstali** Group Share price (pence) 500 i 450 400 350 300 250 200



indicated another satisfactory year in the home market but that enbstantial invest-ment was required to ment was required to address its overseas opportuni-

## · COMMENT

Tunstall's record of diversification leaves much to be desired. Last year it was Sound Diffu-sion which provided more than

Accordingly, the anticipated gross yield is put at 8.5 per

Equity unit trust. In the US

part of the New York Life

Instrance Company, which in turn recently acquired Windsor Group. MacKay has some

\$6.3bn under management, including \$600m in convertible

portfolios.

acquired in 1987, has provided equal gloom in 1988. It is there fore something of a relief that the group is now focusing on its core businesses, and in par-ticular its emergency commu-nications for elderly people. But even here there are tea-sons for ceution. The private market, which represents the bulk of elderly people, has proved harder to break into than the public sector, and geo-erraphical expansion into graphical expansion into Europe offers plenty of obsta-cles. More immediately, Tuncles. More immediately, fun-stall is likely to be constrained by the problems facing private sheltered housebuilders. The balance sheet has also taken a beating and gearing remains at about 100 per cent. The core business remains solid, and the prospective multiple of 7.5 on pre-tax forecasts of 25.3m is cheap. But while elimination of negatives will bring short term recovery, the source of longer term expansion remains elu-

26m of bad news and the fail-ure of Ademico, which was only acquired in 1987, bas provided

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## **Ritz Design** up 14% but. margins tight

Profits of the Ritz Design Group rose 14 per cent on sales some 30 per cent up in the helf year ended September 30 1986. Margins generally were still tight as the high street shores felt the effect of high interest

Sec. 8, 21, 40

The UK portfolio will man-aged by Windsor Investment Management, which currently handles around £106m of funds test the enert of high interest rates, said Mr Richard Cle-mons, the chairman. But he believed the close association with Marks and Spencer, the group's principal customer, would prove a strength in this difficult varied under management - including the Windsor Convertible and the managers are MacKay-Shields Financial Corporation,

difficult period. The group, which makes blouses, lingeris and swim-wear, saw its turnover increase to 514.3m (210.94m) and profit to 2743,000 (2650,000), after interest charges of £264,000 (286,000). Pantasie Textilas, the under-

wear maker sequired in July, was indergoing changes which should enable it to make a sig-nificant contribution to profits in future.

in Inture. The group had started the second half well. Earnings ware 5.4p (5p) and interim dividends are initiated with a payment of 1.88p, which should approximate to ene-third the projected total.

fied by the issue of 1.74m new in March 1991 - an uncondi-Hadlaigh shares and £350,000 in tional £1.1m, and £1.5m depening the vendors' projection of BFr32m (£540,000) profits in the year to November 1990. P&P has made a placing of 2.8m shares at £1.85. Of those L2m were to pay the initial instalment, the balance to raise 23.1m to provide the Belgian companies with working canital Microcomputer made a turn-over of BFr371m in 1988, with pre-tax profits of BFr14.4m. Zaventem'e turnover was BFr274m in the 18 months to March this year, and profits came to BFri,7m.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the undermentioned securities of Surrey Group PLC in the Unlisted Securities Market. It is emphasised **Elswick** to that no application has been made for these securities to be admitted to listing end that this advantisepay initial ment does not constitute an offer or invitation to env person to subscribe for or to puchase securities. It is expected that dealings will commence in the existing Ordinary Shares and the Placing shares, fully paid, and in the Rights Issue Shares, nil paid, on 11th December, 1989. £7.5m for SURREY GROUP PLC label maker llocomprated in England under the Joint Stock Companies Act 1856 number 425.

Issued and now

Surrey Group PLC

Welton-on-Thames

Issued and to be

issued fully paid £2,015,213

51

Surrey KT12 4HN

Surrey House

2 The Green

Hersham

being issued fully paid £4,137,413

ELSWICK, whose interests range from specialised print-ing and packaging to professional grass cutting and agri-cultural machinery and the manufacture of bicycles, has agreed to acquire Blue Ribbon Label for an initial consider-ation of £7.5m-£4m in cash and the remainder in the form of Joan notes payable between

1991 and 2015. A further payment may be due dependent on Blue Ribbon's profit achievement in the year to July 31 1990.

The £4m cash payment is to be met from the proceeds of an issue of 56.96m new ordinary shares which have been conditionally placed by Birming-ham brokers, Albert E Sharp, with institutional sharehold-

with institutional sharehold-ers with a claw-back for exist-ing shareholders. Qualifying shareholders are being offered 7 new ordinary for every 18 held at 12p per share and 7 new ordinary at 12p each for every one existing reference share held. Blue Ribbon is a market

leader in the manufacture and supply of labels in the UK gar-ment industry. Profit before tax has risen from £283,000 in 1985 to £1.06m in 1989; at July 31 its net assets amounted to £1.45m.

The acquisition follows other purchases by Elswick in self-adhesive labels over the sen-annesive labels over the past couple of years and Mr Bill Cross, chairman, said the group aims to become a signif-icant supplier of products and systems for the growing mar-ket in specialised print and packaging. In a letter to shareholders

Mr Cross said that Elswick expected to make satisfactory progress during the second half of the current financial

In the October interim statement, the company reported pre-tax profits down from £928,000 to £647,000 after an increase from £6,000 to £579,000 in interest payable. The balance of the current placing will reduce Elswick's corrowings and leave it well placed to finance further acquisitions, said to be currently under invest igation.

Simon Canadian buy

Simon Engineering is acquiring Dick Engineering of Toronto, Canada, for an initial C\$1.2m cash, plus further prof-it-related payments. Dick is a consultancy pro-

With funds of over £100

million accessible, you

# result"

Tunstall said that it is underment. Mr Dawson said that Tun-

He added that early signs Windsor launches trust to

## ties. munications equipment, had produced "a most satisfactory

## specialise in convertibles

## By Nikki Tait

CHANGING THE pattern of new investment trust launches away from "emerging mar-kets" and "European" funds, Windsor Investment Manage-ment - part of the Windsor Life group - is bringing a trust spe-cialising in UK and US convert-ible shares to the etock market.

The new fund will be called the London and New York Convertible Trust, and will have around half its assets in UK-quoted convertible ahares (including Euro-sterling con-vertibles), and half in US convertibles

The managers plan to raise 15m via a placing of 15m shares at 100p each, being han-dled by stockbrokers Klicat &

the first investment trust to specialise in convertibles, but does claim to be the first to combine holdings in both US and UK convertibles.

it plans to gear up, via the tak-ing on of £15m of fixed-rate, dollar denominated bank bor-rowings. The loan will be provided by Bank of Scotland, down

tax benefits. The US convertibles pay income gross, and the fund managers expect that the normal corporation tax liability will be eliminated by the offset of interest on the bor-

## Norfolk House purchase

Norfolk House has acquired Truckers. The purchase is the first stage in the group's brand image

long-term strategy to develop a new network of commercial vehicle refuelling and restau-rant facilities with a strong

The aggregate consideration is £13m. This amount is to be satisfied by the issue to the vendor on completion of 206,353 new Notfolk ordinary

NEWS DIGEST

Steel for a maximum of £3.2m. Of the total, £2.85m is pay-ble on completion, as £2m in

Suffolk. Net assets were valued at £870,000 in November 1968.

twelfth that Barrett has made

since its flotation in May 1987.

Courtyard Leisure, a City-based wine bar and restaurant

operator, is joining the Third

Market through an open offer that values it at £2.19m.

The company, which oper-ates under the names "Punt-

ers" and "Wynkyn de Worde"

is negotiating the purchase of an established group of City wine bars and restaurants.

In the year to March 31, prof-its increased from £44,684 to

£121,283, and earnings per share rose from 1.1p to 3p.

Trading during the current year has been affected by the British Rail and London Under-

Hadleigh buying

trailer manufacturer

Hadleigh Industries, the auto-

Lynton, which is based in

trailers for mobile exhibitions

ICI and the Automobile Associ-

group'e automotive division.

**Courtyard Leisure** 

for Third Market

The acquisition is the

with the interest rate currently estimated at 9.75 per cent, but with the managers saying they hope that this can be nudged This structure should have

The unusual feature is that

rowings.

Aitken. Impact day is Thurs-day, December 14. The new trust, which will have a seven-year life, is not

d (for co Announcements Office, The Stock Exchange, 46 Finsbury Square, London EC2A 1DD.

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**BOOKMAKING BUSINESS** 

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6th DECEMBER, 1989

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This nonce is issued in computator with the regulations of the Council of The international stock Exchange of the Orania Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an offer or invitation to subscibe for or purchase Ordinary Shares or Convertible Loan Stock of Grosvenor Development Capital plc (the "Company"). Application has been made to the Council of The Stock Exchange for the admission to The Official List of the Ordinary Shares and Convertible Loan Stock. It is expected that dealings will commence on 13th December

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(Incorporated and registered in England and Wales under the Companies Acts 1948-76, Registered Number: 152558)

Placing by

COUNTY NATWEST WOOD MACKENZIE & CO. LIMITED

3,000,000 Ordinary Shares of 25p each at 100p

\$12,000,000 71/2% Convertible Unsecured Loan Stock 1999 at par, payable as to 50p on application and 50p on 30th November, 1990

SHARE AND LOAN CAPITAL

3,000,0000 Ordinary Shares of 25p each

5/% Consultative Redocenable Preference Share of £1 £12,000,000 7½% Convertible Unsecured Loan Stock 1999 payable as to 50p on application and 50p on 30th November, 1990

Grosvenor Development Capital plc specialises in the provision of development capital for unquoted companies, primarily based in the UK, it is intended that the Company's affairs will be conducted so as to satisfy the conditions for approval as an investment trust, for taxation purposes, in accordance with Section 842 of the Income and Corporation

Particulars of the Company are available through the Extel Market Service and copies may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 20th December, 1989

Drapers Gardens

London EC2P 2ES

12 Throgmotton Avenue

County NatWest Wood Mackenzie & Co. Limited

25 per cent. of the securities being placed are being distributed by Girozentrale Gilbert Eliort,

34

Authonsed £6,201,538

The Registry

Authorised

£10,000,000

£1

from;

Commerce House

Slough SL1 3RZ

2-6 Bath Road

Tixes Act 1988, as amended.

Grosvenor Development Capital ple

Royal Mint Court

London EC3N 4EY

**Beeson Gregory Limited** 

A Member of The Securities Association

viding project management and design engineering. In year ended June 30 1989 trad-ing profit was \$201,000. 6th December, 1989

up sharply to £2.25m

**J** Crosby

CROSBY. the JAMES north-west based housebuild-ing group, increased its midterm pre-tax profit by 74 per cent, and said that was very satisfactory especially as there had recently been signs of a slowing down in demand. In the period, to September 30, the profit came to £2.25m (£1.29m) and was achieved on turnover 29 per cent ahead at

£8.64m (£6.71m). Intercet chargee rose to £498,000 (\$258,000) Mr Michael Burgess, chair-man, said present orders stood

at a very healthy level, although prospective purchasers were having more difficulty selling their existing proper-There were sizes that the sit-

nation was not common to all parts of the operating region, but if there was any further deterioration trading conditions could become more difficolt.

Brown Shipley Stockbroking is placing 4.06m new shares at 27p each to raise about 1962,000 for the company. Dealings are expected to start on December Earnings in the period rose to 13.4p (7.7p) and the interim dividend is 1.25p (1p).

### Havelock Europa in Finnish link

Havelock Europa, the store ground strikes but otherwise has been buoyant, the com-pany said. will market the other's prod-ucts to their established cusmotive and engineering group which joined the USM in June. tomer base. Havelock specialises mainly in timber-based products while is bnying Lynton, manufac-turer of specialised lightweight trailers, for £3.58m. the Finnish group concentrates on metal shelving systems such as those used in DIY stores and food retailing Manchester, is principally involved in the manufacture of

The arrangement gives Havelock the potential to ser-vice the food retailing departments or DIY subsidiaries of some of its existing customers. initially the arrangement will concentrate on expansion within the UK, but the possibility of extending their co-opera-tion into mainland Europe is also envisaged.

Henry Barrett £3m purchase Henry Barrett Group, the steel

and industrial products com-pany, has bought Yarmouth

cash and £850,000 through the issue of 347,000 retained shares **AAH** expands in Barrett to the vendors. A pharmacies side further cash sum of £350,000 is navable in August next year.

AAH Holdings, the distribution and services group, is adding six more retail and wholesale pharmacies to its chain of out-The vendors have warranted that Yarmouth's pre-tax profits will be greater than £600,000 in the year to November 30. ets for a total consideration of Yarmouth is a steel stockabou £2.23m. holder based in Great Yarmouth and serving Norfolk and

The company said that the five retail pharmacles will be added to its Vantage franand the wholesale business will strengthen the group's existing pharmacenticals dis-tribution activities in the north

west of England. About £1.87m of the total consideration is being satisfied by the issue of new ordinary shares, the majority of which were placed with institutions. The balance has been satisfied by a cash payment.

## **Gaynor tumbles** to £123,000

Gaynor Group, the USM-quoted. manufacturer of plastic pack-aging products, has announced a sharp fall in pre-tax profits for the year to the end of Angust, from £681,000 to £123,000!

The group was "obviously very disappointed" with the results, and said high UK inter-est rates and the slowdown in retail spending had affected its core carrier bag manufacturin business. Turnover increase

from £7.4 m to £8.28m. Earnings per share plunged from £6p to 1.5p. There is no final dividend, which leaves the 1.2p interim as the single payment; total for the previous

year was b. Mr Brian Scowcroft, chair-man, said "The board has taken corrective action in all areas and a solid foundation is being created."

## P&P makes £4.75m **Belgian** purchases

P&P, the microcomputer service company, is to buy two and medical uses. Its custom-ers include British Telecom, Belgian companies in a deal worth up to 64.75m.

The companies are Zaventem Electronic Development and Distribution a distributor of Hewlett Packard personal com-puters, and Microcomputer Business Systems, which sells and support personal com-puter bardware and software. Both were comed by Mr Eion O'Cuilleanain, Mr Mertan Hale and Mr Michel De Vooght who will remain in full-time execu-tive positions. The companies are Zaventern Lynton is warranting pre-tax profits of not less than £700,000 for the year to the end of March 1990 and on completion of the acquisition, Mr Tony Burch, managing director, will join Hadleigh's board. Mr Tony Cookson, Had-leigh's chairman, said that the acquisition will complement the product range and services

tive positions.' First instalment of the total payment will be £2.2m. Two further payments will be made currently offered by the The financing is being satis-

**3i backing for** charities specialist

A one-time leading stockbro-ker, Mr David Grenier, has set up a new investment management company with backing from Si, the venture capital group, and the Dutch-owned merchant bank Mees & Hope, Independent Investment Management is a specialist company which will focus on looking after portfolios for chatting. It starts with portfolios totalling £35m.

los totaling 235m. Mr Grenier was once senior partner of the City broking firm Scott Goff Layton, before its absorption into Smith New Court. He hopes to expand fill eventually to cater for other types of client, including small pension funds and private investors. investors.

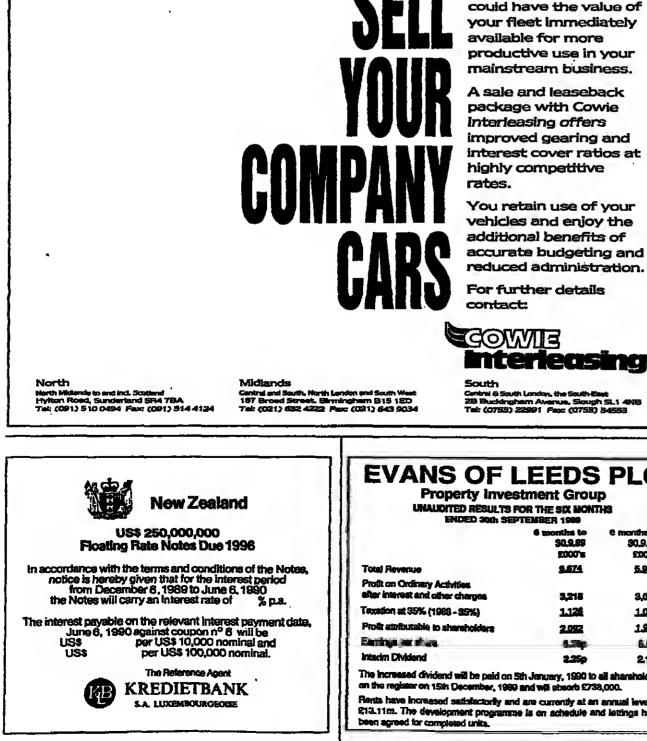
### \$75m Malaysian fund to join market

Continuing the current flood of specialist fund launches, a. \$75m Malaysian Emerging Companies Fund is coming to the London stock market next-

The new fund, a Jerseybased investment company, is coming from the John Govett stable - which earlier this autumn launched a \$30m Sing apore SESDAQ fund. The pla ing of shares with warrants attached - in the usual propertions of one warrant for every tions of one walland to be completed on Wednesday. Sharks in the new fund, being sold at \$10.50, are expected to star-trading on Thursday, Decatber 14.

The fund will specialise in smaller listed companies for Malaysia - in general, those capitalised at under M03900m At least 50 per cent of the sum invested will go into comp nies worth less than MS17 Some money may go into unlisted securities, where listing is in prospect, but the unquoted portfolio will not generally exceed 25 per cent of

total assets.



**EVANS OF LEEDS PLC Property Investment Group** UNAUDITED RESULTS FOR THE SIX MONTHS ENDED 30th SEPTEMBER 1989 6 months to e months to 30.9.85

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30.9.88 £000's 20001 6.674 5.915 3,218 3.625 1.125 1.059 1,966 2.092 6.70p 6.95, 2.255 2150 The increased dividend will be paid on 5th January, 1990 to all shareholders

Rents have increased satisfactorily and are currently at an annual level of £13.11m. The development programme is on schedule and lettings have

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design and shopfitting group, has established a marketing relationship with GW Solhberg, a Finnish shopfitter. The two companies will work together on a product exchange basis, with a view to increasing their shares of the interior fitting market in the retail sector. Each company

**UK COMPANY NEWS** 

## **Possible brewing hive-off** by Control Securities

### By Vanessa Houkie

CEMBER

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MR NAZMU VIRANI, chairman of Control Securities, the prop-erty and leisure group is con-sidering spinning off the brew-ing and pub interests into a

ing and pub interests into a separate quoted company. Control also revealed yester-day a 74 per cent rise in interim pre-tax profits from £8.5m to £14.8m. A price tag of more than £200m might be attached to the leisure interests

Latin ingent be attached to the leisure interests, assuming they attracted a multiple in line with other leisure groups, said Mr Virani. "It really would enhance the value for share-holders," he said.

holders," he said A de-merger would tackle what Control considers to be the low valuation ascribed to the shares. Over the past year they have fallen by 10 per cent to 45% p, which compares with a net asset value of \$2p in the March accounts. Control has built up its lef-sure portfolio over the past two

Control has built up fits lef-sure portfolio over the past two years by buying 23 hotels in the UK and Spain, 550 pubs and the Bellhaven Brewery. He claims its value has been sub stantially enhanced as a result of pub returbishments and the benefits of selling Bellhaven beer to an expanded chain of

Cronite

expands

by 23%

pub The brewery has increased its output from 20,000 barrels to 50,000 harrels since it came into Control's ownership at the start of the year. In the six months to Septem-

ber 30 the leisure division triber 30 the leisure division tri-pled its profits to 24.69m (£1.55m), the property division more than doubled profits to £18.65m (£8.54m). Overall turn-ower increased by 31 per cent to £73.6m (£56.2m). In the half year net rental income was about £10.5m. Mr Virani said that early rent reviews would ensure contin-ued growth.

ued growth. Mr Virani said that "current

Mr Virani said that "current high interest rates inevitably bring a degree of uncertainty into predicting market condi-tions that he shead. However an encouraging start to the second half of the financial year has already been made."

After buying back 40m shares at 55p since its annual general meeting the company plans to ask permission to buy back a further 36m shares rep-resenting 10 per cent of the shares in issue.

## (0.375p) was declared.

· COMMENT The market's response to Con-trol's meteroric rise since 1986

has been a rather grudging one. Despite a sharp rise in asset value and a large improvement in the quality of earnings Control's shares have gone nowhere in the past cou-ple of years. Assuming it pie of years. Assuming it makes profits of 228m this year, its shares, up %p to 44%p are on a p/e multiple of 7. Yet Control's formula is a good one. The pubs provide strong cash flow, good asset backing and are an important outlet for Bellhaven here. Together with

Bellhaven beer. Together with the likely benefits of the Monopolies report which whould enhance Bellhaven's standing as a guest been the prospects of the brewery have been greatly enhanced over the past year. And although Con-trol has a large exposure to the prospect action its particulate property sector, its partfolia is biased towards less vulnerable

areas of the economy. Accord-ingly, Control's shares should offer attractions to investors -

even before taking into account the possibilities of a An interim dividend of 0.5p demerger.

NEWS DIGEST 22.3m (21.87m). Barnings came to 11.2p (10.7p) and a final divi-dend of 2.5p raises the total to premises.

the (3.5p). Mr Butler said most of the larger companies in the group — especially alloys, steels and cronice — showed substantial 1.70. improvements in profitability.

## Expansion costs pull back Morris Ashby

ALTHOUGH HELD back by higher interest charges, Cron-ite Group increased pre-tax profit by 23 per cent in the year ended September 30 1989. And, harring a major downturn, the group was especting to give a further good account of itself in the coming year, said Mr J Butler, chairman. Morris Ashby, USM-quoted maker of high pressure diecast-ings, made a "somewhat disappointing" profit of £543,000 in the half year ended September 30 1989, compared with There was some uncertainty as to the immediate fature for 2550,000.

the UK economy, but there was a continuing strong demand Sales improved a modest 2.7 per cent to £5.12m (£4.99m). But the order book had now for most of the group's prod-Turnover in the year increased 42 per cent to 256n: (£39.5m), driven by higher metal prices and rises in volstrengthened and prospects for the second half looked good, said Mr Norman Gardner, chairman.

mner. Higher costs and inter-A number of factors were est charges, however, slowed involved in the first half per-the pre-fax profit growth to formance, not the least of being paid.

which were increased costs associated with expansion of

Earnings rose to 4.69p (4.83p) after a reduced tax charge, and the interim dividend is again

Easor hit by difficult

trading conditions Difficult trading conditions with high interest rates have left Ensor Holdings, a vehicle distribution and building prod-ucts group which joined the USM in June, with pre-tax prof-its down from £971,000 to £877,000 in the six months to September 30. September 30.

Turnover for the period was up from £27.6m to £29.56m but the trading profit was marginally lowar at £1.07m (£1.09m). Net interest payable rose sharply to £197,000 (£119,000). Basic earnings per share were down from 6.7p to 5.9p after tax of £316,000 (£359,000).

### **Overseas side helps** Water acquisition **Allied Colloids to** for Sutcliffe 20% profit growth Speakman By Clare Pearson

### By Rachel Johnson

SUTCLIFFE Speakman, the SUTCLIFFE Speakman, the environmental engineering company specialising in prod-ucts for water purification, yesterday announced it had agreed to buy part of Walker Greenbank, the former mini-congiomerate, for 53.49m. With the acquisition, Sut-cliffe Speakman will add to its

cliffe Speakman will add to its base in activated carbons and solvent recovery. It has made a series of acquisitions designed to concentrate its activities in the fields of water treatment and filtration. treatment and filtration. Walker Greenbank has been disposing of its subsidiaries to alim down its operations and concentrate on its large con-tract walkoverings business. The announcement came as Sutcliffe revealed pro-tax prof-its for the half year to and-Sep-tember up 16 per cent from £\$33,600 to £733,000. Turnover increased from £15.7m to £28.9m. At the operating level profits rose from £338,000 to £1.75m. Mr John Bellak, chairman,

Mr John Bellak, chairman, said the result had been adversely hit by four months' lost production from a new kiln and the increases in inherest rates, which had inevitably

had an effect. However, be believed the group now had a firm base in the business of environmental control and order books were "bealthy" particularly for water screening products. Greenbank and its subsidlaries comprise water treat-ment systems, desalination equipment, screw pumps and equipment, screw pumps and other drying and curing systems. To pay for these, and the assets of US-based Water and Effment Screening Opera-tion, Sutcliffe is issuing 1.92m shares at 152p per share. Smith New Court and County NatWest Wood Mackenzie are headling a vendor placing to

handling a vendor placing to raise 52.9m, and a cash plac-ing for £1m. Following the announcement, Sutcliffe's share price moved down 1p to

159p. Sutcliffe will raise further capital by agreeing to buy Greenbank's Colchester headquarters for 21.1m, while negotiating a conditional sale for the same property for the sum of £5.85.

speciality chemicals manufac-turer, achieved a 20 per cent £21m in the full year. Much of this is in the US, where new increase in pre-tax profits to f19.2m in the half-year to endplant is set to come on stream in the first quarter of next September. The outcome compared with

£15.99m, and was scored on turnover which showed an increase to £103.36m (£84.92m). Operating profits surged to £18.34m (£15.58m) and interest (0.65p). **O COMMENT** receivable rose to £864,000

(£415,000). Sales growth came almost entirely from overseas. Reflecting duliness in the British markets for the group's products, UK turnover barely moved ahead to £17.03m (£16.12m). Strong markets elsewhere, by contrast, combined to lift overseas sales from £68.81m to

e86.32m Exchange rate movements. principally the strengthening of the US dollar and the D-Mark, added about film in tha pre-tax line, Sir Trevor Holdsworth, chairman,

said. Sir Trevor said prospects for the second half would allow the group to show an improved performance over the corresponding period.

"I do not see demand over-seas tailing off," Sir Trevor

year ended September 30.

Turnover for the Leicester-shire-based company advanced to £10.11m (£9.25m) but operat-

ing profits fell to £321,000

said. The largest division by sales is the pollution business. The others comprise paper, mineral processing, general industries, agriculture, and oil services

Capital expanditure

Losses on electronics side

ALLIED COLLOIDS, the smounted to fi2m during the speciality chemicals manuface half, and is on course to total

Earnings per share rose to 4.61p (3.86p). The interim divi-dend is stepped up to 0.75p.

These results, flattered by com-parison with a duil first half last time, troubled the market. It had been expecting improved conditions in terms of exchange rates and raw mateexchange rates and raw mate-rial prices, together with the uplift in sales, to produce an improvement in margins. In the event, quarterly price nego-tiations meant the improved raw materials prices did not work through as thought; at the same time, the way the company took foreign exchange cover meant cur-rency movements did not yield as much benefit at the profit line as had been expected. The company ascribed lower mar-gins to loss of certain types of UK business. The result was a 13p fall in the share price to 160p as analysts shaved full year pre-tax profits forecasts to about 142m. In the longer term, improved buying and currency conditions should start to

make themselves felt, but the onus is clearly on the company to maintain its robust sales growth. The prospective p/e is now about 15.6; the shares are likely to drift.

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Allocation will be made to the nearest thousandth of a unit, Certificates in respect of the new holdings in Target Income Fund will be despetched in due course.

cut Atkins to £250,000 LOSSES AT its electronics design incurring losses of subsidiary, Cartner Engineer-ing, reduced pro-tax profits at Atkins Brothers (Hosiery) from £390,000 to £250,000 for the half £241,000 (£79,000 profits). An interim dividend of 3.6p (3.3p) is declared, payable from

reduced earnings of 4.14p (6.64p). There was an extraordinary £20,000 (£18,000) debit.

Mr WG Dawson, chairman, reported that although Cartner was currently busy the direc-tors had decided to sell the electronics division before the end of the financial (2573,000) with hostery and knitted garments contributing £617,000 (2568,000) and elec-tronic equipment and contract year.

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## **COMMODITIES AND AGRICULTURE**

may run out - due to the fail-ure of current conservation

measures - and render the present Falklands' boom little

increased from \$21.2m in 1987

## **Rustenburg refinery runs** into teething difficulties

By Jim Jones, in Johannesburg

**RUSTENBURG** Platinum's new precious metals refinery has run into teething problems which have left production of platinum group metals (pgm), particularly rhodium, wsll behind schedule.

36

The refinery, in the nomi-nally independent black state of Bophutbatswana, was opened in March to replace two older refineries now closed in South Africa and Britain. Perceived shortages of physi-

cal metal have pushed rhodium prices np sharply to about \$1,800 an ounce from about \$1,300 a fortnight ago. The shortages have apparently been compounded by slower deliveries from the Soviet Union and rumoured technical problems at other South Afri-can platinum mines.

Prices have also been lifted by European antomakers try-ing to secure supply contracts for the 1990s, when pgm-based exhaust catalysts are due to be fitted to cars to comply with

clean air regulations. Rustenburg had expected the new refinery to shorten consid-erably the processing time of

The Weltevreden Mine will

not be quoted on the Johannes-burg Stock Exchange but will

remain owned by its promot-ers. It will exploit shallow ore on the Ventersdorp Contact

Reef (VCR) and is expected to start production within 30 months at a comparatively low

In Johannesburg yesterday Mr Barry Lund, head of Gen-

cor's gold projects division, said the ore lies at depths from 100 metres below surface to

The shallowness permits considerable flexibility in mine

planning, reduces risk and

allows the mins to be opened

about 1,100 metres.

By Jim Jones

Recovery of the insoluble achieved early next year.

DE BEERS Consolidated Mines is to go ahead with the Venetia Diamond Mine the veneria tramond mine in the northern Transvaal at a cost of R1.1bn, writes David Blackwell. The group said that, at full production, the mine would yield more than 4m carats a year from the treatment of 3.3m tonness of one The wine will been of ore. The mine will begin limited production in the second half of next year, and is expected to reach full production in 1998.

metals such as rhodium could take a year in the old refineries. The new refinery had been expected to cut the process time to about five months. The company does not dis-close its pgm production fig-ures, but Rustenburg generally supplies about one third of the

world's 305,000-ouncs annual supply of rhodium. The company will not say

how much expected rhodium production has been lost, but local metals analysts estimate the shortfall could be about 30,000 ounces by the time normal production levels are

Gencor to open large gold mine

Rustenburg says the flow of semi-pure rbodium into ths final refining stages is now running at the design rate. It adds that production of plati-num and palladium is virtually up to expectations. The refi-nery's teething problems seem to have had little effect on the much larger platinum and pal-ladium markets.

Metals analysts here have added to the rumours by say-ing other South African platinum producers have experi-enced difficulties recovering

hodium and other insolubles. Mr Kevin Wilkinson of Western Platinum said, however, this was not the case with his company. About a year ago contaminants in the ore dis-

contaminants in the ore dis-rupted Western's rbodium recovery process, and semi-pure metal was shipped abroad for refining for a withe. This sort of disruption hap-pens periodically and can affect a finely-tuned refinery's operations. The new Croodile mine, managed by Rand Mines, does not recover ab dimm does not recover rhodium, ruthenium or iridium in South Africa but as a matter of course sends semi-pure metal abroad for final recovery.

### MILIONS ARE sitting down in the Far East tonight to a msal which started lifs thousands of extremely sensitive resource is concerned. Doubt currently hangs over the area around the north-west of the Falklands, miles away in the South Atlanwhere 157 licensed trawlers will scoop up filex by the cart-load from March 1990. There is Their squid suppers were, in a serious possibility that stocks

all probability, swept up by one of the dozens of jiggers and trawlers which bought licences from the Falkland Islands Gov ernment last year to fish within the 150-mile Falklands Interim Conservation and Man-agement Zone (FICZ), thrown around the islands by the Brit-ish Government on 29 October,

Selling fishing licences has meant a boom for the islands' government and for the few incky Falklanders who get into ths business as middlemen (licence brokers). However, the lucrative squid harvest is a serious hone of contention between the British and Argenbetween the British and Argeb-tine governments. Argentina regards the waters around the Falklands as Argentine terri-tory and wants a share of the profits from both the licences and the catch.

the first season - in 1988 it went up to \$24.8m. For the boom to develop into a stable industry there is need for a guarantee of long-term That political turbulence may be cleared up in Paris on December 18, when Argentine conservation of fishing stocks, particularly for Illex. The Illex and British representatives are due to meet. The meeting forms part of the series of has a one-year life-cycle and is vulnerable to being wiped out in a single season. Last season negotiations, which will culmi-nate in a third high-level diplo-matic session in Madrid next February. Senior Argentine diplomats hope that the Paris talks will

The FICZ has "three main objectives," according to the local government's Fisheries Report for 1987/1988. They are: lead to Argentine and British co-operation in the allocation of fishing licences and conser-vation in the South Atlantic. That will alarm the Falklanders, who will regard any such agreement as the thin end of

Leaving aside the political implications of such an agree-ment, it would appear to make whole · "and to enable the Falk-

On the Falklands, however, there is a growing fear that both the first two aims are failing and so threatening the

Gary Mead on the mutual interest that may make Britain and Argentina compromise

Keeping the Falkland Islands' squids in

A further twist to the issue is that feelings among Falk-lands counciliors and others are currently deeply suspicious of what is seen to bs

### FALKLANDS ISLANDS FISHING

	e than a latter-day South 4987		Total catch		value	
Sea Bubble. The sale of fishing lice to foreign vessels has disp	ences Species	tanges	*	<b>3(</b> m2)	%	
sheep farming as the lands' biggest revenue et its government's budget f financial year July 1 is Juns 30 1990 estimates th of total revenus of more US\$80m (539.5m), 71 per	Falk- Illex squid arner. Loligo squid or the Blue whiting 189 to Hake at out Other apecies than 4008	142,000 82,500 46,000 16,600 27,000	45.1 28.1 15.1 5.2 8.5	171 107 9 7 e	56.6 35.6 3.0 2.4 2.2	
(\$42.6m) will come from of fishing licences. Of the ous fin-fish and squid car by far the most valuable Iller squid.	sales lifex squid evari- Loigo squid tured, Hake is the Sive whiting Other species	210,000 54,000 51,000 48,000 32,000	59.1 13.7 12.9 12.1 8.2	128 73 20 7 e	53.7 31.1 8.7 3.0 3.5	
Licence revenue has st	eadily	Source: Roberton Report 1997/85, Falidenci Jalancia Government				

encroachment by Argentina. ironically, that political aim may be dependent upon reach-ing an agreement with Argentina, since the sould migrate from Argentine waters to breed in Falklands waters, and then return to spawn in Argentine waters

While the squid are much larger (and therefore more profitable) once they have reached the Falklands, considerable unlicensed and unmonitored fishing currently goes on nearby and within Argentine waters, where the squid are relatively under-developed. The Paris meeting will proba-bly attempt to reach an agreement to ensure that only the mature Illex are caught, in the iterests of both Argentine and Falklands fishing industries. Falklanders may have to accept the politically distaste-ful to preserve the economi-cally advantageous.

THE FRENCH cocoa trade

association (AFCC) yesterday expelled Philipp Brothers (Phi-

bro), one of the world's leading commodity trading groups, after it had failed to meet a

December 4 deadline for paying compensation awarded to a

number of other traders under

the association's arbitration

procedures. Traders said yesterday that

Phibro had sold cocoa con-tracts last year to five traders and to the International Cocoa

Report, conservation of the lilex stock should mean that 40 per cent of the squid which would have annually survived would have annually survived - had there been no fighing -should be allowed to escape. Mr Sampson said that he had hoped the September talks would see a "30 to 35 per cent escapement rate but we were beaten down to 20 per cent." He added that that pressure from foreign fleets may sventu-ally "kill off the stock, but we must hope that that day can be

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ally "kill off the stock, but we must hope that that day can be put off for as long as possible." Mr Sampson estimated that in the past two fishing seasons, escapement rates had been as low as 7 to 10 per cent. There-fore he sees the September talks as a success in that they pushed back the fleets' rapac-ity by 100 per cent. However, trawlers will once again take considerably more Illex next

trawlers will once again take considerably more Illex next season than the islands' gov-ernment has recommended. There are also tactical mis-givings on the issue of poach-ing prevention within and on the perimeter of the FICZ. The government has one patrol ves-sel, "The Desire", which has a lower top speed than the slow-est foreign fishing trawler. "The Desire" is backed up by a Dornier 228 aircraft but that is being replaced (for cost rea-

is being replaced (for cost reasons) by two small "Islander" aircraft, which are as yet unknown quantities when it comes to tracking down poach-

"We are going to be hard pressed this coming season," said one anti-poaching patrol member.

In spite of the likely disgust of the Falklanders, the British and Argentine governments therefore go to Paris with a mutual aim already in mind – to make sure that squid suppers are around for many years to come to Anglo-Argentine benefit - never mind who actually owns the Faiklands.

### GENCOR, Sonth Africa's by a decline shaft. Mr Lund second largest mining bouse, is said it will cost R160m (239m) to open a large gold mine in mid-1989 terms to develop however, as the industry's second largest mining bouse, is to open a large gold mine in the Orange Free State, immedi-ately to the south of the Vaal Reefs mine. break-even grades are at their lowest in almost 70 years. the mine to an initial ore processing rate of 30,000 tonnes/ month and that the first ore

will be milled in the second, half of 1992. Thereafter expansion to 90,000 tonnes/month will be

undertaken at a 1989 cost of R100m, but only after initial mining has confirmed the results of the surface exploration drilling. At this stage, the plan is to start the expansion early in 1995 and to pay for it out of mining profits. The Weltevreden area was first drilled by the old Union Corporation

group over 50 years ago and has been drilled periodically since then. Profitable exploitation has

That, in turn, has come about as a result of the rand's pro-gressive weakness - in spite of a poor dollar price for gold and the fact that mining costs the wedge have been rising at 15 per cent or more annually for several

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Mr Lund said the initial mining area would deliver a total of 20m tonnes of VCR ore to the mill at an average gold recovery grade of 5.1 grammes per tonne, although grades will be about 4 grammes/tonne during the first few years of operations. Mr Lund added that additional ore will most likely be mined outside the initial area. Other gold-bearing reefs exist in the mine property but have been excluded from

mine planning.

Communist countries touched their highest levels since the third quarter of 1979 in October and November – at 54.7m bar-rels a day – the International Energy Agency said yesterday. The IEA put production by the Organization of Petroleum

b/d increase over 1988. Fourthquarter consumption is expec-ted to fall 1 per cent due to the exceptionally high growth of a

tries. Flat consumption in Europe and North America is balanced by stronger growth in

the Pacific region. A higher rate of growth in

thura. Or what is seen to be establishing an autonomous revenue hase translates into a political aim – insuring them-selves against any future

Source: Fisheries Report 1967/65, Falidenci Islande G

tion of fishing licences, conservation policy; and to a large extent how the fishing revenue is spent. One controversy centres on a decision taken by the Chief Executive – a UK appointee, currently Mr Ronald Sampson, who deputises for the Gover-nor in his absence - to hold

voluntary restraint agreement" meetings with foreign fishing associations in London in September. Those talks attracted wide criticism from islanders who were trying to break into the fishing business by acting as licence brokers. They have suggested that the London talks resulted in fishing associations before the October closing date for receiv-ing applications. "A complete farce" is how one Stanley bustnessman described the talks. According to the Fisheries

proceedings, but the associathe view of some traders prove tion rules say that payments, estimated to total over FFr300m (281.5m) must be made, notwithstanding any to be more damaging. "More than the juridical problems, it raises the question appeal. The expulsion was decided by the AFCC board on November 10 but had been

of their reliability as a counterparty. Some traders may choose not to deal with them if they see they do not fulfil their engagements," commented one Paris cocoa trader.

Another trader said that the dispute was in some ways the aftermath of Phibro's battle last year with Sucre et Denrées (Sucden), the large French

571/0 585/0 587/0 606/0 606/0 606/0 606/0 606/0 606/0 605/4 616/6

18.51 18.72 19.15 79.51

19.78. 19.90 19.89 20.00

Prices from Metal Bulletin (last week's in brackets). market, 99.5 per cent, \$ per lb, . (5.35-6.00)..... ANTIMONY: European free in warehouse, 7.40-7.60 (7.40market 99.6 per cent, \$ per 7.70).

only recently become possible,

WEEKLY METALS PRICES

COBALT: Enropean free lb, in warehouse, 5.40-6.00 TUNGSTEN ORE: European

of oil reach 54.7m b/d By Steven Butler

good sense as far as conserva-tion of a vainable but lands to enjoy greater benefits from the resource." **Non-Communist supplies** 

OIL SUPPLIES ontside

year ago. This would lead to a full year increase of about 1 per cent in industrialised counthe Organisation of Petroleum Exporting Countries, at 23.3m b/d for the two months, although its estimate is

slightly lower than others.

the single most successful vessel caught sould at a rate of more than 70 tonnes per hour.

to conservs the resource, and thus ensure its continued productivity;" • "to maintain the economic viability of the fisheries as a

### WORLD COMMODITIES PRICES

### LONDON MARKETS COCOA ~ London FOX C/torra LONDON METAL EXCHANGE (Prices supplied by Amalgamated Metal Trading) AM Official Kerb close Open Interest Close Previous High/Low Close Previous High/Low COPPER prices fell again on the LME 655 655 660 600 607 721 739 Dec May July Sec Mar Ring turnover 20,100 tourse 667 649 654 647 667 661 679 676 a 98.7% parity (5 per to yesterday. Cash metal closed at £1.518 662 654 667 680 697 719 739 tonno, a fall of £50 and the lowest Cash 1851-5 6 months 1861-2 closing price since the middle of July. 695 693 719 710 736 733 Copper, Grade A (C The discount for cash metal is expected to widen further against a background of high LME warehouse Cash 1517-9 3 months 1537-8 Turnovar: 3286 (4515) late of 10 tonnes NGCO Indicator prices (30Rs per tonne), price for Dec 5 760.26 (756.38):10 day aw for Doc 0 756.96 (758.75) stocks of 117.000 tonnes and only Leed (C per tonne) e). CeRy routine physical offlake, tradsrs said. Cash 438-40 3 months 425-6 Aluminium also fell again, with profit-taking purchases emerging in the atternoon to stabilise prices after the COFFILE - London POX £/torine Nichel (\$ per tonne Close Previous High/Low Cash 8650-700 3 months 8050-100 871 686 708 727 748 754 676 676 697 717 740 758 670 651 674 667 692 665 710 703 730 723 750 742 765 morning retreet. In contrast, cash zinc Jen May May Jul Sop Jul Sop Jul advanced sharply on the tightness of mid-December delivery dates as treders covered egainst the possibility Tin (5 per tonne) Cesh 6520-5 6 months 6620-30 of being called to deliver metal agains positions taken in the options market. Zinc, Seecial High G Turnover: 3038 (1863) lots of 8 tonnes ICO indicator prices (US cents per po Dec 4: Comp. daily 80.91 (61.51), 15 day 61.57 (61.96) Centh 5 months 1495-500 On the buillon market, gold eased ogain, although closing above lower Zinc (\$ per tonce) evels struck in the morning in the 1470-80 Cash 3 months wake of early loases in the Far East. SUGAR - London POX (S per tonne Ciose Previous ligh/Low LINE Closing 2/5 mil SPOT: 1.5715 Mar May Aug Oct Dec Mar 502.80 296.80 305.40 295.00 303.40 296.00 294.60 287.20 283.00 283.00 282.00 277.00 SPOT MARKETS 296.00 301.00 298.20 290.00 287.80 277.00 297.00 298.40 295.40 295.40 295.40 296.40 277.00 Crude of [per barrel FOB] + or -POTATORS - BPE \$16.30-6.40x - 225 \$16.95-9.002 -0.25 \$20.18-0.21z -0.32 Dubel Brom Blond Ciose P W.T.L (1 pm eet Apr May 209.5 21 207.0 21 Ciose 370,50 378,00 367,00 358,50 348,00 348,00 348,00 Previous High/Low Oli prodi 371.00 377.50 367.60 359.50 359.00 350.00 348.00 575.50 369.50 390.00 376.00 399.50 306.00 351.00 355.00 355.50 345.00 355.50 344.00 Mar Mey Aug Oct Dec Mar 236 (73) k (NWE prompt delivery per tonne CIF) + or -\$190-192 \$205-206 \$113-116 \$163-154 Promium Gas Oil Heavy Fi +8 +3 +1.5 Fuel Of SCYABEAN BEAL Close Pr Turnover: Rew 10277 (4559) Jote of 50 source. White 1005 (3579) Parts-White (FFr por torwe): Mar 2270, May 2318, Aug 2400, Oct 2220, Dec 2175, Mar 2170. Feb Jun 144.00 139.50 + or -Gold (per troy oz) Silver (per troy oz) Platinum (per troy oz) -1.75 -2 -8.60 -1.25 er 30 1400 \$405,76 559c \$501.65 \$140.25 CHUDE OIL - SPE Siberre Close Prev Palladium (per troy oz) BONT FUTURES Jan Feb Mer Apr IPE Index 19.04 18.75 18.44 18.25 19.10 19.17 16.75 16.62 19.26 19.03 18.92 18.71 18.57 18.44 18.25 Aluminium (free market) Copper (US Producer) Lead (US Producer) \$1650 -60 1115-115c -2 Close Pr 35535 1816 1642 1657 1395 1810 15 +5 410c 17.61r 18.72 ava Lumpur marked iin (Ki 13 -2 ver: 9135 (10013) Tin (New York) Zinc (US Prime Westorn) 2906 734,c GAS OF - PE S/tonne Tw 255 (268) Cattle (live weight)† Sheep (dead weight)† Pigs (tive weight)† 114.08p 207.85p 87.96p + 1.31\* + 4.31\* -0.64\* Ciona Pr High/Low 203.75 194.50 186.50 178.50 167.00 164.00 162.25 164.00 206.50 196.00 196.75 192.00 187.75 184.90 180.00 175.75 172.50 187.00 167.00 184.00 163.50 182.25 165.50 163.00 199.25 192.75 186.00 177.50 171.00 166.50 164.00 Dec Jeb Feb Apr Jus Jus Jus GRAINS - BHE \$329.6× Wheat Close Pr

114.50 117.50 120.75 122.40 105.75 106.50

Barley Close Pr

Turnover: Wheat : Turnover lots of 1

MQ5 - #FE

110.75 113.60 114.90

Cices Pr

110.0 110.5 111.5 110.5

Jan Mary Jun Sep Nov

Jan Mar May

Feb Apr Jun Aug

12475 | 1204 13jots of 100 tonnes

December/January c and 1 Dundee BTC 5580, BWC \$570, STD \$515, BWD \$505; c and 1 Antwarp BTC \$570, BWC \$500, BTD \$495, BWD \$485.

Liverpool-Spot and shipment sales for the week ended December 1 amounted to 811

week. Trading was very low during the week with only small orders made in W

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African prowthe.

London daily sugar (raw) \$329.6x London daily sugar (white) \$370x Tate and Lyfe export price \$325.0 -9.8 -10 -8.5 Barley (English feed) £115.50 Maize (US No. 3 yellow) £129 Wheet (US Dark Northern) £129.75v £115.50 -0.75 Rubber (spot)♥ 58.50p Rubber (Jan)♥ 58.00p Rubber (Feb)♥ 59.00p Rubber (KL RSS No 1 Jan) 225m 55.50p 58.00p 59.00p -0.50 -0.50 -0.50 -1 Coconut oli (Phi Palm Oli (Maley \$430 \$252.5 \$280 £170.0 -5.0 -10 -2.5 -1.20 Copra (Ph Soyabeans (US) Cotton "A" Index 78.20c oos (54s Super) 5760

E & tonne unless othe -cents/tb. r-ringgit/kg. y-Oct. z-Dec/Jan. 1-Jan/ Mar. v-Nov/Dec. w-Dec. z-Jan tillest Commission average fatstock prices. \* change from a week ago. \*London physical market \$CIF Rotterdam. 🜩 Builton market close. nt-Malay

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118.10			1600	78	95	14	37	-	Cicre	Previous	High/Los	
121.8	121,50 120	.80	1700	24	46 19	59 138	88 155		105.20	108.25	106.50	105.20
123.00	5				_		Puta		104.20	105.00	184.80	103.90
108.50	)		Copper  Grad		iells.	_	_	Mar	103.00	104,55	103.50	102.10
			2300 2400	114	127	16 55	62 110		102.50	105.85	102.75	102.00
Previo	High/Low		2500	15	44	120	174	May Jun	102.00	103.40	102.40	101.10 101.50
110.60	110.80		Collee		Man	Jen		Jul	101.00	102.40	101.10	100.20
113.75		50	A50		Mar	-	Mer	Aog	100.50	101.89	100.75	100.50
	1), Barley 39 (7	*	700	88	45	7	24		_			
	nes.	c.h	750	5	24	38	58	REDIC	-			_
100 ton			Cocoa	Mar	May	Mar	May	REUTE	RS (Bas	e: Septem	ber 18 193	1 = 100)
100 ton			600	58	85	14	18		Dec 5	Dec 4	math ag	10 YT 890
100 kpm	Cash Soul-	and patient					37			_		
100 ton	(Cash Settleme	nti pika	53	\$8 10	54	34 65			1803.4	1827.5	1656.6	1851.2
Previo		mij <u>prikg</u>	650 700 	98 19	33	34 65	66	DOW J		1827.5 Sase: Dec.	_	
Previo 110.5	110.0	mij prikg	53			65		DOW J			31 1974 =	
Previo 110.5	us High/Low	nti přiko	650 700 	19	33	65	66	DOW J	ONES (	Dec 1	31 1974 =	100)

**US MARKETS** GOLD, SILVER AND PLATINUM all featured two-sided action after Monday's heavy declines, but finished ther from scattered short eports Drexel Burnham Trade seiling kept copper 5 closing at 10300. In the r posted strong gains early ion from short covering bu slightly higher. Local ned up the cocoa while uying lifted coffee. The a mixed in the soy completers mixed in the soy completers. Wheat continued ng to Monday's decline at fell 1 1/2 cents closing at atton remained lower as elling pressured the market

Jan Mer Jul Mey Jul Ott

Dec Mer Mey Jul Oct Dec Mer

Jan Mar May Jui Sep Nov Jan Mar May

13.23 13.48 13.53 13.43 13.02 12.58

COTTON 50,000; conts/fbs

Close

65.75 68.47 69.60 66.60 65.25 64.04 64.43

128.05 128.10 127.80 125.90 125.65 126.90 126.90 124.90 124.90

CRUE	DE OIL (L)	pht) 42,000 1	US gails \$/	lemel	Ch	icag	0	Sec. 1	
	Latest	Previous	High/Low		_		000 bù min; c		
Jan	20.10	20.25	20.39	20,15	SUTA				DOLLARS.
Feb	20.06	20.08	20.22	20.01		Close	Provious.	High/Low	-
Mar	19.86	19.90	20.05	19.82	Jen	575/0	572/2	575/6	571/
Apr	19.70	19.72	19.86	19.65	Mar	566/2	585/4	588/0	585/
May	19.55	19.57	19.70	19.53	May	500/2	597/0	600/6	5974
Jun	19.40	18.41	19.51	19.40	Jul	608/2	800/6	609/4	6064
Jul	19.21	19.25	19.35	19.21	Aug	611/4	4.600/8	B11/4	- 0004
Aug	19.10	19,10	19.21	19.10	Seo	607/2	604/2		6944
Sep	19.00	18.98	19.09	18.95	Nov	609/2	005/6	607/4	605/4
HRAT	NG 08 4	2.000 US ge	tie center	12 maile	Jan	619/6	616/4	612/6	616/6
_	Letest	Previous	High/Low		·				
Jen	6345	6379 .	6425	6820	SOYA	BEAK OIL	60,000 Hos; e	ents/lb	• •
Feb	6165	6190	6235	6140		Close	Previous	High/Low	
Mar	8610	5653	5890	5810	Dec	18.63	18.61	18.70	18.5
Apr	5500	5546	5580	5500	Jan	18.84	18.81	18.91	18.72
May	5310 ·	5345	5395	6300	Mar	19.29	19.24	19.32	
Jan	5185	6211	6216 .	6185	May	19.65	19.00	19.68	19.15
Jul	8165	5761	5105	5150	- Jul	19.88	19.85	18.98	19.5
Aug	5210	5201	5217	5210	Aug	19,92	19.87	20.00	19.78
Sep	5315	5251 -	\$315	5253	Sep	19.97	19.90		19.90
					Oct	20,10	20.02	20.00	19.86
			•		SOYA		AL. 100 tone;		
0000	A 10 tons	es:\$/tonnee				Ciose	Previous	High/Low	
	Close	Previous	High/Low		Dec	180.0	180.6	161.1	179.7
Dec	941	935	950	941	Jan	161.1	181.4	182.0	100.7
Mar	531	917 .	934	920	Mar	161.5	181.5	182.5	181.5
May	859	925	940	950	Mary	161.0	161.6	182.0	151.0
Jul	954	\$37	956	941	Jut	182.7	161_0	183.0	181.8
Sep	967	953	900	990	Aug	183.7	182.2	184.0	183.0
Dec	909	974	990	969	Sep	184.5	188.0	185.0	168.0
Mar	1008	995	,1002	2002 .	Oct	164.0	. 182.1	184.0	183.0
Mey	1024	1010	0	0	MALZ	5.000 bu	min; cente/5		
COFF	EE "C" 37	,500lbs; cer	ta/bs			Close	Previous	High/Low	
	Close	Previous	HighLow		Dec	284/4	232/4	-	283/0
Dec	72.90	72.09	75.20	71.80	Mar	299/2	237/2	234/4	257/4
Mar	76.71	75.62	77.50	75.20	May	243/2	241/2	243/4	241/4
May	78.88	77.00	72.15	77.40	Jus	247/0	244/4	247/0	244/6
Jul	30.96	80.00	81.10	79.50	Sep	245/4	241/2	243/4	241/2
Sep	83.00	82.10	83.20	81.60	Dec	242/2	240/2	24214	240/0
Dec	86.00	84.76	86.00	84.75	Mar	240/4	347/2	348/4	247/2
Mar	86.50	87.50	8	0		T 5,000 bu			

0 13.47 13.51 18.40 12.97 12.58

61.00 68.00 66.00 63.05

128.00

127.80 127.00 128.50 125.90

0

SUGAR WORLD "IT" 112.000 Ibs: cents/ibs

13.78 13.46 13.49 19.37 12.97 12.55

Previ

66.35 68.94 99.95 69.83 65.90 65.90 63.75 64.30

ORANGE JUICE 15,000 lbs: cents/lbe

Close Previous High/Low

128.75

128.75 127.50 127.40 126.10 126.10 124.90 124.90 124.90

Close Previous High/Low

0 13.71

13,74 13,61 13,19 12,81

us High/Low

65.40 69.15 70.20 70.30 66.37 64.40 0

129.20 129.10 126.00 127.50 126.25 0 0 0 0 0

suspended to give Phibro a last

chance to pay up. The expulsion means that

Phibro will not be able to write

its own AFCC standard cocca . contracts, but it will be able to

trade contracts written by

_	Close	Previous	High/Low	л. А
Dec	180.0	180.6	161.1 179.7	- i. ''
Jan	161.1	181.4	182.0	1
Mar	161.5	181.5	182.3 181.5	
Mary	161.0	181.6	182.0 1\$1.0	
Jul	182.7	161_0	183.0 181.8	Street in
See	184.5	182.2	184.0 183.0 185.0 188.0	
Sep	164.0	182.1	185.0 188.0	
_				-
		min; cente/5	indexed clight	-
	Close	Previous	High/Low	_
Dec	284/4	232/4	234/4 233/0	A
Mar	239/2	237/2	238/4 257/4	
Jus	247/0	244/4	243/4 241/4	
Sep	243/4	241/2	247/0 244/8	
Dec	242/2	240/2	242/4 240/0	
Mar	240/4	347/2	246/4 247/2	
WHEA	T 5,000 be	min; ounte/	Solb-bushel	
	Close	Previous	High/Low	-
Dec	402/4	404/0 ···	405/0 402/4	-
Mar	404/6	403/2	405/4 402/2	1.1
May	362/4	383/0	384/4 . 360/4	
Jai	354/0	353/0	355/0 352/0	<b>A</b> 2 1
Sep	358/6	067/4	350/0 667/4	
_	366/2	968/0	370/4 368/4	
LINE, C	ATTLE 40	000 lbir, cen	ts/itm	
	Cicee	Previous	High/Low	
Dec	Cices 75.57	Previous	the second s	
Feb	Close 75.57 74.75	Previous 75.22 74,62	High/Low	-
Feb Apr	Cices 75.57 74.75 74.45	Previous 75.22 74.82 74.35	High/Low 75.75 75.27 74.77 74.56 74.50 74.50	
Feb Apr Jun	Cicee 75.57 74.75 74.45 71.95	Previous 75.22 74,62 74,62 74,55 71,87	High/Low 75.75 75.27 74.70 74.50 74.50 74.30 72.00 71.80	
Feb Apr Jun Aug	Cicee 75.57 74.75 74.45 71.95 70.17	Previous 75.22 74,62 74,62 74,95 71,87 70,17	High/Low 75.75 75.27 74.77 74.55 74.50 74.30 72.00 71.80 70.50 70.10	
Feb Apr Jun Aug Oot	Cicee 75.57 74.75 74.45 71.95 70.17 70.07	Previous 75.22 74.82 74.35 71.87 70.17 70.02	High/Low 75,75 75,27 74,77 74,55 74,50 74,50 72,00 74,50 70,30 74,50 70,30 70,00	
Feb Apr Jun Aug Oot	Close 78.57 74.75 74.45 71.95 70,17 70,07	Previous 75.22 74.62 74.62 74.65 71.67 70.17 70.02 00 lb; centu/1	HighrLow	
Feb Apr Jun Aug Oct	Cicee 76.57 74.75 74.45 71.95 70.17 70.07 1095 30.0 Cicse	Previous 75.22 74.82 74.35 71.87 70.17 70.02	High/Low 76.75 76.27 74.76 74.66 74.50 74.30 70.30 71.80 70.30 71.00 70.30 70.00 be High/Low	
Feb Apr Jun Aug Oct LINE H	Cicee 76.57 74.45 71.95 70.17 70.07 1095 30.0 Cicse 51.22	Previous 75.22 74.82 74.85 71.87 70.17 70.02 00 lb; cents/1 Previous 50.60	High/Low 75.75 76.97 74.50 74.90 74.90 74.90 72.00 71.60 70.30 70.01 70.20 70.00 88 High/Low 51.30 \$0.76	
Feb Apr Jun Aug Oot LIME H Dec Feb	Cicee 78.57 74.75 74.45 71.95 70.17 70.07 10025 30.0 Cicse 51.22 50.10	Previous 75.22 74.62 74.55 71.57 70.17 70.02 00 lb; cents/1 Previous 50.60 49.40	High/Low 76,75 76,57 74,50 74,50 72,00 71,50 70,50 71,50 70,20 70,00 bs High/Low 51,30 50,76 50,30 46,60	
Feb Apr Jun Aug Oot LIME H Dec Feb Apr	Cicee 76.57 74.75 74.45 71.95 70.17 70.07 10055 30.0 Cicse 51.22 50.10 45.97	Previous 75.22 74.95 71.87 70.17 70.02 00 lb; cents/1 Previous 50.60 49.40 45.55	High/Low - 75.75 76.27 74.50 74.50 74.50 74.50 74.50 74.50 70.30 71.60 70.20 71.60 70.20 70.10 70.20 70.00 be High/Low - 61.30 60.76 50.30 46.60	
Feb Apr Jun Aug Oot LIME H Dec Feb Apr Jun	Cicee 78.57 74.75 74.45 71.95 70.17 70.07 10025 20.0 Cicse 51.22 50.10 45.97 49.85	Previous 75.22 74.62 74.95 71.87 70.17 70.02 00 lb; cents/ Previous 50.60 45.40 45.45 48.42	High/Low 76.75 76.97 74.50 74.90 72.00 71.80 70.30 70.10 70.20 70.00 be High/Low 51.30 60.75 50.30 46.65 46.20 46.60	
Feb Apr Jun Aug Oct LINE H Dec Feb Apr Jul	Cicee 76.57 74.75 74.45 71.95 70.17 70.07 10925 20.0 Cicese 51.22 50.10 45.97 49.86 49.75	Previous 75.22 74.95 71.87 70.17 70.02 00 lb; centa/1 Previous 50.60 49.40 45.55 49.42 46.55	High/Low 76,75 76,57 74,50 74,50 72,00 71,50 70,50 71,50 70,50 70,10 70,20 70,00 bs High/Low 51,30 50,76 50,30 46,60 46,20 46,60 46,20 46,60	
Feb Apr Jun Aug Oot LIME H Dec Feb Apr Jun	Cicee 76.57 74.75 74.75 74.75 71.95 70.17 70.07 1095 30.0 Cicee 51.22 50.10 45.97 49.85 49.75 48.70	Previous 75.22 74.35 71.87 70.17 70.02 00 lb; centu/ Previous 50.60 45.40 45.55 45.42 45.55 45.42 45.50	Hgh/Low - 75.75 76.27 74.50 74.50 74.50 74.50 74.50 74.50 70.30 70.00 70.20 70.00 bs High/Low - 51.30 50.76 50.30 46.60 46.20 46.60 46.20 46.60 46.75 46.35	
Feb Apr Jun Aug Oct LIME Dec Apr Jul Aug	Cicee 76.57 74.75 74.45 71.95 70.17 70.07 10925 20.0 Cicese 51.22 50.10 45.97 49.86 49.75	Previous 75.22 74.95 71.87 70.17 70.02 00 lb; centa/1 Previous 50.60 49.40 45.55 49.42 46.55	High/Low 76,75 76,57 74,50 74,50 72,00 71,50 70,50 71,50 70,50 70,10 70,20 70,00 bs High/Low 51,30 50,76 50,30 46,60 46,20 46,60 46,20 46,60	
Feb Apr Jun Aug Oct LME H Dec Feb Apr Jul Aug Cot Dec	Close 78.57 74.45 71.95 70.07 70.07 70.07 70.07 70.07 51.22 51.22 51.22 51.22 51.22 51.22 51.22 49.86 49.75 49.86 49.75 49.50	Previous 75.22 74.85 71.87 70.17 70.02 00 lb; cents/1 Pravious 50.60 45.40 45.55 48.42 48.50 48.42 48.50	High/Low 75,75 75,27 74,50 74,50 72,00 71,60 70,50 71,60 70,50 70,10 70,20 70,00 be High/Low 61,30 60,76 50,30 46,60 46,20 46,60 46,20 46,60 46,20 46,60 46,20 46,60 46,20 46,60 46,27 46,35 44,45 44,16	
Feb Apr Jun Aug Oct LME H Dec Feb Apr Jul Aug Cot Dec	Close 78.57 74.45 74.45 74.45 74.95 70.17 70.07 1095 20.0 Close 51.22 50.10 45.97 49.85 49.75 49.75 49.75 49.75 49.75 88.1128	Previous 75.22 74.82 74.85 71.87 70.02 00 lb; cents/ 90.00 49.40 49.40 49.40 49.40 49.40 49.42 4	High/Low 76,75 76,97 74,50 74,50 74,50 74,50 72,00 71,80 70,30 70,10 70,20 70,00 bs High/Low 51,30 60,75 50,30 46,60 46,20 46,60 46,20 46,60 46,21 49,35 46,22 49,61 44,45 44,10 44,45 44,10	
Feb Apr Jun Aug Oct Int I Dec Apr Jun Aug Oct Dec POFek	Close 75.57 74.45 74.45 74.45 70.07 70.07 70.07 70.07 70.07 70.07 8065 20.0 Close 51.22 50.10 45.97 49.86 49.75 49.75 49.75 49.75 49.75 89.75 49.75 89.75 89.75 89.75 89.75 89.75 89.75 89.75 89.75 89.75 89.75 89.75 89.75 80.75 70.07 70.07 70.07 80.75 80.75 80.75 80.75 80.75 80.75 80.75 80.75 80.75 80.75 70.07 70.07 70.07 70.07 80.75 80	Previous 75.22 74.82 74.85 74.85 74.87 70.02 00 lb; cents/ Previous 50.60 45.40 45.55 48.42 46.55 48.42 46.47 44.12 45.50 100 lbs; ce	High/Low 76,75 76,97 74,50 74,50 74,50 74,50 72,00 71,80 70,30 70,10 70,30 70,00 bs High/Low 51,30 60,75 50,30 60,75 50,30 60,75 50,30 60,75 40,60 46,75 40,60 46,75 40,60 46,75 40,60 46,82 40,60 46,85 45,00 mtu/b	
Feb Apr Jung Oct IME I Deb Apr Jung Oct Deb Apr Jung Ceb Feb Feb	Close 76.57 74.45 71.95 70.17 70.07 70.07 70.07 Close 51.22 50.10 45.97 49.86 48.70 44.40 45.90 8821182 60.26 8825	Previous 75.22 74.35 71.87 70.17 70.02 00 ib; centu/ 90.60 49.40 45.55 48.42 46.50 40.000 ibs; ce Previous 55.90	High/Low - 75.73 76.27 74.50 74.50 74.50 74.50 74.50 74.50 70.30 70.10 70.20 70.00 be High/Low - 61.30 60.76 50.30 46.60 46.20 46.60 46.73 40.55 44.45 44.10 45.65 45.50 High/Low - 65.40 55.10	
Feb Adr Jun Aug Oct LIME H Dec Feb Apn Jul Occ Feb Apn Aug Occ Feb Mer	Close 75.57 74.45 74.45 71.95 70.07 1005 20,0 Close 51.22 50,10 45.97 49.86 49.75 48.70 44.40 45.50 5821102 50,10 5821102 54.77	Previous 75.22 74.95 74.95 74.95 71.87 70.02 00 lb; cents/ Previous 50.60 49.40 40.4	High/Low 75.75 75.27 74.50 74.50 74.50 74.50 72.00 71.60 70.30 70.10 70.20 70.00 be High/Low 61.30 46.60 46.20 46.60 46.20 46.60 46.20 46.61 46.21 46.35 46.22 46.61 46.25 45.10 46.46 65.10 85.65 84.60	
Feb Apr Jung Oct IME I Deb Apr Jung Oct Deb Apr Jung Ceb Feb Feb	Close 76,57 74,45 71,95 70,17 70,070	Previous 75.22 74.82 74.85 71.87 70.02 00 lb; cents/ Pravious 50.60 48.40 48.40 48.40 48.40 48.40 48.47 44.12 45.50 48.47 44.12 45.50 Previous 85.90 85.90 85.02	High/Low 75,75 75,27 74,50 74,50 72,50 74,50 70,30 70,10 70,30 70,00 bs High/Low 51,30 60,75 50,30 40,65 46,20 46,60 46,20 46,60 46,20 46,60 46,21 49,35 46,22 49,68 46,25 43,00 44,45 44,16 44,45 44,16 44,	
Feb Adr Jun Aug Oct LIME H Dec Feb Apr Jul Aug Occ Feb Mary Feb Mary	Ciose 75.57 74.45 71.95 70.17 70.07 70.07 70.07 70.07 70.07 Ciose 51.22 50.10 45.97 45.97 45.97 45.97 45.97 45.70 45.70 45.70 45.70 45.70 45.70 45.70 45.70 85.70 85.71 70.077 70.077 70.077 70.077 70.077 70.077 70.077 70.077 70.077 70.077 85.717 85.71 8	Previous 75.22 74.35 71.87 70.02 00 lb; centu/ Previous 60.60 45.40 45.55 48.42 48.50 48.50 48.42 48.5	High/Low	
Feb Agr Jun Oct Liffe # Dec Feb Jul Dec Feb Mar Jul Feb Mary Jul	Close 76,57 74,45 71,95 70,17 70,070	Previous 75.22 74.82 74.85 71.87 70.02 00 lb; cents/ Pravious 50.60 48.40 48.40 48.40 48.40 48.40 48.47 44.12 45.50 48.47 44.12 45.50 Previous 85.90 85.90 85.02	High/Low 75,75 75,27 74,50 74,50 72,50 74,50 70,30 70,10 70,30 70,00 bs High/Low 51,30 60,75 50,30 40,65 46,20 46,60 46,20 46,60 46,20 46,60 46,21 49,35 46,22 49,68 46,25 43,00 44,45 44,16 44,45 44,16 44,	

	LING	45.60	45.50	45.65						
<u> </u>	PORK	POTEK BELLIES 40,000 lbs; cents/ib								
		Close	Previous	High/Low						
	Feb	65.25	55.90	55.40						
	Mar	54.77	55.02	85.65						
:	May	55.02	55.02	85.60						
11	لبد	54,50.	64.72	55.20						
÷	Aug Feb	52,55	53.00	53.35						
		62.30	63.00 -	63.40						

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#### LONDON STOCK EXCHANGE

# Building shares lead equities ahead

plant in West Germany. UK

THE UK stock market was favourably impressed by the performance of Mr John Major, the UK Chancellor, in his first political grilling by a Parlia-mentary Committee. With its hopes that further rises in domestic interest rates will be domestic interest rates will be avoided still underited, the equity sector registered another double digit gain on the FT-SE Index, with inves-tors encouraged by the grow-ing indications that the water privatisation issues are head-

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ing for a major success. The attention switched away from the financial sectors which have led the market ahead over the past week. In fact, bank stocks were notable

### Banking stocks unsettled

The banking sector, among the month, was one of the most volatile yesterday, responding first to a downgrading of prof-its forecasts and then rallying in line with the rest of the market.

perhaps, hiving them off into a The big four banks opened. separate company, or even sell it. Another suggestion was that the company, unhappy at the 40 per cent discount to asset value in the share price, plans to buy in stock. with marginal gains but came under selling pressure as news of a widespread profits down-grading by County NatWest WoodMac filtered into the market. Mr John Aitken at County cut his forecasts for the curciting worries about the level of bad domestic debts and that **Reuters** busy Renters moved ahead 200 strongly at the start of trading and continued beyond the £10 normal profits are not growmark to close at an all-time high of 1001p. The initial impe-tus for the rise was provided by heavy overnight demand for the ADRs - dealers said that ADRs for the equivalent of ing as expected." Mr Aitken reduced his fore-

cast for Barclays from £900m to £840m and that for NatWest from £500m to £540m. He reckons Lloyds' will incur a loss of £650m and Midland one of 5975m. The County analyst also came out with big cuts in his forecasts for 1990 pre-tax profits. The figure for Barclays reduced from £1.66bu to £1.58bn, for Lloyds from . £1.15bn to E1.1bn, for Midland from £775m to £735m and for NatWest from £1.575bn to £1.485bn.

"The banking business," says Mr Aithen, "is going to be flat this year, I think bank shares are going down before they go up." Mr Rod Barrat, banks analyst at Goldman Sachs, is forecast. Mr 100, partawe at Goldman Sachs, is forecast. Ing even lower 1990 profits for the big-four. For Barclays he is going for £1.56bn, for NatWest, £1.38bn, Lloyds, £1.06bn and Mr Bartati, "because of lower" Land, sparked a rally by, front Milling the risk of reces-ment "Companies don't give presentations to be gloomy," Milling toop, and the risk of reces-ment "Land, sparked a rally by, front line property stocks. The sec-tor caimed down after the later growth and the risk of reces-sion in the UK. Barclays tor calmed down after the later closed 3 off at 5480, after announcement that the com-543%), Lloyds were a penny up at 428p, after 420p, Midland set-tied 5 down at 354p, after 349p and NatWest were finally 4 lower at 340p, after 336p.

Account Dealing Dates "First Deallags: Nov 27 Dec 11

Option Declar Dec 7 Dec 27 Jan 11 Last Deallage: Dec 8 Dag 28 Jan 12 Antional Days Dec 78 Jan 8 Jan 52 These Same dealings may inter place from S.S.C am have burnings days until a

laggards as a UK house joined the list of securities firms now downgrading the UK banking

stocks. The market lead was taken up in style by the building and construction issues, where the fuse was lit at a meeting of analysts with BPB, the plasterboard manufacturer, at its

tantalising announcement at

9.39 said the company was fin-

alising proposals "to maximise shareholder value which do not involve an offer for the

company." More details are promised for today.

One theory in the market was that the group has plans involving Plantation House, the prestigious property in the City of London which repre-

sents 28 per cent of British Land's assets. These might,

according to market analysts, include basing a trust fund on

the Plantation House assets,

almost 3m shares changed hands in New York on Mon-

day, eight times the London

turnover. Similar ratios were

was being done by London-based Societé Générale Strauss

**Turnbull where Mr Paul Tisch** said the company was doing around half the ADR business.

US investors were said to be encouraged by positive press comment in the US on Reuters;

marketmakers in London were

excited by the prospect of a presentation on the company late yesterday in New York by a large local securities house and with Benters' top manage-

Much of the ADR trading

reported yesterday.

building companies hope to benefit from the boom now pre-Dec 27 dicted for East Germany. A further stimulus came from property shares, where the suspension of British Land, one of the leading UK groups,

ahead of a company statement today, set the sector alight. Analysis speculated on British Land's intentions - one possi-bility is that it might float off its most important secar Plan. its most important asset, Plan-

tation House in the City of London. The market moved ahead steadily during the morning, and responded readily to a mixed buy and sell programme worth about £70m operated by

FT-A All-Share Index

1200 1150 1100 1050

**Equity Shares Traded** 

cient brankness & Oversees transve

Nov

Dec

Turnover by volume (million)

Öct

800

a large UK marketmaking though the first announce from British Land provided lit-London emities closed at the

day's best levels despite some concern over the sluggish opening on Wall Street follow-ing IBM's confirmation of extensive restructuring plans, At its final reading of 2,327.5, the FT-SE index was a net 24.1 higher on the day. Sead vol-ume at 428.5m was a shade under Monday's level but sus-tained the modest improvement of the past week.

house

Once again traders stressed the tightness of marketmakers' positions which often sent share prices higher in thin trading. Property stocks, it was noted, jumped sharply even

tle reason for a general upturn. Another significant buttress for market confidence has come from unofficial pre-mar-ket trading in the ten water privatisation issues, which are now indicating premiums of 20 points or more. Profits on the water issues by private inves-tors are expected to find their way back into equities fairly quickly, while institutional profits will provide further cushioning for liquidity positious at the leading funds which are already believed to

range to around 7 per cent of assets, a high proportion by historic standards.

in footwear as well as the impact of high interest rates at a time of high stock levels. "The shares are a bit expen-sive," he concluded.

Shop after many days of strong rises. The shares closed 24 down at 514p. "It had to come sooner or later," mused one dealer.

Fisons had a good day following a presentation at a large securities house. The shares climbed 12 to 364p.

Grand Metropolitan had a troubled day, closing 2 off at 565p, after 562p. One broker was said to have been telling clients to sell ahead of the figures on the grounds that there would be a higher property ele-ment in the profits than pre-

dicted. Talk of a brokers downgrading of Trusthouse Forte did not help the shares, which closed 1% off at 304%p

GEC's interim profits, up from £313m to 357m, were above most analysts' expectations, and GEC shares moved up to 220%p before easing back to close a net 3% higher at 219%p. But analysts said the figure was boosted by interest on other items and that operating profits were up less than 2 per cent. Commenting on the figures Mr Christopher Tucker at Kitcat & Aitken said he thought there would be "No great rush to significantly change profits estimates." Cable & Wireless rose

sharply late in the day, closing 9 higher at 522p on speculation that official confirmation of the Mannesman consortium win-

ning the second West German cellular licence may be brought forward from December 12.

BICC added 17 more to 474p, still boosted by the UBS Phillips & Drew recommenda-

Dec 5

83.02

92.40

1835.8

289.7

2327.5

4.63 11.24 10.77

27,025

Ordinery Share index, Kourly changes Day's High 1836.8

Government Sect

Fixed interest

**Ordinary Shire** 

FT-6E 100 Share

Earning Yid %(full) P/E Ratio(Net)(\$)

SEAO Bargains(Spm) Equity Turnover(En)† Equity Bargains† Shares Traded (mi)†

FT-SE, Hourly changes

Open 1618.3 1821.1 11 a.m. 1822.4

Gold Mines

Ord. Div. Ya

Dec 4

82.95

1823.0

11.29 10.71

29,385 789,74 29,520 369,2

12 p.m. 1826.1

294.3 283.2

0ec 1

82.86

1833.8

11.28

10.72

31,434 1011,72 35,858 448.0

92.40 02.33 02.38 02.39

2303.4 2311,1 2276.8 2255.6

1 p.m. 1827.3 1529.4

Day's High 2327.5

Nov 30

63.06

1805.6

4,73 11,44 10,56

25,241 804.35 23,948 351.0

140w 29

83,15

1781.7

256.9

4,79 11.60

10.41

26,139 959.90 25,922 \$70.2

Year

87.22

96.51

1444.8

1767.A

12.69

9.52

21,099 785,90 21,218 418,3

Day's Low 1518.3

3 p.m. 1630.0 1631.1

Day's Low 2301.2

3 p.m. 2318.9 2320.8

High

89.29

99.59 (15/3)

(5/9)

300.0

(27/11)

2426.0

1447.6 (3/1)

tion. The transport section was slow. P&O rose 13 to 594p on the back of the interest in the property sector. Eurotunnel, which had climbed over 80p in ated by an expected announce-ment from British Land. Allied Colloids fell as the an unbroken advance over the previous two weeks, fell 33 to 613p on profit-taking.

company reported interim fig-ures below market expecta-tions. The eased 13 to 173p on Trafalgar House eased at first but then turned higher to close at 350p, a gain of 8 as the company reported an 18 per cent increase in profits. publication of the figures.

Profits, revealed yesterday, rose from £229.1m to £270.4m this year but the dividend increase was only 10 per cent, day on fears that the European Commission was about to order an investigation that

secret £38m "sweetener" from the UK Government as part of the deal for the purchase of Rover Group. Those fears remained but the shares gained 9 to 516p. News of a joint venture with

Sumitomo Electric industries of Japan helped Lucas. The shares closed a penny up at

606p. Rolls-Royce gained 3 to 168p with a number of large buyers in the options market. Turn-over was reasonable at 4.6m and a marketmaker said: "It seems that those with fears about British Aerospace are switching to Rolls-Royce."

Other market statistics. including FT-Actuaries Share Index and London Traded Options, Page 29

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#### Open 10 a.m. 11 a.m. 12 p.m. 1 p.m. 2 p.m. 2301.2 2304.3 2307.6 2312.8 2315.4 2317.7 The best gains were in BCI, which rose 10 to 230p with a single trade of 1m adding impe-tus to the upturn in the shares, £205m, "that is, from the top of the range to below the bottom," he said. Mr Hughes cited flat volume and falling prices

RMC, up 17 at 650 and Tar-mac which put on 9 to 2439. BPB were a further 7 higher at 230p as analysts continued their visit to the groop's West Profit-taking knocked Body

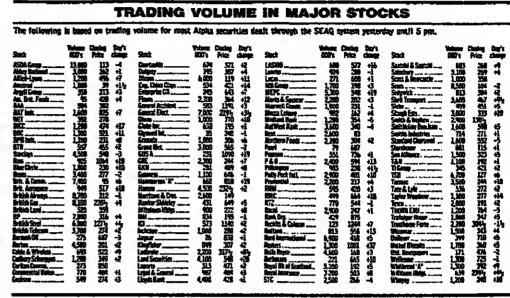
German operations. J.Crosby, the North West housebuilding group, surged 20 to 98p after the 70 per cent-plus jump in interim profits and the accompanying bullish state-ment

The oil and gas issues staged a strong advance, still respond-ing to the recent cold weather in Europe and the US. The cold weather for the standard staged 400 weather factor was said to have had most impact on British Gas, which moved up 4 more to 220%p on 8.1m shares but it also lifted Calor, which added 12 at 440p. Shell, where UK analysts are

continuing their visit to the group's Far Eastern interests, rose 9% to 457p on 3.8m, and BP put on 4 to 316p on 7.8m abarea

haugh added 25 at 498p. Vol-umes were also good in the leading issues. Dealers said LASMO sprang to life, rising strongly to close 16 higher at 572p with dealers noting keen that activity in the secondinterest in the traded options. ranking property stocks con-tinued to be sluggish. Dixons were firm as dealers became convinced that one The action in the banks was not confined to the big-four. securities house had gone short in eurosterling convert-TSB shares stuttered for much ibles and covered itself in the of the session but then moved up strongly late in the day to close with a 6 gain at 127p, just traded options market, from which demand spilled over into equities, Dixons did top the list 6 short of the 1989 high; turn-over was a bigger than usual 6.7m shares. Dealers said there of actives in traded options, with the equivalent of 2.6m shares traded, but convertibles had been a resurgence of recent stories that a Continendealers reported very quiet trading and a price unchanged tal stake-builder had been for a week. The shares turned operating. The bank is pro-tected from being taken over over 6m as the price advanced 11 to 119p.

up until the end of September Kwik Save were popular and 14 up at 576p. The shares have been firm in recent days as the 1991. Thereafter, as Mr Julian Robbins of BZW puts it, "If TSB does not get it right somemarket has taken an inc ingly pessimistic view of Asda. The two are rivals in the North one else may make an offer to do it for them." Royal Bank of Scotland also of England and difficulties at Asda have been interpreted as featured, the shares adding 5 at 192p, again on talk of a Contibeing correspondingly good for nental takeover. Some large lines of Royal Bank shares Kwik Save, especially in terms of market share. There was also recurrence of vague bid talk concerning 25 per cent stakeholder Dairy Farm of 28 available on request. London report and latest Share index: Tel. 0896 123001.



a factor which disappointed

the market. The market was also nervous about a warning

from Trafalgar that profits

from its house building sector

would come under pressure in the coming year, due to the downturn in UK house pur-

The shares were later lifted

however by positive sentiment in the property sector, gener-

British Aerospace bounced following its falls in previous

#### FINANCIAL TIMES STOCK INDICES Since Compliation High Low Low 82,93 127,4 49.15 (4/12) (9/1/35) (3/1/75) 92.33 (1/12) 105.4 50.53 (28/11/47) (3/1/75)

734.7

154.7 734.7 43.5 (17/2) (15/2/83) (25/10/71)

1782.6 2443.4 986.9 (3/1) (16/7/87) (23/7/94)

2008.5 49.4 (5/9/89) (26/5/40)

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#### British Land drama

British Land climbed 14 to 359p in early trading before its suspension at nine minutes before the official market opening at 9.00, by which time more than 500,000 shares had changed hands. Only a week ago the shares touched their year's low of 296p. The suspension announce-

ment was terse and lacking in detail, leaving the market to speculate that a takeover might be in the offing and sparking an explosion in the sparking an explosion in the en lows (res.) prices of other leading prop-erty issues. A fuller but still over shall be the over shall be the state of the state

announcement that the com-pany was not a takeover tar-get, but all the leaders closed better on the day on strong volnine. Laing Property climbed 17 before slipping back to close 14 up at 502p on vol-tiose 22 and closed 20 better at 548p. MEPC, having rapidly 548p. MEPC, having rapidly risen 25, ended 19 ahead ou 548p on volume of 5.3m. Haumerson A advanced steadily to finish on 810p, up 19 and Rose-

#### **NEW HIGHS AND LOWS FOR 1989**

NEW HOME (75). INTUIN PURCE (1) AMERICANS (5) CANADIANS (5) BANKE (8) BREWERS (1) FULLOWS (1) STORES (1) POOLS (4) MEDIATERALS (8) BISTORY III, Jardhe-Staalegic, Novo Inda. "5, Partiled Grp., Protectory, Restars, Schumberger, Loikwe INSURATOR (9) PAPERS (1) THINES (2) MINES

revealed an acute shortage of stock and the whole of the sector advanced strongly through-out a busy trading session.

(1) HANKER (7) BUBLINKER (8) CHEMICALE (1) STORES (2) ELECTINCALS (10) ENGENERIUNG (2) POODS (3) BUDUSTRALS (20) AAF Inv., Allieds Part, Apolo Watch Prode, Baird (Wm.), CHT, Chartortell, Co. of Devicence, Courtmey Pope, Escola, Ronwell, Grumpien, Lincet, PCT Grp., Soot, Harkable, Scott Robertson, Spectrum, TBL Punge, Tame (J.), Westman, Spectrum, TBL Punger, Tame (J.), Westman, Spectrum, TBL PHOPENTY (1) TEXTRES (4) PAPERS (3) PHOPENTY (1) TEXTRES (4) PUNKTE (3) (OLS (1) MINUSE (1) THRED MARKET (1).

APPOINTMENTS

Hong Kong. The press com-ment that followed Asda's prof-its warning on Monday further undermined the shares, which fell another 4 to 113p. An early hig sell order in Boots, "knocked the stuffing out of them," in the words of one dealer. The shares slipped 2 to 277p. Dealers said that long lines

on offer of Sears and King-fisher held back both stocks. The former was also hit by a profits downgrading from Nomura and shed 2 at 104p. Kingfisher caught up with the market late in the day and managed a closing gain of 2 at

307p. Mr Audrew Hughes of Nomura cut his forecast for the current year from £230m to

#### **CONVERTIBLE BONDS DUE 2000** (the "Bonds")

Pursuant to Clause 7, sub-clause (E) of the Trust Deed relating to the Bonds, notice is hereby given as

follows: 1. At the meeting of the Board of Directors of The Sanwa Bank, Limited (the "Bank") held on 20th October, 1989, a resolution was adopted to grant subscription rights to the holders of Shares entiting them to subscribe, at the issue price of ¥ 1,380 per Share, for 5 new shares for every 100 shares held on the record date of 30th November, 1989, Subscription rights may be transferred by delivery of certificates evidencing such subscription rights which certificates may be issued by the Bank upon request of the holders of Shares during the period from 17th January, 1990 up to 31st January, 1990. The period during which subscription rights may be exercised is from Such subscription rights may be exactised is from 25th January, 1890 to 5th February, 1990 and the issue data of new shares to be issued upon avercise of such subscription rights will be 16th February, 1990. 2

As a result, the Conversion Price of the Bonds has been adjusted from ¥1,302.7 per share to ¥1,272.3 per share with effect from 1st December, 1989, to take account of such granting of subscription rights in accordance with Condition 5(C)(ii) of the Bonds.

THE SANWA BANK, LIMITED

#### **CONVERTIBLE BONDS DUE 2002** (the "Bonds")

Pursuant to Clause 7, sub-clause (E) of the Trust Deed relating to the Bonds, notice is hereby given as

- Al the meeting of the Board of Directors of The Sarwa Benk, Limited (the "Bank") held on 20th October, 1989, a resolution was adopted to grant subscription rights to the holders of Shares entitling them to subscribe, at the issue price of \$1,360 per Share, for 5 new shares for every 100 shares held on the record date of 30th November, shares held on the record date or sum November, 1969, Subscription rights may be transferred by delivery of certificates evidencing such subscription rights which certificates may be issued by the Bank upon request of the holders of Shares during the period from 17th January, 1990. The penod during which curb cuberstration rights may be avanciant for such subscription rights may be exercised is from 25th January, 1990 to 5th February, 1990 and the issue date of new shares to be issued upon exercise of such subscription rights will be 16th February, 1990.
- As a result, the Conversion Price of the Bonds has been adjusted from #2,762.1 per share to #2,697.7 per share with effect from 1st December, 1989, to take account of such granting of subscription rights in accordance with Condition 6(C)(ii) of the Bonds. 2

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**Investment banking post** Lazard Brothers Union board posts Discount Mr David Hudson, former deputy chairman and chief executive of Henry Anshacher & Co, is to become a significant shareholder and full-time exec-Mr John Dear and Mr Andrew Blakesley will become managing directors of LAZARD BROTHERS & CO chairman Mr Robin Herbert has been appointed to the board of THE UNION DISCOUNT COMPANY OF LONDON, and will become non-ex-ecutive chair-man after the annual meeting next March He is chairman of Leopold Joseph Holdings, a non-executive director of the National Westminster Bank, shareholder and informe encoded utive director of CAMPBELL LUTYENS, a two-year-old firm specialising in investment banking services for corporate chemis, writes David Lascelles, Benching Bencing from January 1. Mr David Anderson, Mr Mark Francis and Mr Andrew Shrager will be appointed executive The Financial Times proposes to publish a Survey directors; and Mr David Cummings, Ms Stephanie Field, Mr Gordon Huntly, Mr  $\mathcal{Y}_{\mathcal{F}}$ Banking Editor. On completion of the On completion of the arrangements, the firm's name will be changed to Campbell Lutyens Hudson & Co. Mr Hudson said yesterday that he believed there was an important place in the London corporate finance market for small independent firms. "I have always had a hankering to do something like this," he said. The other partners in the firm are Mr John Campbell, formerly of Noble Grossart, Mr Ben Meredith, Mr Derek McMillan and Mr John Wilford will become assistant directors. DAVID HUDSON National Westminster Bank, and Marks and Spencer. He is also president of the Royal For a full editorial synopsis and advertisement Richard Lutyens, formerly with Merrill Lynch Europe, and Mr Bill Dacombe who was chairman of Rea Brothers until Horticultural Society. Mr Herbert succeeds Mr Alexander J.O. Ritchie, who retires at the annual meeting. ■ Mr David Chipp and Mr Tim Gold Blyth become non-executive directors of Security, the group's main UK of MIM Britannia, managing director of MIM, and a director sating company. of Britannia Arrow Holdings. LLOYD'S OF LONDON PRESS CHRISTIES from January L. Mr. Chipp is a director of The Observer, TV AM News, and the Renter Foundation, Mr Blyth is a T.C. COOMES & CO, INTERNATIONAL has Mr Nigel Fox Bassett (above), stockbrokers, has appointed Sir Robin Cranfurd and Mr appointed Mr Peter Blythe as partner since 1960, will become senior partner of CLIF-FORD CHANCE from May 1 group treasurer. He was assistant director, corporate finance, Prudential Portfolio A.H. Johnston to establish a convertible department. They director of BET, and chairman join from ANZ McCaughan. of United Transport International, Non-executive next year when Sir Max Wil-Managers. liams retires. B Dr. Peter Harrop has been appointed chairman and chief executive of COMPUTER directors Mr B.J. Brennan, Mr C.T.G. Blackmore, and Mr B.A. Huskisson have retired. Mr Peter Howell-Davies has been appointed managing Mr Robert Zenker will join director from January 1 of the COLORGRAPHIC early in 1990 SECURITY INTERNATIONAL.

Mr Nicholas A.D. Johnson has been appointed a director of DRAYTON FAR EASTERN Foord has been appointed managing director of Computer TRUST. He is chief executive

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two companies Mercury He was managing director of Mars Electronics. Mr James Communications, and Telephone Rentals, which are being combined under the

MERCURY banner.

as finance director. He is group projects and tax controller with the Virgin Group. Mr Noel Smith has resigned.

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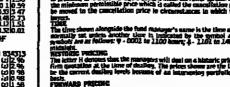
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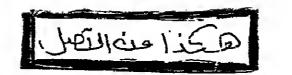
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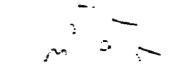
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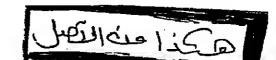
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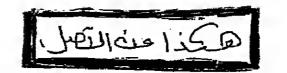
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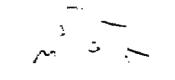
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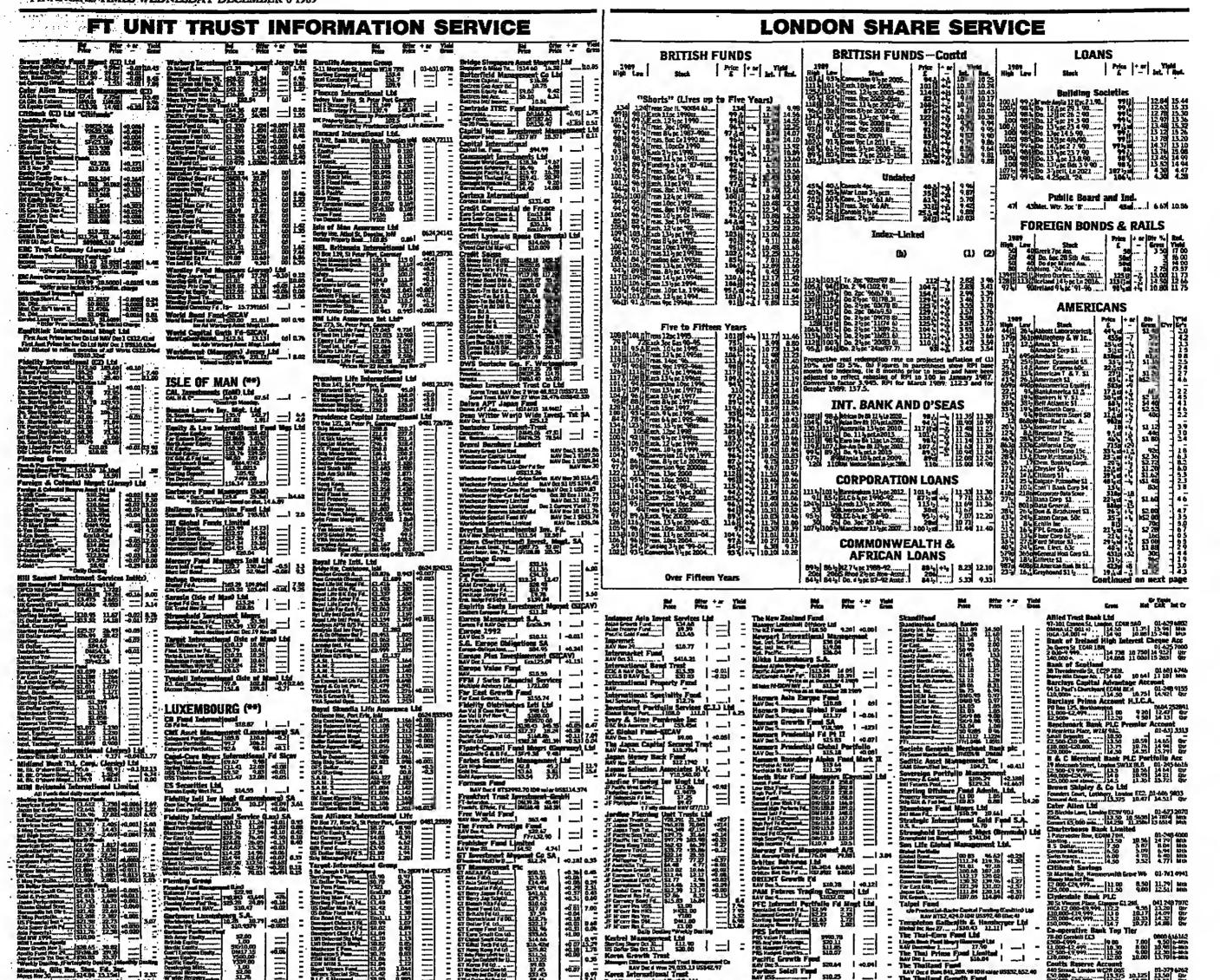
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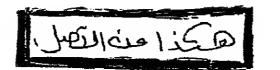
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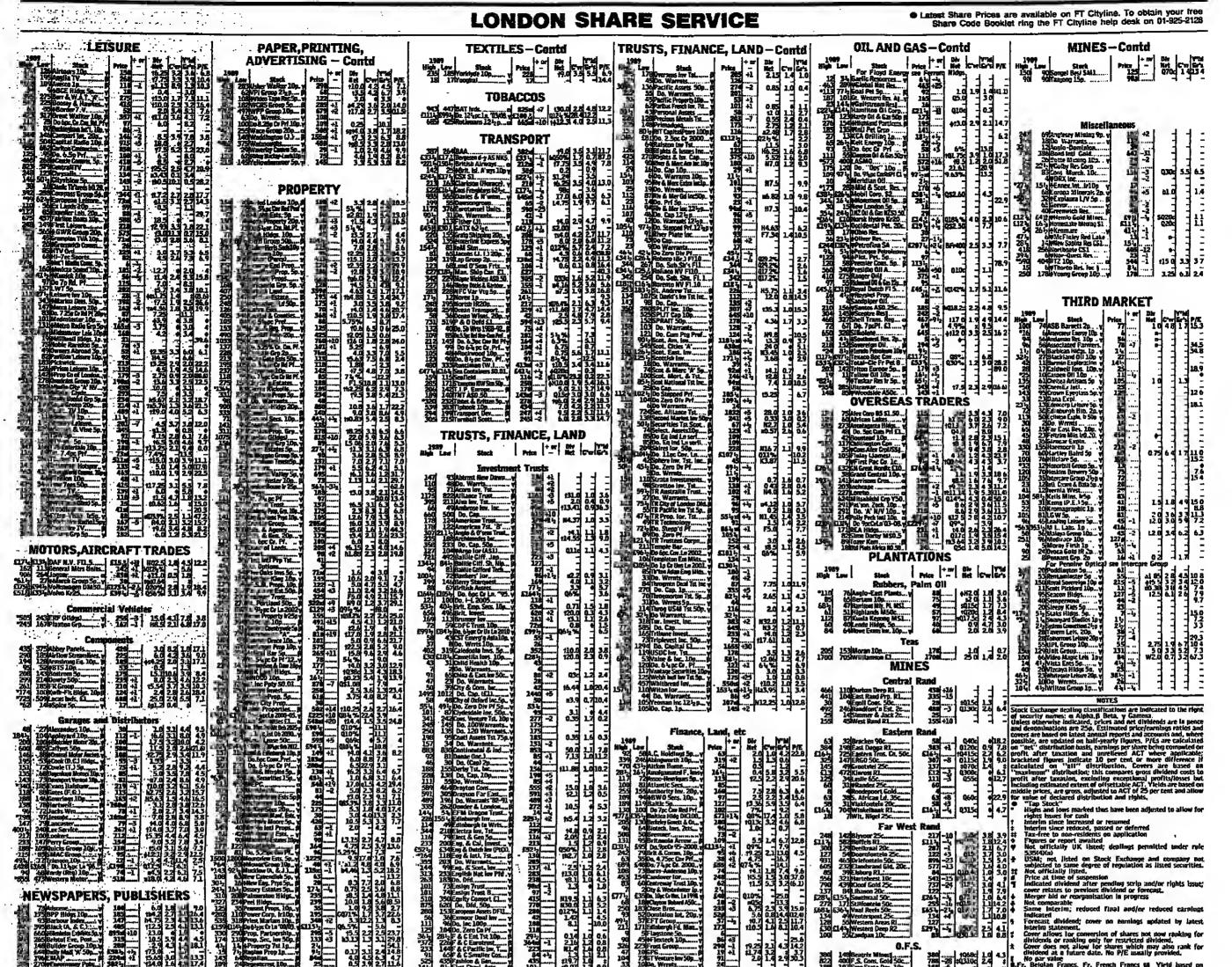
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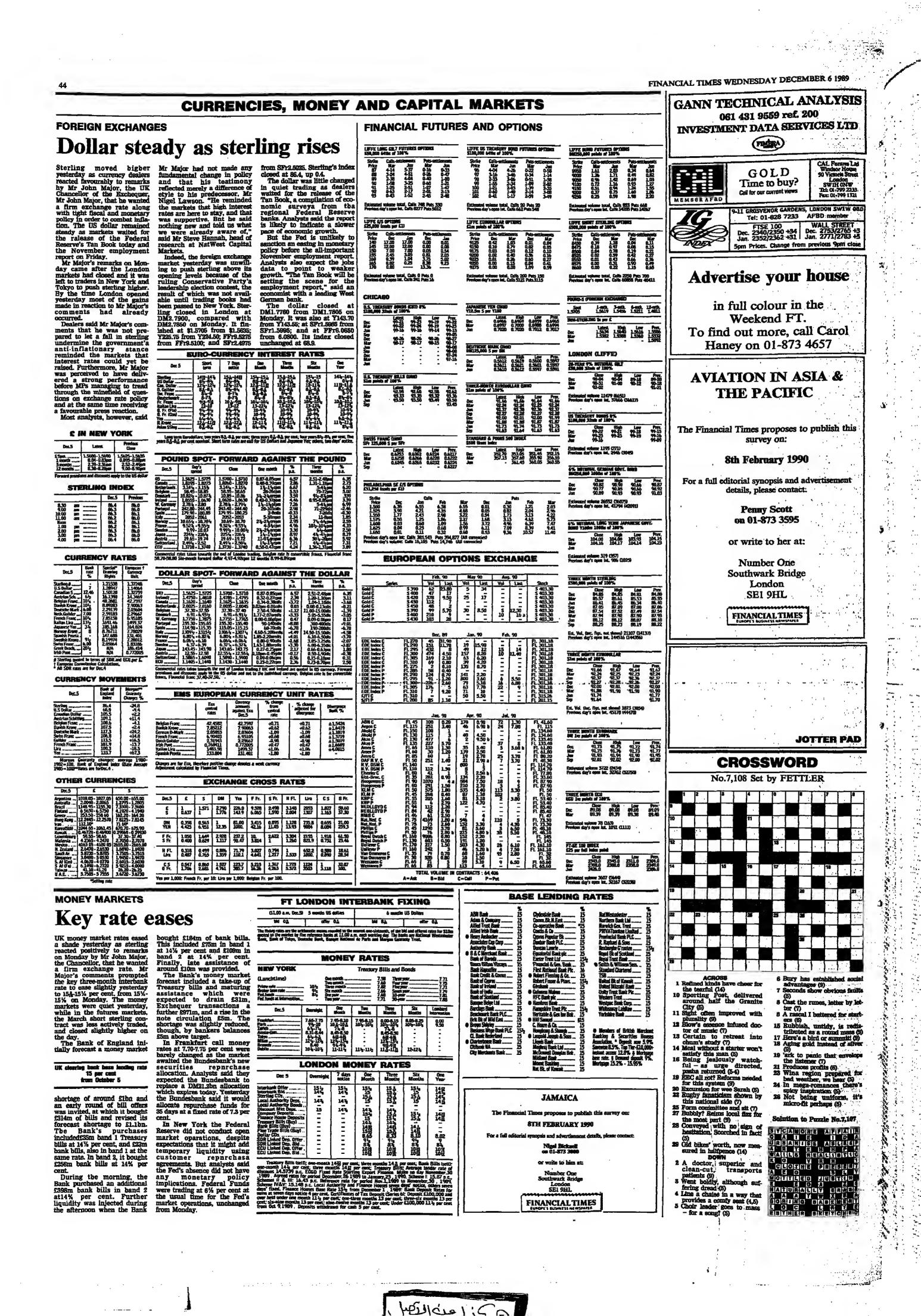
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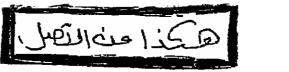
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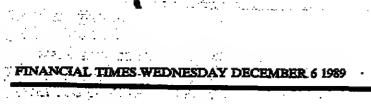
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### WORLD STOCK MARKETS

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147 147	Overlagentality         Table 140         Marristane Col.         Marristane Col. <thmarristane col.<="" th=""> <thmarristane col.<="" t<="" th=""><th>Landard 11 205 - 71 Stati Can</th><th>AGA () (Free)         233         +1           Afta-Lanai B (Free)         195         +3           Agas A Free         475         +35           Agas A Free         670         +5           Agas B (Free)         50         -5</th><th>Balan Black High Low Close Gang Sales Stock High Low Close Gang Sales Stock High Low Close Chag Sales Stock High Low Close Chag</th></thmarristane></thmarristane>	Landard 11 205 - 71 Stati Can	AGA () (Free)         233         +1           Afta-Lanai B (Free)         195         +3           Agas A Free         475         +35           Agas A Free         670         +5           Agas B (Free)         50         -5	Balan Black High Low Close Gang Sales Stock High Low Close Gang Sales Stock High Low Close Chag Sales Stock High Low Close Chag
and	Lassiertont 577 -1-5 Burgen Say 625, 44,5 Perisonar 1,500 +10 Da Cers 512 +2- Schneiden 2060 -15 Da Cers 512 +2- Schneiden 3109 +2 Cers 3109 +2	Berther fort         100,9         -0.6         30m ser         -1.2         2.42         -37           Bit Scare & Strop         -1.4         Sate Strop         2.425         -37           Stroper & Brop         -700         -6         Taro Anakar         -12.500         -37           Stroper & Brop         -700         -6         Taro Anakar         -12.500         +37           Stroper & Brop         -700         -6         Taro Anakar         -12.500         +37           Stroper & Brop         -700         -6         Taro Anakar         -12.500         +30           Stroper & Brop         -700         -12         United         -70         +20	Asta B (Free) 3303 Atlas Copco AtTract _ 370 Electrolar B (Free) 258 +6 Errissin B (Free) 3292 Essette B (Free) 178	$ \begin{array}{c cccccc} 20000 & Chapping & 30^{1}_{2} & 3^{1}_{2} & 3^{1}_{2} & -\frac{1}{2} \\ \hline 100 & Go & Hamal (, 516) & 16 & 10 & +\frac{1}{4} \\ \hline 100 & Go & Hamal (, 516) & 16 & 10 & +\frac{1}{4} \\ \hline 2pm \ prices \ December 5 \\ \hline 30000 & Computing & 400 & 300 & 300 & 300 & 300 \\ \hline 2pm \ prices \ December 5 \\ \hline 30000 & Computing & 400 & 30$
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- "Be	Gill Group         1.400         -6         Conte Dertaint         1.311         -24           Da. AFV         7.500         -10         Exete Dertaint         1.311         -24           GEU (Rend)         GUU (Rend)         -10         Exete Dertaint         1.311         -24           Da. AFV         -10         Exete Dertaint        230         -6           Da. AFV1        457        10         Exete Rend         2.520         -8           Cohem        24        26         Exete Rend         2.520         -8           Cohem        25         Genom        25        20         -10           De. AFV        15         Exerciser         2.520         -30           Occhem        27         4.605         -15         Genom         2.520         -30           De. AFV        15         Exerciser         2.520         -30           De. AFV        16         Exerciser         4.260         -50	Hoeckst         226.5         -1.4         Gits Brazales         33.60         -0.3           Negets         277         -2         Heinrien         127.50         -           Sobzaul (7)         1120         -18         Boll, Bean         227.00         -1           Hortst	Brown Boxet 5,175 55 Do. Ptg 955 4 CS Hidgs 2,630 30	
۱, ۳		Notices         11100         -11         Notices         220,00         -1           Notices         -1         Notices         220,00         -1         220,00         -1           Notices         -2         Notices         -1         Notices         220,00         -1           Notices         -2         Notices         -1         Notices         116,00         +1.2           Notices         -2         Notices         -1         Notices         116,00         +1.2           Notices         -2         Notices         -1         Notices         116,00         +1.2           Notices         -2         Notices         Notices         116,00         +0.1           Notices         -3         -4         Int Notices         103,00         +0.3           Kanglori	Chu Geigr	Sector A String 2019 - 10         String 2
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to public	Da. AFV         5620         -30         Matrix SA         205         -7           Tracined         9,400         430         Matrix SA         65         e0.5           De. AFV1         9,200         430         Matrix SA         402         -2           De. AFV1         9,200         430         Matrix SA         402         -2           De. AFV1         9,190         -20         Matrix SA         4170         +5           De. AFV2         9,190         -20         Matrix SA         4170         +1           DGB         18,000         +275         Matrix SA         1339         +1           DGB         18,000         +25         Matrix SA         1339         +1           DGB         18,000         +25         Matrix SA         1339         +1	Do. Prd Networkall Berl Do. Prd Do. PrdD	Santha (11)	6173 Carene 5274 27 57 57 58 54 54 54 54 54 54 54 54 54 54 54 54 54
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90	Wapons Lits 8,750 -40 Notetile Galer 736 -4	Schmank         Schmank <t< th=""><th>Series Bank</th><th>andre Charles 60 r0 r0 r0 10 1 17160 Mager City 823-1 23-1 23-1 21855 Raymont 1 837-1 11 11-1 11-1 1</th></t<>	Series Bank	andre Charles 60 r0 r0 r0 10 1 17160 Mager City 823-1 23-1 23-1 21855 Raymont 1 837-1 11 11-1 11-1 1
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÷ •	Prinsibilitier         314.2         77.3         Sahr[Loots         15.00         -2           Royal Cheveratives         1.244         +21.9         Saudi	Barcs Derrie         4900         -499         Barcs Exterior         620         -29           Barcs Rigram         10,110	Athed Tech 76 Angle Am Casi 682 Angle Am Casi 682 Angle Am Casi 108,1 +4,1 Angle Am Gold 3633 Bartos Rand 91,25 Burtos 70,5	Transport         1217.64         1202.70         1257.00         1532.01         1532.01         12.32         BELORIDAT           Utilities         228.18         227.80         224.91         223.09         231.18         181.84         228.115         10.50         6560.18         6551.89         6528.76         6805.28         260.70         251.9.30         14/10           Utilities         228.18         227.80         224.91         223.09         223.18         181.84         228.13         10.50         0
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<u>i</u> ke	Dation         92         13.5         Same (Fr. 16)         426.5         1.5           Base Garnert A	Basics Latting         6000         10.         Basics Latting         1074           Basics Latting         5000         10.         8         10.         10.           Basics Latting         500         10.         5         8         10.         10.           Basics Latting         10.         5         8         10. <td>First Nat. Bank</td> <td>balastrials 401.52 400.67 395.52 392.67 410.49 316.66 410.49 316.66 316.66 316.6</td>	First Nat. Bank	balastrials 401.52 400.67 395.52 392.67 410.49 316.66 410.49 316.66 316.66 316.6
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	December S         Firs.         + ur         Allian AG         2302         -48           Accor	Olimitit         7,610         46         Telefonica         194,6           Pinelli Co         8,730         40         Telefonica         194,6           Pinelli Co         8,730         40         Telefonica         92,6	Santha (06) Fes 22.5 SA Brevers 26.4 +0.65 SA Mang Ancor 17.5 -0.25 Tiger Oats 22.5	S& P ledestriel div, yield 2,% 2,% 2,% 2,% 3,21 NET NEW ANDO
	FileANUCE.         Actors desents	Happent Narell         2148         72         3470         942         74           Maddobaux	Van Reefs	CES All Star (End 1963)         202.5         201.4         197.2         210.5         166.7         0.13           NEW YORK ACTIVE STOCKS         TRADING ACTIVITY         Nonwar         652.42         623.93         622.12
			· · · · · · · · · · · · · · · · · · ·	Aligneday, Stocks Closing Change 1 Volume Dec 4 Dec T Nov 30 Mailia Cone 07(1)(5) 44 64 64 64 19%526 (20/11) 804.52 (6(2)
		December 5 Yes + or - December 5 Yes + or -	AUSTRALIA (continued) December 5 Aust\$ + ar	Teses Utili 4,619,600 36½ + ½ Hew York 150,350 199,200 150,200 Strates Times Ind. (39/12)66 1431.39 1426.13 1408.51 1411.28 1451.85 (12)10 1030.69 44/11 Notes 2,365,600 38% + 11g Ameri 12,209 131.03 12,994 Strates Times Ind. (39/12)66 1431.39 1426.13 1408.51 1411.28 1451.85 (12)10 1030.69 44/11 MSX Comp 2,385,400 37% + 3 MASDAQ 113.780 138.467 129.577 AFRICA
		Nikebo Set         2,040         +30         Thiara Suzet         1,070         +10           Nikebo Corp.         1,460         Thiara Suzet         3,490         +60           Nikebo Set         1,200         +30         Takashinge         3,490         +60           Nikebo Set	Nrphersons 0.98 Napue Nictiess 6.22 -0.04	Operana         2,225,700         774         +         Insust Traded         113,701         1,975         1,977         1,957         J.555         Gold (25/97/10)         2008.04         21,33.0         2120.0         2029.0         2149.0         124/11)         1291.0         115/21           Day Pete         2,229,500         303         +         1         1004         832         JSE industrial (23/9/780         2608.04         2133.0         2129.0         2609.01         25/90.0         2609.01         25/90.0         2609.0
	Allnomatic         2,840         +20         Japas Ratio         2,230         -20           Alnthown Brate         1,070         -20         Japas Stele Wits         1,240         +40           All Misson Afr         2,090         Japas Stele Wits         1,330         +60           All Misson Afr         2,090         Japas Stele Wits         1,330         +60           Aussia         2,590         +40'         Japas Stele Wits         1,330         -10           Aussia         2,590         +40'         Japas Stele Wits         1,240         +10'           Aussia         2,590         +40'         Japas Wool         2,250         -10           Aussia         2,590         +20         Japa Wool         2,250         +30           Aussia         1,270         -50         Japa Micol         2,920         +30           Aussia         1,270         -70         Kanarow         1,290         +40	Nilson Carp.         1,460         1 <th1< th="">         1         1</th1<>	McPhersons         0.96         -0.07           Mayner Nicktens         6.22         -0.04           Nat, Aest, Bank         7.10         +0.06           Nat, Oreolidated         3.58         +0.06           Newnuot, Aust.         0.90         -0.04	Chemon         2,321,700         70%         +         Issues Traded         1,975         1,977         1,967         JSE Gold (20,9770)         2008.08         2133.0         2129.0         2029.0         2149.0 (24/11)         1271.0 (15/2)           Oxy Pete         2,229,500         30%         +         1         Bits         805         1,004         832         JSE Industrial (20,9770)         2408.08         239.0         259.0         2080.0         259.0
	Anito Construct	Nicologi Elect Gi	H Bin Hill Peto	Piesecke W Cap 1,664,900 54 + 1 Her Low 46 38 . 49 Nacrol SE (30/12/05) 305.55 305.00 303.77 303.60 328.93 (13/9) 268.61 (1/3)

Australo         1,990         -10           Australo         1,560         -50           Australo         1,670         -10           Australo         1,670         -10           Australo         1,670         -10           Australo         1,670         -10           Australo         2,200         -10           Australo         1,200         -10           Australo         1,700         -10           Barty Teiner         1,400         -20           Brother Brann         1,100         -10           Caton         1,120         -10           Caton         1,120         -10           Caton         1,140         -0           Caton         1,140         -0           Caton         1,140         -0           Caton         1,140         -0	Jacob         Approx         Approx </th <th>0        </th> <th>CANADA       CANADA       CANADA       Control of the control of the</th>	0	CANADA       CANADA       CANADA       Control of the
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In Canada 1-800-543-1007. 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3pm prices December 5

### **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

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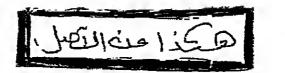
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FINANCIAL TIMES WEDNESDAY DECEMBER 6 1989

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#### WORLD STOCK MARKETS

# **FINANCIAL TIMES**

AMERICA

# Dow edges lower despite advance in IBM

#### Wali Street

THE STOCK market was slightly lower in early after-noon trading yesterday, with no significant economic news to trigger activity and the focus mostly on Friday's November employment figures, writes Janet Bush in New York. At 2 pm, the Dow Jones Industrial Average was off 7.26 at 2,746.37 in moderate volume of 96m shares.

The blue chip index had recorded a gain of abont 7 points in mid-morning, encour-aged by news of a restructuring at IBM, but it then slippe back. On Monday, the Dow had closed 5.98 up st 2,753.63, its highest level since the minicrash of October 13.

The only excitement in the market yesterday was the performance which might announcement by IRM which induce the US Federal Reserve

also helped other technology issues. The company said that its restructuring plan included shedding at least 10,000 from its workforce, taking a fourth-quarter charge of about \$2.3bn and a buy-back of up to \$4bn of its common stock. IBM's share price rose \$1% to \$100%. Its share price had

underperformed the broad market since the October 1987 Probably more important to the financial markets, how-Crash and, at yesterday's slightly improved levels, still stood below its lowest level of ever, will be Friday's rele nber employment data. A Nov jump in unemployment insur-1988. Among other technology issues, Compaq Computer rose \$1% to \$90% and Cray Research added \$% to \$37%. ance claims reported last week could point to a weak set of employment figures on Friday, with estimates for a rise in the Outside the technology sec-tor, there was little news of note. The Treasury bond marnon-farm payroll of 130,000 to 150,000, compared with the gain of 233,000 in October.

ket was virtually unchanged at midsession as dealers waited Both stock and bond markets are unlikely to break out of their narrow trading ranges until there is a clear sign of a shift on Fed policy. The Fed for fresh evidence of economic Elections reinforce Brazil's sense of unease

Funds rate remains resolutely to ease monetary policy. There are two key events this week. First, the latest Tan at about 6% per cent. Among featured issues was this week, pist, the mean fail Book of economic reports from regional Federal Reserve banks is due to be published today. This is used as s guide to set-ting monetary policy in the Federal Open Market Commit-UAL, the parent company of

United Airlines, which rose another \$2% to \$181% on conanother \$2% to \$131% on con-tinuing speculation that a new buy-out plan is in the pipeline. AMR also gained further ground, adding \$% to \$66%. Mattel, the toys manufac-turer added \$% to \$19% after manufacture that it avanted fourth

Canada saying that it expected fourth-quarter sales to be 25 per cent LIGHT trading left Toronto stocks mixed by midsession in higher than a year ago. Lin Broadcasting rose \$% to \$123% in over-the counter tradthe absence of any significant

features. Investors stayed on the sidelines, waiting for the ing. The board recommended a revised offer from McCaw Celrelease of November US jobs figures on Friday. The composite index rose 4.2 to 3,956.9, with 12m shares changing hands. Gold shares rose slightly as the London bullion price held lular Communications which could signal the end of a sixmonth takeover battle. McCaw's A shares gained \$1% to \$40%. the London bullion price h

a rising fear of hyper-inflation,

mining company, have all done hadly in recent months.

panema, which exports nearly all of Brazil's tin, mined at phe-

The three companies now

Aluminium Co of America jumped \$1% to \$75% after Shearson Lehman Hutton close to the day's highs, although below Monday's

# ASIA PACIFIC Scramble to participate produces further record

These two were said to be pop-ular on the Ishikawajima Har-

ima Heavy Industries (IHI)

effe

Tokyo

ROBUST demand for equities kept share prices on the upswing yesterday, and took the Nikkei average to yet another record in lively trad-ing, urites Michtyo Nakamoto tn Tokyo. The overnight advance on

Wall Street joined encouraging prospects to trigger an early during elections to the Upper House last summer-Heavily capitalised Issues dominated investor interest, and Tokyo Gas and Onoda Cement were the only issues on the top 10 volumes list that were not steels or shipbuilders. prospects to trigger an early 235-point rise in the Nikkei, which later rose further to an intraday high of 37,548.46. After dipping to a low of 37,326.90, the index closed 190.30 higher at 37,494.17. Advances ontnumhered declines by 529 to 390 while 204 issues were unchanged. Turn-

over swelled to 1.4bn shares IHI has been rising on specu-lation surrounding its planned redevelopment of its band on from 1.2bn and the Topix index of all listed shares gained 13.09 to 2.850.82. In London, the ISE/ Nikkei index slipped 2.07 to

Tokyo's watsrfrout. Its amouncement yesterday that it would issue \$500m in Euro-dolar warrant bonds triggered. 2,158,28. The equity rally fed on itself as investors scrambled to buy their share of it. Even those who doubted its durability a few days ago admitted that the market's stellar performance since the worldwide October interest in Tokyo Gas and Onoda Cement, which both own tracts of land in the same Toyosu area of the waterfront as IHI. since the worldwide October plunge has made it difficult to deny that Tokyo was in for a good, solid run. "If we don't participate, we're in trouble," said one Japanese salesman. "Even fund managers who don't want to hur hard to " Among the big issues, Sumi-tomo Metal Industries topped don't want to buy, have to." October 13 reminded Japa-

nese investors of the volatility of foreign investment, said Mr John Courtney at WI Carr. Y15 to Y847. Sective buying of low-priced issues led the OSE aver-age in Osaka to its 11th record "Since that watershed, [Japa-nese] investors have allocated much larger proportions of high of 38,602.20, up 89.66. Vol-ume climbed to 118.5m shares from 107m on Monday. Kansal their capital to the home mar-ket." This shift of funds coin-Electric Power added Y200 to cided with historic develop ments in Eastern Europe, which raised hopeful expecta-tions for the world economy in Y5.280. Roundup the new decade.

This year has also brought individual investors record bonuses, which have provided the market with a strong boost in demand. The balance of supply and demand was helped further by a lack of any large new issue, such as the third and significantly large tranche of Nippon Telegraph and Telephone last year. At the same time, US interest rates were easing and Japanese Interest rates, while still a source of concern, were clearly peaking.

Mining stocks any abarp losses as builton traded briefly below US\$400 an ounce, with Western Mining off 16 cents at A38.98 as 2m shares changed hands. Among cheaper golds; Poss-don lost 13 cents to A35.82 and Descing the state to A35.82 and Yesterday there was further Yesterday there was nither encouraging news to the form of a survey, published by a leading economic daily, which indicates that the ruling Lib-eral Democratic Party (LDP) has recovered enough popular-ity to tide it over the coming mational elections to the Lower House of the Dict The LDP Dominion Mining 9 cents to House of the Diet. The LDP suffered an unprecedented loss during elections to the Upper

Wednesday December 6 1989

As1.83. Bond Corp firmed 1 cent to 21 cents, while associated com-pany Bond Media, target of a-hid from Mr Kerry Packer, slipped 1 cent to 15 cents.

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WESTEEN Mining of Anstralia, which is to be listed on the Parls bourse on December 13, said it was likely to increase production of gold, nickel and oil steeply in the next six months due to firther inter-national commodity mar-kets, Mr Hugh Morgan, min-aging director, told journalists in Parls that the current buildon price of current buillon price of around \$400 was "handsome."

Banks were supported by approaching dividend pay-ments and expectations that falling interest rates would help their profits.

SINGAPORE was driven higher by institutional buying and blue chips performed well, notably in the marine sector the actives list with 110.9m shares, impressive by recent standards. It gained Y28 to Y323. Kobe Steel followed with where good earnings forecasts excited interest. The Straits 45.5m shares and rose Y25 to Y855. Nippon Steel was third excited interest. The Strains Times industrial index rose 5.26 to 1.431.39 in higher turn-over of 69m. shares worth Sil60m against Monday's 45m and Sil13m. Singapole Airlines foreign rose 30 cents to Si20.60, Jurong Shingard cents to Sil20.60, Jurong with 40.7m shares, increasing

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rose 30 cents to \$20.60, Jurong Shipyard gained 25 cents to \$\$5.50 and Keppel added 20 cents to \$46.35. TAIWAN regained a little ground on bargain-hunting in a volatile session, the weighted index rising 35.8 to 8,701.16 after a fall of meeby 10 per cent over the past three session. Volume recoversid to NT\$53bn from Monday's NT\$53bn. SEOUD fell sharply as inves-tors remained, pessimistic

tors remained pessimistic about the market outlook. The composite index was 7,01 lower

at 884.12, taking its losses to 22 points in the past four days. HONG . KONG was little changed in quiet trading, with 942 Not 11 turnover remaining Jow at HK\$573m and the Hang Seag index of \$.08 at 2,764.44

on Monday. Turnover picked up to 103m

**Brazil: Sao Paulo** swing; but there is a conse that the final stages of the country's first free presidential Bovesoa (ndex (\$ terms) 12 elections in 29 years have added coneiderably to the usual unease over the state of 11 10 the economy. Voters go to the polls on December 17. Although Mr Fer-nando Collor de Mello, the centre-right candidate, is well ahead in the opinion polls, the 8

nations for the latest market

Now, in another spasm. share prices have lost all the weight they managed to gain in the months following the Nahas affair. In November, the market still fears that an 11th Sao Paulo Exchange's Bovespa index of 67 shares dropped 34.5 per cent in dollar terms.

EW investors in Brazil-

ian equities are likely to forget 1989. Prices rose almost fourfold in dollar terms

during the first five months,

only to come crashing down in June when Mr Naji Robert

Nahas, Brazil's leading specu-

lator, defaulted.

There has been a slight recovery in the past few days, taking the index close to its end-1989 level: bnt that changed yesterday when the Bovespa fell 4.5 per cent to 31.687

Yet again, Brazil's stock market has lived up to its reputation as one of the world's most volatile bourses. As always, there are many expla-

EUROPE

hour shift in voter intentions may win the election for Mr Luis Inacio Lula da Silva of the з left-wing Workers Party (PT). Analysts are certain that the market would collapse immediately if the PT won. However, some market watchers think the election's importance has been overestimated. Mr Paulo Possas, an

asset manager, says: "The main factor is economic, not

7 5 Veerman account for 43 per cent of the Bovespa index. Petrobras faces crippling losses this year, as does Banco do Brasil Parana-

mber at 66 per cent. Mrs Maria Luiza Barenguer, an political. Interest rates are over analyst at Brasilpar, an invest-2 per cent a day and shares ment company, says: "There is

a rising leaf of hyper-initial, which the market had almost forgotten about." The prospect of a wrenching economic slowdown in the new year has added to investors' trepidation, and a disappoint-ing performance by leading companies has darkened sentiment still further. At corporate level, Petro-bras, the national oil company, Banco do Brasil, the stateowned commercial bank group, and Paranapanema, a leading

1989 Jourca: Brazilian Securities (UK)

just can't keep up with that." The Central Bank sent a shudder through the market last Friday, when it set interest on government paper in

nomenally wealthy Amazon mines, has been hit hard by falling prices. In November, its shares fell 58 per cent in dollar

# **Tired leaders attract profit-taking**

LEADING bourses had a busy session, ending mixed to lower, as France lost its grip on early gains and West Germany pulled in the profit-takers, writes

Our Markets Staff. PARIS ran out of steam after an early boost from betterthan-expected September trade figures. The OMF 50 index closed 0.71 lower at 531.82 and

ery from midsession lows and there were indications that the market was prepared to rise on good news The DAX index, which opened 16.22 lower, finally fell

Mondadori publishing group. FRANKFURT saw wide-

spread profit-taking after its

four-day rally; but volume stayed high, there was a recov-

sion. Volume eased, but it was

**TODAY'S Frankfurt bourse** session will start 30 minutes later as a mark of respect to Deutsche Bank chief execu-tive Mr Alfred Herrhausen,

for whom a memorial service

is to be held.

2.25 to 667.96 in volume at about Monday's L170bn. Italian mutual funds recorded net redemptions of L255bn in November, slightly

up SKr2 to SKr245 amid continued speculation about deals with Fiat or Volvo. Free Bs in Volvo added SKr3 to SKr395 up from October's L244bn. However, observers noted that the poor result was mainly due after falling earlier on news that its link with Renault of France would be more limited to a rise in net redemptions from L52bn to L219bn by fixed-

Affärsvärlden General inder 3.4 higher at 1,157.4. Saab's free B shares picked

John Barham on the economic, political and corporate reasons for current volatility Mr Henrique Molinari of RMC, a Sao Paulo brokerage house, says this would be an ideal time to buy Brazilian shares. He recommends companies scorned by most players: "Petrobras and Paranapanema shares may never be this cheap again," he maintains, "Their shares are selling for only a fraction of their considerable

issued a strong buy recommen-

dation on the stock. On the American Stock

Erchange, International Bank-note fell \$% to \$4% after US Banknote, which had offered \$7

a share in a tender offer, said

that it did not expect to get financing for the bid.

entered a period of depression. Trading volumes are weak. On Monday, the Sao Paulo exchange turned over a mere US\$18m - one-sixth of the vol-

umes seen earlier this year. Tighter regulations designed to curb speculation have also hit brokers hard. The share options market, which reopened a month ago, barely exists. Volumes there are running at just 0.09 per cent of total market turnover, compared with 30 to 40 per cent before the Nahas affair.

#### SOUTH AFRICA

THE WEAKER bullion price tipped Johannesburg gold shares lower, but losses were restricted by a lower financial rand, Vaal Reefs lost R8 to R409. Platinum issues followed golds down, with Impala off B1 at R67.50.

real asset values." Stockbrokers, too, have

ASIA PACIFIC markets had a mixed day, with Australia struggling to survive a steep decline in the builton price. AUSTRALIA was hit by the sharp fall in the gold price, but stable industrial and financial stocks prevented too heavy a drop in the All Ordinaries index, which closed 9.3 weaker at 1,637.1 after a 22-point rise

shares worth A\$201m from. Monday's 94m worth A\$191m.

7.70 to 1,634.31 after a 4.46 drop to 684.01 in the FAZ in midsesthe CAC 40 index was up 0.17 at 1,939.26, and trading remained reasonably active at about FFrSbn worth of shares.

The main feature was Suez, which saw a block of 900,000 shares put through by one broker before it emerged that Chi-yoda Mutual Life Insurance of Japan had taken a stake of 0.84 per cent, pushing its holding to just over 1 per cent

The bank said the deal had still high at DM7.4bn against been done with its agreement; Suez eased FFr1.50 to FFr126.50. "The Japanese as a nation are much more confi-dent about France than they are about Germany," said a dealer. Elsewhere, stocks in the oil

sector were strong, Raffinage jumping FFr9 to FFr170 and Geophysique up FFr39 at FFr39. BP France gained FFr7.50 to FFr150.50 in active turnover, having fallen behind when the sector rose last week following price and production agreements by Opec.

Cérus, the French holding company of Mr Carlo De Benedetti, lost FFr18 to FFr16 amid speculation over whether the Italian financier might want to raise cash in his power struggle over the

turer, rose against the trend, adding DM11.90 to DM499.90, just below its DM500 resistance The electrical group AEG jumped DM17 to DM283 on talk of a large buy order, but Man-nesmann closed DM7.50 lower at DM321 on specific profit-taking, after a three-day rise of DM60.50 on its telecommunications prospects. MILAN was hit by higher mutual fund redemptions and

frustration at the suspension of shares related to both the Mondadori power struggle, and Fer-ruzzi's sale of its stake in La Fondiaria. The Comit index fell

more positive implications for the equity market. AMSTERDAM snjoyed strong gains in some international stocks, but the CBS ten-dency index eased 0.1 to 187.5.

Akzo, the chemical stock, added Fi 1.70 to Fi 133.40 on expectations of a substantial book profit from its sale of an 85 per cent stake in Barmag, the West German machinery ZURICH succumbed to inter-

DM8.8bn on Monday. Volkswagen, which said that est rate worries again, and the it was planning to set up a joint venture with the leading Crédit Suisse index fell 4.0 to 626.5 in very light trading. A highly unusual feature was the East German car manufacappearance of a foreign com-pany, Volkswagen, in Zurich's top 10 active stocks. It had run second in the Frankfurt list, in turnover of DM858m.

MADRID was treading water low volume, affected by pubhic holidays today and on Fri-day. But interest continued in day. But interest continued in the food and construction sec-tors, with Tabacalera up 9 points to 824 per cent of par. The stock has a high interna-tional profile, having heen badly hit in the October downturn and recently showing a strong recove STOCKHOLM edged np in hesitant trading, with the

index slipped 0.3 to 626.3, as interest rates rose again. COPENHAGEN was barely changed after the removal of the speculative element from the financial sector, with the bourse index up 0.33 at 359.27. This followed Monday's news of the merger of Privathanken, which fell DKr8 to DKr313;

and Andelsbanken, DKr10 lower at DKr366. VIENNA showed more life after its recent listless perfor-mance. The bourse index added

#### FT-ACTUARIES WORLD INDICES

Jointly complied by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		MON	DAY DECE	MBER 4 19	-		TREDAY	TRIDAY DECEMBER 1 1940 DOLLAR INDEX			x	
Figures in parentheses show number of stocks par grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989 High	1989 Low	Year ago (approx)
Australia (85)	148.76	+ 1.9	141.09	126.72	+1.8	5.36	148.05	138.27	124.44	160.41	128.28	144.39
Austria (19)	151.44	+1.8	143.61	140.15	+ 1.6	1.73	148.83	140.91	138.03	172.22	92.84	98.61
Belgium (63)	148.42	+02	140.74	137.07	+0.1	4.05	148.05	140.17	136.92	148.42	125.58	138.57
Canada (122)	150.22	+0.1	142.45	126.67	-0.1	3.21	150.08	142.09	128.77	154.17	124.67	122.91
Denmark (36)	234.57	+1.0	222.43	220.30	+0.9	1.43	232.21	219.84	218.31	234.67	165.35	157.96
Finland (26)	124.54	+11	118.10	109.60	+ 1.1	2.57	123.14	116.58	108.43	159.16	118.63	137.52
France (126)	144.57	+ 1.2	137.09	137.88	+1,1	2.70	142.86	135.25	196.36	144.57	112.57	110.64
West Germany (96)	109.18	+21	103.53	101.06	+20	2.06	106.99	101.29	99.12	109.16	79.56	87.35
Hong Kong (48)	118.63	+02	110.59	117.00	+0.2	4.86	116.38	110.18	116.76	140.33	85.41	111.01
Ireland (17)	167.34	+0.3	158.68	159.27	+02	2.78	166.88	157.99	158.88	167.34	125.00	131.71
italy (97)	92.68	+0.4	87.89	90.81	+0.3	251	92.31	87.39	90.50	98.78	74.87	86.35
loope (Aff.)	195.89	+ 0.3	185.75	177.75	+0.6	0.46	195.36	184.97	176.61	200.11	164.22	190.95
Japan (455)				218.87	+0.2	2.45				209.22	143.35	
Malaysia (36)	208.09	+0.1	197.32		+1.8	0.62	207.79	196.73	216.44			139.45
Mexico (13)	289.99	+1.6	274.98	841.80			284.91	269.73	827.03	326.61	153.32	172.54
Netherland (43)	135.80	+1.3	128.77	124.46	+1.2	4.28	134,10	126.96	123.00	195.80	110.63	109.50
New Zealand (18)	75.97	+0.3	72.04	68.42	+0.3		75.78	71.73	68.19	88.15	62.64	68.34
Norway (24)	180.98	+0.5	171.62	167.29	+0.5	1.63	180.00	170.41	166.38	198.39	139.92	130.34
Singapore (26)	167.59	+1.8	158.91	150,40	+1.5	2.00	164,96	156.17	148.18	170.62	124.57	118.49
South Africa (60)	176.68	+1.2	167.54	161,16	+1.0	3.79	174.67	165.36	149.73	176.68	115.35	125.80
Soain (43)	159.32	+0.7	151.07	138.62	+0.5	3.78	158.26	149.84	137.88	189.75	143.14	149.21
9weden (35)	169.01	0.8	180.27	159.44	···0.9	2.15	170.41	161.34	160.89	188.94	138.45	140.44
Switzerland (64)	92.18	-0.2	87.41	91.40	+0.2	2.07	92.35	87.43	91.18	94.16	67.81	79.16
United Kingdom (304)	148.68	0.4	139.09	139.09	-0.2	4.43	147.27	139.43	139.43	158.41	133.28	137.71
USA (544)	142.55	+0.3	135.17	142.55	+0.3	3.26	142.17	134.59	142.17	146.29	112.13	111.92
		Ŧ 0,0						134.08				-
Europe (993)	131.76	+0.5	124.94	123,64	+0.5	3.40	131.14	124,16	123.01	132,95	112.63	114.83
Nordic (121)	172.41	+0.2	163.48	155.56	+0.1	1.83	172.11	162.94	155.42	178.38	137.95	135.94
Pacific Basin (668)	191.03	+0.3	181.14	173.35	+0.7	0.70	190.44	180.29	172.10	194.72	160.44	185.75
Euro - Pacific (1661)	167.41	+0.4	158.75	153.47	+0.6	1.56	166.81	157.92	152.52	167.41	141.56	167.36
North America (666)	142.90	+03	135.51	141.53	+0.2	3.26	142.54	134.94	141.19	146.66	112,79	112.50
Europe Ex. UK (689)	121.42	+1.1	115.13	114.12	+ 1.0	2.72	120.15	113.75	112.97	121.42	96.30	100.41
Pacific Ex. Japan (213)	132.83	+ 1.2	125.95	119.11	+12	4.85	131.24			140.05	111.93	123.86
	165.98	+0.4			+0.6	1.63		124.25	117.71		141.49	
World Ex. US (1856)			158.34	152.77	+0.6	1.94	166.38	157.52	151.85	168.98		155.85
World Ex. UK (2098)	158.23	+0.4	150.04	150.30			157.60	149.20	149.45	158.23	136.98	139.14
World Ex. Sc. Al. (2340)	157.08	+ 0.3	148.93	149.22	+0.5	2.14	156.54	148.21	148.48	157.06	136.67	139.07
World Ex Japan (1945)	138.79	+0.4	131.60	134.55	+0.4	3.38	138.25	130.89	134.02	140.43	114.51	113.99
The World Index (2400)	157.17	+0.3	149.04	149.23	+0.5	2.15	158.65	148.31	148.48	157.17	136.68	138.99

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income funds, with, therefore, than expected BRUSSELS focused on hold-

ing company Société Générale de Belgique and on rising steel makers, although most stocks finished little changed. Société Générale rose on

news that it planned to merge Acec-Union Minière and MHO, two of its non-ferrous metals units, in order to maximise tax benefits. It gained BFr55 to BFr3,400 in active trading.

BFT3,400 in active trading. HELSINKI attracted foreign interest, which helped free shares rise in active trading before today's holiday. Union Bank of Finland free Cs gained FM1.5, or 5.4 psr cent, to FM29.5. The Unitas all-share index difference 10.3 to 556.8 as

SDS, DKr4.50 down at DKr318;

9.13, or 2 per cent, to 449.3 as foreign interest returned.

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# A world-wide revolution

THE PLASTIC cards revolution is under way all over the world in virtually every national market where retail banking is a significant force. Its importance both for providers of financial services and for the man in the street is virtually impossible to overstate.

impossible to oversite. As the use of plastic cards spreads through the retail pay-ments market, long-standing relationships between banks, their personal customers, and retailers are being redefined. Barriers between different institutions computies and

dramatic changes in the market. The past twelve months in the UK have seen all the large UK banks dropping their exclu-sive arrangements with the international - payments international payments systems and becoming mem-bers of both Visa and Master-Card. They have seen Switch, an entirely new debit card mark, come close to establish-ing itself as a mailonal debit card. system. American

Express, one of the oldest play-ers in the plastic market, has moved into direct competition with the banks by launching Optima, its own up-market

credit card. EffPos UK, the electronic retail payments system created by the large banks, has finally got under way in three parts of the UK. In Fourne, the West Garman

In Europe, the West German dormant for the last decade, has been unlocked by the deci-sion last February of GZS, the Barriers between different institutions, countries, and markets are disappearing. Some features of the banking landscape dating back to its origins (paper cheques and the routine visits to bank branches swept away by the changes. During the second half of the late 1980s, each year has wit-card launched joinity by Visa nessed the unfolding of further-and data a mass market, while KKB's decision to open up its cash machines to Visa cards may also signal another fundamen-tal shift in the market. In the US; Entree, the debit late 1980s, each year has wit-nessed the unfolding of further-and MasterCard, seems to have dramatic changes in the inary.

become snagged up in anti-trust investigations. However MasterCard, the smaller of the two main payments systems, is once more moving back into profit after several difficult years. Discover, the credit card launched not by a bank but by a retailer, Sears Roebuck, has a retainer, sears noetdata, has moved into profit and is looking seriously at market opportunities outside the US. In, eastern Surope and the



# **Plastic Cards**

Soviet Union, Visa, Master-Card, and American Express is on developing products and scrambling for market-share. Experience suggests that this is likely to be expensive. Bar-claycard, the first UK credit are co-operating with local banks to set up arrangements which are, going beyond the tourist market to provide money transmission services for the population as a whole. card, took seven years to make its first profit. Some of the new entrants to the UK plastic There are those in the plastic cards industry who believe that the Soviet Union may yet leapfrog some of the banking systems of western Europe by cards market in the last 18 months will have to live for at least a year or two with fairly heavy losses on their new operations. establishing a national elec-There are those who predict

that hy the time the plastic cards market settles down in tronic payment network for retail financial payments. In such a dynamic market the 1990s, there will have been place, the emphasis at present quite a few casualties.

The UK plastic cards market is a microcosm of the retail banking market as a whole, One of its most striking featu is its overcapacity. I expect to see considerable redistribution within the market in the next within the market in the next few years. There will certainly be quite a lot of pain, and prob-ably we will end np with fewer players," says Mr Gerald Hawkins, assistant general manager for plastic card policy at Lloyds Bank.

The cartels which dominated the plastic card markets in their first two decades are dis-solving with uncomfortable

results for some players in the market. Access, the credit card consortium launched in the first half of the 1970s by three of the big four clearers, created Britain's and arguably Europe's largest and most sophisticated card processing

operation in the 1980s. The Access banks are in open competition with each other. Access remains as a credit card brand, but its par-ent company has heen renamed Signet. Mr Tony Lee, its chief executive, has embarked on the challenging task of converting Signet into

national payment systems. Another frontier between banks and retailers is also shifting Both banks and retailers want to move from traditional paper and voucher-based payment methods to payment at the point of sale using an electronic terminal. In the UK the number of these terminals is doubling annually. It stands at about 60,000.

However, the new technol-ogy is making irrevocable changes in the balance between retailers and banks. Retailers can perform an increasing number of financial services operations, while at the same time, they can take advantage of the growing competition between the banks to drive ever-harder hargains when new card-related services are being introduced. These developments inevita-

hly create anxieties on the banks' side: "If the new arrangements using plastic card technology are not eco-nomically viable, then one side will eventually have to drop out and the scheme may die. Alternatively there could be a nasty price jump which would cause chaos for everybody," says Mr Ron Williams, senior executive for card strategy at NatWest Bank, and one of the architects of the Switch debit card system, the part of the UK plastic card market where

prise competition has been fier-cest in the last year. The UK retailers have suc-ceeded in steadily driving down the commission they pay on credit cards from about 2.5 per cent at the start of 1988 to under 1.75 per cent. The income the banks receive from retailers on card operations is shrinking. The banks thus have to look for new ways of restoring the profitability of the credit card market. In the UK there is one obvi-

ous strategy: introduce annual charges on credit cards. Lloyds Bank is leading the way with a £12 annual fee for its Access card from January. So far none of the other large UK banks is following. Lloyds' competitors want to see how many custom-ers will desert it in protest at

the annual fee. Nevertheless the other large banks look likely to introduce charges on their credit cards for the first time during 1990, Though credit card charges are usual almost everywhere out-side the UK, they are a reminder that the plastic cards

industry has important impli-

CONTENTS

Έ

an independent processor. Payment systems such as Visa have had to learn to live with a much larger member-ship and what is in some ways Europe; E Payments Systems I Processors; I Store Cards; a reduced role in competitive markets. in countries such as West Germany, however, the banks are still learning the I Smaller players; I Debit cards; need to co-exist with the inter-E Terminais E Smart cards; E Retailers; E ATMs E Fraud; E United Stat E Charge Cards Editorial Production: Phillip Halliday

> cations for the consumer and his rights. The banks' cash machines already generate more customer/bank disputes than any other issue. However, the potential implications are much wider. A leading consumer expert, Mr

> Jeremy Mitchell, warns that many hanks are imposing one-sided arrangements on their cardholders. The need for caution docs

not stop at the need for protec-tion against liability for fraud losses and improper use. Plas-tic cards, including the non-bank payment cards, produce a deluge of information about cardholders and their commercardholders and their commer-cial behaviour, much of which they may not themselves be aware of. Information of this sort, and the ability to use it for marketing or other pur-poses, is readily available to card issuers. A UK Monopolies and Merg-ers Commission enquiry into

ers Commission enquiry into credit cards last year turned out to be embarrassingly far behind the market. The ground rules for a competitive market in which the rights of the indi-vidual ars fully safe-guarded are being laid down in Brussels by the European Commission. The plastic revolution is taking place globally. It does not stop at the frontiers of Europe or anywhere else. The pace of change in the industry in the 1990s is increasing. It may accelerate dramatically if the transition from magnetic stripe technology to the much more powerful new generation of smart cards with microprocessors huilt into them, occurs. There are signs that the change to smart cards may come sooner than expected.

The daily life of almost everyone living in the world's developed economies seems set to continue to benefit from the changes

But for the banks, the plastic cards revolution requires strategic choices with conse-quences that may determine their fortunes over the early decades of the next century.

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Bank of Ireland

The European scene

# International ideas needed

THE EUROPEAN plastic card market is one of the best examples of heterogeneity in the Community's financial services business

conntries have Some achieved something close to full national EFT-POS coverage, but in others credit cards are rare and automated teller machines (ATMs) more of a novelty than a utility. The development of payment systems based on plastic cards has been undertaken on a national basis, with little thought for linking them inter-

nationally. The only pan-European plas-tic card systems are those oper-ated by MasterCard/Eurocard and Visa, the international card companies, and the eurocheque system which is backed by a plastic card.

However, even with these systems consumer use is substantially within national boundaries. The latest eurocheque figures, for example, show that 86 per cent of eurocheques are used domestically.

The one main shift towards a pan-European plastic card-based payments system is in the linking of ATM networks, through which tourists and business visitors can withdraw local currency.' The market in which the

greatest changes have come over the past two years is West Germany, where the banks had discouraged credit lines which were not linkad to hank accounts.

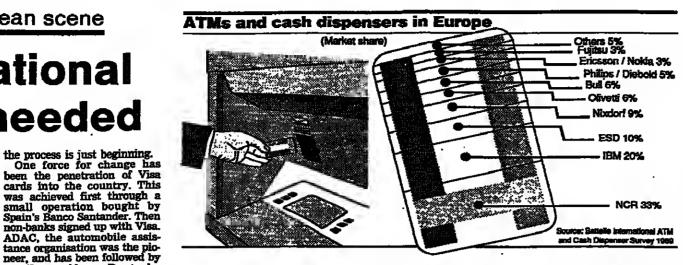
Furthermore, in West Germany the bulk of purchases, up to 90 per cent of volume, were made using cash. Moreover, the banks' customers were encouraged to use the giro network to make other payments, with the result that nearly three-quarters of non-cash payments are made in

this form. Similarly, the banks kept the number of ATMs low, Bank for International Settlements figures show that by the end of 1987 there were 8,417 inhabitants per machine, half the UK coverage of 4,544 per ATM. In the past 18 months,

terminals. The BIS calculated that terminals had reached a though, a number of factors penetration of one per 781 inhabitants at the end of 1987, compared to 4,369 in the UK at forced the West German banks to develop plastic card products, although it seems that the same date. The UK figure

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### **PLASTIC CARDS 2**



slackened

cards.

Growth in the ATM network

The progress by the banks in

The way forward for Euro-

retailers Akso Deutsche Kaufhaus and Kaufhof. for bank-installed machines is Alongside the Visa move. now closer to 1,700. However, as with West Ger-many, the French banks have American Express has 700,000 cardholders. However, BIS fig-ures show that there were not barely 2m credit cards in circu-lation in West Germany by and concentrated on issuing "cartes hancaires" of which mid-1988, with end-1987 figures for retail usage at 2 per cent of to all turnover. In contrast, the 20m euroche-que cards which were held by individuals in the country

the process is just beginning

competitive practices.

It seems likely that a debit

card based around the Euro-

card would be acceptable to

most parties. This would also

avoid the accusations of monopolistic practices levelled

at transferring eurocheque cards to debit cards.

In France, the national EFT-

POS system is among the main

successes in the plastic card sphere. The French have

installed an estimated 80,000

about 45 per cent are affiliated to the Visa and Euro-card/MasterCard brand. Over the past two, years retailers have attacked the gap in the market for cards which offer revolving credit. In 1988 could have provided the basis there were more than 18m cards operated in-house by for a rapid deployment of debit cards, where credit could be

focused on credit cards,

The one main shift towards a pan-European plastic card-based payments system is in the linking of ATM networks

#### retailers, outstripping the num-ber of cartes bancaires. linked to the customer's bank account. However, the scheme stalled during the summer fol-

The main protagonists in this have been Cofinoga, the finance subsidiary of Nouvelles lowing opposition from the retailers over charges, and the Bundeskartelamt over anti-Galeries, the retail chain, and Cetelem, which is owned hy Following a rethink, the Gesellschaft für Zahlungssys-Compagnie Bancaire.

At the beginning of this year the two had issued about 2.6m teme (Payments Systems Company or GZS) turned to the credit cards and were using Eurocard/MasterCard charge these as the means to sell furcard, which is held hy over 1.5m Germans, as the basis for a national debit card. ther financial services to customers

The Cetelem card, Aurore. which can be co-branded with a retail store's own logo, is a credit card which can be used in over 70,000 stores. The card has penetrated Belgium with a deal whereby the retailer GB-Inno-BM will accept Aurore. Tha hanks have begun to fight back, with Crédit Agri-

cole creating a similar product to Aurore, but it is clear that the French retail card groups ve a significant product in the form of revolving and term credit channeled through a

pean plastic card payments systems may have been shown by the progress of the Eurosmart cards. These cards,

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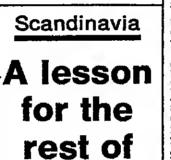
which make use of computer circuitry, were seen as a solupean Accord, an agreement put forward in 1987 to promote and tion to a fraud problem that involved forging magnetic stripes. They have been issued in the north west of the councreate a hank-owned EFT-POS and payments network. However, in April of this year participants in the scheme disclosed that factiontry and the east Mediterranean area, with over 1m held by cus-tomers by mid-1988. Their

alism had developed, causing the Accord to be frozen. The European Commission's DG 4 section was also investigating usage has slowed as implemen-tation of smart card terminals it for monopolistic practices. The third main continental market, Italy, is still in a state After the summer Accord was reawakened, but with a of disarray over plastic cards, but there have been a number of initiatives during the past two years in the field of plastic

focus on promoting reciprocal arrangements between banks and systems from the countries involved. This competition-based progress has yet to percolate through all of the countries involved, and perhaps one of which had been lagging behind other countries, was kick-started in 1983 with the Banthe sternest warnings about comat network. EFT-POS terminals began to emerge some two years later. There has been

the banks' fate came from Mr Joao da Fonseca, the outgoing Visa Europe president. Speaking at a recent Finan-cial Times conference he argued that the banks risk no coherent central plan for rolling out the network and the handing over their payments hnsiness to retailers. The French experience, and cracks in the West German facade show that retailers are likely to be some of the most interest ing competitive forces in the plastic card business.

#### Mark Deller



Europe

THE HIGHLY developed retail

FINANCIAL TIMES WEDNESDAY DECEMBER 6 1989

Payments systems competition is hotting up

# Visa troubled by onset of dualism

THESE ARE testing times for Visa and MasterCard, the international payment systems through which the banks' credit cards operate. As competition hots up in retail banking across the world, cartel-like arrangements are dissolving as individual banks scramble for market advantage.

Visa, the acknowledged front-runner, with more mer-chant outlets and a bigger card base than anyone else has not been immune from shocks.

Take its fortunes in the UK market, for instance. Early in 1988, Visa's star in the UK market seemed to be in the ascendant. With all new credit card issuers opting for Visa, ques-tions were even being asked about the chances of survival for Access, the main rival brand.

Visa was also putting out ers behind the scenes for a deal with the West German banks which would have made it the main West German credit card issuer. Meanwhile Visa debit cards were hlazing a trail in the UK market.

A year later, the landscape has changed. In Britain, all the large banks are dual issuers and acquirers for both Master-Card and Visa. The arrival of dualism has been bumpy, leading to public quarrels between. Visa and some of the new issuers about the society's rules. Visa debit cards have lost ground to Switch, a new debit card branding devised by Brit-ish hanks for themselves. Switch, not Visa, now looks like becoming the national UK

debit card. The talks with the West Ger-Amazing as it sounds, in 1989 not one of Germany's 6,000 ATMs could be used by Visa man hanks hroke down and Visa is resigned to a long bat-tle before it has any chance of cardholders. dominance in the West Geron the faces of German bank-ers who claimed that it was

man market. Meanwhile, Mr Joao Ribelro da Fonseca, the Portuguese banker, who established Visa's impossible to allow outside European, Middle East, and African operation has announced that he will retire systems access to their ATMs. blow to Eurocard, the favoured hranding with most German early as chief general manager in the new year. His replace-ment will be a Frenchman, Mr cards will soon have a 300strong ATM network thanks to KKB, MasterCard/Eurocard products will still not be any Jacques Kosciusko, formerly head of retail banking at Credit Lyonnais.

Visa has notched up an impressive series of achieve-ments in the British market in use for cash withdrawal anywhere in West Germany. the last year. It has 44 mem-bers, 27 of them issuing cards. "The number of Visa cards in the UK has gone up by 30



Joao Ribeiro da Fonseca: established Visa in Europe

decision has enraged some other German banks because

only Eurocheque cards can be

used in German bank ATMs.

KKB's decision has left egg

technologically more or less

It has also dealt a severe

banks. Because whila Visa

ing Eurocerus to the mass mar-ket. taken matters further. KKB; the German subsidiary of Citibank, has announced plans to open its 300 ATMs to Visa. The

Mr Hart would like the Eurocard branding to turn into an'. upmarket travel and entertainment brand - but he is likely to face considerable opposition from the German banks who are MasterCard's most important international silles.

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Mr Hart has also spent much of the year building up Master-Card's operations in tha Far East and in particular Japan.

In the UK a MasterCard/Eqrocard forum has been estab-lished to provide a central reference point for MasterCard Banks. The group is chaired by Mr Derek Wanless of NatWest, who sits on the board of MasterCard International in New York. Meanwhile, those on the look

out for developments among the payments systems are on the watch out for the Japanese.

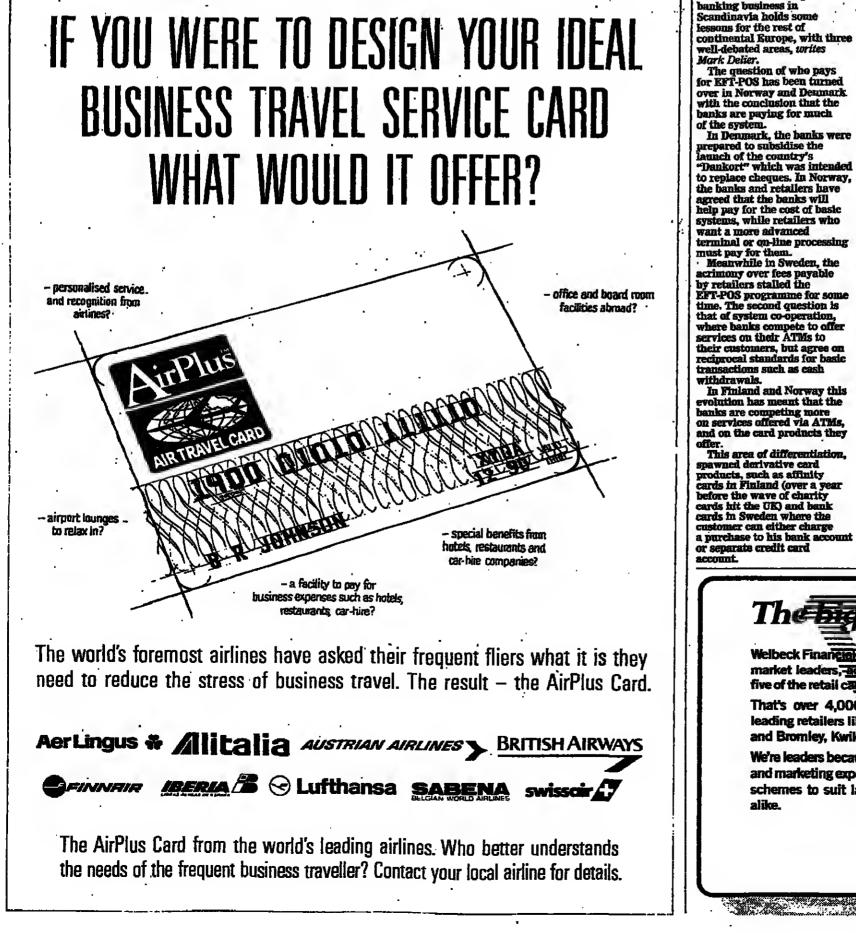
The warch out for the Japanese. JCB, the Japanese credit card system, is poised to pull ahead of Diners Club in the next few years, and join the top league of credit card issu-ers. There are more than 14m Meanwhile at MasterCard, where Mr Alex "Pete" Hart was installed as chief executive woria-v

banks stockpiled EFT-POS terminals for some time. It seems that Italy is on the verge of a drive by individual banks to introduce an EFT-POS system. However, this is likely to be in fragmented manne Spain, meanwhile, has shown most promise in plastic card networks, leaping from a cash payments system to EFT-POS and ATM networks, miss-

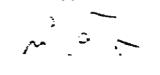
ing out cheques on the way. Spain's terminal penetration, at soma 520 inhabitants per machine, is on a par with France. The three ATM net-works, Sistema 4B, Servired and Sistema 6000 are all com-patible with Visa and Master-Card/Eurocard.

these two spheres has arguably stifled the need for retail store cards, in contrast to France. plastic card.

The other area in which France is most advanced is



Patrick Bowden, head of busi-ness development at Visa. "I think Visa UK has done particpared to 6m Diners Club cards. Although Diners Club is still ahead with an annual transacularly well in a much more tion volume of \$17.8hn, the competitive market." lead is narrowing." Mr Bowden reckons that there is still plenty more room JCB has a network of 350,000 retailers outside Japan, most of for market growth. At present them concentrated in the interabout \$65bn is spent each ear using Visa products in Europe, the Middle East and Africa. Mr Bowden calculates that the national cities where most Jap-anese tourists are to be found. Though this number is too Though this humber is too small for a fully-fledged pay-ments system, it is growing steadily. JCB has already dipped a toe in the US market. It looks more or less inevitable that it will try out a card prodtotal reasonable available market (excluding purchases for which a Visa card is not suit-able) is abont \$2,500bn and likely to rise to about \$4,500bn by the end of the century. Perhaps because of duality, which existed in several form. nct in a European market, nct in a European market, probably the UK. "I think the parallel is with the Toyota." says one British banker. "Japanese credit cards -shouldn't be under estimated because they are likely to be very sirong competitors in a few years." However if JCB is set on entering the international Bowden: good year for Visa which existed in several Euro-pean countries before it reached Britain, something of the old fierceness has gone out of relations between Visa and its rivals MasterCard/Euro-card Hummur at meant at late in 1988, things seem to be looking up after several depressing years. Mr Hart has pulled MasterCard back into the hlack and expects to announce a profit early next year compared to a \$11.4m loss in 1988. card. However, at present at least there are no suggestions of a merger in the offing. entering the international In December last year, Euro-card and Visa even announced He is also redesigning his credit card market, it faces at least one US challenger who card format rules to make the MasterCard mark more impossomething of a breakthrough. would like to do the same. By the summer of 1990, a scheme will he in operation which would allow some pool-ing of cash machine facilities between the two networks, at least for those member banks which wished for it would fike to do the same. Discover, the credit card launched by Sears Roebuck, is known to be eyeing European markets. Though it does not yet have anything to match JCB's European retailer net-work, it has 29m cards in the market and a total retailer net-work of Lim. ing (at present it is hard to see on some cards) and brighten up its red and ochre logo. Mr Hart has spoken publicly of tackling the delicate issue of the MasterCard family's multi-nic hurding in Fundar up when heast for those member banks which wished for it. Since then however, progress has been slow. Visa says it has handed over technical docu-mentation to allow the build-ing of a communications inter-face between the two systems ord is mitting for a communications ple branding in Europe, where the family divides into Access, Eurocard, and MasterCard. market and a total retailer net-work of 1.1m. A logical first step in Emope would be to set up a retailer network, perhaps through a joint venture with a local part-ner. That would be good news for all those US tourists visit-ing. London with Discover Cards they cannot use here This is a touchy subject since many north European bankers, especially the Germans, are deeply attached to the idea of a strong Eurocard branding. will be opened up to Visa in The question has become more urgent in the last year since GZS, the German Pay-1990," says Mr Bowden. cards they cannot use here. One of the 11 Visa banks in ments System, began encour-aging its members to start issu-West Germany however has **David Barchard** The biggest name behind retail cards Welbeck Financiel Services Limited are the The most progressive company in retail market leaders, administering ever-one incards five of the retail cards used in Britain Today. ● Flexible-approath Marketing-expertises That's over 4,000,000 cards issued by leading retailers like tanza Ashley, Russell ... . Innovative product ange. and Bromley, Kwik Fit, Jandy and Kodak Service second to none. Sopick up the phone and call Wayne Moss 68-0272 277442 and discover how we've We're leaders because our flexible approach and marketing expertise allows us to designschemes to suit large and sitial retailers made a name for ourselves. Welbeet financial services ltd AUBACKBOUSE Bond street BRISICLESI 3LB



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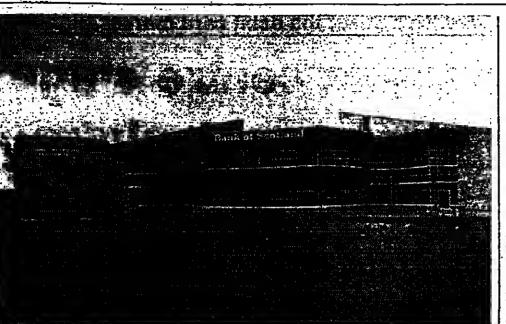
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Water Street



Tank of Scotland Vigs centre, Duniermline: offers its services to other banks

Processing is becoming big business

# **Battle for customers**

WHEN THE Bank of Scotland where this is and of Scotland decided to cut its links with Baselsycard in May 1985 and take its credit card processing in-house, it decided to set up a redit card processing centre offering its services to other

The Bank of Scotland Visa Centre at Dunfermline is growing steadily. Three blocks process cards for the bank, Hali-fax, Chase Manhattan, and the Bank of Scotland AA Visa card. In February a further 30,00 sq ft will be added to its premises when a fourth block is opened. A fifth is on the

Credit card processing is coming out of the shadows and becoming a separate and increasingly important busi-ness activity in its own right, rather than a back-stage

in house operation. The shake-up in the plastic cards industry in the last two years has stretched UK card processing to capacity. Players coming into the

cards market have sometimes preferred to have their processing done by an outsider. The growth of the market

has put heavy pressure on the existing processing operations. This has made it impossible for them to do all their own pro-cessing in-house even if they

Law there a distant and Processing is coming out of the shadows ??? and becoming a

separate and increasingly important business activity in its

Switch, being an electronic its first accounts until Novemonly mark, does not offer the same market opportunities. Most Switch processing is done by NatWest in Leeds. ber next year. By then the dust may be settling and it may be easier to gauge what sort of future lies ahead for the UK Furthermore, the needs of card processing industry.

card processors are changing. Issuers like to perform at least some functions for themselves, particularly those which touch on the sensitive area of customer relations. However, Mr Lee says that

he is hopeful of adding to Sig-net's customer list in 1990. "We are talking to several people in the UK and outside and do expect some newcomers to Sig-net next year," he says.

Competition for the new business is steadily increasing. American Express has a processing subsidiary, FDR, at Brighton which is activaly interested in bank credit card

FDR has the advantage that it is less of a direct competitor with the banks than Signet or the Bank of Scotland. Mr Lee is hopeful that Signet

will be able to attract business from Europe. But there is also the possibility of additional competition in the UK market from outside.

Two US card processors are known to have put out feelers to emiore the UK and European market.

A store card processor, IGE Canital Retail Financial Services, openeit's business devel-July and is looking for a joint venture parimership to build OIL.

There are also strong competitors in Europe. Sligos in France processes about 200m

half the volume that Signet

### **PLASTIC CARDS 3**

MORE THAN half the plastic payment cards issued in the UK are the products not of banks but of retailers. For nearly 25 years, some of the main retailing groups in the UK have offered their customers the chance to pay for their purchases with plastic. Store cards get a more lim-ited press than bank credit cards but usually not a very favourable one. This is largely

because the interest rates they charge are in the 30 to 40 per cent range. This is well above the most expensive rates on bank cards which are perched at 29.9 per cent APR.

"Rates of cards issued by our members have to be higher than those of the banks for sev-eral reasons," says Mrs Elizabeth Stanton, director of Retail Credit Group, an umbrella organisation for retailers which offer credit cards. "They have smaller balances

than the bank cards and the only source of interest for the cards is the interest they gen-erate. There is no merchant service charge." This argument strikes some

bankers as disingenuous. Store cards were not supposed to be cards were not supposed to be banking products and their cost might be expected to be covered by revenue from the sale of goods and services. However, store cards do have some problems that the banks do not. They incur

higher losses than bank cards, especially at times when the consumer is under strain. Altogether, the nine mem-

bers of the RCG have 7.6m cus-tomer accounts. The figure has been growing more slowly than

usual over the last year, appar-ently because of the slowdown of consumer spending in a high interest rate environment. The volume of credit ontstanding on cards issued by the RCG - believed to be about 70 per cent of credit on the high street - has been marking time at £1.1bn since the first quarter of last year.

Not surprisingly, perhaps because of the high interest rates, store card customers seem loath to take up credit. The amount outstanding per account has been failing through 1988 and 1989. It is nearly 11 per cent lower than it

was two years ago. If bank customers do not like credit at the price at which it comes from the retailers, they do tend to like the regular customer status which comes with store cards and perhaps also

the marketing exercises. Even if they do not issue cards which can be used for payment, some retailers notably hotel groups - use a plastic card linked to a discount or other privileges such as a club membership symbol. For the issuer, these cards help build np a useful database about regular customers.

Meanwhile, some retailers have moved more deeply into the banking arena. Transax, a Birmingham based company, has set up an inter-retailer

cheque guarantee service inde-pendent of the cheque guaran-tee card scheme operated by APACS, the inter-bank payments association.

Shoppers wary of high rates

Transax offers 21.000 retail ontlets an instant cheque authorisation service, working round the clock every day of the year. Cheques can be guaranteed up to £1,000. If cheques are stolen, a stop can be put on them in seconds.

Among the retailers accept-ing the scheme are Harrods, Argos, Gleneagles, Ratners, Trust House Forte, Hertz, and Texas. The scheme is designed to takeover where, until recently, the banks left off.

"The average cheque is now well in excess of £100, so more and more retailers and traders are turning to us." says Mrs Marjorie Walsh, managing director of Transax.

Apart from relying on bank-ing services provided by non-banking organisations, several large retailers have quietly several banking status acquired banking status.

These include Burtons and Marks & Spencer, as well as Harrods. Though none of these retailers have yet used their banking status in a way which alarms the larger banks, the blurring of the bonndary between themselves and the retailers is something which alarms some bankers. In the US some retailers are involved



**Bignall: pleased with Assent** 

in providing financial services. The store card looks like an early stage along the way.

Some of those US retailers are testing the water in the UK. For example, IGE Capital Retailer Financial Services, an offshoot of the General Electric Corporation of the US, last July established an office in the UK with the declared alm of identifying business oppor-tunities in the private label credit card area. "We're still learning about

retailing and looking at the store card business in the UK." says Mr Raymond Nied, director of Retailer Financial Services. His brief is to look for retailers large enough to generate £25m in average consumer credit receivables and which are interested in GE's credit card and relating services. Another goal is to find a part-ner for a joint venture in pri-vate label card services.

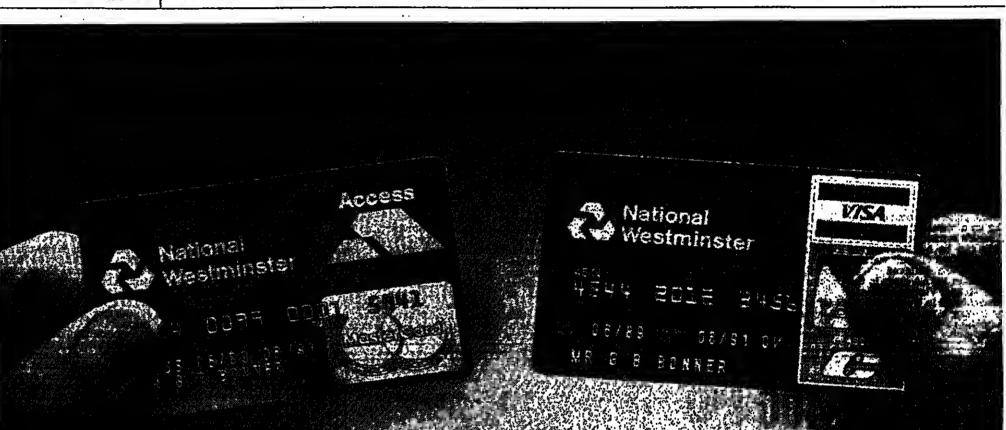
"There are obvious differences between the US and UK retailer markets." says Mr Nied. "For a start there are many more retailers here. In the US the pattern is more of large malls and chains served by local banks. Also the US is terribla at EFT-POS. People use cheques for almost everything."

Meanwhile one of the banks, Barclays, has moved into the store card market with a bud-get card called Assent.

Assent is a MasterCard and offers customers the chance to buy up to 20 times a fixed monthly payment. Its attrac-tion is that it carries a much lower rate of interest than the store cards and, since it is a MasterCard, it can be used in a wide variety of outlets. wide variety of outlets.

Assent seems to be one of the more slowly-growing cards on the market, although Mr Ken Bignall, chief executive of Barclaycard, professes to be pleased with the growth of ssent's customer base. Regaining ground lost to the Assent's customer ba

retailers is an uphill struggio.



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David Barchard looks at the store cards' move on a banking arena

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wanted to. Barclaycard, the oldest pro-cessor in the UK, was forced by pressures of space to ask out-side customers, such as TSB: Trustcard and Bank of Scot-land, to leave its Northampton premises and make their own processing arrangements. This autumn, Barclays Bank, has been forced by growing, volumes to take a further step and fly its youchers to the US for handling . by outside

Barclays' did not take its

Barclays' did, not take its business to the largest UK pro-cessor, Signet, based at South-end on Sea and Basildon. Signet was until earlier this year better known as Access, the Joint Cradit Card Com-pany, a siz-bank consortium-which issues credit cards carrying the Access branding. The changes in the credit

card industry have stripped Signet of many of its old functions and forced it to find new ones as a specialist

its members are competing between themselves to offer card services to retailers, so Signet has wound down the sales force which formerly did

this. Though the company still-has a substantial slice of the credit card retailer market, with about 40 per cent of Access merchant transactions, this will gradually disappear. Mr Tony Lee, Signet's chief executive, has left the board of MasterCard International in. New York, and been replaced as British representative by Mr. Darek Wanless of NatWest

Bank. The main thrust of the changes is to make Signet into a processor which can offer services to other European countries as well as UK issu-

ers. Unlike Barclaycard, Signet does not seem to be running up against constraints of size, even though it has a market share of about 50 per cent. "Business is good," says Mr Lee. "Even though volumes are up the new hear down in View up. We now have over 1m Visa accounts on file."

The search for new custom-ers for both Signet and the Bank of Scotland continues. Unlike 1987 and 1988 when

there was a steady stream of new entrants to the credit card market, most of the larger new arrivals in 1989 and 1990 look. like being issuers of Switch.

does. It might well be interested in entering the UK market. So, conceivably, could GZS, the West German inter-bank pay-ments system whose role in the German card industry the German card industry broadly parallels that of Access during its first decade or so. Other small banks, such as Giro and Coop, which already process their credit card trans-actions in-house may be tempted to take the Bank of Scotland route.

However, at present the smaller players in the UK card processing market are mostly store card processors serving the retailer market.

A bigger challenge may be adapting to the changes which follow when paper is gradually phased out of the system and replaced with electronic transactions. Signet is thought to have one of the most impressive pro-

The changes in the credit card industry

have stripped Signet of many of its old functions and forced It to find new ones as a specialist processor

cessing operations for paper-based transactions anywhere in the world. But its activities are geared to sorting vouchers, opening envelopes, and pro-cessing cheques. This way of doing things may decline in importance as the 1990s advance. There is also the need to

keep up with new processing technology and the new invest-ment this will require. NatWest has recently

invested in a first generation of image processing technology which allows document images to be captured and processed on screen.

Barclaycard looked at image processing three years ago and decided that it was not yet ready for adoption. Mr Ken Bignall, chief executive of Barclaycard says he thinks the time may have arrived.

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Investmant decisions are particularly delicate at Signet where at least two of the three large banks among its owners are known to be reviewing whether or not they should sell out their stakes. Signet is not due to produce

of credit cards for you to choose from. But are they all as straightforward as you would like them to be? NatWest has decided to keep

Most banks now offer a number

**David Barchard** 

it simple. We can offer you both Visa and Access.

There are no joining fees payable on either card.

Nor is there any charge for their use, provided you settle your balance on time every month.

A facility that can allow you up to 7 weeks' credit interest free.

If you do incur interest, then NatWest keeps that simple too; both cards have the same interest rate (2.2% per month, 29.8% APR). There are further obvious advantages to holding our cards

in your hand.

You will be able to enjoy the

2

benefits of literally millions of Visa and Access outlets worldwide. You can treat yourself to a Korma in Calcutta on Visa or Bratwurst in Berlin on Access. In fact wherever you travel you need never be placed in the embarrassing situation of having

the wrong card when the restaurant bill arrives.

If that's not enough to whet your appetite, we are offering Air Miles\* on all purchases made with the NatWest Visa Card.

As indeed we've been offering on NatWest Access for some time now.

It doesn't matter whether you bank with us or not.

For action, just fill in the coupon below.

But, as usual with NatWest. there's a second option.

Call in to your local branch.

To: The NatWest Visa Card Manager, National Westminster Bank PLC, FREEPOST, Hounslow TW4 5BR, Please send me an application brochure for the NatWest Visa Card.	atWest
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Air Miles points are awarded for purchases made with your NatWest Visa Card. To get these points you must apply for a NatWest Visa Catd and tegister with the NatWest Air Miles Scheme. As for Access, if your NatWest Visa account is settled within 25 days, no interest is payable. On cash advances interest is charged immediately from the day of withdrawal. The minimum monthly repayment is \$5 or 5% of the outstanding balance, whichevet is the greater. Applicants must be at least 18 years of age.

### **PLASTIC CARDS 4**

is there a place for the smaller player? David Barchard reports

An affinity for segmentation

THERE IS much more to plastic than simply facilitating payments says Mr Christophe Rodriguez, chief operating offi-cer at Thomas Cook and a former senior executive at American Expre

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"We are beginning to see personal plastic more and more as a means to an end. Gold cards for instance are really a

state of mind," he says. Next year, Thomas Cook will enter the plastic card market with a product aimed at the ravel and entertainment sector. Why should a late comer want to join what looks like an overcrowded market? "Thomas Cook looks more

and more to plastic as a way of reinforcing our relationship with travellers and custom-

"The biggest change is the shift to segmentation." says Mr Rodriguez. "Financial institutions want to build up their relations with customers, So. whereas they used to offer them a 'plain vanilla payment card' they are now saying that a certain element of life is so important that they offer their customers the chance to wear a badge showing it."

A good example, says Mr Rodriguez, is Midland Bank's Arts Card which always sparks off a conversation when it is used to pay a restaurant bill.

Cards of this sort are known as affinity cards. The first affinity cards in the UK, such as Bank of Scotland's NSPCC card or Girobank's Oxfam card, were linked to charities, Bank of Scotland had already made its entry into the Visa credit card market with a card carrying the badge of the Antomo-bile Association.

Unlike the charity affinity cards - which work on the principle that the credit card organisation donates a fixed amount to charity - these are straightforward joint marketing exercises.

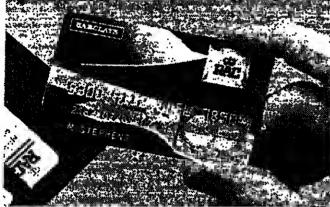
However, the two types of affinity card, charity and non-charity, share the idea of opening up a membership group to a bank's marketing operations. This can be a quick way of getting into a difficult market.

There are believed to be more than 1m AA cards in the market and Visa has used a similar tactic in West Germany by issuing a card jointly with ADAC, the West German motor club.

When Barclays launched its first card on the MasterCard brand early this year, it too was a co-branding, this time tinction goes to Town & Coun-try Building Society whose card carries a monthly rate of with the RAC.

However, not all smaller card issuers rely on the affinity principle. In 1988, Save & Prosper, the consumer banking arm of Robert Fleming, and Chase Manhattan, both launched cutprice credit cards designed to cream off good customers -the sort of people who have impeccable financial prospects and are probably house owners hut need to horrow a little money each month - from the larger banks.

launched by larger players. Halifax Building Society's Visa card, a joint venture with Both Save & Prosper and the Bank of Scotland, and Chase Manhattan were report-



Barclays co-branded with the RAC for its first Mastercard

(probably) the Visa cards of

Leeds Permanent and National

& Provincial Building Societies

are designed to build up a long-term presence. But it is

expensive especially at present.

the impact was less because

costs were shared with the Bank of Scotland through the

joint venture. Leeds Perma-

nent says that it hopes the

edly inundated with customers seeking a lower rate of interest than that offered by the larger cards. In March this year, they were followed hy American Express whose Optima card is designed for up-market borrow-ers wanting large amounts of credit at lower rates.

Save & Prosper has gone on to snipe at the larger banks by offering its customers a "two launched amid a blaze of newspaper publicity a year ago. It has put on a fairly respectable in one" MasterCard with Visa 250,000 accounts hnt it also account. Customers can pay £8 cost Leeds Permanent £7.5m in for two cards, which a carry its first year. single credit limit. Some of the larger Visa showed up as a loss item in its accounts last spring, though banks were not charmed by

this idea and it took more than one meeting before the scheme was approved at Visa's European and Middle Eastern board meeting in October. Since then, Mr Ian Lindsey,

card will move into profit at least by year three of director of Save & Prosper, has set his sights on customers of Lloyds Bank Access who face a ers of operation **Experiences** such as this £12 charge for their cards from make some of the larger issu-ers sceptical about the merits January next year. Mr Lindsey

is offering a lower rate of inter-est and a lower charge. His rate however is not the of affinity cards. "I consider them a dead duck." says Mr Gerry Hawkins, assistant general manager for card services lowest on the market. That disat Lloyds Bank.

Other new entrants to the credit card market run the risk 1.5 per cent (APR 19.5), while that their cards will turn out to be loss-making adjuncts to their retail banking services. Chase Manhattan and Save & Prosper are up at 1.85 per cent a month (APR 24.6).

Realisation of this, last June a month (APK 24.9). The cut-price cards aim at "cherry-picking" quality cus-tomers. They are mostly not intended to become cards with seems to have halted Abbey National's plans for a credit card. Instead it looks probable that Abbey's first experiment with plastic will be a debit card a mass customer base, unlike some of the new cards with the Switch branding.

Leeds Permanent wants per sion from its members to ioin the Switch scheme, and so are most of the other top five huilding societies. The golden era of the building society credit card has proved remark ably brief. It was only at the end of 1987 that societies

obtained the right to issue cards. Though small banks will probably continue to join Visa International, they may prefer to go the affinity card route in search of customers outside their current account base.

Bank of Commerce and Credit International has issued separate affinity cards linked to a variety of good causes: Care for the Wild, the Radio Society of Great Britain, and the Downs Syndrome Association. Most recently the oank launched a GreenCard which aims at raising up to £2m for the environment over the next two years.

BCCI says that it has the highest contribution rate of any affinity card - 30p nated for every £100 spent.

Leeds Permanent's Visa However, not everyone is card, an affinity card linked sure that charity cards are nec-essarily the best way forward with three large charities, was the market. What some of in the larger banks are looking at is ways of targeting identifiable groups of their customers with specialist cards closely linked with their economic and Halifax'e Visa card also social status,

Midland Bank, has segmented its customers into Vec-tor (for Yuppies); Orchard (for middle aged, middle income home owners) and Meridian (for high income customers).

The results have not won universal approval but there seems to be general agreement that segmentation, especially in the plastic card business, can yield results.

IN THE UK payment card industry, 1989 will probably be remembered as the year in which Switch, the electroniconly debit card, firmly establisbed itself as a leading

player. It may also go down as the year when Visa responded with an unprecedented step: a second brand in the UK in order to head off the growing threat from Switch in the debit card market. Visa's action seems to have

been triggered by the steady growth in the numbers of retailers and banks joining the Switch scheme. Even Marks & Spencer

which has never accepted any bank payment card, broke new ground by saying that it will run some Switch trials. Most other large UK retailers either accept the scheme or are in negotiation with one of the Switch banks to join it. By the end of this year there will be at least 15,000 electronic

checkout terminals in retailers accepting Switch and perhaps 10m cards issned. Mr Derek Wanless, general manager for UK hranch husiness at Nat-West, expects that there will be 200,000 terminals in operation by the end of next year.

"There is a strong demand coming from the market for this product." he says. "We are very pleased with the way it has gone so far." card Though Switch still has less

than 7,000 merchant outlets while Visa has about 315,000, a very strong retail network is taking shape.

There has been a steady flow of banks into the scheme, led last spring by the Bank of Scot-land, and followed by Yorkshire Bank, and latterly the Halifax building society. Halifax's decision to join Switch is remarkable because it became

a Visa card issuer last year. Most other large building societies are known to heve plans to join the scheme and will probably try to add Switch to the functions on their cash withdrawal cards,

Most impressive of all however, was the Damascus road conversion of Barclays and Lloyds banks, the first two debit card issuers in the UK, to Switch. In early October, both banks announced within a few hours of each other that they were applying for Switch mem-

bership. Mr Seymour Fortescue, Barclays director of retail services, made it plain in announcing the application in September that Barclays was joining

**Retailers take centre stage** 

bank on behalf of all three pay-ment systems and they want a terminal that will accept all three types of payment cards," he said.

Mr Fortescue dangled the ssibility that Switch would benefit from the addition of the 11,000 PDQ electronic termi-nals which Barclays already has in the field. However by early December talks between the Switch Banks and Barclays and Lloyds had not produced a clear agreement on the terms on which they should join Switch.

To understand the volte-face implied in this decision, the previous 18-month history of vitch must be born in mind. Switch's origins go back to the period in 1987 when Barclays and Lloyds banks announced their plans to be first into the debit card market by issuing a Visa debit card. The new card seemed an elegant solution to the tricky problem of how to launch a completely new product on the market

Visa debit cards would have the advantages of the Visa sys-tem - world-wide use and immediate access to all Visa retailers including those without electronic terminals while drawing funds from the cardholder's current account at his bank, rather than a credit

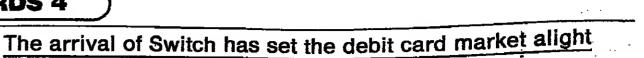
The card had to be Visa and not Access because Visa had agreed early on to the idea of a debit card carrying its brand-

ss, the other main UK credit card branding, turned down the idea of a debit card when Lloyds approached it. Hence the defection by Lloyds, an Access shareholder bank, to the Visa camp.

The remaining large Access banks, NatWest, Midland, and Royal Bank of Scotland waited. some months before announc-ing their debit card strategy. In the interval, it became clear that there was strong retailer opposition to Barclays Connect, the first Visa debit withdrawal cards of its members, the symbol was simply card, and even then Barclays bowed to the retailers and adjusted the terms on which put on new cards being issued However, Switch's strong asset from the outset has been Connect operated, the retailers continued to send strong sig-nals that they did not want a the enthusiasm of retailers. "We are very excited by Switch," says Mr Jeramy Switch," says Mr Jeremy Grindle, retail operations direc-tor at J Sainsbury. Switch's

for the new generation of debit cards. In March 1988, NatWest, Midland, and Royal Bank of Scot-land, unveiled their plans. rates retailer preferences. Retailers pay a flat negotiable fee per transaction unlike the Their new debit card option would be an extra function added to their existing automated telle

credit card branding to be used



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FINANCIAL TIMES WEDNESDAY DECEMBER 6 1989



Wanless: 200,000 terminals by next year

and the retailer's bank. These and other characteris-When MasterCard made discreet approaches to see if its branding could not be added to tics of Switch have led to fre-quent charges that it is under-priced and the banks may end Switch, it was politely Barclays and Lloyds were

both deeply sceptical about Switch. The tasks involved But the basic reasons why large food retailers like Switch were certainly daunting. A national retailer network had to be established from scratch. Entirely new processing facili-ties had to be set up as well as are fairly obvious: it is faster, the electronic data networks. The only side of the opera-tion which looked relatively easy was card issuing. Because Switch was added to the existing cheque guarantee and cash Latest blow in the battle is

Visa's surprise announcement in November that it will offer an electronic-only card, called the Electron card, a separate Visa branding from the famillar Classic brand. It is intended for food retailers and some util-

ity payments. Sainshurys was swift to accept Electron - which means in practice Barclays Connect and the Lloyds Visa card, though neither yet carries the Electron symbol.

Retailers were quick to claim a famous victory. It will take is clear whether or not the Electron branding will be able to block Switch's steady progress in the market.

The Nokia terminals can handle all kinds of magnetic stripe cards and it is able to distinguish from the informa-

tion on the card what network

it should use and what security

Last month, Barclays announced that it would be introducing in the new year the PDO4 a nord

the PDQ4, a novel terminal within the reach of retail out-lets that found the cost of larger EFT-POS systems beyond them. It is battery oper-stad and compared

ated and competely portable and based around two card

and based around two card technologies. It reads all leading debit and credit cards through a conven-tional swipe mechanism but feeds the data collected both from the card and from the

transaction to a memory card in the body of the terminal. The memory card, with details of the day's transac-tions can be removed at the

end of the day and handed in to a Barclay's branch for pro-

Barclays thinks of its new

percentage commission on credit cards. DWILC approval for having a more competitive inter-bank pricing structure than credit cards, where there is a fixed one per. cent "interchange fee" paid between the card issuing bank

design deliberately incorpo-

up losing money on it.

cheaper, and more secure than traditional paper-based forms of payment, while Switch enables them to avoid the heavier commissions charged on credit charge transactions. Until recently any retailer taking Visa debit cards also had to accept all Visa credit cards.

# **OVER 400 MILLION REASONS** WHY WE'RE NUMBER ONE **IN PLASTIC CARDS**



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h in order offer retailers the branding along with MasterCard and Visa in a combined servicing

cheque guarantee cards called Switch. It would have no links with either Visa or MasterCard (the international affiliate of

"Retailers clearly want to negotiate terms with a single through vouchers.

found many takers.

those installed offer other facilities as well as dispensing

cash. There is, however, a move to dedicating machines to particular functions. Nobody

wants to wait in line while

ment in minute detail

somebody checks their state-

Cashier-service machines of

**David Barchard** 

Technology has spawned an array of terminals says Alan Cane

# **Range of services widens**

THE MAGNETIC stripe embedded beneath the skin of today's plastic card confers a powerful benefit on an other-it is a market characterised in the stripe it is a market characterised in the stripe i wise dumb token. It gives it the ability to interface with computers and so act as the key to a broad range of services, electronically delivered. It has provided the impetus for the development of an array of different kinds of ter-minal from a diversity of man-20 per cent. NCR supplies machines to more European countries than any other maker, 15 out of the 17 that Battelle surveyed. ufacturers which are able to accept and read plastic cards. . These terminals can he

broadly divided into two categories, corresponding to self-service and cashier-service.

First, antomated teller machines (ATMs), the sophisti-cated cash dispensers which are commonplace in the walls and lobbies of banks and building societies. Second, point of sale terminals found in a vari-

ety of retail outlets. If fell to ATMs to educate the general population abont the use of plastic cards and per-sonal identification numbers machines: (PINs). One indication of how

successful they have been is the world-wide growth in the number of ATMs and cash dis-pensers installed. According to a new report from the consultancy Battelle Europe, the total number of ATM's installed world-wide is 235,000. Japan and the US have about 75,000 each. There are 56,000 ATMs in Europe, some 24 per cent of the world total. According to Battelle, the world total of ATMs has nearly doubled since 1984. Mr Geoffrey Tait, marketing manager, financial products for NCR, the

European leader in ATMs, says that as a cash delivery mecha-nism, ATMs are close to market saturation. The total value withdrawn

from European ATMs in 1988 was £140bn through just under 2.5bn transactions. There are substantial differ-

nere are substantial differ-ences between countries. The Swedes, for example, are Enrope's most enthusiastic users of plastic cards to oper-ate ATMs. Each Swedish ATM is operated 8,000 times a month, more than twice the European average and almost the kind commonly seen in stores and supermarkets can be divided into two gronps, First, the large systems of the kind offered by mainframe suppliers such as IBM, Interna-tional Computers and NCR and

- they comprise card reader, by a small number of large teller and customer displays, players. In the US, the market leader is Diebold whereas in cash register and bar code reader as the elements of a Europe, NCR has consolidated complete electronic point of sale system. Such a system is likely to its lead over International Business Machines taking 33 per cent of the market to IBM's

cost between £3,000 and £6,000 a station. Retailers, of course, differ in their requirements and may wish to take only selected elements rather than . the complete package.

Second, suppliers such as Fortronic, Variane, Racai and Nokia Data who build special-The principal trends in ATM. development are: • The establishment of very large shared networks through ist point-of-sale terminals designed around the need to read and validate plastic cards. mergers between existing net-works. France, for example, now has a network totalling 11,457 machines, the only Euro-pean country to feature in the world's top 10 ATM networks. The UK's national EFT-POS system, for example, specified terminals from three suppliers for the pilot operations, now in progress. They are Omron, For-tronic and Nokia Data. The growth of lobby ATMs; free standing but secure and substantially cheaper than tra-

Such systems are designed to be complementary to a retailditional through-the-wall er'e existing point of sale equipment rather than to The banks and building socireplace it. They are also built to sell at a considerably lower eties do not seem to be greatly interested in complex terminais. ATMs with the option of voice response or interactive -video to take cnstomers, through transactions have not price than the integrated systems made by the main-frame manufacturers. A typical card terminal of the kind to be used in EFT-POS, for example, • ATM cards are becoming more multifunctional. Nearly

75 per cent of all ATM cards cashless shopping system based on terminals developed can act as a credit card, a debit card, a cheque guarantee card or a combination of these. by Nokia Data which attach to • ATMs may not be becoming technologically more complex but they are certainly offering ectronic cash registers. The bank has bought more than 2,500 of the terminals, at about more functions. Almost three-quarters' of £900 a terminal.

device as an electronic imprin-ter, the electronic equivalent of the conventional card imprin-ter but with its own "hot" list of stolen cards in the memory card It looks as if point-of-sale technology will soon be avail-able to the smaller shop and might cost about £1,000. Earlier this year, for exam-ple, Lloyds Bank announced a corner store with its estimated cost of about £100.

ATMs and Cash Dispensers. An International Survey and Analysis 1989, Battelle Institute, 15 Hanover Square, London W1R 9AJ



NBS Limited, 105 Oysler Lane, Bylleet, Weybridge, Surrey KT14 7HJ Tel: 09323 51531 Telex: 887413 NBSUK G. Fax: 09323 51382

### **PLASTIC CARDS 5**

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# Dispensers launch cash revolution

FEW AREAS of the plastic cards business are growing as last as the use of automated teller machines (ATMs) and cash dispensers. Since 1984, the number of ATMs in the world has nearly doubled to about 235.000. 235.000.

Japan and the US lead the way, each with 75,000 machines. In Europe, ATM cov-erage is patchy. The UK has the highest national total with 14,000 machines installed at the start of this year. UK machines are divided between several competing networks. France with its single net-work of 11.457 machines has

Europe's higgest network. Though West Germany has only 5,160 ATMs, (all but a handful of them accepting Eurocheque cards only), its network counts as one of the larger ones. Per capita however, the picture is slightly

There are only 84 ATMs per million West Germans, compared to an average for Europe of 158. France has the highest with 431 machines per million of the population.

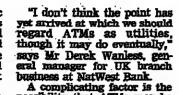
The ATM revolution is changing life for travellers even in relatively late-develop-ing countries. Not all travellers care for the ability to draw out money from their bank back home

Mr Chris Rodriguez, chief operating officer at .Thomas Cook, says that some travellers are unnerved by the thought of unlimited cash on holiday. "They still prefer travellers' cheques because it gives them tighter control over their spending.

Nonethaless consumers increasingly view ATMs as a natural adjunct of life, bringing pressure on airports and similar institutions to provide ATMs in strategic locations for travellers.

This pressure from the market poses two sets of questions for banks. Firstly, there are the commercial issues. ATMs mostly reflect recent and fairly heavy investments.

a the state of the second states and the second states are second states and the second states are secon HIGH ON the list of beneficiaries from the plastic cards revolution are retailers. Their gains are likely to go beyond cheaper, swifter, and more secure forms of payment. whether the shops' strength is may be a threat to their own stry. This may not be apparent from the signals of the retailers. The task of laying down an electronic payments system for the 1990s has proved acrimoni-ous. The retailers droye one hard bargain after another and split the more or less united ranks of the banks. The retailers are determined to hold their own on terminal installation. The terminal population of the UK stands at about 64,000, having doubled each year since 1986. Though about two-fifths of these terminals belong to the banks, the remainder were installed by retailers.



A complicating factor is the possibility that ATMs may be used by a smaller competitor with a limited branch network to take customers away from a larger one. Banks charge each other a fee when their customers use another's ATM. That size of the fee is not made pub-

Hc. One large player to the UK retail banking market, Halifax building society, recently intro-duced a charge of 50p to its customers for each cash withdrawal they make using the machines of other institutions on the same ATM network.

The second issue is the need for security. Some ATM systems have invested much more heavily in encryption and security than others

Think how many centres the message passes through when you draw money in Lonwhen you draw money in Lon-don by using an ATM in Istan-bul," says one banker. "Unless you have a fool proof encryp-tion system in place, there is a great deal of vulnerability at least in the long run." Banks have learned not to give too much information away. One small ATM system card

away. One small ATM system in the UK discovered to its har-ror that there was sufficient information on the transaction records that its machines were issuing for magnetic stripe information to be duplicated by frandsters. Nonetheless the pace of

change in the market is clear, A recent study by the Battelle Financial Technology Group identified several important trends: Networks are growing larger through mergers. In the

marth March . . . . . . . . . . . .

UK in the last year for example, the 4,000-machine Mint network of Midland Bank, Nat-West Bank, and TSB was set up during 1989, while two smaller networks, Link and

riew ATMs as a natural adjunct of life

Matrix, catering mainly but not exclusively for banks, also joined forces ATM cards serve an increasing number of phrposes. Almost three-quarters of them are either a debit card, a credit card, or a cheque guarantee machines at a cost of £3.6m. In the US where Diebold is

• The number of facilities offered by ATMs is growing. Customers want to be able to get more detailed information about their accounts and they more than 28,000 machines around the world, of which 1,100 are in the UK, through a may also use ATMs to deposit money as well as for withdrawtie-up with the LINK network. ing cash • The proportion of ATMs

away from home or those who have no chance to visit their branch during the day. Anto-mation of branch banking is located in branch lobbies is rising.

The market for ATMs in Europe is dominated by NCR and IBM which have a market advanced in Europe and the US. One of the front runners in and IBM which have a market share between them of over 50 per cent. However NCR is pull-ing ahead of IBM. Four years ago IBM had a larger share of the European ATM market than NCR. Today the ratio is Britain is Midland Bank which has converted many of its high street branches into self service branches. 20 per cent to 33 per cent in NCR's favour.

In the UK, NCR supplies ATMs to NatWest, Barclays, Midland, TSB, Girohank, Lloyds, and Abbey National, as well as the Nationwide Anglia other banks, balance information usually reflects the state of a customers' account at the building society. Lloyds has close of the previous day - or recently switched from IBM by ordering 150 NCR 5085 even earlier. This sbould change when

EftPos UK is running. Its ter-minals will eventually offer the main supplier, there are two main ATM networks, Circustomers the chance to see how their bank accounts stand rus and Plus. Plus, which is based in Denver, Colerado, has on an up-to-the-minute basis.

A more urgent task in Europe is the establishing of an system of ATM inter operability in the European Commu-

Two years ago, European banks met at Florence and laid ATMs are not only for those down proposals for a scheme to allow bank customers to use a singla card thronghout the Community. However the pro-posals, which largely reflected the thinking of the West German banks, were attacked as anti-competitive.

Though networks are gradually merging in both Europe and the UK, the divisions between them may take a long time to disappear.

#### Alan Cane examines the impact of technology

# Smart card transition

SMART CARDS, credit Loughborough University, and card-sized pieces of plastic with seems likely to carry it on into computer circuitry embedded heneath their surface layers, are coming of age. They fulfill the functions of

a conventional magnetic striped card in banking and cashless shopping and many more beside. They are virtually impossible to counterfeit. They are able to store large amounts of information of all kinds and can operate either on-line or off-line (connected directly or not connected to a central com-

puter). In the US, smart cards will In the US, smart cards will soon replace conventional mag-netic stripe cards for banking and retail applications. A recent industry report, ang-gests that the transition will begin in earnest to 1993 and that by 1998 there will be 75m smart cards in use. France, which care birth to

France, which gave birth to smart card technology, is in the latter stages of a FFribn programme which will involve the distribution of 16.4m units of a hybrid smart card called Carte Bancaire. Hybrid cards or mixed cards include both a computer chip and a magnetic stripe on the same card.

The Carte Bancaire pro-gramme includes 70,000 devices o read smart cards and 300,000 low cost hand-held devices Some 2m cards have been issued and the programme will

be completed to two years. In Italy, Confcommercio the Italian retail federation, is involved in the creation of a nation-wida retail credit sys-tem using smart cards. The target is to have Im cardholders, independent of the banks, within three years,

In the UK, where there has never been more than luke warm interest in the concept of smart cards, there are a small number of trials under way. Cheshire and Milton Keynes.

for example, are sites for trials of the card as an intelligent bus pass. Milton Keynes City Bus, which operates about 100 buses in the area, is installing smart card readers in its fleet and is distributing up to 20,000 cards.

Passengers carry the cards as a substitute for conventional weekly or monthly passes. The driver has a card which fits into the card reader and keeps a record of the day's transactions.

medical record, social welfare token, security device and per-

sonal database. However, Mr Bright pointed out: "The smart card still has to overcome a number of obstacles in order to effect the transition from the initiation to take-off phase. These barriers comprise both technical and commercial issues. Notably; agreement on international tandards, improved cost benefit performance and the impact

of alternative technologies. These alternative technologies include the optical mem-ory or recall card which can store the equivalent of more than 1,100 pages of toxt and graphics on A4 size paper.

A licence for the optical memory card (OMC), developed by Drexler Technology in the US, was purchased by British Telecom in 1986, giving the UK telecommunications company the right to market OMC products on a non-exclusive basis. In Europe, the OMC is in use

in finance, medicine and health care, while in Japan, it has been tested successfully at Sumitomo Bank. The cost of smart cards is

likely to prove a handlcap. Memory cards of the Drexier type cannot compete with conventional smart cards in terms of processing power but they are cheaper to manufacture.

Mr Bright noted: "The gen-eral level of costs for microprocessor, contact equipped pas-sive cards should have stabilised between \$2.50 and \$12 according to the memory technology and capacity." Con-ventional cards, produced in volume cost pence per unit. The most interesting techno-

logical development has been the active cards comprising battery, kayboard and liquid crystal display.

According to Mr Bright, they are the "missing link" between first generation smart cards and personal computers. His and personal computers. His company's "Ulticard" com-prises multiple application pro-grams, read-in and read-out facilities, logical indexing of files and secure access to all levels of the system. "Given this array of fea-

tures," Mr Bright said, "any active card costing under \$200 compares favourably with the lowest priced personal computer at over \$700."

The Smart Card, Post-News, Stoke-sub-Hamdon, Somerset TA14 6BR, £199



### Self-service facilities have to be in real-time to be effective and most of the larger British banks, other than TSB, are still not able to offer real-time information to their customers. At RETAILERS **Banks wary of threat**

The last year has seen sev-eral victories for the retailers, each producing greater compe-tition on the banks and trim-

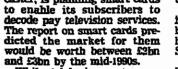
ming their margins, Their

Midland Bank has carried out a limited experiment at **David Barchard** 

a second year and with a more broadly based clientele. According to Mr Bob Carter, research and development manager for Midland's card and electronic products divi-sion, the future of the card in

the UK has become very promising. Midland intends to improve the security aspects of its trial by including "blometric analy-sis" in the next phase of its development. It will be testing

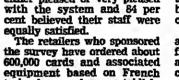
"dynamic signature verifica-tion" - storing in the memory of the smart card not only the geometry of a cardholder's sig-nature but the way in which it is written; speed, depth of stroke and so on stroke and so on. Barclays Bank has launched a multi-application trial involv-ing some 2,000 cards with a sports clob near Northampton. Sky TV, the satellite broadcaster, is planning smart cards

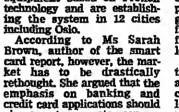


While trials in most countries are at an early stage, there is some evidence that smart cards are as well accepted as their magnetic striped equivalents in retail.

Mr Roy Bright, European managing director of Smart Card International reported the results of a trial carried out in Lilleström, Norway. It revealed that 88 per cent of retailers thought the smart card system

performed up to their expecta-tions while 4 per cent were dis-appointed. Furthermore, 92 per cent thought customers were either pleased or very pleased with the system and 84 per





give way to a greater concen-tration on other uses. For example, the possibilities of using smart cards as a portable Be.

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Elsewhere, the retailers have increased pressure on the banks to determine the form and direction of changes in the payments industry.

Two influential retailers lob-bies have emerged. One, the Retail Credit-Group, represents



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average transaction of £32. Figstores which offer credit through plastic cards. Its mem-bers include the Burton Group, Dixons, Marks & Spencer and ures for other retailers may be higher as the average commis-Next

The RCG has the double task of exposing abortcomings in the hanks, products while defending the need for store cards to charge interest at higher rates than the banks.

It brought a spotlight on such issues as bank overdraft charges (the retailers think these should be expressed in annualised percentage terms as other forms of consumer credit are) and credit card margins. In October, the RCG pub-lished figures showing that retailers have to pay nearly five times as much for taking credit cards as they do for tak-ing a comparable debit card. Each debit card costs a

payment systems.

industry could benefit."

retailer about mine pence, com-pared to a 1.3 per cent transac-tion charge on credit cards which works out at 42p on the cent, to Lloyds.

sion on credit cards is usually put at 1.75 per cent. The RCG commended the greatest success was the estab-Monopolies and Mergers Com-mission's report last August, ishment of the Switch system. Switch, designed with retail-ers' needs in mind, appears to be destined to become a UK which said retailers should be free to charge a lower price for cash transactions than that national debit card system. paid by credit card. Even if this does not happen, Visa is offering a modified elec-It pressed the Government to change the structure of credit tronic debit card which would card payments between banks,

not have come into being witharguing that these set a floor below which the commissions out the retailers' campaign. Two years ago, such a devel-opment would have been unthinkable. Indeed the power below which the commissions charged by merchanis cannot fall. At present, when a Lloyds cardholder buys goods in a store whose credit card husi-ness is handled by Barclays, then it is Barclays, as the retailers' bank, which makes a payment, in most cases of 1 per cent to Lloyds of the retailers was not fully exposed until the furore which followed Barclays attempt to launch its Connect debit card on the same terms as its Visa credit card.

**Retailers** lobbied success cent, to Lloyus. The RCG says the UK credit card industry is concentrated in favour of the large banks. The top five card issuers (Barherailers ionibled success-fully to get the banks to raise the £50 ceiling on cheque guar-antee cards. This was an area where tha banks were extremely reluctant to move. The APACS, inter-bank pay-ments association, guarantee limit was set in 1977 when 550 lays, NatWest, Lloyds, Midland, and TSB) account for 89 per cent of card transactions and 86 per cent of bank pay-ment cards. The RCG camlimit was set in 1977 when £50 was worth about £120 in 1989 paign has been helped by the general public's distrust of the banks and their credit cards. If the RCG represents tha retailers' aerial bombardment price

The banks had held the limit down for two reasons. Tha first was to encourage customers to shift away from cheque pay-ment to plastic card methods. The second was the knowledge in the battle with the banks, Mr Bob Woodman and tha Mr Bob woonman and the Retailers Consortium are the retailers' heavy artillery. The Retail Consortium's payments committee, which Mr Wood-man chairs, handles retailer negotiations with the banks to out an abit cert and EFT.POS that higher guarantee limits would mean that losses from fraud would shift from the retailers to the banks.

The big clearers agreed last May to replace the 250 limit with a more flexible system, allowing from some cards to set up debit card and EFT-POS Current account banking and its related payment ser-vices is the banking battle-ground," Mr Woodman told a offer guarantees of up to £250. The strongest indication of retailer strength however is the steady fall in the "mer-chant discount" - the commisbankers' conference. "Retailers are henefiting from an ontsion charged on each credit break of competition for their card transaction. Eighteen months ago, this averaged 2.5 per cent. Today, it is about 1.75 credit card business." Mr Woodman's verdict on the MMC credit card report

per cent and falling. was that: "It should be con-signed to the wastepaper bin, Mr Woodman says that he believes tha different payso that at least the salvage ments, such as Visa, Master-Card, and Switch, will eventu-Mr Woodman regards many aspects of the retail banking business as still insufficiently ally dissolve and be replaced by a unified transmission netcompetitive. He would like, for work.

example, to see retailers in the UK being allowed to join inter-He is on record as saying that the merchant discount national paymant systems such as Visa and MasterCard. should essentially represent only communication and trans-Some UK retailers, including the Burton Group of which Mr mission costs, thereby taking away all the banks' profits on that side of their business and Woodman is a director, have forcing them to make their acquired banking licenses. But it is not clear whether they can profits from plastic cards from the personal customer. join banks' clubs such as Visa.

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### **PLASTIC CARDS 6**

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The US market has reached saturation point, says Karen Zagor

# **Growth in small amounts**

SMALL AMOUNTS business, transactions of less than \$25, is just one area where the US credit card industry is looking to expand in an increasingly competitive environment.

Punters at Donald Trump's two eponymous Atlantic City casinos can slip plastic cards into the slot machines. Diners at a number of US fast food restaurants can charge their bamburgers and milk shakes to Visa. Film-goers at Cineplex Odeons cinemas can charge their tickets on American Express cards.

Health care is also a promis-ing area, said Visa, because it generates some \$250bn a year bat only about 1 per cent is paid for by plastic. The US credit card market

which expanded rapidly in the early 1980s, has reached satura-tion point, said Mr John Love, a senior vice president at Faulkner and Gray, a leading industry publisher. Growth will have to come in small, related niches, such as fastto us than customer service." said American Express. How-ever, this attitude has permefood, restaurants and health

While there is still some the notion of a relationship with the cardholder grows in ger piece of the incremental

debt ratio increased from about 1.5 per cent of receivables to more than 3 per cent.

they could handle the increa began to be felt by the companie

between the services offered by the cards is narrowing.

Express still has an edge on the bank cards because it con-Express was the card of choice for business travellers and other high spenders. Consumtrols its card and merchant bases. Visa and MasterCard are ers paid their expenses in full each month and paid an annual fee for the card. Visa and MasterCard, on the

bases. Visa and MasterCard are not auch monolithic organisa-tions. "We are one company, issuing a family of cards and operating around the world," said American Express. American Express has spent heavily on its Genesis data pro-cessing system to help the company cull details of where the American Express cards other band, were primarily bank credit cards aimed at the greater middle class with more of a presence in retail outlets. However, the gap between American Express and the bank credit cards has narthe American Express cards are used and what has been urchased and for how much. It is the middle market playpurchase ers who are likely to be the losers in this competitive envi-ronment because they are too big to offer personalised ser-vice and too small to offer the economies of scale and sophis-

tication of the big names.

Small players such as com-munity banks are increasing

market share because they

offer a more personal service and can link up with third

estimates that they will proba-bly control more than half of the market by the end of this

and First Chicago with \$5.5bn.

Same

as 1987.

ing for 5.2bn transactions com-pared with 203m MasterCard and Visa credit cards account-

Meanwhile, litigation is holding up the expansion of Entree, the debit card joint venture by Visa and MasterCard. The lawalleges that the two companies conspired to prevent other companies from introducing a

willing to pay 3 per cent for a sale which would not otherwise occur.

annual charges on their card, the economics of the business force it to charge retailers higher commissions on each transaction than the banks.

As a result, though retailers

There are also particular groups among which fraudu-lent card applications are most common. Though names and addresses may vary, card issuers are developing ways of spotting multiple application from a single individual.

cards is a more delicate issue. Marks & Spencer operates a system whereby a card must be validated by its bolder before it can be used for the first time. Some banks are considering schemes which would allow cardholders to collect the card from a branch rather than

fraud to total turnover is about 0.13 per cent for Bank of Scotland, slightly under the UK average of 0.14 per cent.

Like most processors in the UK he is chiefly concerned At present cash withdrawal about two types of fraud: false applications, made in the name of somebody else or a non-exisfor this. PINs are little loved, tent person, and the intercep-tion of cards in the post before but until recently no one has

they reach the cardholder. Patterns, sometimes potentially embarrassing ones. quickly show up in this kind of

Mr Tony Lee, chief executive of Signet, the largest UK processor, says he thinks fraud has increased this year. "The trend is upwards. Not surprising since the fragmentation of marks on cards is bound to lead to some improper use." conducted. Mr Derek Wanless, general manager for UK branch busi-ness at NatWest Bank, says

that part of the apparent increase in fraud figures this year is a distortion caused by processing problems after the arrival of dnality, the com-bined handling of MasterCard and Visa retailer operations.

"The system couldn't cope for a whils so the figures were concentrated and fraud levels seemed to rocket. Now all that has levelled out," he says. Mr Christopher Brobhel,

manager at the Bank of Scot-land's Dunfermline Centre, "Our experience bere on fraud is no worse than any-body else's. Indeed it is probably slightly better for fraudulent applications and transactions." He says the loss ratio on

rightful owner could use it.

method.

Tony Lee: traud has increased this year

operations cannot be safely

there is someone who is sending in multiple applications, we do get to be good at spot-ting him," says Mr Brobbel.

The handling of intercepted in the terminal. tion is the front runner here. EftPos UK. Bank of Scotland and Midland Bank have all shown interest, Norton Opax/ McCorquodale, and De La Rue have developed two leading

have it arrive through the post. The alternative would be to Some snags remain. One is that smart cards are much incorporate features into the more expensive than cards card ensuring that only its with magnetic stripes. A sec-ond is that the arrangement for the customer to put the information into the card may

machines rely on PINs, per-sonal identification numbers, be expensive and time consum-The biggest problem is the eyes of banks is that there are been able to suggest a better still likely to be too many false acceptances and false rejec-tions to make dynamic signa-

They are vulnerable to possible interception (a member of the Jack Committee which reported last spring on bank/

several PINs. However, some bankers look increasingly at hiometric meth-

"As a processor, we have the advantage that we handle cards of several issuers. So if

upper deck of a passing hus). A lot of people find them hard to remember and record safely, especially if they have to use

ods - ways of incorporating unique details of each customer on the card.

There are a number of ways this can be done, though they are not always appealing. Finger or palm prints, retina char acteristics, saliva, and the way a customer makes his signa ture can all be recorded and

room for growth, the golden period of the mid-1980s is over. Credit card companies are competing for market share as opposed to competing for a hig-

growth," said Mr Love. In the mid-1980s, the had

"When the industry was so handsomely profitable in the early 1980s, issuers thought

MasterCard offer the val-ue-added services which were pioneered by American Express. Such services as purchase protection and automatic insurance for car rental, are now standard, although Ameri-

in bad debt and for a while they could," said Mr Love. But as profits fell the bad deht

can Express still leads the pack when it comes to detailed customer statements.

information for cardholders

such as ways to save money on hotels

In this realm, American

Although these services help attract customers, they are costly and have reduced margins for the card companies. According to Mr Love, there is likely to be an escalation of the "enhancement wars," to hring more services to the cus-tomer, prohably with better

#### rowed considerably in recent years. Visa and MasterCard offer premium cards, which have brought in higher income cardholders. Meanwhile, the American Express Optima card allows customers to pay off the charges over a period of time. "Nothing is more important

ated the credit card industry as

Furthermore, Visa and

A credit to the well-off

Traditionally, American Express was the card for business travellers . . . Visa and MasterCard were primarlly bank credit cards

and aggressive marketing. While credit card compani are fighting for market share, dehit cards have an increas ingly strong presence in the US. Mr Love estimates that this year there will be 184m debit cards in the US account-

and Visa credit carns account-ing for 3.3bn transactions, "When a piece of plastic is used more often it has a more important weight in the con-sumer's wallet," said Mr Love. The banks, which at first offered Antomated Tsiler Machine (ATM) services at no charge to customers and did

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charge to customers and did not see the potential for much

profits from these cards, are finding ways to casb in on their increased use. It is not unusual for banks to charge 60 cents for ATM transactions for customers from other institutions. Consumers are willing to pay for the con-venience. Many industry observers believe it is just a

matter of time before debit cards are used for purchases at the point of sale.

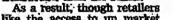
and can link up with third party processing associations to provide the sophisticated services of big companies. There has been considerable consolidation among the bank credit cards. In 1988 the top 10 banks controlled 47.2 per cant of all receivables, and Mr Love actimates that they will notba suit, filed by 13 states in June in a Manhattan district court,

national debit card. The 13 states have offered to settle and Visa and MasterCard have until December 6 to respond. Visa expects the dead-

year. This compares with a line to be postponed. mere 37.3 per cent as recently The growing popularity of debit cards is unlikely to signal the end of credit cards. There Among the top banks, Citibank has become so large that will always be demand for credit card, said Mr Love, because there will always be it stands apart from the other banks, In 1988, Citibank had \$22hn of receivables, followed by Chase Manhattan with \$7.2bn, Bank of America with people who want to spend money they do not have and there will always be merchants \$6.6bn, Discover with \$5.9bn Citibank's growth is attributed, in part, to its successful

> Target segments on whom the company has its eyes are traditional business customers; young university graduates and women and the old. American Express's problem

in the market is that it is not a deposit-taking bank, and though its enstomers pay



stored on the card and checked Dynamic signature verifica-

care.

The industry is increasingly dominated by hig names -American Express, Visa and MasterCard. The difference

Traditionally, American Charge cards may be drifting to the margins

their holders Security features are increas-ingly built into the electronic

VI

Fraud and security

**Doubts over** 

responsibility

cards" are downloaded daily

Barclays PDQ1, a hand-held

terminal being launched next year, will be capable of daily updating. However, in the UK at least, fraudsters tend to use

stolen cards within hours

rsther than days. Counterfeiting is not a sig

nificant problem in the UK, though it is in some European

countries, including France and Italy and also parts of

Counterfelting has become somewhat harder in recent

years since card designs were revamped to include a variety

of secret security features, and the holograms on Visa and

However, some processors and issuers believe that fraud

is becoming a more serious

south east Asia.

MasterCard.

problem.

says:

ONE OF the main constraints on the growth of the plastic cards industry world-wide is

However, card issuers' con-cern with fraud and security

tends to get played down because they are reluctant to pot ideas into the heads of

For many cardholders, the

less pleasant side of the card business is the discovery that

the loss or theft of a card can be followed by some pointed or

even sceptical questioning

from the card issuer. Nor is it clear where the balance of

responsibility lies. One large UK building soci-

ety warns its customers on its

automated teller machines (ATMs) that they may be responsible for any losses on their cards\_until the loss is

reported. Would a similar warning be issued with a cheque book current account?

Not surprisingly fraud and security issues, and in particu-

lar the question of who is

responsible for losses incurred

on stolen cards, have aroused

groups and officials of the European Community.

At a recent EFT-POS confer-ence in Edinburgh, Mr Jeremy Mitcbell, a specialist in elec-tronic payments issoes, warned his audience that "proper standards of consumer meterize in babling should

protection in banking should

not be the subject of a secret

deal between the banks on the

one hand and the Treasury and the Bank of England on the

Mr Mitchell claimed that the

banks were being unimagina-tive in failing to recognise the opportunities of a generous

approach to safeguarding the interests of their customers.

Are the card issuers being unduly cautious? If one looks

at fraud losses admitted by the

companies, it might seem that

they are. "Fraud costs the industry

about £1 per card per year," says Mr Ken Bignall, chief

executive of Barclaycard and

the largest UK card issuer.

But if one considers there are

over 1m transactions per day,

fraudulent usage is remarkably

small. Only one card out of

every 15 that gets lost, gets

The fears of the card issuers

centre on what happens when

cards stray from the wallets of

othe

the concern both of consume

the fear of fraud.

fraudsters.

terminals. Lists of the "bot

frand. Soms card processor customer relations claimed to be able to spot a PIN being used at an ATM from the operations have names of postal districts, towns, or even entire countries where normal

factory. But with systems getting steadily more sophisticated, their acceptance may be only a matter of time.

ture verification wholly satis-

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AMERICAN EXPRESS and Diners Cinh are the two oldest

players in the plastic card mar-ket. Diners Cloh traces its pedi-

gree back to the 1960s and in

some countries, certain restau-rants and retailers have been

The changes in the plastic cards market in the 1980s might seem likely to consign the charge card issuers to the margins of the market. Their cardholder bases are much smaller than those of the larger bank card issuers. Furthermore, there is no current account relationship cement-ing the cardholder to the issuer. And some people believe that Visa or Master-Card, the banks' payment systems, can offer their cus-tomerry at least as much as tomers at least as much as American Express.

Certainly, the numbers of their cardholders make both American Express and Diners Club look relatively small.

American Express, for exam-ple, has a cardholder base of 1.1m, but when company cards, gold cards, and the like are excluded, many in the industry believe that its hase shrinks well below 750,000. Diners Chub probably has about half this Both Diners Club and Ameri-

can Express rely on identifying particular market segments and targetting them with the services they want. "Diners Club has a very

loyal customer base, much of which has been with them for a good many years. Diners Club cardholders are often well-off people who are fairly well advanced in life," says one bank card specialist

Earlier this year however, American Express launched its Optima card in the UK and France. Optima is a credit card aimed at people who want to borrow large amounts at rela-tively low interest rates. On a loan of £2,000, the interest rate on Optima (taking into account the membership charges) is about 17 per cent. The Optima card hrings

with the bank credit cards. It is aimed, like the Save & Prosper and Chase Manhattan Visa cards, at upmarket customers. Optima helps guard American Express's customer base against possible erosion by the low interest credit cards and to that extent, its launch was a

defensive move. In the US, Optima has been available since May 1987 and is forecasts that traditional charge card and travellers cheque business will decline in one of the main plastic card suppliers of credit. Ons advantage American Express has is that the Optima In 1988, about 70 per cent of the profits of American

card is aimed at its own customer base. To qualify for Optima, a consumer must have a good credit record of at least one year's standing. The card has had a high rate of take up of Optima, says Mr Alan Stark, managing director

to about 57 per cent. One ontside consultancy report, which seems to have the blessing of American of American Express.



Juergen Aumueller: taunches American Express in Hungary

In France, where borrowing credit through plastic is a less strongly developed habit, Opti-ma's progress has been a little slower, hut is still described by Express, predicts that by 1993 there will he 5.6m Optima cards world-wide, abont onefifth of American Express cards. Mr Jurgen Ammueller, head of American Express's European Meanwhile, the drive for

marketing ideas and for untap-ped segments of the market Operations, as very satisfaccontinues. Last year, market-ing ideas included automatic Mr Stark says that there are purchase protection insurance indications that American Express customers are using Optima to switch away from higher rates of interest from other sources. for three months on all goods purchased with the card and a Gold cardholders' dinner at the Savoy after an evening with the Bolshoi Ballet. American Express has

This year, American Express launched a Mediterranean golf championship. It has relaunched its card along lines tailored to the needs of smaller companies and gives more audit information abont pur-

Diners Club has launched an air travel card in a venture with Scandinavian Airlines.

> U.K. subsidiary of a Major International Bank has substantial funds available for the purchase of Store Card - Own Label Portfolios

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customers which American Express brings them, they dislike having to pay transaction charges believed to average 4 per cent, or more than double the average commission on Visa or MasterCard.

American Express's retailer. network in the UK has grown steadly. A year ago it num-bered some 120,000. It has grown to over 165,000.

In Europe, fears that Ameri-can Express might be locked out of the single market by an inter-bank cartel have somewhat receded.

Mr James Larkin, executive vice president, has emerged as a vociferous advocate of the European Community's goal of completing the internal market by 1992.

"We have been in Europe for over 100 years and we believe that American Express is well positioned to serve the needs of European customers for a comprehensive range of Europewide services. American Express has the only pan-Euro-pean customer base of any major financial services company,

Meanwhile, American Express is also looking east-wards to the emergent Soviet and eastern European markets. The number of retail outlets in eastern block countries accept-ing American Express jumped

by 30 per cent this year. In November, Mr Aumueller signed an agreement in Buda-pest with the travel company ibusz, which made the card available in Hungary. In June, American Express launched its first corporate card in the USSR

traded for many years on the idea that its cardholders are people who use the card to sig-nal their financial status when they travel and who are rich enough to pay off their account in full each month. This begs the question that the concept of an American Express card conflicts with this tradition of opulence. That idea is not one that finds favour with the company. When Optima was launched, Mr Steve Goldstein, then head

row. The question is when and how they borrow. With credit limits that start at £2,500 and

go upwards, Optima is not a card for people who want to pay their supermarket bill. It's for large ticket items such as video cameras, living room fur-niture, and ski-ing holidays."

This strategy reflects market

importance and the role of

Express's travel related eer-

vices came from charge cards and travellers cheques. By

1993, this is expected to shrink

lending will grow.

of American Express's travel related services in the UK, said: "It's a fallacious assertion that well-off people do not bor-American Express into direct competition for the first time

### The latter most lags behind in the drive for European Community membership, reports Jim Bodgener Pace of reform intensifies

REFORM AND overhaul in the Turkish financial and industrial sectors has been pivotal to the structural adjustment pro-gramme in the 1980s.

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All the indications are that President Turgut Ozal will push no less hard as president for his vision of Turkey as a major world-ranking financial and trading partner in the 21st century than he did as premier.

Despite economic deterioration and the government's elec-toral unpopularity, the bewildering pace of economic reform has picked up this year - to the extent that senior ministers claim that Turkey is near the end of its structural adjustment path in the 1980s, and far down the road in adapting to EC standards behind its appli-cation for full membership of the Community. Foremost has been an

August convertibility package by which, claim senior offi-cials, the bra has been made 60 per cent convertible. This fol-lowed on from the introduction in the spring of a central bank gold market which knocked the bottom out of the incrative snuggling trade. The convertibility package

The convertinity package was accompanied by sweeping revisions to the customs regime. Pending are major amendments, probably before the year end, to the banking and capital market laws.

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However, buffeted financiers and entrepreneurs are calling for consistency and fair warn-ing in government planning. The private sector thinks ad-hoc responses to electoral pres-sures have been cloaked in lip-consistent to be privatellar of service to the principles of structural adjustment pro-pounded by the World Bank and IMF.

is needed in view of the jealous factionalism unsettling the rul-ing Motherland Party (ANAP) after the president's inaugura-tion, and his surprise appointment of former speaker Mr Yildirim Akbulut as premier.

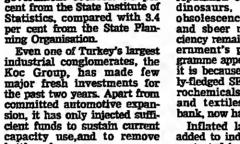
Change has run despest in the banking sector, although the overhaul of state institutions is far from complete. Despite tha governmant's claims, the transformation of Turkey into a world-ranking industrialised power still has a long way to go.

. The overall rise in industrial exports is often cited as evi-dence by the government that industry has been turned around by the export drive. Industrial goods accounted for 76 per cent of all external sales last year, compared with 48 per cent in 1981, whila over the period, total sales rose by 247 per cent to \$11.66bn. ...But the concentration of

vulnerable to rising protection-More reassurance than ever ism in OECD countries, clearly indicates the need for an inte-grated and consistent indus-trial development strategy. Investment levels A large proportion of the

export-oriented production for by industry taking up slack in capacity utilisation after the recession-blighted late 1970s. Actual new investment in manufacturing industry has fallen back behind 1965 levels, and by a projected 7.8 per cent between 1988 and 1989, to TL3.3 trillion at 1988 prices, because of high borrowing costs and reduced demand.

Total industrial sales could fall by as much as 20 per cent from last year. There was a sharp decline in output in the first two quarters, bottoming out into a shallow trough in July. Output has recovered only slowly through August and Saptember. However, exports in relatively few mar-kets, and in consumer goods differ from the two important



**TURKISH BANKING** 

AND INDUSTRY

bottlenecks. Not wbolly indifferent to industry's plight, the Govern-ment recently revised investment incentify restar inwards. Already fluttering encourag-ingly, demand is expected to pick up again on the strength of the 1990 budget and economic programme approved recently by parliament, which points towards a return to growth through some reflation. However, recovery will depend on strict discipline in the state sector. The state economic enterprises (SEEs) have done much to shake off their

government sources: 0.1 per reputation of being industrial dinosaurs, bnt substantial obsolescence, overmanning and sheer managerial inefficiency remains. Yet if the Government's privatisation pro-gramme appears to be flagging, it is because the first two ful-ly-fledged SEE candidates, pet-rochemicals agency Petkim, and textiles agency Sumer-bank, now have to be digested. Inflated labour costs have added to industry's woes, con-centrated in the public sector. They have leapt by an average

liquidity.

of 193 per cent as shop-floor trade union militancy, which has been suppressed since the 1980 military conp, forced a government chastened by local election ronts to backpedal in surpluses.

spring and summer. Inflation has already ontstripped these. Grumbling amongst rank-and-file is snap-ping at the heels of the oldguard leadership of the moderate Turk-Is confederation. It commands around 1.8m of the total 2.5m unionised workforce in strategic industries.

Banking criticism of government policy is less acute than criticisms from industry, perhaps because the major com-mercial banks have only them-selves to blame for their exception in the sector. predicament, Rapacious interest rate competition when the government freed deposit rates in mid-October last year over-burdened the banks with lira posed introduction of stricter

Foreign exchange has been an unattractive avenue throughout the year because of slack lira depreciation braked by the central bank's record foreign exchange reserves, and the abundance of hard currency due to current account

A big success story in 1989. however - partly as a result of these tribulations - has been the Istanbul Stock Exchange, A feared run on the banks when the high-interest deposits matured last month did not happen, however, most being rolled over in the banking sys-tem. The downward trend in sapped by the Government's real interest rate policy in 1988. However, this year, the situa-tion was reversed by the unatrates has continued, breaking tractiveness of other savings instruments like foreign through the psychological bar-rier of 60 per cent late in Octoexchange and deposits com-

TURKEY'S newly-elected president Turgut Ozal, formerly premier, pictured here alongside a view of Adanz's banking district, has piedged there will be no E Presidential prollio; Turkey's application for luft membership to the European U-turns in structural Community, page 2. adjustment policies, including e thorough overhaul of the Economic outlook: Inflation financial sector. The pace of rise curbed; prudent borrow change has rather ing, page 3. accelerated - sweeping Convertibility of the lira; ministerial profiles, page 4. Banking sector, bank pro-file: Is Bankasi, page 5. I Tha state benks; capital adequacy issues, page 6. I increase in foreign banks in Turkey; the istanhul Stock Exchange, page 7. I insuranco sector; the currency black market, page 8. Foreign investment; industrial outlook; privetisation, But change will not arrive paga 9. overnight; many inefficiencie remain, balance sheets are E Delance Industry's \$10bn remain, balance sheets are still opaque, and a milistone of bad-debts especially burdens state institutions. Hard-pressed by over-liquidity and stack foreign axchange trading, the banks are reaching out for broader-based lending plan; page 10. broader-based lending evenues.

This could be a sign of matu-rity, since hanks bave pre-ferred to offset the high cost of funds with increased profitabil-ity, rather than irresponsibly ing of the exchange to foreign chasing deposits. A welcome spin-off is the search for alterinvestors in August pushed the index to record loveis. It natives to risky mainstream corporate lending in more sophisticated products like

But there is acute apprehen-sion about pending reform of

banking laws, Especially stiff

opposition has come from the large retail banks to the pro-

capital adequacy ratios along the lines of the Cooke report - 8

per cent in stages by 1992 from

5 per cent this year. The major institutions say

Turkey's banking sector is not sufficiently developed to imple-

ment such strict criteria. Non-

TURKEY'S MERCHANT BANK

institutions.

remains to be seen whether the large institutional foreign investors will follow. The outlook, despite a mild hearish-ness due to political uncerconsumer credit. Electronic hardware and modern management techniques bave long tainty, is optimistic. been the rule rather than the

**Encouraging trends** 

The Ankara-hosed Capital Markets Board hopes these encouraging developments will be underpinned by amend-ments to the capital markets law introducing such reforms as a ratings agency and real-es-tate linked bonds - not to mention the prospect of mak-ing insider trading illegal. Perhaps one of the most

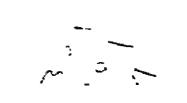
encouraging trends in 1989 has been the rise in foreign investment, in spite of the uncertain political outlook. For foreign investors willing

performing loans still plague the sector, particularly in state to take the long-view, inflation is not spiralling out of control, and there is evidence of eco-nomic stabilisation and resilience, But the short-term prob-lem for the government is how to inject enough dynamism into industry and commerce without stoking inflation any higher than the present 73 pe cent in the year to the end of October.

#### retorms, including stricter capital adequacy ratios, almed at bringing the sector in line with EC standards by 1992, will be introduced by end-1989, Other fundamental reforms, including outlawing insider trading in theory if not immediately in practice, on the istanbel stock exchange, are embodied in a new capital markets law due also to be introduced soon. Both are aimed at deepening and strengthening the base of financial services.

Pictures by Terry Kirk

E Textile Industry; company profiles, page 11. Investment in tourism pro-jects; doing business in Tur-key, paga 12. Editorial production: Michael Wiltshire pared with the rapid increase in share values. The entry of emergeot mar-ket funds following the open-



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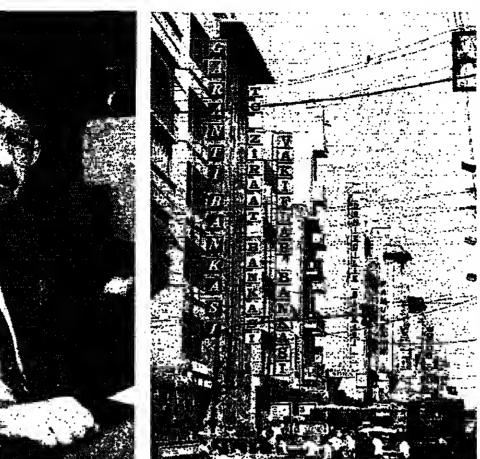
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CONTENTS





# SECTION III **FINANCIAL TIMES**

**Political imperatives** 

have continued to vie

with economic good

sense in the erratic

uu implementation of

well-intentioned reforms this year

in Turkish banking and industry.

An exciting opportunity in a new country. And it's a STICCESS

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STREETurkish contract? It was easy?? П\*

### **TURKISH BANKING AND INDUSTRY 2**

Application to the EC

# Mismatch of perceptions

behind-the-scenes warnings to

in the life of Europe somehow

does not conform to the aver-

age European's conception of the way a pluralist society par-

ticipates in the life of the Con-

Turkish lobby groups are

tinent

SOME TIME next month the European Commission in Brussels will give its formal opinion on Turkey's application for full embership of the European Community.

Community. The general expectation is that the Commission will politely, but unmistakeably signal that the issue of Turkish membership of the EC should be put on a back burner until the 1905 the 1990s.

To help save face on both sides, the response will not be the Commission's final word on the subject, but the first part of a reply in two stages But in political terms, as far as national governments are con-

**Turkey lodged its** application to the EC In 1987, despite strong warnings from its friends in the Community to wait. The economy looks unfitted for full membership

cerned, the question of early Turkish membership will have been shelved for the foreseeable future.

There seems to be no chance that the individual governments will do for Turkey what they did for Greece in 1976, and brush aside a lukewarm response from the Commission. There are too many serious cles – and Turkey is likely to be eclipsed, perhaps for many years, in the list of European political priorities by Eastern Europe. So what happens next in Turkieh/EC rulations? in Turkish/EC relations?

Mr Ali Bozer, Deputy Prime Minister in charge of relations with the EC, says: "I do not know the reaction from the Turkish people. An encouraging response from the Community is very important."

The trouble is that the mismatch of perceptions between Turkey and the Community is so great that any encouragement in the Commission's reply is likely to be seen as little better than lip-service. Turkey lodged its application

almost non-existent and, when they do appear, they are usu-ally blatant mouthpieces of in April 1987, despite strong officialdom, rather than

	January-	July (\$m)	Difference		
	1989	1981	S	%	
Merchandise exports (FOB)	6,224	6,458	- 234	-3.6	
Merchandise imports (FOB)	8,330	7,926	404	5.1	
oreign trade balance	-2,106	- 1,468	638	43.5	
Norkers remittances	1,370	852	518	60.8	
Current account balance	71	25	96	384.0	
Total overall balance	774	128	646	504.7	
fotal change in reserves	-774	- 128	648	504.7	
MF	- 168	- 327	159	- 48.5	
Official reserves	- 606	199	- 805	-404.5	

FOR	EIGN TRADE P	igures		
	January-August (Sm)		Ofference	
	1989	1981	\$m	<b>%</b>
IMPORTS	9,777	9.393	384	4,1
Capital goods	2,496	2,471	25	1.0
Consumer goods	773	709	63	a.o ·
Raw materials	8,506	6,212	294	. 4.7
EXPORTS				
Agricultural	1,136	1,175	- 39	-3.3
Mining	258	200	58	29.3
industry	5,560	5,737	- 177	3.1
Balance	- 2,821	- 2,279	541	23.8
BY COUNTRY GROUPS				
IMPORTS	{			
OECD countries	6,115	5,982	133	22
EC countries	3,693	3,904	-210	- 5.4
Istamic countries	1,845	2,023	- 178	-8.8
Gulf countries	1,400	1,737	-337	- 18_4
Socialist countries	960	778	181	23.3
EXPORTS				
OECD countries	4,253	3,883	370	8.5
EC countries	3,282	2,937	344	11.7
Islamic countries	1,813	2,395	- 582	-24.3
Gulf countries	1,052	1,576	- 523	-33.2
Socialist countries	856	608	247	40.6

A key test was the Salman Rushdie Affair, earlier this year. Though Turkey got off to full-blooded participants. Even the opposition parties good start by coming down do not sound quite like their more strongly on clergyman calling for the death of Rush-European counterparts. Turk-ish social damocrets who

die than (for example) Britain has done, local pressures fairly soon asserted themselves. speak, however cautiously, at Kurdish meetings in Europe find themselves being booted out of their party. The Turkish view is that Turkey is a strategically vital In September, Mr Ozal flew into Ankara from Strasbourg where he had addressed the European parliamentarians on human rights and signed a caband staunchly loyal ally of the West whose function has been to underpin the military balinet decree banning "The

Satanic Verses." Officials in Ankara variously describe the ban aither as "normal and ance which made possible four decades of peace in Europe. Turkey has been accepted by two of the main European clubs - Nato and the Council unimportant" or as a response to Islamic pressures at home and in the rest of the Middle of Europe. The Council of Europe investigated Turkey's human rights situation in 1965 Finally, there is a sort of negative factor. Turkey's role

and gave the country a fairly clean bill of health. Turkey's legal right to EC membership is enshrined in the 1964 Treaty of Ankara. Having been first among the latest spate of applicants for membership, it should be treated as first in the queue. As for political or economic backwardness - EC member-

ship is the quickest remedy for

overcoming these. This last argument is especially favoured among Turkey's Westernised middle class, the heirs of Ataturk's reforms, which understandably resents the inclination of some Europeans to assume that the country's true identity must be Islamic and Middle Eastern. To this, some Turkish officials, such as Mr Bozer, add the more ambitious claim that

Turkey, once inside the EC, can act as a bridge or gateway between the Islamic Middle East and Christian Europe -Turkey is very important in

the rapprochement between the two," says Mr Bozer. All this suggests that Europe is not as well understood in Ankara as it might be. Turkish public opinion is generally slow to catch on to the signifi-cance of new European trends such as Glasnost - and their implications for Turkey.

Perhaps it is the media's fault. Their view of international affairs is remorsely, and usually misleadingly, Turcocentric. On the day the Berlin Wall came down, Ankara radio

was assuring its listeners that the appointment of Mr Yildirim Akbulut as prime minister had been avidly followed in the European media. It seems almost cruel to point ont that, in fact, the event merited only 39 words in the entire British quality pro

Meanwhile, the Turkish application has produced some practical results. Nearly 300 people are at work in Ankara on studies aimed at harmonising Community and Turkish law. An Istanbul business group, the IKV, monitors developments in the Community including preparations for the Singla Market, and relays them to the business world. Eight committees, involving the pri-vate sector and the universities as well as the government, are

studying the Single Market. "A momentum has been achieved. If we are rebuffed, it may not be easy to revive it,' says one official in Ankara Turkey cannot wait indefinitely and will want to know where she stands before 1992."

Profile: President Turgut Ozal

# A pragmatic move

ction year in 1987. The econ-

Mr Ozal is the only

president to be elevated

from the premiership,

says JIM BODGENER

popular distaste for his

referee the party from the sup-

posedly apolitical position of

presidency. Glimpses of his plans have

emerged in recent interviews.

He stressed he would continue to confer every week with his

SIX YEARS ago, Mr Turgut Ozal emerged triumphally as the country's civilian Prime Minister after three years of unpopular military rule. On November 9 this year, his secont to Presidence comunad early 1980s. ascent to Presidency occurred in a wholly different mood widespread electoral unpo-

ularity. The 62-year-old Mr Ozal took vice costs were heavy, was breached by the political spending imperatives of an ver the single most visible eminder of military rule since eneral Kenan Evren, who as raned forces chief, ordered the omy has never quite recovered since, and inflation spiralled upwards, remaining at 73 per 980 military coup. President Dzal is the second civilian resident of eight in the Turkcent in the year to the end of sh republic's 65 year history, preaking with the tradition of nilitary figureheads following the great nationalist leader, Mustafa Kemal Ataturk. He is October. To some extent, he can claim credit for a gradual return to pluralistic democracy, despite rapid economic expansion. rapid economic expansion. This year, however, he was overtaken by popular frustra-tion at high inflation, and a damning rejection in the dis-mal showing of ANAP in end-March local elections. Contri-buting to ANAP's downfall was he only President to be ele-ated from the premiership. Although some within the aling Motherland Party's ANAP's) higher echelons courselled against it, there ere pressing and pragmatic nperatives for the presidential hid - that he probably would not win a third term as pre-nier; and concern for his wealth after heart-bypass sur-

ery in 1987. His parliamentary election was tamely predictable, although boycotted by an ineffectual opposition as undernocratic, given ANAP's dismal rating in opinion polls. This poor showing is largely attrib-

wise it was constitutionally unstoppable through a simple majority on the third round of voting in the 450-seat house. Yet his economic achievements in two premierships are undeniable. Since 1983, his

free-marketeering, structural adjustment policies have fundamentally re-oriented outwards the previously closed and broadly command econ-

His successor as Premier, former Speaker Mr Yildirim Akbulut, has pledged to con-tinue the Ozal programme of reform in social, economic and has not left the ring altogether, and may even be able to better

exports have risen steeply fuelling a bumper current account surplus last year of \$1.5bn with another of around \$1bn likely in 1989. Turkey, as a result, is over the hump in the second half of the decade of David Barchard foreign debt repayments res-

cheduled in the late 1970s and successor, as he had done with Mr General Byren, and that he was entitled to chair babinet early 1980s. Major power, transport and other infrastructure schemes have been initiated, epitomised by the opening of the second Bosporus bridge last year. But the monetary discipline needed to pursue high growth, at a time when external debt sermeetings, under the constitu-tion. He seems to have no intention of relinquishing con-

trol of economic policy, particularly the push towards BC full membership. But he has admitted that mong the Government's largamong the Government's ling-est failings is high inflation. Parhaps inflation was the balu-ral result of being forced to telescope into six or seven years development which had taken 100 years in Europe or the US - Tve told the IMF and the World Bank, you should study the Turkish case as a textbook example whose as a textbook example whose experience developing coun-tries could use," he says.

tries could use," he says. Although great economic strides had been made during his premiership, the most important had been in political liberalisation, he said, declar-ing his adherence to the three principles of freedom of thought, religion and con-science, and free enterprise as the democratic way forward

for Turkey. In keeping with utterances prior to the presidential elec-tions, he said the restrictive articles 141, 142 and 163 egainst communist and religious parties could as a first step be limited to cases involving ter-rorism or forceful propagandis-ing — their withdrawal would otherwise require revamping the whole constitution.

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However, charges in a recent Amnesty International report that torture was still practised in Turkey, and that 10 died from it in Turkish prisons last year, were dismissed.

year, were dismissed. He blamed 'circles' in Europe which wanted to affect Amnesty International when the European Commission soon was to produce an opin-ion on Turkey's full membership application to the Commu-

in his inaugural speech, resident Ozal talked of establishing a human rights com-mission in parliament, how-ever. And following his lead, Mr Akbalut in reading his new Govarnment's programme would work for wider freedoms, including reform of

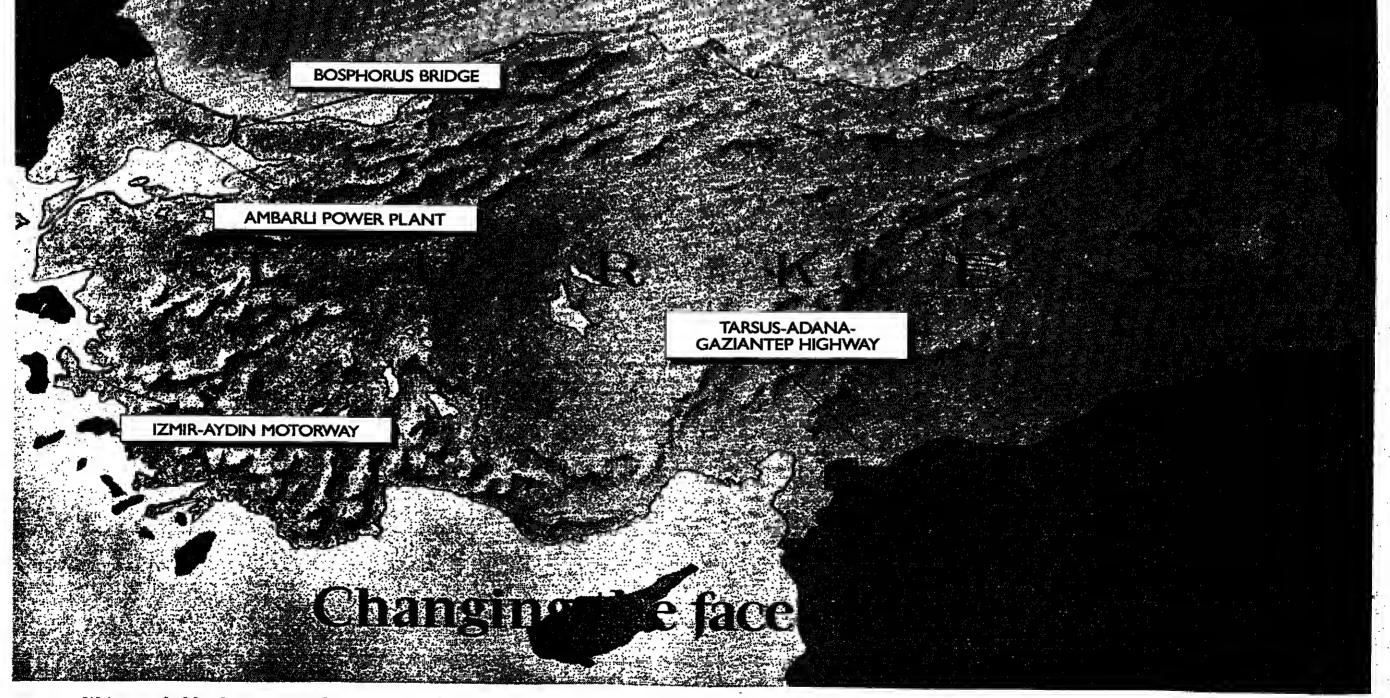
restrictive labour laws. In addition, he pledged it would strive for a more equitable distribution of national income.

increasingly antocratic rule surrounded by close family and advisers, which appeared to be taking on Ottoman appurtentable to the Governmant's failure to curb inflation. Othernance President Ozal's appointment of a surprise successor as premier, immediately after his inanguration, did little to assuage fears that ANAP might split along factional lines, although the majority of ANAP members have, after acrimonious criticism, grudg-ingly accepted Mr Yildirim Akbulut, formerly speaker and

omy prior to 1980.

### a moderate right-winger. He was clearly chosen as an overarching, yet obedient, solution by the new President, but many knives are still clenched behind his back in the hands of disappointed but stronger fig-ures in the party. However, it is clear that Ozal

cultural life. On the external account,



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lack of interest.

also.

and non-yen syndications, the

Japanese have become promi-

nent in lending to Turkey:

"They are an instrument by

which we have cut our costs down," says Mr Kumcu. "They

are very aggressive in pricing and we try to make good use of

Turkey has indeed managed to wrestle down the price it pays for its loans. Whereas it was paying around 200 basis points above the London inter-

bank offered rate (Libor) for a

five-year facility in 1985, it is now down to the 135-145 range. Mr Kumcu says he would like to get prices down further,

although a \$200m three-year Central Bank loan priced at 132

points above Libor had to be withdrawn earlier this year for

that."

There is also satisfaction at the ability Turkey has shown

over the past two years to diversify its borrowing, issuing

D-mark bonds in West Germany and Eurodollar instru-ments. Mr Kumcu is keen to

tap the yen markets in Tokyo

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It all seems a far cry from the grim times of the early 1980s. But the renewed stirrings of political instability associated with Mr Turgut Ozal's unpopular move to the Presidency, and the shadow of the deep domestic fiscal imbalances are not neglected by the lending community: "You have got to watch this place 24 hours a day," said a wary US banker.

Hugh Carnegy

ADA

	June 1989*		
edium and long-term	28.7	29.9	
(of which IMF)	0.132	0.299	
hort term	6.4	7.7	
ptal	35.2	37.6	

	Current prices - Ann change 5		
	1989*	1988	1987
 GNP	0.2	3.4	7.4
GDP	0.1	3.7	7.4
Apriculture	- 10.0	7,0	21
Industry	1,5	2,1	9.7
Construction	2.6	2.4	6.7
Trade	4.5	3,7	9.5
Transport/communications	2.2	3.4	6.7

	1989	1988	Change %
Budget deficit	2,511	1,471	70.7
Cash deficit	3,754	844	344.6
Domestic borrowing (net)	3,402	944	260.4
Treasury bilis (net)	542	550	-1.5
Advances and credits	1.578	1.242	27.1
Foreign borrowing (net)	- 628	- 836	-24.9
Other	- 1.301	- 1.056	23.2
Net error	161	13	-

# Hugh Carnegy discusses foreign debt Credit rating improved after prudent borrowing

a decade ago, was one of the first to acquire the stigma of rescheduling its foreign debts, these are times of welcome change for those in charge of managing Turkey's foreign

A strong balance of pay-ments performance over the ments performance over the last two years, coupled with prudent borrowing policies. have enabled Turkey to reduce overall foreign debt, improve the term mix, diversify the instruments it uses, bring down the prices it pays and broadly improve its credit rat-ing overseas.

ing overseas. Mr Tuncay Altan, External Economic Relations chief in the Prime Ministry's Treasury and Foreign Trade Depart-ment, said he was amazed -and pleased - to see Turkey

#### an assumption that tax reve-nues will increase in real terms by more than 10 per cent com-pared with 1989. However, howls of protest from indus-trial lobbies have already There is a rather large fly in this otherwise soothing ointment forced the government to

reconsider draft legislation withdrawing interest relief. Western creditor Interests say it might do better to reduce the placed ahead of Kuwait and the United Arab Emirates in a Euromoney magazine country credit rating published in September.

public sector deficit through

drought-ravaged agricultural production, it could even work

out higher, on the basis of elec-

are fears of politically-inspired

reflationary growth.

٢,

better productivity and higher revenues from the SEEs. There is a rather large fly in this otherwise soothing oint-ment in the shape of the big All this bas taken place against drastically reduced growth in 1999. The State Insti-tute of Statistics' first estimate, based on the first six months, was that growth would work domestic borrowing require-ment which, thanks to the asyet unbroken vicious cycle of high inflation and gaping budout at around 0.2 per cent, a slump even from the low get deficits, threatens instability in the future. But, for the time being at least, Turkey is not unreasonably pleased with itself, for its handling of the growth of 3.4 per cent in the context of recent years registered in 1988. Now officials are more optiexternal side. mistic, projecting an expansion in GDP by 1.8 per cent. Despite

The dominant factor, both this year and last year, has been a very positive balance of payments picture.

In 1988, steady external growth and near stable imports tricity production and an increase in industrial output in narrowed the trade gap to less than \$2bn, its lowest for 10 the autumn from a transient recovery in demand due the wage and salary inputs, Next year, taking into account the years. A surge in tourism receipts and other invisibles produced a current account very low base this year, the target of 5.7 per cent is not so over-optimistic, though there surplus for the first time since 1973 of \$1.5bn. This year exports have not performed so well, but good invisible earn-ings, including a rise in work-ers' remittances, should still produce a surplus of some-Jim Bodgener

FOR A country that, less than where between \$500m and Operating mainly through co-a decade ago, was one of the \$10n. financing with the World Bank Dr Ercan Kumcu, vice-governor of the Central Bank, argues that this trend repre-

sents a structural change in the country's external accounts which should persist: "Expenditures in the current account are almost constant, but receipts are increasing at a steady pace - from tourism, workers' remittances, services, external earnings from currency reserves and foreign investment ... all depends on the trade balance which has

been extraordinarily small for a country fighting inflation." Backed by the surplus and strong reserves - it holds about \$3bn in foreign currency and \$1.4bn in gold - the Cen-tral Bank has been able to reduce the proportion of short-term debt to about 20 per cent of total external dues. These are due to come down

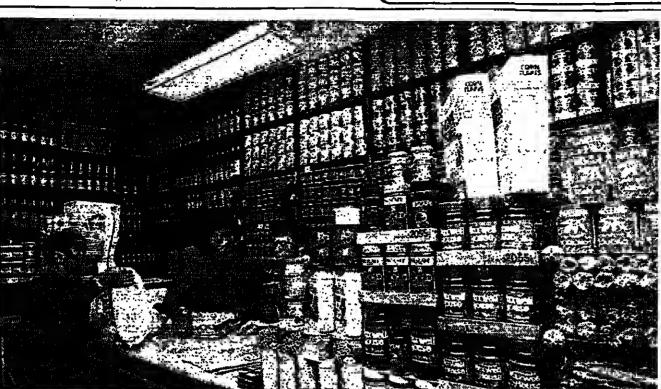
below \$35bn in the last quarter of this year from \$37bn at the end of last year. In this year and last, Turkey will have repaid about \$7bn, of

which about \$4bn is principal. Similar figures are projected for next year. In line with the policy of borrowing to roll over principal only, and with a sharp cut in project borrowing, the foreign borrowing requirement is down by about one

All this has served to improve Turkey's position in international markets considerably. The memory of the bad old days of rescheduling, when the horrible state of the country's external accounts was matched only by the state of its internal politics, has not been dispelled, especially among the European and US banks involved at the time.

But things have certainly changed: "We used to be afraid of going to the Finance Ministry or the Central Bank," says a Western banker in Istanbul: "We were afraid they would ask for a loan. Now we go and offer. Turkey no longer has to beg. It can pick and choose." One reason is the re-entry

last year on the Turkish scene of the Japanese banks, out for the previous five years because of their own tough strictures on lending to re-schedulers.



imported goods on sale in Ankara: Inflation is outstripp blic sector wage and salary increases

### ECONOMIC OUTLOOK Inflation rise curbed

INFLATION has been nudging slowly newards since the spring, reaching 73.3 per cent in the 12 months to the end of October. It has been restrained from more rampant growth by several dampening measures introduced in the summer. Nevertheless, a significant decline seems unlikely in the

bemand management appears to have failed, according to Professor Erdogan Alkin, head of the Economics Department at Istanbul University. Growth has been deceler-

ated without any correspond-ing fall in inflation. Part of the problem is the inflationary expectation of industry, especially in the pri-vate sector. However, the blame cannot fall entirely on its shoulders; the State Economic Enterprises (SEEs), which produce most of domes-tic raw industrial materials, have, to some extent, promoted

Another round of price increases is expected once the dust has settled from the presi-dential elections. And the summer measures included making industry's import costs cheaper

by import dnty reductions right across the board in the summer and early autumn. The budget deficit increased to a record TL3.4 trillion (mil-lion million) in January-Sep-tember 200 and a state eco-nomic enterprises. The trea-sury agreed with the central bank, in a much vaunted proto-col in the summer, to stop receiving advances from the tember, 88.8 per cent more than in the same period in 1988. It is not likely the TL4A tril-hon target will be met. The crux is a burgeoning

over the summer months of the budget deficit since July by around TL2.5 trillion, reflecting annual salary increases to civil servants of an average of around 190 per cent, a temporary increase in interest ontflows with pay-ments bunching, and transfers to the state economic enterprises (SEEs).

That has been reflected in a massive increase in the cash deficit, which the government has been forced to cover by internal borrowing. In the first eight months of 1989, compared with January-August 1988, bond issnes rose by 224 per cent to TL5.4 trillion, amounting to TL 3.4 trillion net. The government's public sec-tor borrowing target this year

of around 5 per cent of GNP is clearly optimistic, given the

latter. However, it seems that the treasury has been borrow-ing of late, though well within an agreed ceiling of TL3.5 tril-lion.

never been stronger. The money supply increase has not been wholly inflationary, econ-

omists point out - it has gone for a large part into lira depos-its rather than chasing falling

industrial ontput. However

personnel expenses have more

than compensated for cuts in public spending, particularly in the project sector. The 1990 budget posits a defi-

cit of TL 9.4 trillion, based on

To some extent the increase in cash in circulation to a record TL 8-9 trillion has been due to wage and salary hand-onts to civil servants and workers when the Government back-pedalled in the face of rising union militancy. Bnt, at the same time, it has also been dne to purchases of foreign exchange by the central bank, which has reserves that have

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# At Home & Abroad

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### **TURKISH BANKING AND INDUSTRY 4**



#### Profile: State Minister Gunes Taner

# Man of strong convictions

STATE Minister Mr Gunes Taner clearly brooks little opposition - a characteristic that emerged soon after his appointment in the cabinet reshuffle after the ruling Moth-erland Party's (Anap) disas-trous sbowing in the March local elections. One of his con-victions is that the economy is in the last stages of structural adjustment.

IV\*

Though appointed only recently to ministerial office, he ranks fairly highly in the hierarchy, and was a founding member of Anap back in 1983. His responsibilities include the treasury, central bank, state banks and privatisatio

Before his election in 1987, he was a vice-chairman of the party for three years, and a political and economic adviser to the premier for two. His credentials also include 11 years with Citibank until his election in 1987 to parliament.

During the recent selection of a prime minister on the ele-vation to the presidency of Mr Turgut Ozal, his was among the final short-list of eight

"My ultimate goal is to go as high as I can," he says.

He was among the original think-tank drawing up Anap's philosophy. It is a progressive party, believing in free-think-ing, free-market oriented trade, eign and local interest rates will force the banks to bring down lira lending terms. Then, rising demand for foreign exchange will be balanced by expectations of inflows from exports once made more comand at the same time is nation-alist and conservative, seeking to maintain traditional and family values - "that's what I am," says Mr Taner.

petitive by lira depreciation. These oscillations will main-tain the foreign exchange equi-His views on the economy are equally forceful. He sees structural adjustment in the librium, says Mr Taner - he does not foresee any devalua-tion in the near future. On the structural adjustment in the economy as broadly completed with the convertibility package introduced on August 9 as one of the final stages, bringing a free foreign exchange market into the country where the rates are determined by mar-het forecer contrary, the Government sees absolutely no need to intervene - "if the central bank didn't intervene, in fact the lira would appreciate by around 15 per cent," he says. On inflation, Mr Taner says

ket forces. Prior to that, the establish-ment of a central bank gold market put paid to disrupting volatility of the illicit but tolerthe Government looked at the causes after the disaster for the ruling Motherland Party in the local elections, largely because the electorate was fed up with ated free foreign exchange market called "tahtakale" after a district of Istanbul. high inflation. It decided there and then that the state economic enter-

prises (SEEs) and the treasury The present equilibrium in would no longer be able to lean on the central bank for fund-ing, while the public sector the lira's foreign exchange markets will continue, helped by the fact that finally Turkish borrowing requirement this year would be maintained at organisations are being allowed to borrow directly in foreign exchange around 5 per cent. The differential between for

Spending cuts of up to 30 per

cent were instituted across the board, while all but the highest priority projects such as the massive Ataturk dam and

highways were slowed down. "Inflation has come mainly as a result of rapid structural adjustment," says Mr Taner. "As the pieces of the economy fit together and balance, we expect a rapid fall in inflation," he adds.

However, this year several factors have been difficult to control. First, there were industry's inflationary expecta-tions – "about 70 per cent of inflation is generated by the private sector," Mr Taner

Next, the Government had to increase civil servants' and workers' salaries by 193 per cent. And agriculture suffered its worst drought for the past 70 years.

The increase in the hudget deficit over the summer, how-ever, was not inflationary, maintains Mr Taner - "it all depends what you're doing with the money - we're buy-ing foreign exchange," be maintains.

October 1989

Jim Bodgener

Profile: State Minister Işin Çelebi

# Technocrat in the top team

ISIN CELEBI, the junior of the two ministers responsible for the economy, is the kind of pol-itician who likes to insist he is "a technocrat, not a politician.

But there is no doubting his commitment to the view that Turkey's future lies with the young, educated and modernlooking generation. Only 39. although he looks

older, he says as Turkey moves toward an open market and an open society "the new managers will be young men open to new ideas".

He is thus very much in the Ozal mould. Like the president and former prime minister, his background is in economic administration (they went to the same Istanbul Technical University and worked in the same government department), and he is firmly wedded to Mr Ozal's attempt to take Turkey's economy along the free market road

Mr Celebi's university train-ing in metallurgical engineer-ing took him to the State Planning Organisation's economic planning department as a technical expert responsible for the iron and steel industry. At the same time he studied economics at Ankara University before joining iron and steel company Metas, where he worked first as an adviser and then as president.

the two. Two years ago he turned to politics, and was elected to par-liament for the ruling Motherland party. He represents the Aegean port of Izmir, an indus-trialised region. He then worked as a senior party manager and served on the Tur-key-EC joint parliamentary commission, a body of parliamentarians seeking to foster improved relations between



Isin Celeb: very much in the Ozal mould.

resounding defeat in the March municipal elections. This month's cabinet reshuf-fle saw Mr Celebi retain both In April this year he was appointed minister of state responsible for the State Planning Organisation, which has a his post and the task of tackwide remit to guide the econ-omy as well as state industries, and head of the Monay and ling Turkey's economic prob-lems. He sees two crucial diffihead of the Monay and Credit Commission. He and Mr Gunes Taner replaced the brother of the president, Mr Yusuf Bozkurt Ozal, in the wake of the Motheriand party's

He would like to see foreign investment rise to a level com-parable with that of Spain, and parapie with that such invest-ment often brings a transfer of technology and better manage-ment methods, and hence a

rise in productivity. Mr Celebi draws a parallel between political and economic freedom. Turkey is now a real democracy, he says, and he points to recent measures such as liberalising rules for foreign investment and making the

investment and making the Turkish lira more freely con-vertible. And with freedom will come development. "Development depends on free-thinking and foreign investment and technology." investment and the connective preneur and the competitive spirit might be his watchword -"the crucial thing is to be ready to compete. Competition will create dynamism in the competer" economy.

Nevertheless, he admits that the Government faces a tough task in trying to tackle inflation. He points out that infla-tion has fallen from 86 per cent last year to around 65 per cent, but says he is aiming for an inflation rate of around 25 per cent within two to three years

At the same time, he expects a revival in the economy, with the growth rate up to 5 per the growth rate up to 5 per cent from the 3 per cent expec-ted this year. He outlined recently the kind of leaders he thought Turkey deserved in the post-Ozel era. He said they should be "dynamic, enterpris-ing, reforming, respectful of traditional values and democracy, and they should work as a team." There is no doubt he sees himself as part of that

**Tony Huckle** 

The pathway to full convertibility of the Turkish lira

# A long and difficult road

THE TURKISH anthorities have an amhitious long-term aim: to establish the full convertibility of the Turkish lira. They see it clearly in the con-text in which all the reforms and restructuring of the economy in recent years have been set - the internal and external liberalisation that will induce market-led growth and closer integration, especially with the European Community.

ously - set contracts with forgreat pressure on the Govern-Officials take a much less

ssimistic view. They point to the large currency reserves as a sufficient buffer against any such switch in demand away from the TL. They point also to October 1988 when a specula-tive run on the TL was halted abrupily, burning many an Istanbul foreign exchange dealer, by heavy intervention by the Central Bank buying up kets."

"Ontsiders are still suspicious about how sustainable this whole thing is," says Mr Ercan Kumcu, vice-governor of the Central Bank. "That is our task now. To convince them that it is and that where we want to go is attainable - the Turkisb lina as a means of exchange in international mar-

the local currency.

Hugh Carnegy

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culties: lack of investment and low productivity. The solution seems to be creating a more market-oriented economy and encouraging on openness for-eign investment.



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mined hy years of restrictions, controls, local market distor-tions and, of course, inflation. But the path has been set and this year has seen the intro-duction of a number of mea-sures intended by the Govern-ment as a significant step in the direction of convertibility. These measures, many of

them part of a package produced in August, include:
Allowing Tarks to buy on demand up to \$3,000 from banks, a threefold increase; Lifting restrictions on the import of gold and other pre-cious metals (there is very heavy demand for gold in Turkey, mainly as a personal savings investment);

 Allowing banks to buy and sell foreign exchange on credif; Allowing exporters greater freedom to utilise their foreign exchange earnings; • Allowing foreign investment in Turkish securities, with guaranteed repatriation of pro-ceeds, and allowing Turks to invest capital abroad np to \$25m, including investments in the main international stock markets.

The timing of the introduc-tion of what was, certainly by the standards of not many years ago, a radical set of liberalising measures appears to have been well chosen by the Government.

This year, the steep deprecia-tion of the TL, at least in line with inflation which had previously been the typical pattern, slowed markedly and the TL strengthened relatively against the big currencies. The differential between the domestic inflation rate and the rate of depreciation this year has been around 40 per cent. At the same time there has

been an impressive accumulation of foreign currency in the system. Between them, the commercial banks and the Cen-tral Bank were this antumn holding around \$65n in foreign currency, with the Central Bank boarding a further \$1.4bn-worth of gold. The reason for this flush of

foreign exchange lies in several factors. This year the lack of growth bas cut the flow of imports and hence demand for foreign currency to finance them. Tourism receipts and remittances by Turkisb work-ers overseas have been strong. The result has been a sharp decline in demand for foreign currency, reinforced hy the perception of a relatively stronger TL in which it is still possible to get good returns ou

Such is the situation that the liberalising measures caused barely a ripple in the system. Indeed, the Central Bank says it has had to intervene in the

how sustainable the TL's current position may be. Some for-eign bankers regard it as being some 20 per cent overvalne engineered there by the authorities (despite protesta-tions to the contrary by the Central Bank).

markets against the TL to stop it strengthening still further. Sceptics - especially among

the foreign banking commu-

nity - tend to scoff at the notion that the TL is suddenly approaching full convertibility

as a result of recent measures.

They say it will be a long time before you can walk into a

bank in Frankfurt with a case full of TL and get a decent rate of exchange, or - more seri-

Holding it there may become difficult, especially as the influ-ential and important export sector is already complaining loudly about the consequent squeeze it has felt this year. Some bankers fear a sudden turnaround in which a run on the TL, stoked by the new foreign exchange rules, could put

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### **TURKISH BANKING AND INDUSTRY 5**

### Bank profile: Iş Bankası

### **Deeply embedded** in Turkish history and society

"IS," so Is Bankasi likes to tell the world, is Turkish for busi-58. By Turkish standards, Is Bankasi is about as big as business can get. With total assets of TL8,508km (22.36bn), its hal-ance sheet is exceeded only by Ziraat, the state-owned bank used to fund the agricultural

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sector. Its banking operations do not tell the whole story. Is also owns an industrial empire which far outstrips either Koc or Sabanci, the two giant con-glomerates of the Turkish pri-vate sector. At the end of 1988, is Bankast held equity in 118 companies with a total capital investment of TLST.1bn. Turhey's sizeable glass industry belongs almost entirely to Ia. It also plays a leading role in cement, metal products, metal-imrgy, the motor industry, textiles, chemicals, plastics, food, and tourism, as well as having several more conventional off-shoots in the financial services cortor.

Is Bankasi is similarly deeply embedded in Turkish history and society. It was established on Ataturk's orders (who later went on Anatura's orders in the 1920s by Celal Bayar (who later went on to be suc-cessively president and prime minister before dying aged 104 two years ago). Its institutional culture was established in the 1930s and until recently has

changed only slowly. Even the bank's ownership is baffling to the outside world and as a result foreign bankers in Istanbul sometimes label Is as a self-perpetuating manage-ment. Shareholders' equity of TL300.1bn is divided between the bank's own pension fund which owns 38 per cent, the President of the Republic's 28.8 percent (these shares go back to Ataturk himself), the Finance Ministry's 12 per cent, and 23 per cent owned by 25,000 individuals.

Despite the 40 per cent owned by the state, Is has been insistent for many years that it is a private sector institution and not a state bank. Its 11member board of directors, however, is a roll call of the Turkish establishment, including several ex-ministers, a universally respected retired gen-eral, and two former chief executives of the bank.

There is only one executive director, Mr Unal Korukcu, who became chief executive last year. Executive directors are as yet something of a rarity throughout the Turkish banking world.

Its dominant place in the Turkish banking world meant that Is Bankasi traversed the first half of the 1980s with relatively faw changes. Its long-standing and often rather complex relations with its cus-tomers remained in place despite the impact of realistic interest rate policies after 1980. Is was a prized partner for for-eign investors from Bankers Trust to Pirelli seeking a joint venture in Turkey. The man-agement, it is probablyfair to say, did not change greatly. As with other large Turkish banks, is's top management tend to spend their lifetime with the bank. The bank offers its employees access to social facilities which offset relatively

low salaries. In 1968, however, came the requirement for Turkish banks to be externally audited. Is produced its first externally audited results with Arthur Anderson. The result was, broadly-speaking, rather creditable. Pre-tax profits rose from TL62.8bn to TL145.1bn - in dollar terms, an increase from 62m to 79m, though it repre-

is Bankası has a dominant place in the Turkish banking world, says David Barchard

sents a fairly meagre return on total assets of around 1.7 per cent.

and loss account without certain figures striking the eye. Aprofit of \$7.5m on foreign exchange operations in 1987becomes a loss of \$6.7m in 1988. A



this is something of an achievement. Is was hadly hit by the main industrial failures More recently is has taken a 30 per cent stake in TurkMer-chant Bank, a joint venture with Bankers Trust, which in Turkey in the 1980s - "old banks suffer because of their old customers," sighs a senior is Bankasi official. "Very small started operations last year, Turk Merchant Bank is a spestitutions are much easier to cialist inmergers and acquisi-

It would prohably be wrong to make too much of these figtions - a financial services activity so farmore or less ures. Certainly Is Bankasi's rivals in the Turkish banking unknown in Turkey, and yet obviously urgentlyneeded. sector are slow to point accus-ing fingers. Over the past few years, there may have been The hands which have guided Is Bankasi for the past

half century and more are still some commercial misjudgein charge and still confident of their ability to pilot the liner out of troubled waters. ments amid a turbulent envi-ronment, but Is Bankasi is a major national institution traversing difficult ground in s period of change. The signals it Mr Korukcu, the present chief executive, is widely admired among his competi-

has put out in the past few years indicate unmistakably tors in Istanbul that it is committed to change. Frankly, the Turkish bank-ing system is incky that it has a man like him in charge at Indeed, in several ways Is has been a self-conscious agent of transformation in the Turk-IsBankasi," says the general manager of one of the new ish banking sector. It has been wave Torkish banks.

An over-stocked market FOREIGN CURRENCY (617 hranches); Ziraat Bankafamine in January drove com-missions on foreign exchange operations up to nearly 30 per cent. Less than five months later, demand for foreign cur-rency was so slack that, for the first time since 1980, the lira stopped depreciating against other currencies. The present year has also been one in which positive interest rates, one of the original policy goals of Mr Ozal,

have been quietly abandoned. In October last year, one-year interest rates to savers soared to 80 and even 85 per cent, to keep pace with inflation. When the holders of the oneyear deposits came to reclaim their funds in October this year, inflation was still around the 70 per cent mark, but interest rates were nearly 10 per centage points lower. The banks shuddered inwardly as

the anniversary date approached. However, depositors, perhaps because yields on foreign currency deposits also seemed to be languishing, did not migrate en masse from the banks. As a result, the banks now look forward to what they hope will be a more profitable ercial environment, with less pressure on their margins over the next few months.

"It was not realistic to try and chase inflation with 85 per cent interest rates. It was a big mistake, especially in a market where banks can make use of only 56 per cent of their depos-

its," says one Ankara banker. His remarks point np some of the long-standing paradoxes of Turkish banking. There are 60 banks in the country, but only a few of them have extensive branch networks to collect deposits. They are: Akhank

si,the state agricultural credit bank (1,231); Turkiye Is Bankasi (941); Halk Bankasi. a state bank which supplies credit to small businesses (660); Yapi ve Kredi Bankasi (586); Turk Ticaret Bankasi (409 hranches); and Garanti Bankasl (294). These are the major players in an over-stocked market, in which the easiest way to make

a profit is to set up a onebranch operation in Istanbul.

Most banks have plenty of wounds to lick. They now operate within an increasingly

stringent regulatory environment.

specialising in trade finance operations. Between them, the banks had a total lending book of TL29,768bn (about £8.2bn) at TL22,818bn a year earlier, against total deposits of TL32,285bn, up from TL132,285bn, up from TL132,242bn a year earlier.

With inflation at an annual rate of around 70 per cent and rates to borrowers still well over 100 per cent net, it is not surprising that the savings side of the banks' husiness is growing faster than their lending. However, their problems do not arise solely from inflation, hut also from treasury and central hank requirements, which mean that nearly 44 out of every TL100 deposited with them cannot be utilised

for making money. "With demand for loans very low, because of the high cost of funds and the slowdown in

TURKEY'S TOP BANKS: 1988 (\$m) Capital/asset ratio (%) Profits Assets Capital 454 186 2,756 16.5 1 Akbank, Istanbul 80 344 4,628 2 Turkive is Bankasi, Ankara 7.4 3 T.C.Ziraat Bankasi, Ankara 322 4.5 95 7,191 2,774 65 4 Yapi Ve Kredi, Istanbul 170 8.1 3,292 4.3 33 Turkiye Emlak, Istanbu 143 8 Turkiye Halk, Ankara 116 7.1 80 1,634 7 Turkiye Vakiflar, Ankara 94 5.4 98 1,749 Source: The Banker

almost all types of industrial activity, life is not easy," says a regretful Mr Erol Sabanci, deputy chairman of Akbank, the flagship of the Sabanci Group. Akbank led the sector last year, as it has done fore-most of the decade, with profits of TL306bn on assets of TL5,001bn.

Turkish bankers agree that 1989 has been a weird year,

says David Barchard

However, smaller specialist banks, without deposit bases, claim to be able to make a much higher return on their assets. Mr Sabanci keeps ahead of his rivals among the larger banks hy much tighter control over costs; more cautious accounting and lending poli-cies; and a distinctly sceptical approach to changes in the market, which require expen-

sive investments. Most other large hanks have plenty of wounds to lick. However, they now operate within an increasingly stringent regu-latory eovironment. Their bal-ance sheets are externally scheme with the power to rehaaudited. Inter-group lending is discouraged (though perhaps not sufficiently policed).

The treasury and the central hank monitor their progress from week to week. Though lending is risky in today's environment, banks are more experienced lenders than they were when interest rates were first liberalised at the beginning of

the decade. Guesses about the percent-age of non-performing loans in the total lending portfolio of the commercial banks are not easy to make. One senior hanker puts the figure st around 15 per cent. Others sug. gest that it could be nearer 24 per cent. This is still much lower than in the mid-1980s when, according to reliable

sources, it reached the 40-to-50

per cent range for the sector as a whole. For some individual banks, non-performing loans are still believed to be running around these levels.

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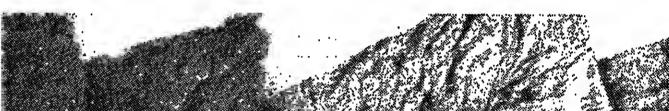
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The treasury monitors the performance of banks, and sometimes stages discreet rescue operations of minor players. Under Article 64 of the Banking Law, it can appoint its own nominees to bank boards, to run ailing concerns. In October this year, four banks, not all small ones, were said to be operating under Article 64. The number and the names of banks under the treasury's wing is said to be changing constantly - though the names one hears mentioned seem much the same over the years. In mid-October, the Government announced plans for longer-term mechanisms to rescue banks in trouble and create a deposit insurance

bilitate banks. The plan, like most innova-tions in the Turkish financial sector in the 1980s, secms to have been designed by the World Bank, which reportedly linked the proposals to a rec-ommended restructuring programme. A \$200m financial-sec-tor adjustment loan seems to have been tied to Turkey's willingness to go through with the proposals. An expanded deposit insurance ageocy (there is already some deposit insurance in Turkey) is one of the crucial threads in the proposals, though it also comes as part of a package, including new capital-adequacy rules. As usual in Turkey, an American model is envisaged - in this case the Federal Deposit Insurance Corporation (FDIC) -

though with additional powers. One of the obvious risks in a Turkish deposit scheme is that owners of ailing banks, who, in the past, have usually waited for the state to bail them out, might be emholdened hy a deposit insurance scheme into

making unwise loans, Not surprisingly, some Turk-ish bankers are already asking themselves how the scheme will be paid for and whether like similar ideas in other countries - it may not end up punishing the virtuous and protecting the imprudent from the consequences of their mis-





Nevertheless it is difficult to read Is Bankasi's 1988 profit

loss of TL209,396min 1987 grew to TL278,110m £86.9m in 1968.Bad debts, however, are among the prime movers in

### EXPORTERS

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- Stockholm Modemassan
- Motexha/Childexpo
- London Fabrex
- Hong Kong, Leather Semain Internationale du Cuir, Paris
- Birmingham

- And also organizes other activities to present the Turkish sector to the international market such as;

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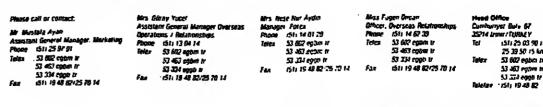
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SEGEBANK Of Turkey

# STATE BANKS **Still signs** of serious deficiences

STATE banks in Turkey used to be synonymous with crip-pling portfolios of bad debts, tangled balance sheets and political complications. Since the mid-1980s, that image has sloughed off to some extent, but serious deficiencies remain - particularly in non-perform-

VI\*

ing loans. State banks are not being restructured, says Mr Gunes Taner, their responsible State Minister. Rather, better management systems are heing introduced, in their loan port-folios, foreign exchange dealing, overhead expenses, profes-sional liability and marketing.

The eight commercial state banks still account for more than 50 per cent of the busi-ness volume in the Turkish banking industry, as of June this were extending TL 75 tril this year extending TL17.5 tril-lion (million million) out of the total TL31.6 trillion in credits. Of around 60 institutions, however, they accounted for TL1.6 trillion out of the total TL2.4 trillion in non-perform-ing loans in the banking sys-

The scale of the bad debt problem has been transparent since a May 1988 decree enforcing adequate provisions - this year until July, total provisions for the public sector amounted to TL920hn as opposed to TL1.3 trillion for the

whole sector. Most of the state banks' problems have come from noncash credits, in the shape of commitments or guarantees for rescue operations or otherwise. Non-cash credits carry only small commissions, so default has negatively affected assets,

The problem in the past with state banks has basically been the misuse of resources -This country has unbelievable resources," says a private sec-tor banker. "And the state banks are one of the major channels putting them into

In the past, the state banks were manipulated unabashedly by politicians to their own - balling out ailing state companies and other banks. and financing unviable devel-

opment projects. "My idea in Turkey is that sooner or later there should be a tarpayers' committee to ask every bureaucrat and politician where the money has gone," the banker adds.

Now the new, young west-ern-trained top management recruited from abroad in the mid-1980s is having to cope with that legacy - with mixed results - "they hrought in fine theorists but inexperienced rookies when it came to bureaucratic evasion," says an Istanbul-based foreign banker. To some extent, that is unfair - where the newcomers have not attempted changes overnight, steady progress has been

An object lesson for many has been Emlak Bankasi formed from the merger of ail-ing Anadolu Bankasi and the profitable Emlak Kredi Bankasi in early 1988 as Turkey's third largest institution, charged primarily with fund-ing housing development, par-ticularly in satellite concentra-

tions round the main cities. Since then, however, it has not managed to shake off the nullscore of bad debts inher-ited from Anadolu, resulting in allegations in the spring that profits had been claimed in advance on land deals far into the future.

On the other hand, Emlak's proponents counter that it is in the nature of a housing development hank to make a loss while it is still huilding and gearing up to unit sales, at which time the horizon will expand incrementally for the cycle of profits and fresh

What is lacking in Emlak, observers feel, is integrated planning, both in the purchase of its land holdings, and in its structure. For example, McKinsey Consultants recommended two years ago that Emlak be restructured into a central holding company with satellite real estate, retail banking, and corporate banking operations. Nothing concrete has been

done abont that plan. The prohlem lies in the relevant state ministry and the treasury



Above: headquarters of Etibank (left) and Halkbank (top right), in Ankara. Turkey's eight commercial state banks account for more than 50 per cent of the business volume in the country's banking industry.

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Right: Mr Coskun Ulusoy, the quietly determined general menager of Ziraat Bankasi, the large agricultural bank, which will show a good profit this year.

in Ankara, not in Emlak's management, according to this account. Yet the mood in the capital is now hostile towards mergers, once proclaimed along with privatisation as a panacea for the state banks by Emlak Bankasi's former head Mr Bulent Semiler. "I am not a

believer in merging," says Mr Taner. "Mergers always have inherent problems." An overhaul has also been under way at Ziraat Bankasi (Agricultural Bank - Turkey's

biggest institution) driven by the quiet determination of its general manager, Mr Coskun Ulusoy, appointed two years ago. By concentrating on the bank's proper lending activities - to agriculture - and thorongh rationalisation, Ziraat will still be able to show

a good profit this year. Not surfacing in the accounts is that 100 per cent provisions of around TL500hn (\$250m) were made against bad debts in 1988. "But we don't worry about that, we are still the second most profitable



**TURKISH BANKING AND INDUSTRY 6** 

bank in Turkey," says Mr Uln-soy. The bank's deposit hase had grown since August admittedly in harvest time -to total TL11 trillion (\$3.6bn) in October.

Among Ziraat's accomplishments has been its drive for financial antonomy - this year, for example, the treasury was persuaded to repay all its ontstanding debts totalling TL700bn. It has also started to shed its 97 subsidiary companies, many of which are lossmaking and non-agricultural, by handing over ownership to the Mass Housing and Public Participation Administration. It will keep only an insurance company, which will then be devoted to agriculture.

Dne regard to Ziraat's achievement has come from the international markets. At the end of June, it was able to raise a \$140m floating rate note (FRN), the first credit it had sought externally without a guarantee from the Republic of Turkey – and this by facsim-ile, almost unheard of previ-

ously for the country. And in October it went on to secure a \$250m loan from the World Bank to be complemented by the same amount from the Overseas Economic Co-operation Fund of Japan.

In October, the bank was able to reveal a number of new projects to the markets. These included a pilot scheme of six banking schools, a 0.999 pure gold coin on the model of the Krugerrand, farmers' credit cards, Visa and mastercards, antomated teller machines (ATMs), special deposit paying in centres, a dealing room and personalised bankers services for high volume customers. It is also extending consulting services to its counterparts in

Egypt and Nigeria. Clearly, many lessons can be learned from Ziraat. Perhaps the most instructive is that solid progress in the Turkish context is best achieved by dogged persistence rather than flamboyant showmanship.

Jim Bodgener

David Barchard on capital adequacy in banking

# Aiming to meet world standards hations in top quality compa-nies. But some of the equity participations owned by the banks were acquired by the during bell-out operations and

AFTER a decade of reforms in the banking sector, the spot-light is finally focussing on the industry's underlying problem: capital adequacy. This is a natural outcome of

earlier changes in the sector. For several years standard reporting procedures have been in place for Turkish banks. Lest year even the giants of the industry were finally prodded into accepting external auditing. Though only two banks out

Though only two banks out of the total of 60 reported hoses last year, nowadays it is fairly easy to understand the trading position of individual banks. But most, though not all, annual reports from Turk-ish banks omit the details Western shareholders tend to look up first - the ratios showing their capital strength and their operating efficiency. Capital strength is a sensi-

tive topic among many Turkish banks. Seven years ago ago, when the Treasury imposed capital adequacy requirements for the first time in Turkey, some banks struggled for more than two years before they could reach the tar-gets laid down.

Even so the sector lags far behind international banking norms and much of the new capital coming into the sector has gone not to existing banks but to new enterprises.

"One of the reasons why the Central Bank has been so willing to encourage newcomers, both local and foreign to set up, is that this is one of the east painful ways to bring additional capital into the sector," says a foreign banker in Istanbul.

Until last year, capital ade-quacy issues in Turkish bank-ing were on a backburner as the Central Bank and the Treasury proceeded with the gradu-al overhaul of a banking sector which had many more urgent problems, including the estab-lishing of a modern enpervisory framework and interbank markets.

That phase is largely over. Turkish banking is now confronted by a much more ticklish issue: how quickly can capital adequacy levels be brought up to the minimum international standards laid down by the Cook Committee?

And how can it be done? Many Turkish banks fall so far short of the BIS standards that bringing them into line is a daunting task.

are really not worth very "Many banks tie up their much." It was to cope with this situ-ation, that late last month the Treasury issued a long-availed Communique on Capital Ada-quacy, laying down targets for the years between 1969 and 1992. By the and of this year-all Tarkish banks must have, risk/asset ratio along HIS lines of 5.5 per cent. This is 2.6 per cant below the intermitionally agreed minimum laid down by BIS. Even so the Treasury believes that 17 hanks are below the new minimum. equity in participation stakes in equity and real estate," says Mr Erol Sabanci, deputy chairmuch man of Akbank, Turkey's fifth largest bank by asset size but with profits nearly double those of any other. "Whereas in this bank we

have quite a substantial amount of real working capi-tal," Mr Sabanci says, "it is quite easy to find other large Turkish banks without any at Professor Selcuk Abac, a spebelieves that 17 hanks are below the new minimum. "We are going to put pre-sure on the banks to increase their capital. It is essential that they have a genuinely strong financial capability," says one Treasury official. "This is all part of a process in which Turkish banking is becoming steadily more integrated in the Western banking system as a whole, especially as Europe moves towards the Single Mar-ket."

cielist on the Turkish banking sector, agrees. The overall amount of capital in the sector is far too small and it is easy to identify leading banks which actually have negative amounts of free capital. All their capital is tied up in illiq-uid forms. So liquidity crises are all too possible."

#### **Key factors**

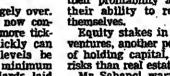
A variety of factors lies behind this situation. Most company-ownars in Turkey, including bankers, have until very recently generally pre-ferred to cream-off profits from their banks for immediate use, rather than plough-back funds. Several of the best-known banks are linked to industrial groups which continue to use them (despite lagislation imposing strict ceilings on intergroup lending) to siphon funds into other subsidiaries. In a consistently inflationary

environment, banks have also been tempted to keep their cap-tial in real estate, which con-sistently keeps ahead of infla-tion, rather than risk holding it in liquid form. It is also arguable that the high levels of required reserves which the commercial banks are forced to deposit with the Central Bank, impose an obvious brake on their profitability and reduce their ability to recapitalise

Equity stakes in industrial ventures, another popular way of holding capital, has more risks than real estate. Mr Sabanci warns: "Some

..

banks own really golden partic-



new system will take into account the difference between the current market value of their stakes and their net book value With the writing on the wall,

attitudes among the larger banks towards their anbsidbanks towards their anest-laries are changing rapidly. Is Bankasi this summer has sold 40 per cent stakes in two of its subsidiaries and is believed to be considering further sales.

Other banks are stepping up sales of real estate. For several years now, several banks have used property sales as a way of bolstering their balance aheets and disguising operating

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So the minimum for the risk/ assets ratios of Turkish banks.

will rise to 6 per cent at the end of next year, and to 7 per cent and 8 per cent respec-tively in the two following

The squeeze is also being put

The squeeze is also being put on the banks from other angles. Their ability to revalue their fixed assets against infla-tion is to be cut by annual stages until 1994 and their financial participations will be set against their capital. The new curstaw will be

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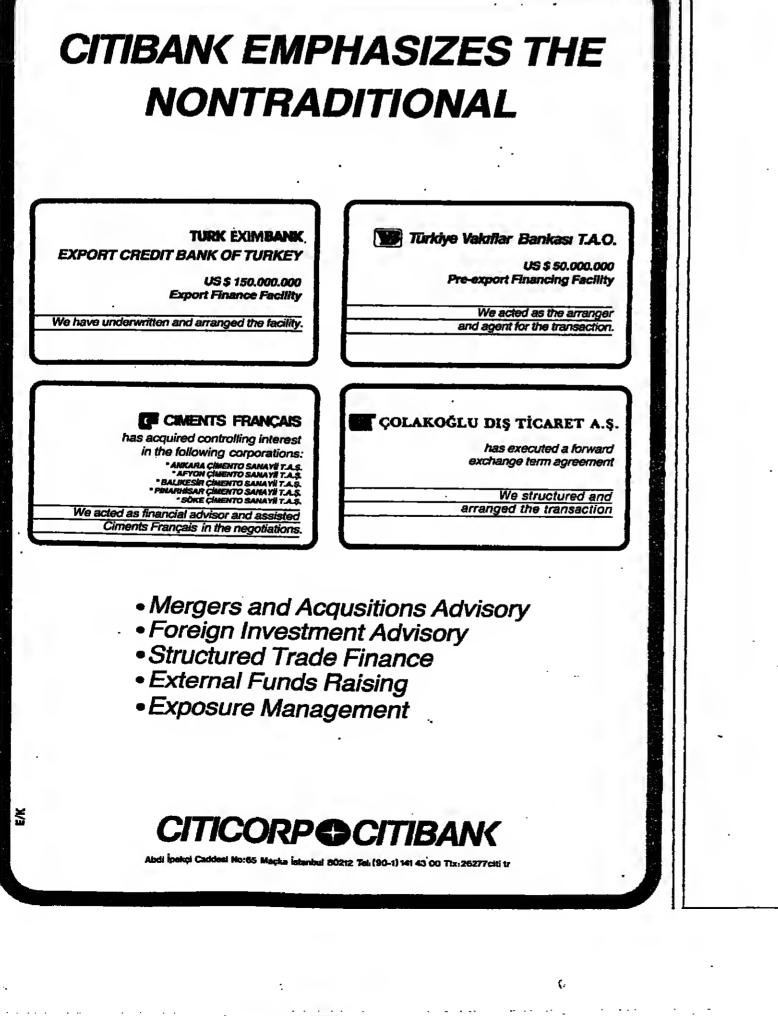
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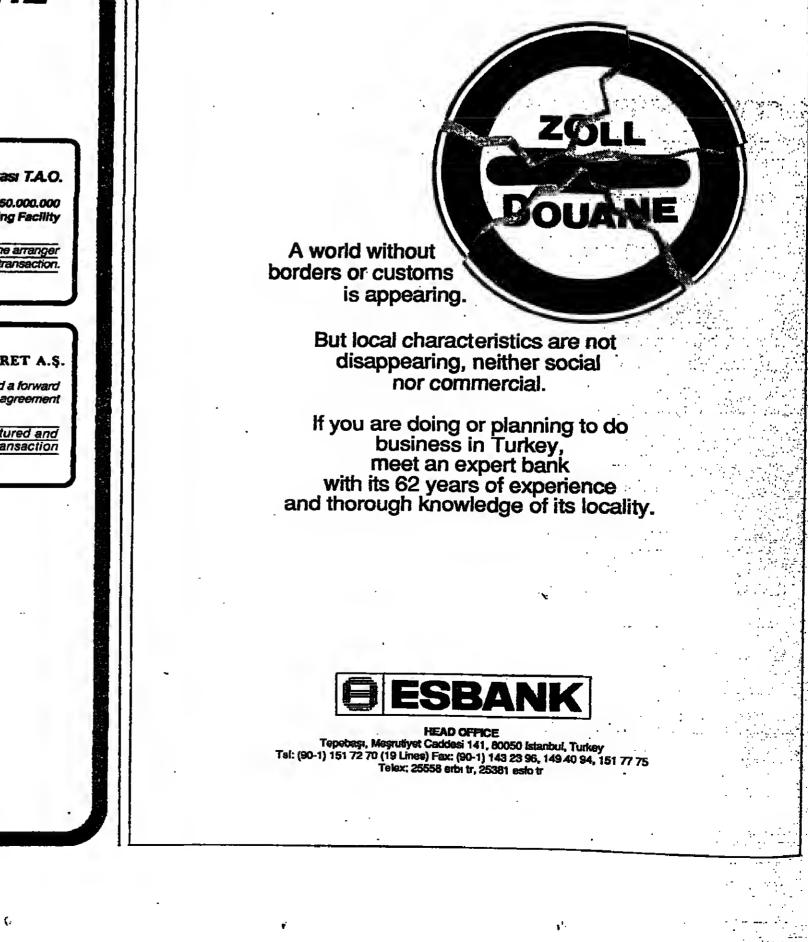
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THERE WAS a time, a few years ago, when a round of vis-its to the foreign banks in Istanbul could be accommo-dated comfortably in a day -with plenty of time left over for a leisurely lunch, watching huge Soviet freighters steam up the Bosporus, or a visit to one of the city's evocative Ottoman treasures.

Today, there are 25 foreign

institutions operating in Tur-key, their presence in itself a mark of how things have changed in the financial sector

under the liberal economic pol-icles of Mr Turgut Ozal, Prime Minister from late 1983 until

his recent step up to the Presi-

dency. Foreign banks now make un more than one third of the

total number of banks in Tur-key - although their share of

the market is still only about 3

per cent. Many prominent

American and European names

are there - among them Man-

ufacturers Hanover, Bankers Trust, Citibank, Chase Manhat-

tan, Standard Chartered and

(soon) Midland Bank - as well as smaller outfits, particularly

from around the Middle East. They have come because of.

Ottoman treasures.

### **TURKISH BANKING AND INDUSTRY 7**



Banking personality profile: ERCAN KUMCU, deputy gover-nor of the central bank.

LIKE many of the young men brought in to staff higher eche-lons in the state financial sector, Mr Ercan Kumcu returned from US academia in 1985 to assist in turning state finances around. In November 1988, he was appointed to his present post. At 34, he is a nodest high-flyer, writes Jim Bodge-

"Things look very good for inflation as far as the central bank's balance sheet is con-cerned," says Mr Kumcu. "It has all the ingredients neces-sary to fight it. Our problem now is breaking public expec-tations of inflation, which most generates it." The balance sheet is looking

as good this year as it ever has. Credit to the public sector is minimal - the Treasury is a net payer to the central bank, rather than a drain. The increase in the central bank's assets comes rather from a net

To take the latter first, there

is a long-standing grouse among the foreign banks that

they operate on an uneven playing-field. The chief cause of initiation is the lending lim-

its they face because of the canital provisions they must comply with. A bank's loan-book in Turkey cannot be more than double its own funds. It

cannot lend more than 10 per

cent of its equity to one com-pany, or more than 25 per cent

in one transaction. These provisions are meant as a default protection. But as

foreign bank branches bave a relatively small capital base -

and local laws do not take into

account the guarantee of the parent bank overseas - for-

their lending ability is unnec-essarily and unfairly restricted,

especially as their main busi-

ness is trade finance. The issue is compounded by the deprecia-

tion of their lira capital base

by high inflation. Local banks are allowed to revalue their

fixed assets each year, but for-

eign banks cannot. A recent compromise offered

ign bankers complain that

More foreign banking institutions in Turkey

**Profitable opportunities** 

the opportunities to make

money offered by the opening up of the Turkish economy -

some of them have been very profitable indeed - coupled

with the judgment that the res-

toration of political order after the 1930 military coup, which in turn spawned Mr Ozal's gov-ernment, was likely to be long-lived. There is some

renewed nervousness on this last point following Mr Ozai's hitterly opposed shift to the

Presidency. "My biggest concern," says a

My biggest concern, says a foreign banker in Istanbul, "is whether [Mr Osal's ruling] Motherland party will stay together and, if not, what will

be the fall-out. Economics and politics are so intertwined in this market that economic sta-

bility is directly reliant on political stability."

However, most foreign banks

seem happy enough that the broad economic path estab-

lished in this decade will con-

tinue to be followed despite political ructions in Ankara,

and their chief day-to-day wor-

ries concern the vagarles of the market they work in and the

regulatory conditions that

apply to them.

increase in foreign assets this year (to November 10) of TLA.3

A modest high-flyer

bn, or around \$2bn-2.1bn. On the other hand, in net domestic assets of public and private sector banking, the interest is only around 12.7 per interest is only around 12.7 per cent. As a result, the 38 per cent increase is a lot less than inflation this year (to end-Octo-ber) of around 73 per cent. "So we're basically printing more money, backed by foreign cerchange, backed by foreign

erchange," says Mr Kumcu. Because of the slowdown in

the rate of increase in the balance sheet, the less-liquid por-tion of the balance sheet is flowing into the more-liquid portion, or reserve money, the part which has the power to create money in the economy through the money-multiplier. Looking at the foreign assets increase, and lending to the public and private sectors, the central bank has much better restraint over credit expension to the banking sector.

"Next year, we're going to be in even better shape, because

revalue their original capital

input at current exchange rates, was turned down. "We

of our power to control our money stock," says Mr Kumcu. On the other hand, it is very difficult to control currency in circulation, which has increased rapidly this year, he says. Far better to attempt to

control it in the context of either reserve money, or the central bank's money stock. The central bank has least

influence on the public sector horrowing requirement (PSBR), because, by law, it can-not refuse public sector bor-rowing demands. This year, credits are at a minus-10 per cent to the treasury, and negative by 50 per cent to state eco-nomic enterprises. "So the Treasury's behaviour as far as the central bank goes is simply superb," says Mr Kumcu. PSBR is very important, he admits \_ but underbing that

admits - but, underlying that, is the Treasury's ability to choose for its borrowing between the central bank and the markets. This year, encour-sgingly, it has been able to go to the latter.

ket's characteristic volatility, with interest rates, for exam-ple, fluctuating wildly. Skilled operators - and foreign banks have, np to now, tended to have an edge on skill over their local rivals - can take

their local rivals — can take advantage of short-term gaps. "If you are fast on your feet, you can make a lot of money before margins narrow again," says a middle-castern banker. Last year, everybody was able to cash in on huge premi-ums opened up hy a strong demand for foreign currency, which made 1988 highly profit-able. This year, a stronger lira. were virtually told to re-capi-talise," said one banker. Another recent bone of con-tention is the introduction of a 10 per cent withholding tax on interbank deals. As the inter-hank market is the main source of funds for the foreign able. This year, a stronger lira, a slowdown in demand for import finance and a relaxsource of mans for the integrit banks, which do not have the big deposit base of their local competitors, they are particu-larly peeved by the tax. The central bank is also unhappy, but the Treasury has refused to hash of must the tax the tax the ation of foreign exchange con-trols have closed that window. But a recent decline in interest rates has perked up business in an otherwise flat year, when demand generally in the econ-omy has been depressed. For the future, the foreign banks see increased opportuni-ties in for generalizing arrest

to back off, even though it is reckoned that the measure will only raise a paltry TL20bn a backed" - foreign bankers admit with a grin that they do make good money. Their staple ties in fee-generating areas, such as privatisation issues (something that some have already taken advantage of) and mergers and acquisitions, as foreign investment increases and local business prepares to cope with the approaching single market within the EC. Significant lib-eralisation this year has also has been in extending trade finance and working capital to big Turkish corporations and opened the way for two-way flows, in and out of Turkey, in multinationals operating the securities markets,

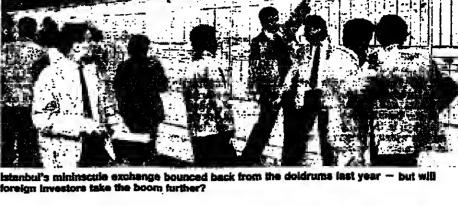
locally, as well as playing the local money markets. to the authorities, that foreign banks should be allowed to frequently arise from the marAFTER two years in the doldrums, with trading depressed and price-rises negli-gible, Istanbul's tiny stock exchange soared this autumn. In September, the index reached almost five times the level of a couple of months ear-lier, and was more than 50 per cent above the previous high of August 1937. More important, for a new market struggling to

reach a viable level of activity, volume was up dramatically at TLSObn a day, compared with only TL300m earlier this year. This heady rise was sparked off by a decision in August to open the market to foreign investment. Foreign investors were permitted to repatriate profits from share-dealing, and no longer needed permission to buy shares in Turkish compa-nies, provided they did not gain management control.

Investors specialising in emerging markets decided this was the time to strike, and foreigners are now thought to account for about 15 per cent of the market,

At the same time, several local factors came into play, not least an expectation that the market would rise with an influx of foreign cash. Further, the yield on bank deposits fell to below the rate of inflation, as did that on commercial paper; and the stock-market wan to be seen as the one instrument capable of beating inflation, now running at about 65 per cent a year.

With both foreign and Turkish investors seeing stocks as undervalued, the release of Hugh Carnegy



#### Istanbul Stock Exchange

# Big rise in volume

Since then, it has eased back to around 1,650 with profit-taking, and because of political uncer-tainty surrounding the eleva-tion of Mr Turgut Ozal to the presidency and the uppointment of a new prime minister. Volume, too, has fallen back to

about FL15bn a day. But, as the political situation stahilises with the appointment of a new government. demand from both foreign and local investors is expected to continue to outstrip supply and to maintain upward pressure on prices. There is no doubt that the

boom has fuelled excitement among Istanbul investors. So much so that, earlier this month, the stock exchange had to limit the numbers admitted to the trading floor. Even so, crowds gather daily in the street ouiside the exchange, to watch the price displays of leading stocks and to discuss

the latest movements. Despite this interest, Turkey has a long way to go to achieve the level of investor interest seen in more advanced countries. One problem is that tax deters institutions from buying shares. Earnings from government bonds are free of tax, while those from other investments are subject to corpora-tion tax at 46 per cent. "That is stopping all types of

institutions investing," says Mr Melih Sensoy, assistant general manager of the stock market. "When that changes, you will really see an explosion in the market. I believe the tax law will change, but when you cannot tell."

**VII**\*

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It is hardly surprising then that, of 30 mntual funds or unit trusts in Turkey, only one is in equities. Equally unsurprising, this one fund is this year's top performer ~ showing a 184 per cent rise, and prompting others to consider adding some equities to their portfolios.

Hitherto, mutual funds have fought shy of the Istanbul exchange. They fear that the volatility of a market where prices can rise and fall by 10 per cent n day will frighten of per cent u day will frighten off an unsophisticated public, used to seeing a steady hut duli

seen as a key to the stimula-tion of investor interest. Bro-kers complain that clients know little about the workings of a stock-market, sometimes confusing bonds with equities, and usually looking very short term. The answer, many feel, is a regular television programme on the stock-market, but this

If investors have yet to learn about the stock-market, this is even more true of business-men. Most Turkish companies are family-owned, and only a tiny proportion of their equity is publicly-traded. Of the 50 companies whose shares are traded on the senior exchange, Continued on Page 8

return on their money. Education of the public is has yet to materialise.

pent-up demand into a thin market (the market is more than a hundred times smaller than London's), sent share prices soaring. The index rose from around 700 in August to a peak of 1,900 in September.

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# **INSURANCE SECTOR** Wide reforms are planned

market on the threshold of fun-damental reform and expansion, such as the banking sector passed through in the early 1980s - and one which foreign enetration will most probably spearbead, too.

But, so far, the industry is hidebound by fixed rates and diffident public attitudes, which it hopes will soon be addressed by new legislation.

The Government's aim is free competition between the 22 insurance companies, until now strait-jacketed by archaic schedules of fixed premiums and options. Total premium intake for the industry in 1988 was TL575bn (\$287.5m), in a country with a population of about 55m - perhaps a slightly over-optimistic official projection is that the reforms will propel premium income tenfold in two vears.

Public disinterest means that Turkey ranks very low on the international scales of per capita premium expenditure, of around \$6-to-\$8 per head in 1989. Excinding Greece, the nearest country is Italy, but it has a premium of \$344 per head - whereas Switzerland is at the top of the scale, with

around \$2,500. Some people put this down to a fatalistic mentality among Turks, inherent in Islam. But others say that, if that were true, insurance would do equally badly in other coun-tries with large Muslim populations. The lack of demand is rather due to poverty of choice - and outmoded premium structures, ill-suited to a population that lacks a broad mid-

die class. Insurance companies are hindered not by the regulatory environment, but by operating conditions - inflation, coupled with the traditional habits and preferences of companies and people, says Mr Gungor Uras, vice president of the executive board of Aksigorta, insurance subsidiary of the Sabanci Group – "when even the larg-set companies don't want to est companies don't want to insure, how can you expect the ordinary person to do so?" he

Because rates are fixed. insurance companies can compete only in the terms they

INSURANCE IN Turkey is a offer. Although, officially, terms should not be more than six months, in effect, collection can even stretch over 18 months for some smaller and less reputable firms. That means that companies are often only operating on paper cash-flows and profits - not banked premiums. At end 1968, 45 per cent of insurance premiums were overdue.

Although technical results for insurance companies are touted by some as highly prof-itable, the underlying reality, given the difficulties of premium collection, is somewhat less promising once general overheads are deducted, says Mr Uras.

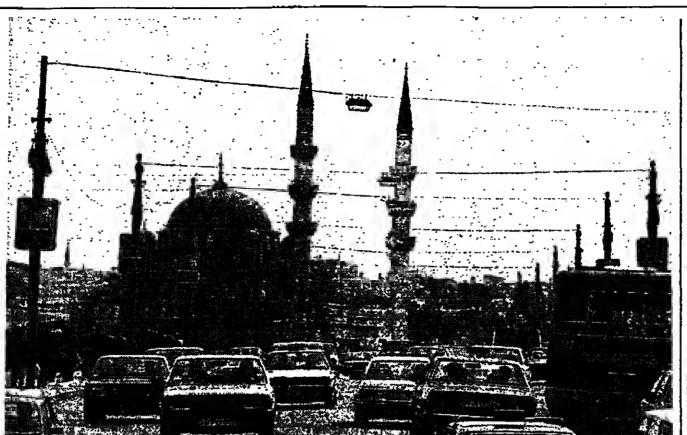
Earnings from life insurance, too, are eroded by the paper work and computer space involved in monthly collections. Taking this into account, life is not profitable - rich people don't need to take out life, and the poor can't afford

the premium. Motor-vehicle cover is the largest millstone around the insurance industry's neck. The sector hamstrings the more

profitable operations of others, like fire, life and marine. Only if a company specialises in life can it refuse to offer *kaza* (gen-eral accident) cover, which includes motor vehicles – and most agants will not sell bro-ker for a company mless *kaza* is on the more for care for is on the menu. For cars, for example, there are two broad categories, with no graduations in between: basic third-party

trafik cover, and kasks fully comprehensive The cover limits for trafik are out of proportion to the premium. For TL15,000 annually, the payout for death can be up to TL5m per individual, and up to TL15m in all. Similarly, personal injury individually has a celling of TL2.5m, a total of TL12.5m. On Turkey's crowded and macho highways, it is estimated that roughly one person dies every bour, often in borrendous crashes.

Cash flows are also under-mined by fixed premiums, quickly outstripped by infla-tion; car repairs, for example, can be far more expensive than the total premium in the case of prestige vehicles like Mercedes: and even the actual



**TURKISH BANKING AND INDUSTRY 8** 

but law reforms could soor Vehicles throng the Galata Bridge in Islanbut: car insurance is a loss-r Turkey. bring changes. Foreign insurance companies already have an eager foot in the door.

C Continued from Page 7 only 15 are truly public, in that

more than 50 per cent of their shares are in public hands.

For some larger companies,

the market is too small to meet

their capital needs, and they look abroad for funding. Oth-

ers issue bonds or turn to costly bank-borrowing, often at an effective rate of more than

worth of a car for old, locally has already been for inter-city manufactured, models. But the profits are consider-

able for other areas. According to one company, for example, it manages a 10 per cent profit on fire, and a 31.5 per cent profit on marine. But kaza returns a loss of around 10 per cent. The insurance sector could

be a strong boost to the capital markets - the Istanbul stock exchange, particularly, lacks a strong institutional anchor. Huge funds, for example, are at the disposal of pension funds, but mainly they invest in gov-ernment securities or bonds. "In Europe, insurance com-

panies even invest in banks, says Mr Zekeriya Yildirim, chairman of the new Franco Turkish joint venture, AGF Garanti Sigorta. Here, on the contrary, banks invest in insurance companies The Treasury is drawing up an overhaul of the law relating

100 per cent. But Mr Sensoy believes that many will soon be forced to to insurance companies. In pursuit of a more efficient industry through profits com-petition, the tariff system will consider the stock-market. "In the past, corporations could borrow at less than the rate of be freed. At the same time, inflation, but now that the sitthird-party compulsory insuruation has reversed, they can-not afford to borrow, and they ance beyond kaza may be introduced as, for example, for will have to go into the equity factories and products, as it

cuk Demiralp, general-director of the banking and foreign exchange department of the recently. "We're bere because we believe we now have the possibility of expanding in an treasury. For example, motor insurance companies, for the under-developed insurance sec-tor," says its general manager, Mr Yann Dujardin. "We're aimfirst time, will be able to offer a table of no-claims bonuses. ing at 4 to 5 per cent of the Foreign investment in the market in five years' time." industry is already increasing,

and the UK's Commercial Union, which will be a year old next month. The joint venture concentrates on corporate insurance. "We would reckon on amortising our investment

"It's been excellent," says Mr

### Exchange volumes

market. But there is a psychological barrier. They don't want to be accountable. They will have to change their way of thinking, and that will take time." He thinks more companies may open up if owners see they are not losing control by selling a minority of the stock. A new regulation allowing the creation of non-voting stock may also alleviate their worries. Businessmen need to be educated, too, he says: for example, some believe they can only sell their shares at nominal, rather than market, prices; and they need to understand that the stock-market can pro-

vide them with liquidity. Tax incentives (public com-panies pay only 30 per cent corporation tax) have so far falled nries

FINANCIAL TIMES WEDNESDAY DECEMBER 6 1989

Thomas Goltz describes the currency black market **Brisk business** 

AS THEY jump and shout and thrust their fingers in the air, the knots of men seem aimost threatening to the casual tour-ist on the fringes of Istanbul's the Swiss franc; and "mak-arma" (macaroni) is the Raliau Jira, which sees a surprising volume of trade. Istanhul Stock Exchange, on Grand Bazaar.

Some of them are elderly, others are only youths, but most are young adventurers with a taste for big money.

an initiate. These are not beggars or

touts, but seasoned veterans of Turkey's semi-legal currency black-market, Tahtakale named after the district of Istanbul in which it is centred. Although they may look scruffy, hundreds of thousands of dollars pass through their hands every day. One estimate is that they handle a third of Turkey's over-the-counter forden exchange dealing.

"These are the runners," said Pepsi (Vehbi), a private dealer, whose main interest is in the relatively small flow of tourist dollars and Deutsche tourist dollars and Dentsche Marks. "The big boys keep their heads low in dummy store fronts in the area. Any time you see a gold shop with no gold in the window, that's where the big money is." Whether private dealer,

lowly runner, or boy, the code-words are the same: "cerek," or quarter, refers to the D-Mark; "tam" (hall) is the doilar; "kralice" (queen) is ster-ling; "cikolata" (chocolate) is

> greater than other emerging markets, because of the size of its population (55m), and because he believes its leading companies will eventually have to go public - although there is no sign yet of this hap-pening. After that, the market would be big enough to attract serious foreign investment.

Mr Sukru Tekbas, head of the Capital Markets Commis-sion, says that, each year, the supervisory body is bringing in something new to develop the market. He points to the recent introduction of a requirement that companies provide audited reports, and a new law now in parliament, covering description of new issues and bringing non-voting shapes.

in about two years' time." **Jim Bodgener** privatisation. The recent growth in the stock-market,

Terry Kist

though, may enable more sales to the public. Without an increase in the supply of stock, Mr Sensoy fears an unhealthy growth in share prices. "Rises will be because of supply and demand, not on the value behind these securities. It could soon turn into a gambling casino if demand keeps on increasing and there is no more supply." Nevertheless, he believes the

Istanbul market has great potential. This antumn's takale doesn't have to shoul-der these. It doesn't pay tax. Why does the Government allow that? What they've per-mitted to open is a foreign exchange window that's, out of control. upsurge in trading revealed the limitations of the exchange's board-trading system, and the decision has been taken .to. Tony Huckle introduce a computerised sys-tem next year. Simply bringing orders to be processed effi-ciently is expected to bring a big rise in volume. There are A name that stands for Quality Ready for the future plans, too, to open a second exchange at the Aegean port of lzmir, Turkey's third city. The Istanbul market has also EREGLI IRON & STEEL CO. yet to see market-makers emerge, although one leading (ERDEMIR) broker, Turkinvest, is making a market in five or six of the most heavily traded stocks. Mr Oktay Sen, of Turkinvest, sees the development of the stock-market as a "mission" for the Turkish economy. He Totally committed to maintaining the highest standards of quality and service to ensure customer believes Turkey's potential is satisfaction. For a wide spectrum of end-use applications: ERDEMIR manufactures tin plate, hot and cold rolled sheets/coils and plates. For further Information, please apply to: Eregil Demir ve Celik Fabrikalari T.A.S. 67330 Kdz Eregil/TURKEY Telephone: (90) (388) 19500 Telex: 48523 erec tr. 48575 edo tr. Fax: (90) (388) 13969 EREM Ltd. Expertise in Turkish Trade Finance. Mecidiyekoy, Ortaklar Cad. 2. D. 16 Istanbul-Turkey Tel: (1) 174 89 48/ 174 89 47 Fax: (1) 166 27 77 Telex: 30107 gnil tr With its origins going back to 1906 KOSİTAS **INSURANCE BROKERAGE** SERVICES CORP. (President: David Kohen) provides the highest quality protection for the largest organisations in Turkey covering all branches of insurance. HBU Banl Union Han 404, 80020 Karaköy, Istanbul Tel: (901) 151 22 08 Tb: 25617 Fax: 152 34 22

the far side of the Golden Horn, with its floor of colour-coded dealers, Tahtakale's hookers still roam the narrow streets around the Kiliccilar "Cerek, cerek - Makarna, makarna - Tam, tam - Ciko-lata, cikolata," goes their weird refrain, unintelligible even in Turkish unless one is on bulkar Kapisi, or Sword Makers' Gate, of the bazaar. The bad-dies of dealers shift, according to the presence of the polics.

who hreak up the trading ses-sions when they present an obstacle to pedestrian traffic. "We have to move them on erhaps 50 times a day," said a police officer in the area. "But our concern is because they block the street, and not because of the trade in curren-

In stark contrast to the

cies." What will happen to Taktak-ale in the light of recent moves. by the Government to make the lira more freely convert-ible is debatable? The liberalis-ation of gold-trading in the spring, by the introduction of a central bank gold-dealing room, has effectively destroyed speculation in the yellow metal. This has driven former dealers to try their luck on futures at the luck on futures at the exchange, helping to sustain a first-half bull market in stocks and shares

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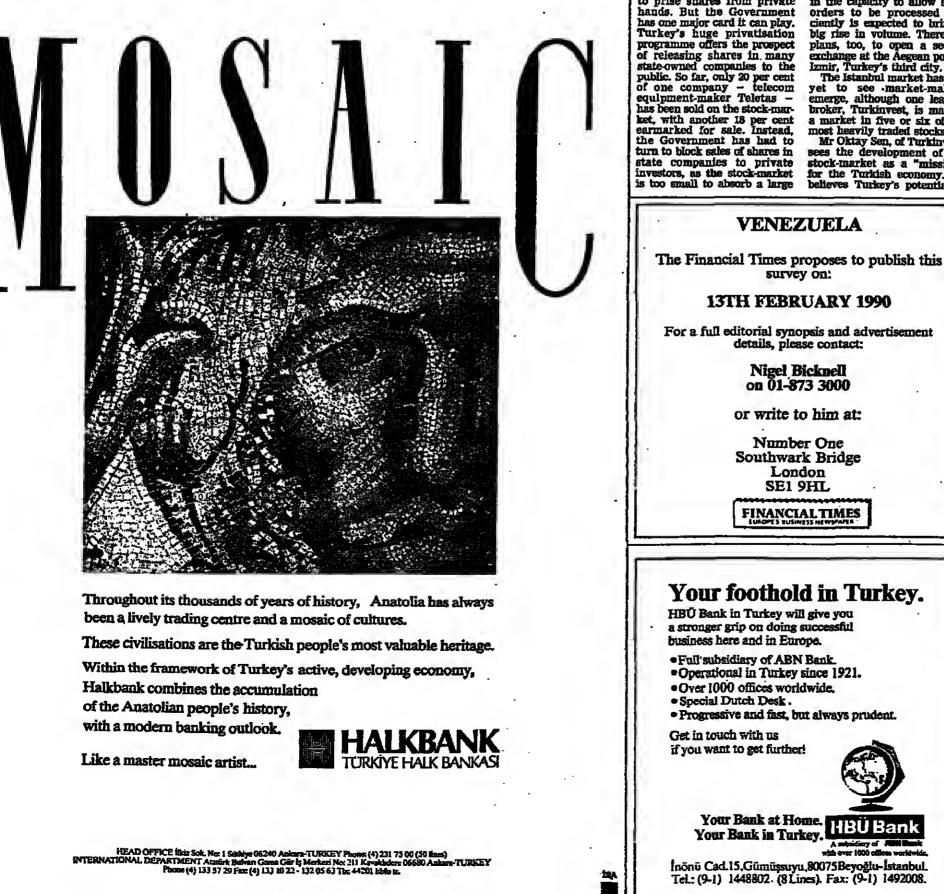
The early word is that the currency dealers in the streets of Tahtakale will not only survive, but thrive.

"We work on fractions of percentage points, while the banks work on fixed commis-sions," said linsa, who entered mons," sha insa, who entered the market a year ago with a trading capital of about DMS0,000. "Until there is real full convertibility, we will be in business, and after that well, we too will move to the archange

At least one foreign banker regards Tahtakale as ap unhealthy parasite on the economy - made worse by the convertibility moves. "What the Government has done in many respects, is almost to legitimise the black market." he says.

"You come to my counter, T'll charge you a fee. My over-heads are much higher. Tah-takale doesn't have to shoul-

14. Jak + 1 king busin Don Lyall, deputy managing with several important joint ventures formed over the past 18 months. One is AGF-Sigorta, bus services. "We will bring in western-style insurance," says Mr Seldirector of Commercial Union Sigorta, a joint venture een the local Finansbank which started operations



### **TURKISH BANKING AND INDUSTRY 9**

**Encouraging signs** 

#### FOREIGN INVESTMENT

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tions. Based on current trends, actual foreign investment will grow to \$550-600m, compared with \$405m in 1968, according to Dr Ibrahim Cakir, the chal-lient head of the foreign invest-ment department. (FID) in the State Planutne Compilation State Planning Organisation.

"So far, my figures show for-eign investors are not waiting for political developments," he in pointies developments," he says: "In the composition of the new calinet, they can find reasonance that nothing will change to worry them." The trend will continue nowards next year, based on an expected increase in the vol-ume of sufficience support

ume of applications approved by the FID to \$1.2m in 1989 compared with \$25m last year. External investment to Tur-

key has been miniscule by key has been miniscule by world standards, and in com-parison with other emergent economies, like Thailand or Singapore. However, the world is over-liquid, and if inflation can be curbed; the early 1990s could see a flood of fresh capi-tal into Turkey, underpinning President Turgut Ozal'e vision of the country as a major trad-ing and industrial power in the twenty-first century. wenty-first century.

FOREIGN investment has That would stretch Mr Cak-continued to increase despite it's grin even further, if such a internal political and economic thing were possible. From a mining engineering back-ground with a doctoral degree in hydro-metallurgy obtained at Birmingham University in the 1970s, and a stint in Labya, he has since 1986 been with the one-stop foreign investment

department (FID) established in 1985 in the State Planning Organisation to cut away the

red tage that previously sur-rounded the otherwise liberal law 6224 on foreign investment passed in the 1950s. He was appointed its director in early 1988. As with the FID's former chief, Mr Namik Kemal Killc, now treasury head, few senior foreign businessmen and inves-tors come away from Turkey without having enjoyed Dr

Cakir's hanter. A factor in many of the new investors' decisions has undoubtedly been the fact that Turkey is on the threshold of a Single Europe, whether or not its its application for full EC membership is approved. However, diplomatic circles in Ankara caution that Tur-

in Ankara caution that Tur-key's foreign investment pros-pects may be dimmed by the political changes sweeping through Eastern Europe. If these prove durable, then the flood of investment funds could by-pass Turkey to econo-

miss where advanced technology and highly-skilled and motivated workforces already exist.

One hard-osed reason for preferring Turkey is that after several years in high inflation, many Turkish companies are open to infusions of capital - r quite simply, are 'going cheap'. It is plausibly a good time to purchase a stake in a Turkish company which on the one hand has an established mar-

ket share, yet on the other faces cashflow difficulties that are due to high inflation rather than managerial or product deficiencies. Many foreign investors see

great potential in Turkey's rap-ially growing population, with its increasing consumer prefer-ence for brand names. Equally important for Turkish partners has been the prospect of trans-fars of technology, and of man-agement and marketing skills. By country, of the \$595m in approved investment parmits this year, the UK led with \$219m. Switzerland follows

with \$129m, then the US with \$102m, and Japan with \$55m. Although the actual UK inflows over the period amounted to only about \$30m. this raised the aggregate for-eign investment from the UK by 21 per cent to a total of around \$170m.

So far, despite many inward missions, Japanese investors have yet to establish a signifi-cant bridgehead in the Turkish market from which to expand, although they are prominent in hi-fi electronic joint ven-tures. The Japanese figure tures. The Japanese figure mainly relates to investment by Bridgestone in tyre-maker Lassa according to an equity and investment deal reached with the plant's holding com-pany, the Sabanci Group, last year. which Bridgestone Corpo-ration bought 36 per cent of Lassa and also announced plans to invest \$170m to the company.

company. It might seem that the Japanese profile will be much larger once a deal is concluded with a consortium led by

state-owned Electric Power Development Company (EPDC) to construct a \$960m thermal power station at Aliaga near izmir on the "build-operatetransfer" (BOT) model. How-ever, Japanese officials pri-vately admit that the considerable Japanese credits towards the cost are a way of recycling Japan's trade surplus as

pledged in 1987. Nevertheless, BOT equity inflows will be substantial this year if contracts are finally concluded for the Aliega plant and for the \$430m first stage of the Ankara metro with a Cana-dian led-group. The existing joint venture

car manufacturers in Turkey are highly sensitive to the Japare nightly sensitive to the Jap-anese threat. One executive even went so far recently as to warn that Japanese investment in the auto industry might prove a stumbling block for Turkey's full EC membership amplication

application. Talks have proceeded inter-mittently between Japan's Toyota and the Sabanci group

about joint car production in Turkey, but the joint venture negotiations were receatly delayed again by downward revisions of duties on imported cars. However, interest has picked

However, interest has parted up recently from European manufacturers, according to Dr Cakir. The US's General Motors started construction in the summer of a complex to produce automotive spares and upholstery, and also to assem-ble around 10,000 Vectra cars a year from October 1990. The Vectra is currently pro-

duced by Opel in West Ger-many. Also sindying the Turk-ish market in tandem are Pengeot and Citroen, perhaps for a plant manufacturing both makes of car. Volkswagen has also looked at Turkey, says Dr Cakir.

Cakir. He says the pattern emerg-ing from all these investments is one of re-export and integra-tion with other group manufac-turing plants in Europe by companies eager to take advan-tage of Turkey's low labour



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costs. The tendency is towards bulk components production. The aim is no longer one of maximising local content, but rather of achieving a comfort-able degree of integration, which also boosts exports. However, he challenges fears expressed by others that Tur-key will be relegated through this process as a second rate partner, its technology always one step behind: "In order to have a hi-tech car, you have to

have a m-tech components," he says brightly: "Companies have to produce high quality and competitive components in Turkey to send back to assem-bly plants in Europe, if the overall product is to meet European standards."

Jim Bodgener

# **New moves** to boost efficiency

INDUSTRY

TURKISH INDUSTRY is smaring badly from a series of stinging measures in the sec-ond half of the year aimed at prodding efficiency and com-petitiveness to levels compati-ble with the European Commu-nity. We're facing low demand, high interset rates, and high

we're facing low demand, bigh interest rates, and high inflation," says Ms Guler Sabanci, general manager of tyre cordmaker Kordsa. "People who can shift production and sales to exports are able to survive better, but there is a limit to how much you can export." Interest rates are high, but companies probably suffer more from hikes in labour and fuel costs, she adds. On the other hand, exporters

too have been hit by with-drawal of export tax rebate incentives, and the slowdown in the lira's depreciation miderpinned by s. convertibil-ity -package introduced in-August. A series of sweeping tariff-reductions in late summer and early autumn aroused

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intermediate goods between 10-30 per cent, and most fin-lahed goods still are protected by upwards of 50 per cent. The tariff reductions and

The tariff reductions and convertibility package were fine in principle, but badly timed, according to Professor Erdogan Alkin, a senior adviser to the big business lobby, the Turkish Business-men's and industrialists' Asso-diction (TURIAD) and head of ciation (TUSIAD) and head of the economics department in. Istanbul University: "I strongly believe you cannot defend pro-tectionism, but you have to plan properly, and make indus-try, ready for competition," says Ms Sahanci. "They have done it upside down, and made industry suffer"

industry suffer."



Turkey is increasingly attractive to manufacturers of electronic goods and components, seeking access both to a growing domestic market and exports to neighbouring countries. In general, industry is not pessimistic, but would like to see policies promoting investment and production - there is a general lack of confidence, say analysts.

However, these complaints and white goods. Other manu-However, these complaints are probably accounted for by the dominance in business lob-bies of large groups originally founded on import-substitu-tion, particularly those heavily exposed in sectors like cars facturers, often smaller inter-

actimets, othen smaller inter-mediate manufacturers, have welcomed the measures, seeing no threat in them. Officials say the manufactur-ers even of white goods and cars have little cause for com-plaint. For too long they have pegged their prices unrealisti-cally a little below imported goods, and the lack of competi-tion has had a deleterious

# A critical phase

PRIVATISATION

IF YOU want to see a striking example of privatisation in action in Turkey, duck down a precipitous side street off Istan-bul's bustling Cumburiyet Cad-desi, turn left into an unre-markable looking building and

markable looking building and take the snail-paced lift up to the offices of Usas. There you will find, amid the heavy wooden panelling and portraits of Ataturk favoured by the old regime, Mr Tom Hertel and his team from SAS Service Partner, the Scanding. Service Partner, the Scandina-vian airline's big catering subsidiary, getting to grips with their task of running what was until this antumn Turkey'e state-owned airline and airport caterer.

With his slick English - and Turkish - version videotapes on SAS corporate strategy and his breezy Danish informality, Mr Hertel could hardly strike a greater contrast with the traditional dour bureaucracy of Turkey's huge state industrial sector. His plans to re-vamp,

re-train, expand and generally transform Usas are only just beginning, but just the change in ambience gives an immedi-ate feel of what the Government wants to achieve through its ambitions privatisation pro-gramme. Was that really a spring in the step of the fellow who brought in the obligatory Turkish coffee?

In fact, the privatisation effort, a central plank of the liberal economic policies of Mr Turgut Ozal since he became Prime Minister in 1983, may be entering its most critical phase.

Out of the 40 State Economic Enterprises, which together account for more than half of Turkey's productive capacity, shares in only a small number of companies have been privatised so far, most of them small in size. The three most signifi-cant were the public flotation on the still-nascent Istanbul stock exchange of 22 per cent of Teletas, a telecommunica-

tions company, the sale of a 70 per cent stake in Usas to SAS for \$14.5m and the disposal of five local cement factories to SCF of France.

The last deal was the biggest so far, SCF paying \$105m for virtually the entire equity of the coment companies, with undertakings to invest a fur-ther \$70m in them and soll back a 40 per cent share through a public offer within five years. However, the SCF deal pointed up some of the obstacles facing the Government as it moves on to tackle the more significant and much bigger state companies.

Because of the risks involved in big offerings on the recently active, but shallow, local stock exchange, the Government decided initially to dispose of the cement companies in one chunk to SCF. Despite the con-dition attached to float off 40 per cent later, the arrangement drew sharp political opposition Continued on page 10

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Address: Abidei Hürriyet Cad. Polat Celil Ağa İşhanı No:9 Kat: 10 Mecidiyeköy İSTANBUL Tel: (1) 175 41 60 (5 lines) Telex: 28011 AOG TR Fax: (1) 173 04 65  effect on quality and produc-tion efficiency. If Turkey is ever to join the EC, cutting import duties and promoting competition will be a fundamental step towards integration, as provided for in Turkey's 1962 association integration, as provided for in Turkey's 1963 association agreement, add the officials. Moreover, state economic enterprises, which account for the ontput of most domestic raw materials, now have little or no protection: "After that, why should we protect the pri-vate sector?" asks Mr Yalcini Burcak, deputy treasury and Burcak, deputy treasury and foreign trade undersecretary. The car industry can survive at the present level of protec-

tion of around 35 per cent, but not any lower, says Nejat Emirli, general secretary of the Automotive Industry Associa tion, It has been helped by a surge in demand in the autumn prompted by middle class bureancrats and busiman seeking a better investment return than falling bank deposit interest rates. Some small consolation for industry has been accompanyindustry has been accompany-ing anti-dumping legislation aimed particularly at East European and Far Eastern sup-pliers, according to officials. Hungary, Taiwan and China appear to be prime culprits. Industry is also up in arms against draft tax legislation which would withdraw the interest relief previously allow-able against corporation tax on working capital borrowing. working capital borrowing, thongb that on investment credit remains. Many Turkish companies, after more than eight years of high inflation, are extensively leveraged, which if the amendment became law, would mean disas-trous erosion of their capital bases. And high borrowing costs are set to continue into 1990 - there is a break-even limit for banks as to how far interest rates can fall below the rate of inflation, despite the pressure of over-liquidity. The problem of high interest rates strikes a company once in operations, not during the investment period, says Ms Sabanci. It is then thet the cost of rolling over credit to buy in raw materials and semi-finished prodocts increases on short-term working capital. The Finance & Customs Minis-ter Ekrem Pakdermirli backed down in late October by pledg-ing a review of the new legisla-tion.

Jim Bodgene

# THE ORIENT EXPRESS THAT LINKS TURKEY **TO THE WORLD**



### **TURKISH BANKING AND INDUSTRY 10**

# DEFENCE INDUSTRY Ambitious \$10bn plan

THE TURKISH Government will next month make up its mind on a large chunk of its ambitious \$10bn scheme to develop its own defence industry - a scheme that promises to out the country into the second division of the world arms industry. Given that its defence indus-

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try at present consists of a state munitions organisation, a company making military radios, and the production of F-16 fighters, the scheme represents a giant leap forward.

The programme, drawn up by the Defence Industry Development Administration (Dida), includes production in Turkey of armoured combat vehicles, modern wireless systems, electronic systems for the F-16s, multiple-launch rocket systems, air defence missiles, mobile radar, light transport aircraft, helicopters, fire con-trol systems for anti-aircraft guns, training aircraft and mine hunters.

Yet, four years after its launch, Dida has so far got only one project - for armoured combat vehicles to the stage where contracts

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have been signed. Nevertheless, there is confi-dence that the programme can succeed, with all 11 projects in production by 1992, and have important spin-offs for development of the Turkish economy.

Each project involves setting up a joint venture between an American or European defence company and a Turkish company, either an existing one or

newly-formed company. In addition to saving the cost of importing defence equipment, the scheme includes important offset deals, promes the transfer of valuable technical and managerial skills to Turkey, and offers the pros-pect of developing new export markets.

markets. The Dida project originated in the need for Turkey's 500,000-strong army, the second largest in Nato, to modernise its equipment to bring it into line with its alliance partners. Until recently, it relied on handouts of old US or German equipment, or bought sumplies equipment, or bought supplies from abroad helped by US aid or credits.

In 1983, came a forerunner of turing labour. the Dida programme with the formation of a joint venture to make F-16 fighters in Turkey between General Dynamics

isfying the civilians at Dida and Tusas Aerospace Indus-tries. These are now being prowho are looking at financial duced at a new plant near and commercial consider-Ankara. Dida itself was formed in ations, too.

Mr Erdem sees Dida having considerable impact on Turk-ish development, belping to 1985. It is financed by tax revenues of \$600m a year placed in a special fund, the Defence Industry Support Fund, which is separate from the main govdevelop high-tech industry with civil as well as military applications, and bringing in higher standards of engineerfrom any cutbacks. In 10 years, the fund should ing, management, quality con-trol and industrial security. He rejects the criticism that the projects are taking a long time reach \$11bn - enough to pay for the planned programme, though Dida can also draw on the main defence budget or

to negotiate To us, it seems fast, not slow," he says. "Dida is new." Dida's first project, for armoured vehicles, was held take up soft credits when available. At first, it was difficult to convince foreign companies up by difficulties over financthat Turkey was no longer ing. Even now, the subcon-



Guard of Honour at the Dolmabache Palace, istanbu

ment. It wanted joint ventures, technology transfer and offset deals, says Mr Vahit Erdem, Dida's president. tracts for the guns remain unsettled while Dida evaluates proposals from four foreign

companies. Mr Sinasi Buyukin, of Turk-"I think this message is now Mr Smass Buyukin, a Tur-ish construction company Nurol, which has partnered FMC of the US in the project, says: "As soon as this is set-tled, the programme can ahead. But we expect similar issues to arise because the govunderstood, but still we have problems," he says. Mostly they [foreign companies] are looking short term, and we are thinking long term." He believes the first foreign com-panies to set up in Turkey will be strongly placed to win subernment has the right to sequent contracts, especially in change the specification. But these are not insurmountable problems." the important electronics field.

The programme has prompted fierce competition As the first in the field, and among foreign defence compa-nies, with the traditional links with little experience in the defence industry, the project between the Turkish army and has been a difficult one for US and West German manufac-turers being challenged by Nurol. But Mr Buyukin believes the Dida concept is other European producers. At stake is a share in meeting Turkey's large defence need successful, providing greater continuity and commercial input than the previous defence procurement methods controlled by the military. and access to cheep manufac-Those that succeed are not

One existing defence con-tractor that stands to benefit only offering the most modern considerably from the Dida programme is Aselsan, an elecequipment demanded by the Turkish military, but also sat-

tronics company owned by the Turkish Army Foundation (a trust fund set up hy public sub-scription in the wake of the Cyprus invasion). It makes radios and other military

equipment, is a sub-contractor to Dornier, in Nato's Stinger missile project, and also pro-duces civil electronic products. Aselsan has an involvement, either as a potential partner or

potential sub-contractor, in no fewer than six of the Dida projects. It has links with many foreign companies, and has found itself simultaneously cooperating and competing with the same foreign company in different Dida projects.

For Aselsan vice president. Mr Ayhan Gerceker, it is important that there is a real transfer of technology, rather than the Turkish partner merely operating as an assem-bly plant.

We have the basic investment and people who have experience of the basic technology," he says, "but, for design and testing, we need help from experienced people." British companies have had

mixed success in winning Dida contracts. Marconi has secured the \$160m contract for wireless systems, but has yet to find a local partner. But it failed to make the short-list to supply a mobile radar system.

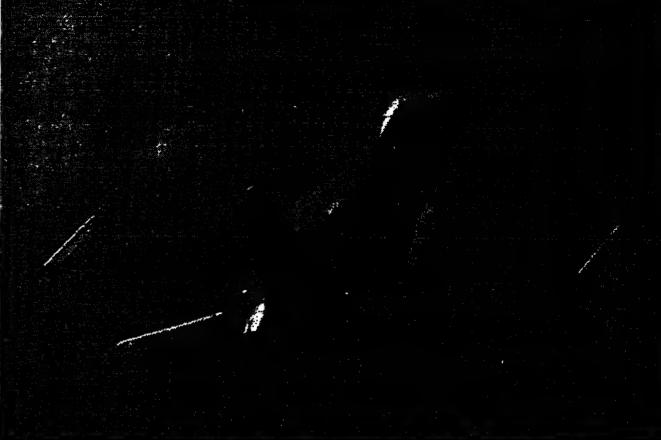
British Aerospace, despite supplying large quantities of its Rapier missile to Turkey, failed to make the short-list for a low-level air defence system, although it may still be in with a chance, as Dida is unhappy with the commercial side of the proposals made to it by the three short-listed companies, Oerlikon, Euromissile and Thomson-CSF. Others in the running to win Dida contracts include Westland, Racal, and Vosper Thorneycroft.

break out of its dependence on western arms imports. And there seems little doubt that the programme will succeed, given that Turkey is a country where military infinence in politics is strong.

The question remains, though, in a world where the Iron Curtain is collapsing before our eyes: is defence the best industry in which to

invest?

**Tony Huckle** 



FINANCIAL TIMES WEDNESDAY DECEMBER 6 1989

Aircraft production is in full flow near Ankara under licence from General Dynamics of the US of the F-16 fighter - fast becoming a symbol of technological provess diroughout Turkey

Munitions group may move into missile production

# Radical change of course

MKEK, Turkey's state-owned munitions and small arms enterprise, is waiting to be propositioned. After more than a century

and half of being little more than a branch of the Turkish army, the company is envisaging a radical change of course. Not only is it in line for eventual privatisation, but it wants

to extend its activities into missile production and, in the process, team up with a foreign

**Privatisation** 

### Continued from page 9:

that privatisation was, in real-lty, "foreignisation" - a knock-down sale of prized national assets. Although the main opposi-tion parties to Mr Ozal's Moth-

erland Party - the Social Dem-ocrats and the conservative True Path Party - are not in

pariner - "we are opening our gates to any potential foreign collaboration," says Mr Adnan Ignebekçili, chairman of the defence company. Founded in 1827 as a military factory for the Ottoman army, it was run directly by the army until 1950 Ankara-based enterprise. We are looking for partners. It could be anything from techniwhen it passed to civilian man-agement. Even today, though, army officers check and test products at its plants. Abont half the company's cal collaboration right up to a

joint venture. "We have asked foreign com-\$350m turnover is composed of panies to come here and generate ideas."

This is change indeed for Turkey's biggest and oldest

civil products, mostly machinery and machine tools. But the close links with the army have meant the enterprise has not always been able to function on commercial lines. It has

comprise 10 per cent of turnover) and its profit levels have been set by the government. Now it has plans for restructuring on a much more commercial footing. The civil and military divisions are to be local jobs and services around

the country. Probably more of a challenge are two big industrial compa-nies, Petkim, the monopoly petrochemicals enterprise, and Eregil Iron and Steel. Both separated and reorganised with a holding company and subsid-iaries. In the short term a fivemake money at the moment but require heavy investment year modernisation programme for the small arms and programmes. The nature of

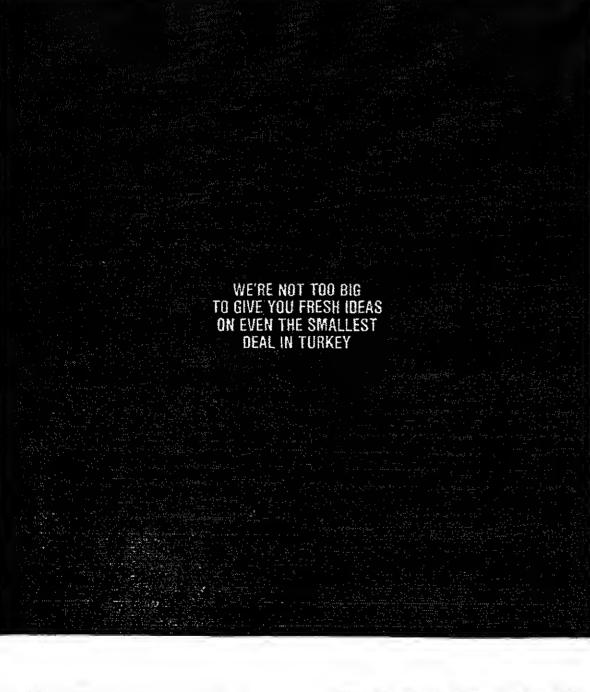
It would be the biggest mistake we could make. So we are opening our gates for partner-ship and look forward to participating in Europe." Mr Ignebekçili believes, the

combination of MKER's low labour costs and production experience with technical know-how from a partner offers a big potential, with the prospect of sales to both Nato countries and Islamic nations. It already has links with a number of foreign companies through involvement in the been obliged to meet the needs of the Turkish army as a prior-ity over export sales (which Turkish government's drive to expand Turkey's defence industry through joint ventures with foreign defence companies

It is working with LTV Aero-space of the US in a film project to produce multi-launch rocket systems. It also produces Oerlikon guns under licence from the Swiss com-

neny. It is possible that a foreign link-up will be the key to privatisation. While the enterprise on the government's lon

Without doubt, the Dida pro-gramme will enable Turkey to



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So whatever the size of the deal, talk first to Turkey's leading banking experts.



principle against privatisation, they have become stridently opposed to the way the ruling party is going about it, backed by the belief that public opinion is on their side. In a period of flux, with the Government changes precipitated by Mr Ozal's new elevation to the Presidency and the Motherland Party's ratings in the polls at a dismal level, even officials involved in the programme acknowledge that progress is likely to be slowed. The cry of foreignisation is a

hard one for the Government to combat because foreign investors so often appear as the only realistic customers. "Capital has no nationality," counters a senior official, trying to keep the privatisation momentum going. "And that's what we lack. Capital is the most important factor missing in Turkey. If wo believe in integrating with the EC which everyone does - we've got to do it (attract foreign buyers)."

Press reports say that the block sales to foreigners may bediscontinued because of the controversy surrounding the sale of productive state assets to foreign interests. Instead, according to these reports, the MHPPA has mooted a scheme whereby only Turkish companies or groups of companies as leaders, perhaps with foreign minority partners, can pur-chase such chunks of equity.

As disposable capital is scarce in Turkish industry, instead the Turkish purchasers could swap equity in their companies instead, which afterwards would be sold off by the MHPPA, thus broadening the public ownership of industry as always desired by the government.

Foreigners will certainly be central to the successful dis-posal of the four enterprises which now sit at the top of the Government's privatisation list. Probably the first to go will be Turban, operator of 16 hotels/holiday resorts, four choice marines and some other facilities. Turkey's recent tourism boom should make Turban an attractive proposition, espe-cially as it occupies the less populated 3-4 star range of accommodation, although there may be complications over the ownership of many of its sites. The highly diverse Sumer-

bank group, spanning banking, retailing, textiles, leather goods and many other sectors, is also considered a good pri-vatisation candidate. It is almost certain to be split up and local investors should get their bite at the cherry. A potential political hitch, though, lies in its traditional social role as a provider of

their businesses inevitably points to the need for international partners - which privatisation opponents would attack as foreignisation. The strategic element of Petkim means that there is especial sensitivity over what pro-portion of the state's 100 per cent shareholding is sold. Nor is it feasible simply to remove its monopoly rights, as was done in the case of Usas. A regulatory framework will be needed, something not done before to Turker

before in Turkey. Hugh Carnegy our eyes to what is happening.

amminition prepared.

list of privatisation candidates, In the long-term, MKEK wants to expand vastly its and the management is keen to go private, quite how and involvement with missile prowhen is very much up in the duction. It already has a stake A foreign partnership could include taking an equity stake, or a local partner might buy a in Rocketsan, which makes rocket fuel and parts for Stinger and other missiles.

stake. But the time scale for privatisation is seen as five to But for the future it needs a partner. Mr Ignebekçili believes the company needs to ten years away. And by that prepare for the growing com-mon defence market in Europe time Istanbui's tiny stock exchange may have grown where small companies cannot enough to see a public flotacarry the burden of technical innovation. "We cannot close tion.

**Tony Huckle** 

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### **TURKISH BANKING AND INDUSTRY 11**

Cotton prices have soared, says David Barchard

Profile: Şişe-Cam

# **Export success for** glass producer

dynamic course. In 1960, Turkey was not sporting any infustrial mod-ucts. We did then what Ozal has been trying to make other companies do in the 1980s," he says. Size Cam then invested for the long-term, hought the best technology, adopted mod-ern management methods, sment heavily on research and ic course. spent heavily on research and development, and went all out for exports (having already sewn up the Turkish market). To compete with foreign comnies we have to do things

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panies we have to do things like they do, " says Mr Kara. This approach continues. Sise-Cam is in the middle of a huge \$450m investment pro-gramme, doubling its float glass capacity to 400,000 tonnes a year and aubstantially increasing output of tableware. By 1991, total glassmaking capacity will have risen by a third to more than 1m tonnes.

The float glass expansion is being carried out with the help of UK glass producer Pliking-ton, which has supplied equip-ment and expertise. Size-Cam has been licensed for more than a decade to produce glass by Pilkington's float method. Finance for the errogical is Finance for the expansion is being provided by the Interna-tional Finance Corporation, the hard Ioan arm of the World Bank; and from internally generated funds.

Almost all the new capacity will be devoted to exports. The company exports to 65 countries, mostly, in Europe, although it regards the Middle East and North Africa as its "own backyard" where there is no rival producer of compara-ble quality.

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NO ONE has heard of Sige Cam. Even in the glass period of slower growth in the function from other new plants coming on stream, fourth largest glass producer, fourth largest glass producer, fourth largest glass producer, and one of the few Turkish companies to have a significant ranking in global terms. Mr. Methaet Kara, group finance manager of Sige Cam will be able to sell its extra output. Present capacity is unable to meet damand, he says, and ba points to the Turkish company's advantages of low labour costs and integrated production. Unlike most other glass companies, Sige-Cam (pronounced Shees hay Jam) decided on a more that is 1960. Turkey was not NO: ONE has heard of Despite the prospect of a Size Cam. Even in the glass period of slower growth in the industry the company is European market for flat glass,

costs. In tableware products, Sise-Cam believes it has a big opportunity. Here labour costs are a significant part of total costs and, with its sizeable home market, Sise-Cam can achieve economies of scale. COSts.

He believes, too, there will be a recovery of demand in Burope for glass containers as

Europe for glass containers as environmental concerns weigh against the plastic bottles and packaging which have cap-tured part of the containers market in recent years. The company has a virtual monopoly in Turkey. It was founded by the big banking group, Turkiye Is Bankasi, in 1935 on the orders of Kemal Ataturk, the father of modern Turkey, in his drive to create a Turkey, in his drive to create a westernised, industrial counbegan in 1961. Despite the reduction in

Despite the reduction in import tariffs from around 100 per cent 10 years ago to 5-10 per cent today, the company has no fears of losing its domi-nant position in Turkey. So far no major foreign glass produc-ers have tried to take on Size-Cam on its home ground. But chean imports from the Eastcheap imports from the East-ern bloc, especially Romania, have inked the Turkish company - "the prices they charge are impossible," says Mr Kara. And even though the Romanian qualify is poor and their moducis have yet to capture much of the market, he says Sise-Cam may consider laying a complaint under Turkey's recently introduced anti-dump-ing lagislation ing legislation.

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WE water product of another

THE TEXTILES industry has been Turkey's star performer in international markets for over a decade. In the last three years alone, Turkey's annual earnings from textile exports have surged from \$1.85bn to \$3.2bn. Turkey is well entrenched as the main outside supplier of textile products to the European Community and Turkish exporters have made steady inroads into markets further afield, such as the US and Canada.

This year, however, could be a turning point. For most of the 1980s, Turkey's textilo exporters have been the benefi-ciaries of a combination of policiaries of a combination of poli-cies designed to stimulate for-eign trade. Though subsidies to exporters (important in the first half of the decade) have been almost entirely phased ont, the main prop driving exporters – steady devalua-tion of the Turkish Lira – remained in place from Janu-

remained in place from Janu-ary 1980 until last May.

about 30 per cent of our pro-duction to the domestic mar-

ket," says Mr Halil Bezmen,

Since then, the TL has been marking time against interna-tional currencies or even app-reciating them. Turkish cotton prices, on the other hand, have soared to 30 per cent above world levels. As a result, Turkword levels. As a result, furr-ish textile companies, long-used to selling only to foreign markets, are starting to fatten up their domestic order books. "We are now planning to sell

try. Production of flat glass

and started to set a strong domestic network in place two years ago. By the end of this year, we will have a domestic sales force of 150." Mensucat Santral's investment programme has altered, too. Instead of heavy annual investment in textiles, Mr Bez-men is diversifying. Earlier this automn he bought a 40 per cent stake each in two off-

**Turning point for textiles** 

The textiles sector, for long the motor behind Turkey's export drive, now faces the problem of rising costs and increasingly outdated production plant

This reflects Mr Bezmen's vlew that he is no longer in a growth market. "I think these policies have come to stay for some time," he says. "The tax-tile sector is stagnating. It isn't tragic for the moment, but we will correction for the taxwill certainly feel the effects after two or three years." Down near the Golden Horn,

bown near the Golden Horn, in the offices of Orta Anadoln Mensucat, another leading Turkish exporter, Mr Mehmet Ali Babaogin, agrees. "Our costs have already gone up by nearly 60 per cent this year, while our foreign exchange earnings are marking time. The price increase has to come out of our own pockets."

chief executive of Mensucat Santral, an Istanbul-based producer of interlinings and sheets. We knew this [the change of policy] was coming. This gloomy observation is in contrast to Orta Anadolu Mensucat's remarkable turnaround this decade. Nine years ago tha company's plant at Kayseri in Central Anatolia produced woven cotton fabrics for the Turkish village market. Mr Babaoğlu, a manager at Gazloğin-Karamanci, an Istanbul trading group, spotted its potential and persuaded his employers to buy the plant and back an injection of \$55m in fresh capital.

shoots of the Is Bankasi group, Werner, the Brussels-based " says Mr Kara. ugh the Roma-poor and their poor and their poor and their poor and their shoots of the Is Bankasi group, Rabak, an electrolytic copper ping producer, and Koruma Tarim Ilaclari, an agricultural pharmacenticals company. Mensucat Saniral is going to inder Turkey's inced anti-dump-Tony Huckle Tormy Lickie

By 1986, Orta Anadolu was back in the black and last year it made what are said to have been handsome (though undis-closed) profits. Mr Babaoglu is not very optimistic about the future, however, appearing to think that economic policy in Turkey is now basically responding to internal political priorities. He warns that things are likely to get worse.

#### Investment needs

"To be able to keep up in international textile markets, you have to make huge investments. There is a constant need to invest more than our competitors in the developed countries. Now the profits are no longer there and once the profits are not there, the investment is not there," he

For a few years you will not see any real decline in Turkish textile exports, but gradually the equipment in Turkish plant will become outdated and cease to be competitive. The cost of production here is already higher than it is in ltaly," says Mr Babaoğiu. To understand the bleak

tone of textile industry leaders like Mr Bezmen and Mr Babaoglu, it is necessary to remem-ber that state-of-the-art enterprises like theirs are by no means typical of the Turkish textile sector as a whole. Much of the industry still consists of inefficient small-scale companies directed towards the local

market. Even among those companies which tried to mod-ernise their production in the 1970s and 1980s, there are a good number which are badly managed and find it difficult to stay in the black.

However, at Söktas in south-western Turkey, Mr Muharrem Kayhan, the managing director is less pessimistic. He says: "We will not allow short-term currency concerns to divert us from our main goals. In this day and age, domestic and for-eign markets, especially in our sector, are basically one big whole. The Turkish private sector has hy now achieved a level of dynamism which arables it to charging

enables it to adapt to changing conditions." Sotas expects to earn about

\$23m in exports of cotton yarn and cloth this year. At the other end of the market, however, the garment sector has been hard hit by changes. Tur-key, with its low labour costs and proximity to Western Europe, has obvious potential to become a major interna-tional supplier of ready-wear. Inflation is, however, pushing np labour costs fastest in this part of the textiles industry.

However, interest by foreign investors in the Turkish tex-tiles sector is growing. Last year Dolfuss-Mieg Compagnie (DMC) of France took a 50 per cent stake, for a price believed to be around \$30m, in Bozkurt, the textiles arm of Koc, one of Turkey's two main industrial congiomerates.

### The Profilo industrial group

### Battling hard with inflation

LIKE companies, Profilo, an indus-trial group producing bousebold appliances, electronic goods and building materials, is finding that living with 70 per cent a year inflation is

rising costs, stagnant sales, falling profits and financing problems. Four years ago, sales stood at \$510m and profits at \$31m. Today, sales have hardly risen at \$520m, but profits are down to \$22m.

down to \$22m. "Inflation is our biggest problem," says Mr Jak Kambi, Profilo's president and the cre-ator of one of Turkey's biggest industrial holding companies. "We have a lot of losses, because of inflation and the devaluation of the lira. It is not

His Istanbul-based empire of 36 companies, with a workforce of 8,000, makes half of Turkey'a refrigerators, a third of its washing machines and a fifth of its cookers. In electronics, the company's products range from televisions and video recorders to cash registers and

licence from companies like Sony and Olivetti. Profilo aims at vertical integration, produc-ing many of the materials for its products, such as copper wire and thermostats. But, with price rises eroding the purchasing power of con-sumers, sales have suffered. Nor is it easy to provide credit to consumers to boost sales. in

Turkey, there are no consumer finance houses, and only man-aufacturers provide credit. But, with bank loans costing 100 per cent a year. Profilo is hard pressed to meet its own capital needs. And while inflation is wearing down the value of its working capital, rising input costs mean more is needed. Ons answer has been to

Ons answer has been to resort to rights issues among its 1,000 or so private share-holders. (A majority of the shares are held by Mr Kamhi's family.) But the company still has to pay through the nose for bank finance are to contact on the bank finance, or to service cor-porate bonds.

Profile is reacting to these pressures by tightening finan-cial controls, through rational-isation, and by seeking an injection of capital from for-

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MANY Turkish eign partners. Earlier this year, nies, Profilo, an indus-roup producing bouse-a number of the big-name western companies which have licensing agreements with Pro-filo, paid \$30m for a 20 per cent stake in the company's home appliances division, with an option to increase its holding. Negotiations are also in train with Thomson for a \$20m injection from the French electronics company, and a deal is expected to be concluded before the end of the year.

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If Mr Kamhi has any regrets at ceding part of his company to foreign control, he shows no sign of it. His son, Cefhi, works in the husiness, But Mr Kamhi says: "A company cannot stay under the control of one family. The takeover will be by whoever can take it over."

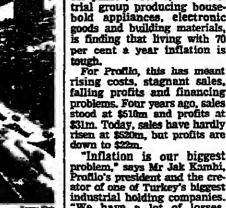
An ardent supporter of Tur-An ardent supporter of fur-kcy's application to join the European Community, he sees the juture of his husiness in Europe. "Wa are making these joint ventures with big multi-nationals in Europe in order to share with them the opportuni-tion for tomorrow and to got ties for tomorrow and to get into foreign markets," ho says.

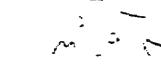
Profilo needs the technology that AEG and Thomson can provide, and in return can offer labour costs that are ono-cighth of those of western Europe.

Like many Turkish business men, Mr Kamhi is anxious that the EC commit itself to a date for Turkey's accession to the

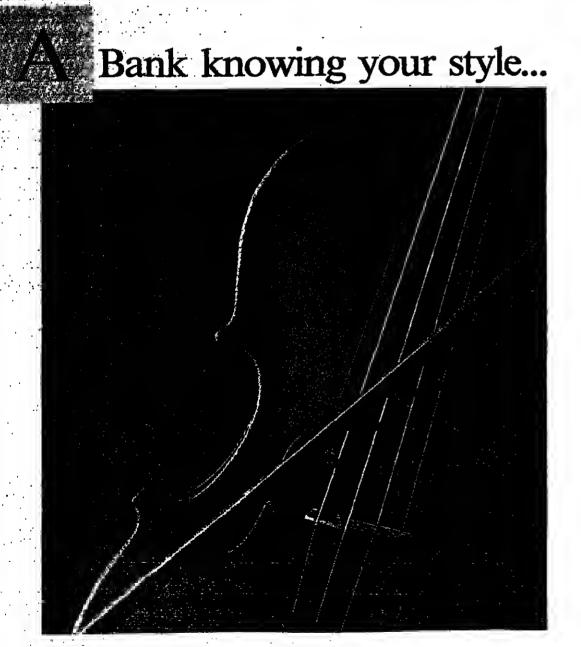
Community. Profile has come a long way since the early 1950s, when, as a young man, Jak Kamhi decided hc could manufacture steel roof profiles in Turkey rather than import them. Over the years, he has had to con-tend with shortages of foreign currency, labour problems, and liberalisation of imports. Import duties have been fur-ther reduced in recent months ther reduced in recent months, bringing protests from indus-trialists struggling with high intsreat rates and slack demand.

Yet Mr Kamht insists that Profilo can compete with importers, as it does with Turkish rivals. But he fears that reducing the levels of protection may discourage foreign investment.





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### **TURKISH BANKING AND INDUSTRY 12**

### DOING BUSINESS IN TURKEY

### Helpful hints for visitors

DOING BUSINESS in Turkey is little different from doing husiness in any western capital. There are a few tips, however, that are useful to follow: Never expect your Turkish counterpart to get straight down to business. He will ques-tion yon about your health, family and how you are enjoying your stay. Don't be upset if your con-

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versation is periodically interrupted by phone calls that your Turkish partner will receive; this is accepted behav-

Avoid addressing him in pidgin English. Nothing is more irritating for Turkey's mostly Western-educated clas If he invites you to his home for dinner, take your hostess an odd number of flowers (a peculiar but strictly observed custom) or, better still, take e few boxes of Earl Grey tea, for

### which the Turkish élite has developed a taste.

#### Communications

Istanbul and Ankara both offer nearly all the standard communication services available in Western capitals. Facsimiles, direct dialling and telex machines are at hand in all the five-star and nearly most four-star hotels.

#### Airports

Ankara, Istanbul and Izmiral have international class airports, although Istanbul's Ataturk airport is the most widely serviced. An increasing num-her of international airlines have, however, started up direct flights to Ankara. These include British Airways and Lufthansa. You may take the Turkish airlines (THY) shuttle bus from both airports into the centre of town for less than £2.

#### **International travel**

Turkey has a very well-con-nected road network. One can go practically anywhere by bus at a nominal price. Varan and Ulusoy bus companies, which both have non-smoking sections, are highly recom-mended. THY has almost hourly shuttles between Ankara and Istanbul (a 40-min-ute flight). And now that Scandinavian Airlines' SAS service partner has taken over cater-ing for THY, overall service has visibly improved. A slightly more exotic and

cheaper option is the overnight train, which departs from Istanbul's Haydarpasa station at 22.00 hrs every night and arrives in Ankara 10 hours later (and vice versa).

Taxis

All taxis should be metred – avoid those that are not. Fares, which are regularly adjusted to inflation, are still cheap by Western standards. The 20-kilo-Restaurant Istanhul boasts a wide variof cuisines. For an authentic kebah go to Hasir in Yesilkoy. If your taste is more continental, go to Ziya in Test-vikiye. For a business lunch the in-place is Borsa ("stock market"), the current favourite Western standards. The 20-Kilo-metre drive between Istanbul airport and the city centre, for instance, costs around TL20,000 (24.00). Hiring a car may prove to be more economical, how-ever, if you need to drive around e lot. Europcar, Budget and Avis all have local subsid-iarles. Traffic in Istanbul is of Istanbul yuppies. Palet, in the village of Tarabya on the Bosphorous, not only serves splendid fish but has en iarles. Traffic in Istanbul is equally splendid view. Ankara has its fair share of good restaurants, of which sted at the best of times. Avoid crossing the Bosphorous bridge during rush hour - you

Washington in Sakarya is ideal for business lunches. Excellent may spend over an hour concontinental food is served by Pineapple, owned and managed by e former employee of the Traffic in Istanbul is congested at the best of

times, says AMBERIN ZAMAN

templating the beauty of the Bosphorous amid the clamour Time off In Istanbul, for a glimpse of the country's imperial past, go to the Topkapi palace, followed of wildly honking taxi-drivers. Traffic is calmer in Ankara. by a visit to the covered bazaar. Contrast this with Gal-

Hotels

leria in Atakoy, Turkey's first The Istanbul Hilton, with its breathtaking view of the Bos-Western-style shopping mall with indoor ice-skating rink, phorous and good business services (including a large confer-ence centre), still remains your conveniently located near the airport for last minute gifts. For e relaxing drink or two go to the Bebek hotel right on the best choice. The Shereton comes in a close second and the Pullman Group's Etap Marwater's edge on the Bospho-rous. Top this up with an excitmara, conveniently located in Taksim Square, offers good sering evening at the Galata tower watching authentic gyp-sies belly-dance. vice. For those who wish to combine business with a little pleasure, the Ramada, within walking distance of the Blue By comparison, the capital is dull. You may fraternise with Ankara's more progressive and intellectual set at Gallery Nev, losone and covered bazaar, is ideal. A wide range of more moderately priced hotels, such an art gallery-cum-bar in Ankara's most posh residential as the Riva and the Dilson, can

area, Gaziosmanpasa. he found just off Taksim square. If you need to stay on You may also join a stream the Asian side, the Suadiye, facing the Prince's islands, is a safe bet. of Turks from all over the country in paying tribute to Ataturk at the impressive mau-soleum where he now rests or learn all about the Hittites at Ankara has come a long way in terms of accommodation. The Hilton, which opened its the Anatolian Civilisations nuseum in Ulus. If you can spare the time, go to see the fairy chimneys and under-ground churches in Cappado-cia, only three hours' drive doors last year, is a natural choice, though the soon-to-be-completed Sheraton will be offering healthy competition. The only other five-star hotel is the Buyuk Ankara. The Pullfrom Ankara.

man group's Etap Altinel has equally good service. A less costly but respectable alterna-tive is the Best Hotel on Ataturk Boulevard, conveniently located close to government

> Views of the Bosporus; ancient Istanbul. right, is the foremos tourist destination. Left: the Rumell Hisari Fortress.

the fun and sun, full-service and nnexpectedly halmly weather kept Britons at home and eway from the bars and beaches of what was fast becoming the hottest spot in

But the statistics do not reflect the mood of doom and gloom. Although growth levels in arrivals did not match the phemonenal boom of previous back-to-hack banner years,

Another reason for the alleged empty heds and har stools in Bodrum (and elsewhere in the country) is that there are suddenly so many of them; supply, while not out-stripping demand, has now

Tour operators and hotel owners, who used to count on close to 100 per cent occupancy, now must compete, deliver promised services, and

projects which represent 77,000 beds are expected to open soon, with another 758 facilities with a total capacity of 140,870 beds gether happy state of affairs for future travellers to Turkey. Arrivals in the first eight

Arrivals in the first eight months of this year were up to an all-time high of three mil-lion, topping last year's record of 2.8m during the same Jann-ary to August period. Receipts were also up accordingly, rep-resenting \$1.306bn over the first three quarters in 1989, up from \$1.178bn over the same period in 1988. The year-end total is expected to top 3.5m arrivals and \$2bn in receipts. At present, licensed bed in the pipeline. Still, when compared with the existing 800,000 units in neighbouring Greece, it is clear that there is still much room for expansion, especially in the area of three and four star establishments. This is particu-larly true of Istanbul which, with its rich heritage as the capital of first the Byzantine and then the Ottoman empire, At present, licensed bed remains the primary touristic attraction of the country, and which has emerged as an inter-national banking and convention centre.

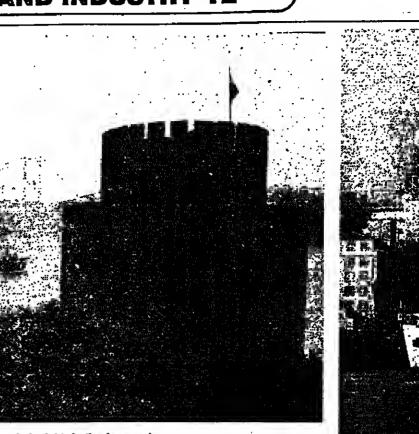
Responding to demand, international and local investors have initiated a number of new projects, including the Meridien and Swiss Hotel groups, which are soon to vie key's first private airport at -where else? - Bodrum. with such success stories as the Ramada Istanbul, and such old stalwarts as the Sheraton ment is now turning its atten-tion to the development of

which opened in 1989, is soon to see competition from a neighboring Sheraton which is also adding Antalya to the list of its establishments in the

country. Construction along Turkey's increasingly popular 'Riviera,' the coastal area starting at sortlum One heart-warming succ Ephesus/Kusadasi south of

story has already been real-ised: three long stretches of pristine beach along the Mediterranean at Anamur, Patara stretching to Alanya east of Antalya on the Turkish Medi-terranean, meanwhile, goes on and Dalyan/Kycegiz which are frequented by giant loggerhead unabated, with private firms involved in everything from holiday villages to proposed tarties have been placed off-limits to physical development - the bright lights of discos near the beach would distract the new born turtles, and turn travelling clinics and even Turthem away from the shimmer-Accordingly, the Governing sea to their doorn on the dance floor.

Thomas Goltz



original Love Boat. Madame Ulker at Ulker's in Cankaya will personally serve you the best home cooking in town. IF ONE listens to the grumblings of tour operators in resort of Bodrum, 1989 was disastrous year for for Turkish tourism: high mortage rates

the sun for the 18-30 set.

when arrivals were increasing by 50 per cent per annum, the more sober heads in the industry concede that one cannot expect such gains into infinity and that slow, sustained and steady growth is now the optimum path.

capacity is increasing from the 200,000 Tourism Ministry-approved units this year to 250,000 in 1990 - a five-time increase from the meager 50,000 government-approved units in 1983, the start of Tur-key's remarkable rise in the travel world. And the end is hardly in sight: tourism invest-ment certificates have almost caught up with it.

keep prices down - an alto-

increased from 892 in 1987 to 1,268 in 1968 and to 1,404 in the first quarter of this year. and Hilton in the first class Over 500 of these approved

Both latter chains intend expanding their operations: Hilton will soon open a second Istanbul hotel, with two others under construction in Izmir and Mersin; the Ankara Hilton,

Izmir on the Aegean coast and

infrastructure in order to cope

dedication to deliver.

### Substantial investment in tourism projects

# **Competition intensifies**

with the best-left-unseen aspects of the trade: waste water and garbage, not to mention the environment on a macro-level.

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To address the issue, the Ministry of Tourism, backed by a \$150m World Bank loan, is currently planning a \$300m infrastructural development scheme, with the master plan for the project to be prepared by the local GKW/Suyapi conIR REAL TOR

12.20

14.5

5 A 1

170.5



Cf all the banks in Turkey there is only one full service financial institution; only one bank that offers its customers the complete range of banking services. That bank is Yapı Kredi. W Since its foundation in 1944. Yapı Kredi has continually set the pace for its domestic competitors. It was the first Turkish bank to design loan schemes for its customers. The first to make credit cards available. The first to introduce 24 hour banking through automatic teller machines. WIt has become Turkey's leading player in the Capital Markets, with a 98% increase in sales volume in 1988. Total assets, deposits and profits all showed substantial increases in the same year, while shareholders equity almost doubled. On the overseas side it plays a key role in the economy, financing almost one sixth of its country's foreign trade, and leading the field in the foreign exchange market. While the stork of its corporate symbol, Yapı Kredi has also spread its wings internationally. It has a strong correspondent relationship with over 500 banks worldwide, and its own offices in many of the world's key financial centres, including New York, London, Frankfurt, Bahrain and Moscow. So if your business takes you to Turkey, Yapi Kredi is the bank to contact. A bank inspired by a corporate philosophy that puts the customer first, and one that is fully equipped to take its place amongst the world's great financial institutions.